Before the COPYRIGHT ROYALTY BOARD LIBRARY OF CONGRESS Washington, D.C.

In the Matter of		
)	
ADJUSTMENT OF RATES AND TERMS FOR)	Docket No. 2006-1 CRB DSTRA
PREEXISTING SUBSCRIPTION SERVICES)	
AND SATELLITE DIGITAL AUDIO RADIO)	
SERVICES)	
)	

TESTIMONY OF

YORAM (JERRY) WIND

Lauder Professor and Professor of Marketing The Wharton School, University of Pennsylvania

TABLE OF CONTENTS

I.	INT	RODUCTION1
II.	SUN	IMARY OF SURVEY RESULTS2
III.	SUR	EVEY DESIGN AND METHODOLOGY6
	A.	The Survey Objectives6
	В.	The Survey Design6
	C.	The Survey Respondents7
	D.	The Survey Questionnaire9
		1. The Open-Ended, Constant Sum, and Behavioral Questions 9
		2. The Conjoint Analysis12
		3. The Controls
	Ε.	Data Collection18
	F.	The Pre-Test19
	G.	Verification
	Н.	Analysis
IV.	MAI	N RESULTS REGARDING THE VALUE OF MUSIC21
	A.	Cancellation and Willingness to Pay (Question 9)21
	В.	Draw, Retention, and Most Missed Aspect (Questions 1-3, 11) 24
		1. General Draw and Programming Draw (Questions 1-2) 28
		2. Retention (Question 3)32
		3. Most Missed Aspect (Question 11)
	C.	Importance (Question 4)36
	D.	Usage (Question 8)
	E.	Value (Questions 4-7, 10)41
	F.	Choice (Question 10)

V.	ADD	OITIONAL RESULTS45
	A.	Music versus Commercial-Free45
	В.	Music versus Recorded Content47
	C.	Music versus Talk and Entertainment49
VI.	CON	CLUSIONS51
APP	ENDIC	CES
	A.	Curriculum Vitae
	В.	Screener and Screening Results
	C.	Main Questionnaire
	D.	Conjoint Stimuli Cards
	E.	Field Instructions
	F.	Verification
	G.	Statistical Analysis
	Н.	A Brief Description of Conjoint Analysis
	I.	Pre Test Questionnaire
	J.	Results by Current and Considering Subscribers
	K.	Results by XM and Sirius Subscribers and Considering Subscribers
	L.	Referenced Supporting Data

I. INTRODUCTION

My name is Yoram Wind. I am the Lauder Professor and Professor of Marketing at The Wharton School at the University of Pennsylvania, where since 1967 I have taught courses on marketing, marketing research, consumer behavior, and other related topics. I have held visiting professorships at the University of Tokyo, Erasmus University in the Netherlands, and the University of New South Wales, among other institutions. I have served as editor-in-chief of the *Journal of Marketing*, a leading journal in the field, and I have been on the editorial board of every major marketing journal. I received my Ph.D in Marketing from Stanford University in 1967.

I am the author of 21 books and over 250 papers in the field of marketing, including 111 on measuring consumer preference and marketing research. I have lectured widely on these topics, and I have acted as a consultant to nearly 100 major corporations, including Marriott, Bristol Meyers Squibb, Citibank, IBM, Pepsi, and Pfizer. I have designed and analyzed hundreds of marketing surveys. I have served as an expert witness on marketing survey issues in dozens of cases, including on behalf of AT&T, Avis, Colgate-Palmolive, GlaxoSmithKline, Miramax Films, and others. A copy of my curriculum vitae is attached as Appendix A.

I was retained by SoundExchange, Inc. ("SoundExchange") to conduct a survey to examine the value that subscribers and potential subscribers to satellite radio place on the various types of programming and the non-programming features of satellite radio. As I explain in detail below, I designed the double-blind survey, oversaw its administration, and analyzed the results.

428 randomly selected individuals – either current subscribers to XM Satellite Radio ("XM") or Sirius Satellite Radio ("Sirius"), or individuals considering subscribing within 30 days – were asked a series of questions pertaining to how they valued satellite radio's music programming, as

well as other features of the service. The survey employed several different approaches to measure the relative value of music and other types of programming and non-programming features, but the results of each approach were remarkably consistent in showing that music programming is, by a substantial margin, the single attribute of satellite radio that current and prospective listeners consider most valuable, and is the most important reason they subscribed and have retained their subscription to satellite radio.

II. SUMMARY OF SURVEY RESULTS

The survey results provide strong evidence that consumers value satellite radio music programming *far more* than other programming formats (*e.g.*, talk, news, and sports) and satellite radio's non-programming attributes (*e.g.*, lack of commercials, nationwide coverage or price). According to every measure of value in the survey, music generally proved *to be two to five times* as valuable as any other programming offering or feature of satellite radio. Put simply, in the eyes of satellite radio subscribers and potential subscribers, music is the foundation of the service. The following are some of the key findings of the survey.¹

- *Cancellation*. Almost half of all respondents (43 percent) said they would cancel their service (or would not subscribe in the first place) if satellite radio lacked music. That is *triple* the number of respondents who would cancel if any other type of programming were unavailable. (Figures 6-7).
- Willingness to pay. If music were not available, respondents on average would only be willing to pay \$6.15 for satellite service. That is, looking at all respondents, including those who would change (or cancel) and those who would pay full price, the average respondent would only pay \$6.15 for a service without music. Respondents would be willing to pay substantially more for a service that lacked talk (\$9.99), sports (\$9.99), or news programming (\$10.14) (Figure 8).
- *General Draw*. When asked to name the top reason that caused them to subscribe (or consider subscribing), respondents cited music more than any other programming type or price, coverage, or commercial-free, and more than three

¹ All of these findings are substantially the same when broken down for current and considering subscribers, as well as for XM and Sirius subscribers. *See* Appendices J and K.

2

_

times as often as any other programming type. (Figure 11).

- *Programming Draw*. Similarly, when asked to name the *type* of satellite radio programming that was most critical in causing them to subscribe (or consider subscribing), respondents cited music as their top choice 53 percent of the time, or more than *five* times as often as any other programming type. (Figures 12-13).
- Retention. When asked to name the type of programming that was most critical to their decision to *continue* to subscribe, music received more than *four* times the responses of any other type of programming. (Figures 14-15).
- *Most Missed Aspect*. When asked to name the aspect of satellite radio that they would *miss* most if the service were unavailable, music again received more than *four* times the responses of any other type of programming. (Figures 16-17).
- *Importance*. When asked to allocate 100 points among the seven different programming types in amounts that reflected their relative importance to their decision to subscribe (a constant sum methodology), respondents gave more than three times as many points to music as they did to any other type of content. On average, music received 44 points, while no other programming content received more than 13 points. Moreover, music was the top choice for 74 percent of respondents, and no other type of content was the top choice for more than 17 percent of respondents. (Figures 18-20).
- *Usage*. When asked to recall the percentage of time they spent listening to satellite radio programming types in a given week, respondents reported that they spent nearly half their time (49 percent) listening to music. No other programming type received more than 12 percent. (Figures 21-23).
- *Value*. Even when music was compared to non-programming features (such as price and number of commercials) in addition to other types of programming, respondents still found it at least twice as valuable as any other attribute of the service. And nearly half of all respondents cited it as the most valuable attribute, a number three times greater than the next highest attribute. (Figures 24-26).
- *Choice*. When asked to compare two satellite radio services one identical to the current service, and one that was identical but lacked music programming, respondents rated the service with music nearly three times as high as the service without music. More than half of all respondents rated the service without music a "0" on a scale 0 to 10 in terms of their willingness to purchase it. (Figure 27).

In sum, all the data strongly point in the same direction: music clearly predominates as the single most important attribute of satellite radio. Whether measured by draw, value, usage, or any other means, music consistently outpaced all other satellite radio programming types and non-programming features by a large margin.

Figure 1 on the following page summarizes the extent to which music outpaces the next highest programming type for each of the key measures of value in the survey.² Figure 1 expresses music's dominance in terms of the multiple by which it exceeded the next best programming choice for the question. For example, 3.1 times as many respondents would cancel their subscription if satellite radio contained no music programming, as compared to the next most popular programming types for that question, sports and talk/entertainment. And 4.1 times as many people cited music as the top reason why they have continued to subscribe as compared to the next highest programming type, talk/entertainment. Averaging these multiples together reveals that overall music performed 3.5 times better than the next best type of programming.

⁻

² Note, in most of the figures reporting the results of the study we identify a number of measures for each of the metrics. For example, in figures 9, 11, 12, 14, and 16, we report on three measures – "top mention" percent, "top 3" mention percent, and "any mention" percent.

Sports, Talk Cancellation Sports, Talk Willingness to Pay General Draw 15.3 Programming Draw 3.4 Retention Most Missed Aspect Importance 13.4 Usage 4.1 Value All Others Choice Average 1 2 5 3 6 Music ■ Next Best Programming Type

Figure 1. Multiple By Which Music Exceeds
The Next Best Programming Type³

The survey reveals three other important results that further confirm music's importance.

• The Value of Music and Commercial-Free Music Programming. The survey results show that music is far more important to the consumer than commercial free programming. The conjoint analysis, which I describe below, shows that consumers value music more than twice as much as having no commercials. (Figure 24-25). This result is consistent with the answers provided to the openended questions on draw, retention, and aspect missed most in which music was cited far more often than commercial-free programming as a reason for

_

³For "willingness to pay," a *lower* price indicates a higher importance (*i.e.*, it shows that a respondent would be wiling to pay less if a particular programming type were absent.). The multiple here therefore represents the degree to which the next *lowest* priced programming type exceeded the price respondents were willing to pay for the service without music. Similarly, "choice" measures the degree to which respondents would choose the current service over the current service without music, and thus rates music's value against all three other programming types.

subscribing (or considering subscribing). (Figures 9, 11, 12, 14, 16, 28).

- Recorded Content. It is my understanding that in addition to the programming on music channels, the sound performance rights for the vast majority of the recorded content on comedy and kids channels are owned by SoundExchange's members, and are subject to the compulsory license rate to be set in this proceeding. When these additional forms of Recorded Content⁴ are combined with music, they constitute an even larger share of the content valued by consumers. (Figures 29-30).
- *Music v. Talk and Entertainment*. Entertainers like Howard Stern and Oprah Winfrey have struck highly publicized and lucrative deals with satellite radio companies. Presumably, the high payments they have commanded on the market indicate the value of their programming to consumers. The survey results reveal, however, that consumers value music programming two, three, four, or even five times as much as talk and entertainment programming. This suggests that the market value of music rights is *substantially higher* than the market value of the talk and entertainment programming rights. (Figures 31-32).

III. SURVEY DESIGN AND METHODOLOGY

A. The Survey Objectives

The primary objective of this survey was to determine the value of satellite radio music programming to subscribers and potential subscribers to XM and Sirius. A secondary objective was to determine music programming's value relative to talk and entertainment programming.

B. The Survey Design

As discussed in detail below, this survey is a double-blind consumer research study that uses a series of interrelated questions of different types (open-ended, constant sum, behavioral, and conjoint analysis) to accomplish the survey objectives. By assessing the value of music in multiple ways, we can obtain a more robust measure of its value than any one method could provide alone. The survey reports the results of 428 subscribers and those considering subscribing to XM or Sirius within 30 days.

⁴ The sound recordings subject to the compulsory license and played on music, kids and comedy channels will be collectively referred to as "Recorded Content."

C. The Survey Respondents

The universe for this survey is comprised of adults, 18 years of age or older, who currently subscribe to either the XM or Sirius satellite radio service, or who are considering subscribing in the next 30 days. Only respondents who indicated that they make or take part in making the decision to subscribe to satellite radio for their household were included in the universe. And only subscribers to a satellite radio service (as opposed to XM and Sirius's services over satellite television or the Internet) were included.

The survey was conducted using a mall-intercept method, which is a common method of obtaining survey data in the business world, and is recognized as valid. *E.g.*, Diamond, *Reference Guide on Survey Research*, in *Federal Judicial Center Reference Manual on Scientific Evidence* (4th ed. 2002) 238, 239 n.52 (citing statistic that "95% of the in-person interview studies done in 1985 took place in malls or shopping centers."); Arlene Fink, *The Survey Handbook* 41 (2003). In accordance with standard survey practice, 24 markets (six from each of the four census areas) were randomly selected. Those markets are listed in Figure 2 below.

Figure 2. Survey Locations

EAST	CENTRAL	SOUTH	WEST
Springfield, MA	Eau Claire, WI	Houston, TX	Seattle, WA
White Plains, NY	Indianapolis, IN	Raleigh, NC	Los Angeles, CA
Waterbury, CT	Chicago, IL	Atlanta, GA	San Francisco, CA
Yorktown Heights, NY	St. Louis, MO	Memphis, TN	Denver, CO
Philadelphia, PA	Detroit, MI	Tallahassee, FL	Portland, OR
Baltimore, MD	Minneapolis, MN	Tulsa, OK	Las Vegas, NV

In each of these markets, a mall with an interviewing facility was randomly selected. Potential survey respondents were then selected as randomly as possible from all parts of the mall. Half of all interviews were conducted on weekends and in the evenings to ensure the inclusion of working respondents. This methodology is the best approach for ensuring the generalizability of mall-intercept surveys and has been the methodology I have used in all my mall-intercept studies.

Potential respondents were initially screened to meet census age/sex quotas, *i.e.*, to make sure that the pool of potential respondents was representative of the U.S. population as a whole. This pool of respondents was further screened to meet the universe definition, including whether they subscribe or intend to subscribe to XM or Sirius, and the regular security requirements (not working for an advertising agency or marketing research firm, etc.). A copy of the screening questionnaire and a summary of the screening results are attached as Appendix B.

Those respondents who qualified based on the screening questionnaire were invited to participate in the main survey. Respondents who accepted were taken to a separate interviewing facility within the mall so that they could complete the survey without distractions. Respondents were paid \$10 if they completed the entire survey. Such incentive payments are common for mall-intercept surveys and, given the double-blind nature of the survey, have no impact on the results of the survey.

Responses to the survey were obtained from 428 individuals, 307 of whom currently subscribe to a satellite radio service,⁵ and 121 of whom are considering subscribing to a satellite radio service within the next 30 days (the "considering subscribers"). 4,301 potential respondents were contacted. Of that number, 517 people qualified by meeting the universe

8

_

⁵ The subscription must have been a paid or trial subscription obtained directly from XM or Sirius for the respondent to be eligible for the survey.

definition and the screening requirements.⁶ Of the 517 who qualified, 428 agreed to complete the survey, yielding a response rate of 83 percent, which is extremely high.

D. The Survey Questionnaire

I designed this survey and wrote the survey questionnaire. The survey was designed to determine in an objective and valid way the value that respondents placed on satellite radio's music offerings. To this end, each respondent was asked a series of interrelated open-ended and closed-ended questions about his or her attitude and behavior with respect to the programming and the non-programming features of satellite radio. Respondents were also asked a series of questions that required them to trade off various programming and non-programming features of satellite radio, which permits us to employ a method known as "conjoint analysis." Lastly, the survey employed certain controls intended to determine whether respondents were answering without guessing or choosing answers at random. The survey questionnaire is attached as Appendix C.

1. The Open-Ended, Constant Sum, and Behavioral Questions

The questions designed to test the respondents' evaluations of and behaviors with respect to programming and non-programming features covered the following topics:

- 1. The reasons why respondents chose to subscribe to satellite radio (or consider subscribing). [Question 1]
- 2. The types of programming that were most critical to respondents' decisions to subscribe (or consider subscribing). [Question 2]
- 3. The types of programming that were the most critical to respondents' decisions to continue to subscribe. [Question 3]
- 4. What respondents would miss the most if satellite radio were not available. [Question 11]

⁶ Appendix B presents the screening results, *i.e.*, the reason that most of the contacted individuals did not qualify for inclusion in the study.

9

_

- 5. Whether respondents would pay less than the full subscription fee, or even cancel their satellite radio subscription, if a particular type of programming were not available. [Question 9]
- 6. The relative importance of each satellite radio programming type as measured on a constant sum scale. [Question 4]
- 7. In a typical week, the percentage of time respondents listen to each programming type as measured on a constant sum scale. [Question 8]

The first four topics used open-ended questions – that is, questions to which the respondent supplies a narrative response. In each case, the respondent's answer to the question was recorded verbatim, and the respondent was then asked if he or she had anything else to add. Those verbatim answers then were content-analyzed and coded by an experienced coder who was not aware of the purpose of the study or its sponsor, which I then reviewed and approved for presentation here without modification. These questions provide critical information because they reveal, in the respondents' own words and without any framing or prompting by the interviewer, what the respondents value most about satellite radio. *See generally* Diamond, *Reference Guide on Survey Research*, in *Federal Judicial Center Reference Manual on Scientific Evidence* at 246 (discussing value of open-ended questions).

The fifth topic (what respondents would be willing to pay if satellite radio lacked certain types of programming) employed a two-part question. Respondents were first asked if the absence of one type of programming (e.g., music, news, sports, or talk and programming) would affect the amount he or she would pay for satellite radio. Respondents who responded in the affirmative were then asked how much they would be willing to pay if satellite radio lacked that type of programming. The same question was then repeated for the three other types of programming that are advertised most heavily by XM and Sirius. (As with all questions in the survey, the order of the programming types was rotated to ensure that the order did not influence

the results). These questions provide a useful measure of consumer value because they require the respondent to quantify the extent to which his or her own willingness to pay would be affected by the absence of each programming type.

The final two topics used questions that asked the respondent to allocate 100 points among specified options, a "constant sum" methodology. In question 4, each respondent was asked to allocate 100 points among seven categories of programming broadcast on satellite radio – music, news, sports, kids, comedy, talk and entertainment, and local news and weather programming – based on the importance to the respondent of each type of programming. In question 7, each respondent allocated 100 points among the seven types of programming, based on the percentage of satellite radio time the respondent spent listening to each type in a typical week. For example, an answer to question 4 might look like the table shown below in Figure 3.

Figure 3. Illustrative Answer To Constant Sum Question

Programming type	Points
Comedy	15
Kids	18
Local Weather and Traffic	10
Music	40
News	2
Sports	0
Talk and Entertainment	15
Total	100

These types of questions are known as "constant sum" questions because they require the respondent to allocate a fixed number of points across two or more options. The questions are a common survey tool that excels at showing how a respondent values options relative to each other beyond a mere ranking. Pamela Alreck & Robert Settle, *The Survey Research Handbook* 137-38 (3d ed. 2004). Constant sum questions have been a fixture of the surveys presented in prior Copyright Royalty Tribunal and Copyright Arbitration Royalty Panel proceedings. For example, in CARP proceedings to distribute royalties among owners of various types of

television programming, cable system operators were asked to allocate 100 points among seven types of programming categories (movies, sports, etc.) in accordance with the value they placed on each for drawing customers and advertisers, and the CARP used the results of that constant sum survey to determine the relative marketplace value of the programming being studied. *See Distribution of 1998 and 1999 Cable Royalty Funds*, 69 Fed. Reg. 3606, 3608-09, 3617-18 (Jan. 26, 2004) (describing and affirming decision of Copyright Arbitration Royalty Panel to primarily rely on constant sum survey data in determining the value of programming); *Program Suppliers v. Library of Congress*, 405 F.3d 395, 401-402 (D.C. Cir. 2005) (approving the Librarian's decision).

2. The Conjoint Analysis

In addition to the questions described above, respondents were also asked a series of tradeoff questions that formed the basis of the conjoint analysis.

Conjoint analysis is a sophisticated methodology that is used to determine how consumers value various attributes of a given product. Put simply, conjoint is a method that lets us separate out the various features of a product to see how the consumer values each feature against the others. Consumers are shown a series of examples of a product, each of which varies in some way, which allows us to determine which combination of a limited number of factors is valued most highly. For example, I have used conjoint analysis on behalf of the Marriott Corporation to help design the multi-billion dollar "Courtyard by Marriott" chain of hotels. Respondents were shown a series of descriptions of hypothetical hotels (e.g., one with larger rooms but fewer amenities and a given price, one with smaller rooms but more amenities at the same price, one with larger rooms and more amenities at a higher price, etc.). By seeing how the people rated the hypothetical choices, we could determine the relative value the respondents

placed on each attribute of the hotel (room size, amenities, staff size, price, etc.). This allowed us to design an optimal hotel based on people's choices.

As the above example suggests, conjoint analysis is a fixture in the commercial world. Thousands of conjoint studies have been administered in the 35 years since the technique was first introduced to marketing. Conjoint analysis underlies innumerable corporate decisions regarding product design, pricing, positioning, and segmentation decisions where millions and even billions of dollars are at stake. For example, conjoint analysis was used by AT&T to design its first cellular phone, by FedEx to design their tracking services, and by the Port Authority of New York to design the EZ-Pass system. Conjoint analysis is also extremely well-established in the academic world. It is one of the most studied research methods in marketing, with hundreds of research papers having been written on the subject. I myself have written numerous papers on the subject, as well as co-authored two books, *Multi-Attribute Decisions in Marketing: A Measurement Approach*, which was the first book on conjoint analysis and marketing, and more recently an e-book, *Adventures in Conjoint Analysis: A Practitioners Guide to Trade-Off Modeling and Applications*. I discuss conjoint methodology in Appendix H.

The conjoint analysis used here drew upon the respondents' answers to a number of the survey questions, all of which in some fashion required respondents to assess the relative value of different types of programming and non-programming features of satellite radio. The "constant sum" questions discussed above – Questions 4 and 7 – were used in the conjoint analysis, as were Questions 5 and 6, which asked respondents to evaluate, on a scale of 1 to 10, the desirability of different amounts of four types of programming (for example, for music, same, more, less, none), the desirability of different levels of non-programming features (for

example, for geographical coverage, typical FM coverage or complete nationwide coverage), and different levels of price.

Finally, respondents were asked to consider a series of cards with hypothetical "satellite radio offerings," and to rate on a scale of 0 to 10 their likelihood of buying each hypothetical offering. Each card contained a specific level of each of the seven different factors: four programming factors (the quantities of music, sports, news, and entertainment programming), and three non-programming factors (the geographic coverage provided, the number of commercials per hour of music programming, and the price). A given card would list each of the seven factors at a specific level. In other words, each of the cards described a hypothetical satellite radio service that offered a different constellation of features and price (for example, less music, but more talk, and a lower price), and respondents were asked to rate from 0 to 10 the likelihood they would purchase each offering. Figure 4 below presents the various factors and levels, and Figure 5 reproduces a sample conjoint card. The complete set of conjoint stimuli cards is included in Appendix D, and the master design is included in Appendix H.

_

⁷ A seven-factor conjoint analysis is comfortably manageable for respondents, and is typical of commercial conjoint applications.

⁸ The four programming types included (music, news, sports and talk & entertainment) in the conjoint cards were chosen because they are the programming types that are specifically and heavily promoted by XM and Sirius. To the extent that two of the three categories omitted – comedy and kids programming – contained recorded programming subject to the statutory license at issue here, this leads to a conservative estimate of music's value. *See infra*.

Figure 4. Factors & Levels for the Conjoint Analysis Task

A. Music Programming

- 1. No music programming
- 2. Substantially **fewer** channels and **less** variety of music than currently offered
- 3. The **same** number of channels and the **same** variety of music as currently offered
- Substantially more channels and more variety of music than currently offered

B. News

- 1. **No** news programming
- Substantially fewer channels and less variety of news than currently offered
- The same number of channels and the same variety of news as currently offered
- 4. Substantially **more** channels and **more** variety of news than currently offered

C. Sports

- 1. **No** sports programming
- 2. Substantially **fewer** channels and **less** variety of sports than currently offered
- The same number of channels and the same variety of sports as currently offered
- 4. Substantially **more** channels and **more** variety of sports than currently offered

D. Talk & Entertainment

- 1. **No** talk and entertainment programming
- 2. Substantially **fewer** channels and **less** sports variety than currently offered
- 3. The **same** number of channels and the **same** talk and entertainment variety as currently offered
- 4. Substantially **more** channels and **more** talk and entertainment variety than currently offered

E. <u>The Number of Minutes Of Commercials</u> Per Hour on Music Channels

- 1. **No** commercials on music channels
- 2. **2** minutes of commercials per hour
- 3. 5 minutes of commercials per hour
- 4. **12** minutes of commercials per hour

F. Geographic Coverage

- 1. Typical FM coverage
- 2 Complete Nationwide Coverage

G. The Monthly Price for a Single Subscription

- 1. \$8.95 per month
- 2. \$10.95 per month
- 3. \$12.95 per month
- 4. \$14.95 per month

Figure 5. Example of Conjoint Analysis Stimulus Card

Types of <u>Programming</u>	Amount of <u>Programmin</u>	ng Avai	<u>lable</u> :			Other F	<u>eatures</u>					
1124520		The SAME number of channels and SAME variety of music as currently offered				Number of Minutes Per Hour Of Commercials On Music Channels: No commercials					Of Commercials On	
News Programming:	Substantially variety of ne					Coverag	ge:		Ту	pical Fl	M Coverage	
Sports Programming:	Substantially variety of spo				IE		y Price Fo ubscripti		\$1	4.95 pe	month	
Talk and Entertainment:	Substantially variety of tal currently off	k and e			RE							
	Definitely Would Not <u>Buy</u>										Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

Given that we have six different factors offered at four different levels, and a seventh factor offered at two levels, the number of potential combinations of these factors and levels exceeds 8,000. We cannot realistically expect to show survey respondents 8,192 different cards with 8,192 different combinations of factors and levels. Therefore, I selected a subset of 64 of these potential combinations, using a statistical method known as fractional factorial design. This design allows me to estimate the importance of each level of each factor – the full set of 8,192 cases – even though the respondents have not seen all potential combinations. In addition, I broke the set of 64 combinations into 8 blocks of 8 cards each, so that each respondent saw only one of the blocks of 8 cards. Respondents also saw a ninth card that represented the current offerings of XM/Sirius, and a tenth card with the same offerings but without music. The

responses to the last two cards provided not only "controls" for the conjoint tasks but also an additional measure of the importance of music based on a comparison of the respondent's assessment of the current satellite radio offering versus that same offering without music.

3. The Controls

The survey employed five different controls to ensure the validity of the results, and to ensure that respondents were not given any clues to which answers were desirable. Diamond, *Reference Guide on Survey Research*, in *Federal Judicial Center Reference Manual on Scientific Evidence* at 249-52. First, the survey was administered, and its answers coded, in a double-blind process: neither the interviewers nor the respondents knew of the purpose of the survey or who commissioned it. Second, the open-ended questions, which were the first questions in the survey, were asked without any reference to music, again preventing the respondent from determining what answers were desirable. Third, the conjoint analysis always required the respondent to consider multiple attributes, and not just music by itself, which again ensured that the respondent could not simply give a high ranking to music (or any other attribute).

Fourth, as noted above one of the conjoint stimulus cards shown to each respondent reflected satellite radio's current offerings, and another reflected the current offerings without music. While the response to these two cards provided an independent measure of the value of music, they also served as control cards. That is because the responses to these two cards were not used in estimating the output of the conjoint analysis. Thus, one can predict the rating of the two control cards based on the conjoint results and compare these two predictions to the actual ratings of the two control cards that the respondent gave. For a discussion of this validation procedure and outcomes, see Appendix H. Fifth, the breadth of the range of questions asked

about music's value acts as a control. Multiple measures of value provide an opportunity to assess the convergence validity of the results.

E. Data Collection

The respondents in this survey were interviewed between October 11 and October 17, 2006. The 72 interviewers and their 24 supervisors were trained by Data Development Worldwide ("DDW"). The survey was conducted on a double-blind basis; none of the interviewers and respondents was aware of the purpose of the survey or its sponsor. The interviewers were not given any information regarding the nature of the study. Moreover, all interviewers were trained to avoid presenting any bias in the administration of the survey. A copy of the field instructions given to the interviewers and supervisors is included as Appendix E.

The survey data were collected using Computer Assisted Personal Interviewing, which allows the responses to the questions to be directly input into a computer. Using this computer methodology ensures that the potential responses presented to respondents in the closed-ended questions were rotated in a random fashion, and also ensures that the survey questionnaires are filled out in their entirety with no questions skipped, and with each constant sum response totaling 100 points. Some questions – those that were open-ended – were asked orally by interviewers, with oral responses from the respondents recorded verbatim by the interviewers. After responding to the first set of open-ended questions, respondents were given the option to

-

⁹ DDW is one of the country's largest marketing research companies devoted exclusively to custom quantitative research. DDW has carried out more than 20,000 surveys since 1960 on behalf of hundreds of major companies and institutions. DDW was a co-founder of the Council of American Survey Research Organizations (CASRO) and fully subscribes to the standards outlined in its code. Under my supervision, DDW was responsible for all aspects of the administration of this project, including sample selection, the preparation of field materials, data collection, coding and typing of the verbatim responses, and tabulation of the responses.

enter their responses into the computer themselves, or to have the interviewer enter the responses. 61 percent of the respondents chose to enter the responses themselves.

F. The Pre-Test

Before the survey was conducted, DDW conducted a pretest to determine whether survey respondents understood the questions or experienced any difficulty completing the survey. *See* Diamond, *Reference Guide on Survey Research*, in *Federal Judicial Center Reference Manual on Scientific Evidence* 243. During the pretest, which took place between September 29 and October 2, 2006, DDW administered the survey questionnaire in eight malls ¹⁰ within the four census areas to 55 respondents (33 current subscribers and 22 considering subscribers). The pretest respondents were selected in precisely the same way that final survey respondents were. Except as noted below, the respondents had no difficulty completing the tasks, and therefore the answers were included in the final results.

During the pretest, three of the respondents who were considering subscribing experienced apparent difficulty with Question 9. Those three respondents each answered that they would be willing to pay more than the current subscription price if a certain type of programming currently offered by XM and Sirius became unavailable. Because I did not know if these answers reflected an accurate understanding of the question, I excluded these respondents from the final survey, removed the words "including price" from the question, and added questions 9(c) and 9(d) to the final survey questionnaire. (The pretest questionnaire is included in Appendix I).

¹⁰ The malls selected for the pretest are located in Springfield, MA, White Plains, NY, Eau Claire, WI, Indianapolis, IN, Houston, TX, Raleigh, NC, Seattle, WA, and Los Angeles, CA.

The results from the pretest and the debriefing of the interviewers and supervisors indicated that all other questions were clear and unambiguous, and no changes were made to those questions as a result of the pretest.

G. Verification

The survey results were verified by AVC Research, an independent marketing research firm located in New Jersey. Verification was conducted by telephone. A minimum of two attempts were made to contact each of the respondents. Had any significant problem been uncovered, verification of 100 percent of the interviews done by that interviewer would have been attempted. The Verification Questionnaire and Recording Form are attached as Appendix F.

In total, 54 percent of the respondents have been verified. This procedure is more rigorous and extensive than the industry standard of 20 percent verification. There were no problems found during the verification process.

H. Analysis

Prior to any actual analysis, the questionnaires were reviewed to confirm that the interviewers administered the interview properly and the respondents understood the questions. Following this step, the analysis included a coding and examination of the open-ended responses, a tabulation of the results from both open and closed-ended questions, a statistical analysis reported in Appendix G, and an analysis of the conjoint data, which is reported in Appendix H.

The statistical analysis and the conjoint analysis were conducted under my supervision by Professor Abba Krieger, Chairman of the Statistics Department at Wharton, using the conjoint analysis software that he and Professor Paul Green developed.

IV. MAIN RESULTS REGARDING THE VALUE OF MUSIC

This survey employed multiple measures of the value that consumers place on satellite radio's music offerings. Every single one of those measures shows that music is by far the most valuable programming type of satellite radio, generally by a two-fold, three-fold, or even five-fold order of magnitude. I will discuss the survey results in detail. Because the results are not substantially different when they are broken out by current subscribers versus considering subscribers, or XM subscribers versus Sirius subscribers, I do not discuss those subresults in the text. Tables containing that information can be found in Appendices J and K.

A. Cancellation and Willingness to Pay (Question 9)

This question asked respondents if the absence of various types of programming (music, news, sports, and talk and entertainment) would affect their willingness to pay for satellite radio and, if so, by what amount. Nearly half of all respondents said they would *cancel* their service if music were not available. As Figures 6 and 7 on the following pages show, this is more than *triple* the percentage of any other programming type.

Figure 6. Effect On Willingness To Cancel If A Specific Programming

Type Was Not Available (Q9)*

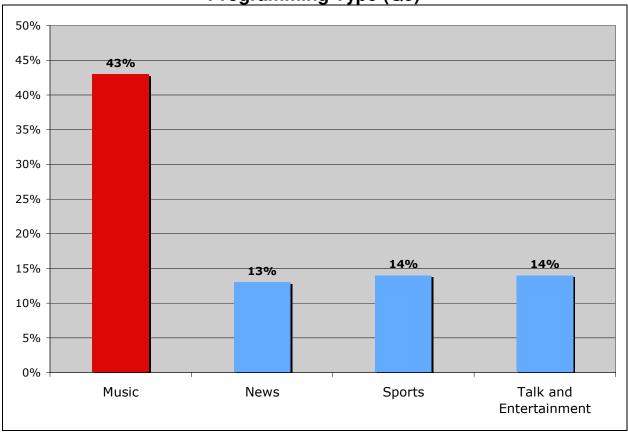
	ype mas m	ot Availabl	- ()	
	No Music	No News	No Sports	No Talk and Entertainment
	(n=428)	(n=428)	(n=428)	(n=428)
	%	%	%	%
Would change amount	61	39	37	38
willing to pay ¹¹	(55.58-65.15) ¹²	(34.63-43.88)	(32.80-41.97)	(33.71-42.92)
Would Cancel	43 (37.84-47.21)	13 (10.10-16.54)	14 (11.15-17.82)	14 (11.15-17.82)
Would reduce price	16 (13.06-20.11)	22 (18.92-26.88)	20 (16.30-23.89)	21 (17.17-24.89)
Would not change amount willing to pay	33 (28.49-37.40)	46 (41.07-50.51)	50 (45.26-54.74)	50 (45.03-54.50)
Don't know if would change amount willing to pay	6 (2.09-10.99)	15 (10.23-19.67)	13 (7.88-17.35)	12 (7.18-16.65)

^{*}See Appendix C for the text of this question.

A few respondents indicated a willingness to pay a higher price than \$12.95. These included 2% for music, 4% for news, 3% for sports, 3% for talk and entertainment. Adding these respondents to the "would cancel" and "would reduce price," would result in the number of respondents in "would change amount willing to pay." The complete distribution of respondents' answers is included in Appendix L.

¹² These figures represent the 95% confidence interval.





On average, respondents said that they would pay only \$6.15 per month for a satellite service without music. That amount is less than half of the \$12.95 per month price that satellite radio currently charges, and raises the question whether satellite radio could charge a sustainable price if it lacked music programming. In contrast, the absence of other types of programming had a much smaller effect on price, yielding a willingness to pay of \$10.14 (no news), \$9.99 (no sports), \$9.99 (no talk and entertainment).

The results are even more striking looking at the average price given by those respondents who said that they would pay a different price (*i.e.*, not those who said they would pay the same amount). Without music, those individuals would pay only \$2.45 on average, a

figure far lower than the comparable numbers for no news (\$6.88), sports (\$6.04), or talk and entertainment (\$6.14).

Figure 8. Effect On Willingness To Pay Without Specific

Programming Type (Q9)*

	No Music	No News	No Sports	No Talk and Entertainment
Average Price Among All Respondents ¹³	\$6.15 (\$5.54-\$6.67) ¹⁴ n=400	\$10.14 (\$9.61-\$10.69) n=364	\$9.99 (\$9.48-\$10.50) n=374	\$9.99 (\$9.48-\$10.50) n=377
Average Price Among Those Who Would Change (including those who would pay zero)	\$2.45 (\$1.89-\$3.02) n=259	\$6.88 (\$5.93-\$7.84) n=168	\$6.04 (\$5.17-\$6.91) n=160	\$6.14 5.27-7.01 n=164
Average Price Among Those Who Would Pay Less (not including those would pay zero)	\$7.18 (\$6.45-\$7.90) n=70	\$9.30 (\$8.85-\$9.74) n=96	\$8.88 (\$8.36-\$9.39) n=160	\$8.91 (\$8.38-\$9.45) n=164

These results strongly suggest that music is the only "make or break" programming available on satellite radio. Music is the only programming type whose absence would cause more than a 50 percent reduction in subscription revenues (\$6.15/month), and its absence would cause three times as many cancellations as any other programming type.

В. Draw, Retention, and Most Missed Aspect (Questions 1-3, 11)

These results show the clear dominance of music in the minds of subscribers when it comes to reasons to subscribe to satellite radio. Specifically, they were asked to state

- 1. Their top *reason* for subscribing or considering subscribing (Question 1).
- 2. The programming type that was most critical to the decision to subscribe or consider subscribing (Question 2).

^{*} See Appendix C for the text of this question.

¹³ This category does not include individuals who said "don't know" in response to this question, but does include the few individuals who said they would pay more than \$12.95 a month in the absence of the programming category. See supra n.11

¹⁴ These figures represent the 95% confidence intervals.

- 3. For current subscribers, the programming type that was most critical to their decision to *continue to subscribe* (Question 3).
- 4. For current subscribers, the aspect of satellite radio they would miss the most if the service *were no longer available* (Question 11).

The results from these questions overwhelmingly demonstrate that music is the most important attribute of the service. As shown in the figures on the following pages, a full 68 percent of respondents cited music as their top choice to at least one of these questions, and 83 percent mentioned music as a top 3 answer in responding to at least one of these questions. See Figures 9 and 10.

No other answer came close. Talk and entertainment was the next highest programming type, and was cited first *by just 16 percent of respondents*, and mentioned in the top 3 by only 32 percent of respondents overall. These answers demonstrate that music is the only attribute of satellite radio that enjoys broad, indeed nearly universal, support from respondents. Given that the open-ended questions that did not call for any particular answer or even refer to music programming, it is a very powerful result that music would be cited so much more frequently than any other programming type.

Figure 9. Open-Ended Question Answers (Net¹⁵ for Q 1-3, 11)*

Total (n=428) ¹⁶					
% Top Mention	% Top 3 Mention	% Any Mention			
68	83	84			
23	35	36			
16	32	33			
14	29	30			
7	11	11			
6	19	21			
5	12	13			
4	9	10			
4	9	10			
3	11	13			
1	3	4			
1	4	5			
71	85	86			
30	47	48			
27	41	42			
	% Top Mention 68 23 16 14 7 6 5 4 4 3 1 1 71 30	% Top 3 Mention 68 83 23 35 16 32 14 29 7 11 6 19 5 12 4 9 3 11 1 3 1 4 71 85 30 47			

know" answers are not included in the figure above.

¹⁵ Net results are presented to avoid double-counting, *i.e.*, a respondent who mentioned music as his top response to all four questions is counted only once. Because the figure shows cumulative results from multiple questions, columns may sum to more than 100%.

^{*} See Appendix C for the text of these questions.

16 Based n=428, the 95 confidence interval is no bigger than ±.047 [1.96 x .5/square root of n].

¹⁷ In addition to programming, price, commercials, and coverage, numerous other reasons were given by respondents. Typical answers, which are included in Appendix L, included "I like to try new stuff" (ID 20117 Q.1), "I like the radio" (ID 20146 Q.1), and "First year came free w/my car. Liked it and kept it." (ID 20154 Q.1), "Anything you want to hear at any time (ID 20054 Q.1), "It was a gift (ID 20092 Q.1), "Because it looks nice" (ID 20184 Q.1), "My husband wanted it. I also wanted it." (ID 20191 Q.1), "Its [sic] paid for already" (ID 20119 Q.3), "I really like the wide verity [sic] of programs, there is something for everyone" (ID 20144), "I would miss the variety of other stations I would be able to listen to if and when I wanted" (ID 20163 Q.11), "There was nothing that I would miss" (ID 20152 Q.11). Such answers, as well as "don't

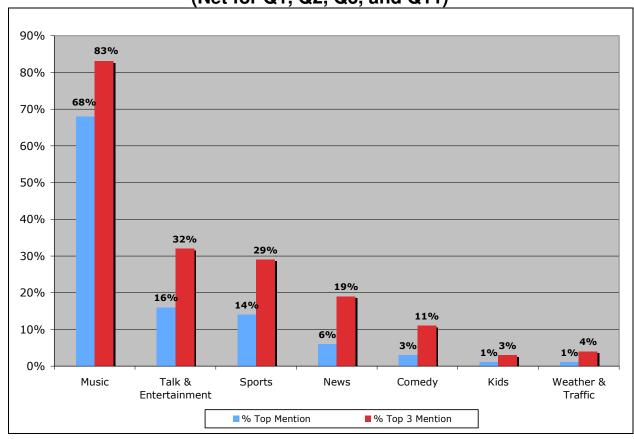


Figure 10. Open-Ended Question Answers (Net for Q1, Q2, Q3, and Q11)

The verbatim answers themselves indicate the importance of music to respondents.

Typical answers for why respondents subscribed or continued to subscribe included:

- "Because it was new plus more music stations. Because I listen to music all day." (ID 20175 Q.1)
- "Because I wanted to have a variety of music." (ID 20184 Q.1)
- "Well I wanted a larger selection of music" (ID 20114 Q.1)
- "Because on satellite radio there's more music and less talking and I can also listen to any genre of music that I'm in a mood for without hearing anything else at that point and time" (ID 20126 Q.1)
- "Music, its [sic] my life. I can record it on my Ipod and not have to put up with a bunch of talk." (ID 20143 Q.3)

As that last example indicates, in providing these responses, some respondents cited the fact that satellite radio would allow them to avoid buying music from other sources. For example, some verbatim responses included:

- "I have enjoyed XM radio. I only use it in my vehicles. I hardly listen to regular radio except for sports and rarely plat [sic] CD's anymore" (ID 10014 Q.11)
- "It will save money by not buying a lot of CD's" (ID 20040 Q.1)
- "More selection than regular radio and less hassle than CD's" (ID 20129 Q.1)

I now turn to the individual results for each open-ended question.

1. Draw (Questions 1-2)

General Draw. Respondents were asked to say why they chose to subscribe to satellite radio (or were considering subscribing). Music programming dominated over all other programming types. As Figure 11 on the following page shows, 17 percent of respondents gave music as their first answer to the question, and 34 percent gave it as a top 3 response to one of their answers to the question. No other programming type was given as a top mention by more than 5 percent of respondents, or was mentioned in the top 3 by more than 11 percent. Music's substantially higher value is particularly noteworthy here, as the question did not even call for the respondent to mention a type of programming, but merely to give a reason why s/he subscribed or was considering subscribing.

Figure 11. Top Reasons for Subscribing/Considering Subscribing-General Draw (Q1)*

Genera	Total (n=428) ¹⁸					
	% Top Mention	% Top 3 Mention	% Any Mention			
Music programming (no mention of commercial free) ¹⁹	17	34	36			
Commercial free (no mention of music)	16	27	27			
Talk/Entertainment	5	11	13			
Price	4	6	6			
Coverage	3	6	7			
News	2	4	4			
Fewer/less commercials	2	4	5			
Commercial Free music	2	4	4			
Sports	1	4	4			
Comedy	0	1	1			
Kids	0	1	1			
Weather/traffic	0	0	1			
Any Music Mentions (Net)	18	38	39			
Any Commercial Mentions (Net)	20	35	35			
Any Commercial Free Mentions (Net)	18	31	31			

Programming Draw. As with the open-ended question regarding reasons for subscribing, respondents also heavily cited music programming when asked which type of satellite radio programming was most critical to their decision to subscribe (or to consider subscribing). As

^{*} Q1(a): Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe?/Why are you considering subscribing to satellite radio?

Q1(b): Any other reason?

 $^{^{18}}$ Based on 428 individuals, the 95 percent confidence interval is no bigger than $\pm .047$ [1.96 x .5/square root of n].

¹⁹ See supra note 17 for information about the categories included in this figure.

shown in Figures 12-13 on the following pages, over half (53 percent) of respondents said that music programming was the type of programming that was most critical to their decision to subscribe. Sports programming came in a distant second with only 10 percent naming it their first choice. Similarly, only 9 percent of subscribers cited talk and entertainment programming as their first choice. These results show that music was *five* times more likely to be named as most critical to the decision to subscribe or consider subscribing.

Music's predominance continues when we consider the top 3 answers given in response to the question. 67 percent of respondents cited music as the type of programming that was most critical to their decision to subscribe; only approximately one-third as many respondents cited sports programming (22 percent) or talk and entertainment programming (21 percent). In other words, two-thirds of respondents cited music in causing them to subscribe; not even one-quarter of respondents cited any other programming type.

Figure 12. Programming Type Most Critical To Decision To Subscribe/Consider Subscribing-Programming Draw (Q2)*

Subscribe/Consider Subscri	Total (n=428) ²⁰					
	% Top Mention	% Top 3 Mention	% Any Mention			
Music programming (no mention of commercial free) ²¹	53	67	67			
• Sports	10	22	23			
Talk/Entertainment	9	21	22			
Comedy	3	10	10			
• News	3	13	14			
Commercial free (no mention of music)	2	4	4			
Commercial Free music	2	3	3			
Weather/traffic	1	3	4			
Price	1	2	2			
Kids	0	2	2			
Coverage	0	1	1			
Fewer/less commercials	0	1	1			
Any Music Mentions (Net)	55	69	69			
Any Commercial Mentions (Net)	4	7	8			
Any Commercial Free Mentions (Net)	4	6	7			

_

^{*} Q2(a): What types of satellite radio programming were most critical to your decision to subscribe to satellite radio?/What types of satellite radio programming are most critical to your decision whether to subscribe?

Q2(b): Any other reason?

Based on 428 individuals, the 95 percent confidence interval is no bigger than $\pm .047$ [1.96 x .5/square root of n].

^{.5/}square root of n].

21 See supra note 17 for information about what categories are included on this table.

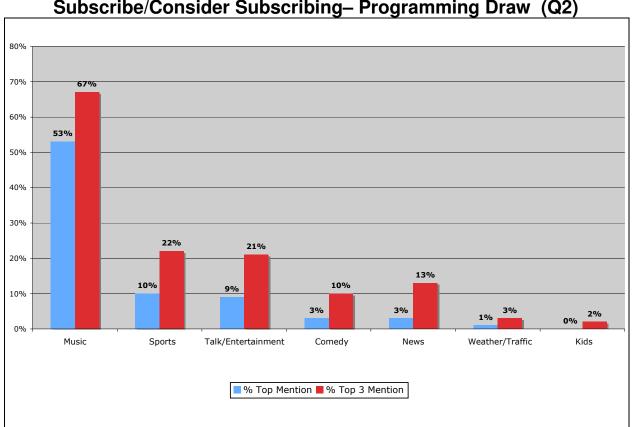


Figure 13. Programming Type Most Critical To Decision To Subscribe/Consider Subscribing—Programming Draw (Q2)

2. Retention (Question 3)

This question gets at the slightly different issue of what type of satellite radio programming was most important in convincing respondents to *keep* their satellite radio subscription once they purchased it. This question was germane only to current subscribers, and it shows that music programming is similarly important in causing respondents to maintain their subscriptions as it was in causing them to subscribe in the first place. As Figures 14-15 show on the following pages, respondents gave music programming as the first answer four times more often than any other programming type (45 percent versus 11 percent). And they mentioned music programming more times in the top 3 nearly three times more often than any other type of programming (59 percent versus 20 percent).

Figure 14. Programming Type Most Critical To Decision To Continue To Subscribe—Retention (Q3)*

	Total – Only Current Subscribers (n=307) ²²				
	% Top Mention	% Top 3 Mention	% Any Mention		
Music programming (no mention of commercial free) ²³	45	59	59		
Talk/Entertainment	11	20	21		
Sports	9	19	19		
Commercial free (no mention of music)	7	11	11		
Comedy	2	5	5		
News	2	8	9		
Commercial Free music	2	4	4		
Kids	1	2	2		
Weather/traffic	1	2	2		
Price	1	3	3		
Fewer/less commercials	1	1	1		
Coverage	0	3	3		
Any Music Mentions (Net)	47	62	62		
Any Commercial Mentions (Net)	9	16	16		
Any Commercial Free Mentions (Net)	8	15	15		

_

^{*} Q3(a): And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most critical to your decision to continue to subscribe?

Q3(b): Any other reason?

²² Based on 307 individuals, the 95 percent confidence interval is no bigger than $\pm .056$ [1.96 x .5/square root of n].

^{.5/}square root of n].

23 See supra note 17 for information about what categories are included on this table.

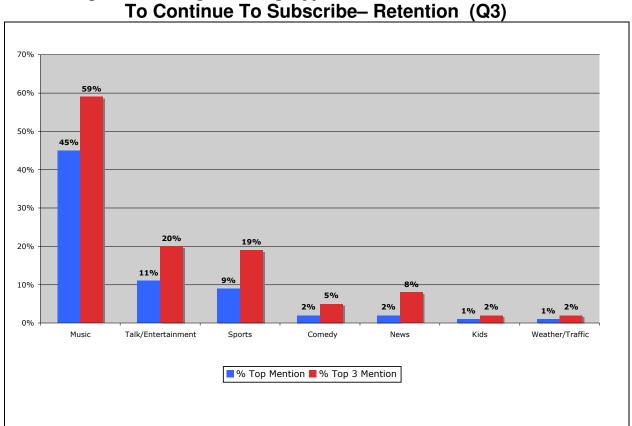


Figure 15. Programming Type Most Critical To Decision

3. Most Missed Aspect (Question 11)

In this question, current subscribers were asked to name the feature of satellite radio they would miss the most if the service were not available. Again, features relating to music appeared at the top of the list by a sizeable margin, with 37 percent of respondents naming music as their first choice, and 50 percent mentioning music in their top 3 choices. As shown in Figures 16-17 on the following pages, no other aspect of satellite radio was mentioned as frequently. Instead, music was mentioned as the first choice four times as often as the next highest ranked aspect, talk and entertainment programming (37 percent versus 8 percent). It was the same with top 3 answers: music was mentioned in the top 3 by 50 percent of respondents, as compared to the 16 percent who mentioned talk and entertainment.

Figure 16. Aspects Of Satellite Radio That Would Be Missed Most If The Service Were Not Available (Q11)*

	Total – Only Current Subscribers (n=307) ²⁴		
	% Top Mention	% Top 3 Mention	% Any Mention
Music programming (no mention of commercial free) ²⁵	37	50	50
Talk/Entertainment	8	16	16
Sports	6	14	14
Commercial free (no mention of music)	6	14	15
Commercial Free music	6	8	8
News	4	7	7
Coverage	4	7	7
Fewer/less commercials	3	6	7
Comedy	1	4	5
Kids	0	1	1
Weather/traffic	0	1	1
• Price	0	1	1
Any Music Mentions (Net)	43	57	57
Any Commercial Mentions (Net)	14	28	30
Any Commercial Free Mentions (Net)	12	22	23

^{*} Q11a: And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would you miss most about it?

Anything else? Q11b:

Based on 307 individuals, the 95 percent confidence interval is no bigger than $\pm .056$ [1.96 x .5/square root of n].

25 See supra note 17 for information about what categories are included on this table.

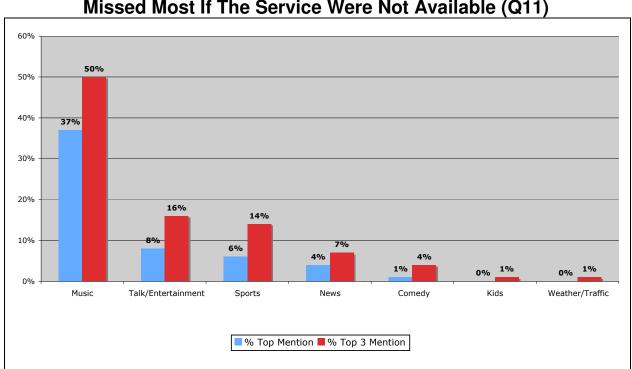


Figure 17. Programming Type Of Satellite Radio That Would Be Missed Most If The Service Were Not Available (Q11)

C. Importance (Question 4)

Respondents were asked to specify the *relative importance* of seven satellite radio types of programming to their decision to subscribe and retain their subscription to satellite radio.²⁶ The respondents were asked to allocate 100 points among the different types of programming to reflect their relative importance to them and their families. The answers show that music strongly dominates over other types of programming, receiving 44 points on average from respondents. No other programming type received more than 13 points on average, as Figures 18-19 below show.

_

²⁶ In asking the constant sum question in the context of "subscribing" or "retaining their subscription," this particular constant sum question closely follows the phrasing of the constant sum question employed in the cable royalty distribution proceedings. *See* Report of Copyright Arbitration Royalty Panel in Docket No. 2001-8 CARP CD 98-99, at 19.

Music was also far and away the programming type that the largest percentage of respondents – 74 percent – chose as their most important. This is more than four times as many respondents as for any other programming type, including sports and talk and entertainment.

Figure 18. Importance Of Programming Type (Q4)*

	To	Total		
Type of Programming	Relative importance as reflected in # of allocated points			
	<u>Share</u> (n=428) %	Allocated Highest Number of Points %27		
Music	44 (40.93 – 46.27) ²⁸	74 (69.42 – 77.77)		
Sports	13 (11.12 – 14.44)	17 (13.71 – 20.87)		
Talk and Entertainment	12 (10.54 – 13.63)	15 (12.00 – 18.84)		
Comedy	10 (9.11 – 11.52)	14 (10.31 – 16.79)		
News	10 (8.59 – 10.73)	14 (10.52 – 17.05)		
Local Weather and Traffic	7 (6.30 – 8.24)	7 (4.39 – 9.16)		
Kids	4 (3.34 – 5.24)	5 (3.24 – 7.51)		
Total	100			

^{*} Q4: Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio

27 Total sums to more than 100 because some respondents had two or more content types tied for

Total sums to more than 100 because some respondents had two or more content types tied for their highest ranking.

²⁸ These numbers represent the 95% confidence interval.



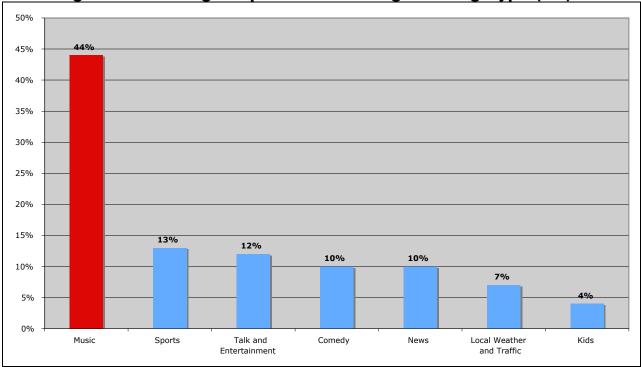
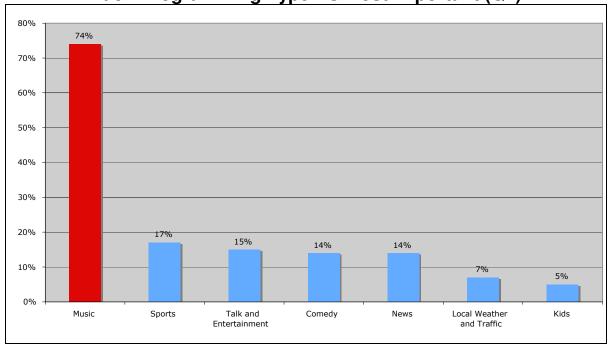


Figure 20. Percent Of Respondents Selecting Each Programming Type As Most Important (Q4)



D. Usage (Question 8)

Current subscribers were asked to state, out of the time they spent listening to satellite radio, the percentage of time they spent listening to each of seven types of satellite radio programming in a typical week.

Respondents, on average, spend nearly half (49%) of their satellite radio time listening to music. That percentage is *quadruple* any other programming type, as shown in Figures 21-22. Similarly, 77 percent of respondents recalled listening to music the most, a figure more than four times in excess of any other type of programming.

Figure 21. Usage Of Programming Type (Q8)*

	Total – Only Current Subscribers		
Type of Programming	Time Allocation		
	Share (%) (n=307)	Allocated Highest Number of Points (%) 29	
Music	49 (45.27 – 51.75) ³⁰	77 (72.51– 81.89)	
Talk and Entertainment	12 (10.08 – 13.83)	15 (11.28 – 19.34)	
Sports	11 (9.61 – 13.07)	17 (12.45 – 20.78)	
Comedy	10 (8.47 – 11.69)	12 (8.13 – 15.33)	
News	8 (6.79 – 9.30)	9 (5.63 – 11.96)	
Local Weather and Traffic	6 (4.88 – 6.75)	5 (2.47 – 7.30)	
Kids	4 (3.13 – 5.38)	6 (3.24 – 8.49)	
	100		

^{*} Q8: Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time spent on each of the following program types.

29 Total sums to more than 100 because some respondents had two or more programming types

²⁹ Total sums to more than 100 because some respondents had two or more programming types tied for their highest ranking.

³⁰ These numbers represent the 95% confidence interval.

Figure 22. Average Weekly Usage Of Programming Type (Q8)

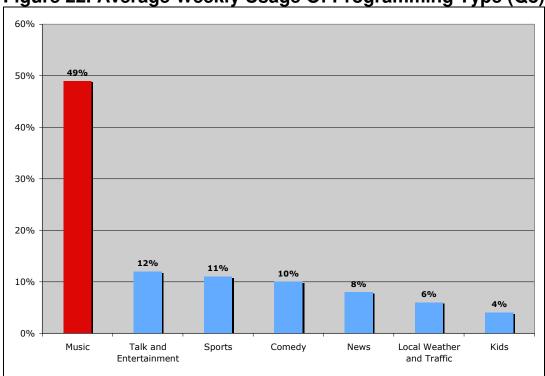
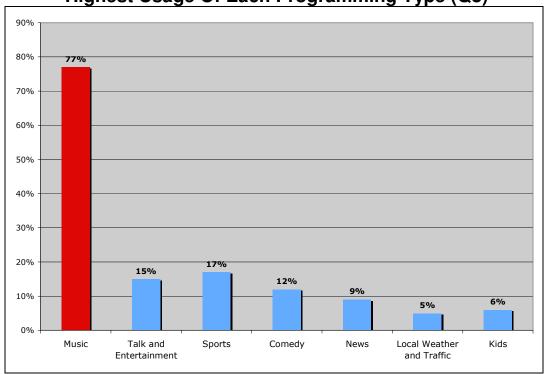


Figure 23. Percent Of Respondents Indicating Highest Usage Of Each Programming Type (Q8)



E. Value (Questions 4-7, 10)

Conjoint analysis, which is described above in Part III.D.2 and in Appendix H, is another method used in the survey to determine the value respondents place on satellite radio's music offerings. The conjoint results, as outlined in Figures 24-26, strongly confirm music's high value to consumers.

The conjoint analysis compared music's value to all other important features of the satellite radio service – both other programming types as well as non-programming features, such as coverage, number of commercials, and price. Despite being compared to both programming and non programming features, music still was the top-ranked attribute by a large margin, as shown on the figure on the following page. The analysis revealed that a full 30 percent of the value of satellite radio comes from music. The next highest attribute was price, which encompassed only 15 percent of the value. Similarly, the analysis reveals that music was the most important attribute of the service for approximately half of all respondents (47 percent). No other attribute was cited first by more than 14 percent of respondents.

Figure 24. Relative Importance Of The Programming and Non-Programming Attributes Of Satellite Radio Based On Conjoint

Analysis - Value (Q4-7.10)*

Allalysis- valu				
	Average	Тор		
	Importance ³¹	Mention ³²		
	_	%		
Type of Programming				
A. Music	30 (28.48 – 32.36) ³³	47 (44.14 – 49.06)		
B. News	10 (9.37 – 11.55)	7 (5.33 – 7.77)		
C. Sports	13 (12.00 – 14.83)	11 (9.39 – 12.46)		
D. Talk and Entertainment	12 (10.47 – 13.20)	11 (9.16 – 12.20)		
Other Satellite Radio Features and Price				
E. Number of Minutes Per Hour of Commercials on Music Channels	13 (11.74 – 14.27)	8 (6.90 – 9.61)		
F. Geographic Coverage	6 (5.37 – 7.26)	3 (2.08 – 3.74)		
G. The Monthly Price for a Single Subscription	15 (13.08 – 16.02)	14 (12.36 – 15.79)		

^{*} See Appendix C for the text of these questions.

Total does not sum to 100 because of rounding.

Total sums to more than 100 because some respondents had two or more content types tied for their highest ranking.

These numbers represent the 95% confidence interval.

Figure 25. Importance Of Satellite Radio Attributes Based On Conjoint Analysis (Q4-7,10)

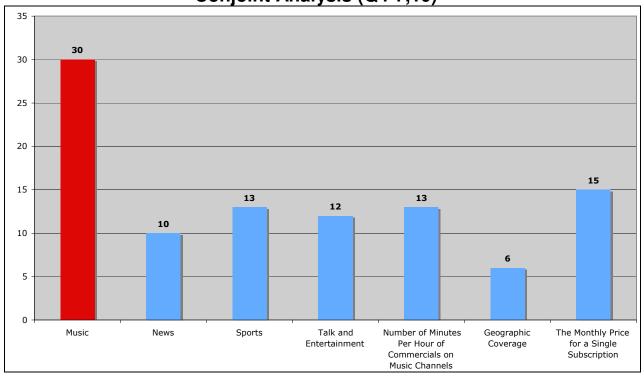
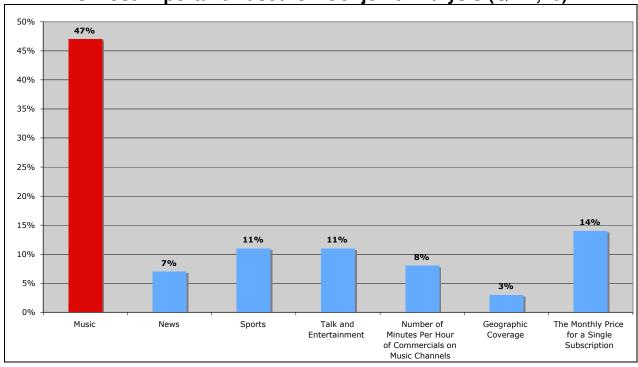


Figure 26. Percent Of Respondents Who Selected Each Attribute As Most Important Based On Conjoint Analysis (Q4-7,10)



F. Choice (Question 10)

In completing the conjoint section of the survey, respondents were asked to rate two different hypothetical satellite radio services. The first profile described the satellite radio service currently offered by XM and Sirius (*e.g.*, similar music, talk, sports, and news programming, nationwide coverage, no commercials on music channels, and a price of \$12.95/month). The second profile was the same as the first but had no music programming.

Respondents were asked to rate each service on a scale from "0" to "10," with "0" indicating "definitely would not buy" and "10" indicating "definitely would buy." As shown below in Figure 27, the current offering received an average score of 7.13 on this scale; the current offering without music scored substantially lower, 2.47, or barely more than one third of the current offering's score. Measured another way, only 5 percent of respondents rated the current offering a "0," but 57 percent of respondents gave a "0" to the current offering without music, indicating that a majority of respondents would not buy a satellite radio service that lacked music.

Figure 27. Relative Importance Of Music As Reflected In The Choice Of Current Offering With Music Versus Current Offering Without Music (Q10)

	(4:0)		
	Total (n=428)		
	Intention To Subscribe		
Current Offering (Card 65)	7.13		
Current Offering With No Music (Card 66)	2.47		
Relative Importance (current offering with no music ÷ current offering)	.35		
	% Giving 0 Points		
Current Offering (Card 65)	5%		
Current Offering With No Music (Card 66)	57%		
Relative Importance (current offering with no music ÷ current offering)	11.2		

V. ADDITIONAL RESULTS

A. Music versus Commercial-Free

The conjoint analysis reveals another important result: music is a significantly more important attribute of satellite radio than is the number of minutes of commercials on music channels. As noted above, music received the highest score in the conjoint analysis – 30 percent of the value of the service. The number of commercial minutes on music channels (including no commercials) only accounted for 13 percent of the value. In other words, consumers valued music programming 2.31 times more than they valued the extent to which there were more commercials on the service.

The open-ended results corroborate this finding. As Figure 9 shows, 68 percent of respondents named music (without mentioning commercial free) as a top answer to at least one of the open-ended questions. Only 23 percent of respondents cited commercial free programming (without mentioning music) as their top choice. (And a few respondents – 7 percent – stated that the hybrid "commercial free music" was their top choice). Thus, consumers cited music as their top choice to an open-ended question 2.96 times as often as they cited commercial free. The figure below shows these multiples for both the conjoint and open-ended questions, demonstrating that it is music, and not the lack of commercials, that consumers value primarily.

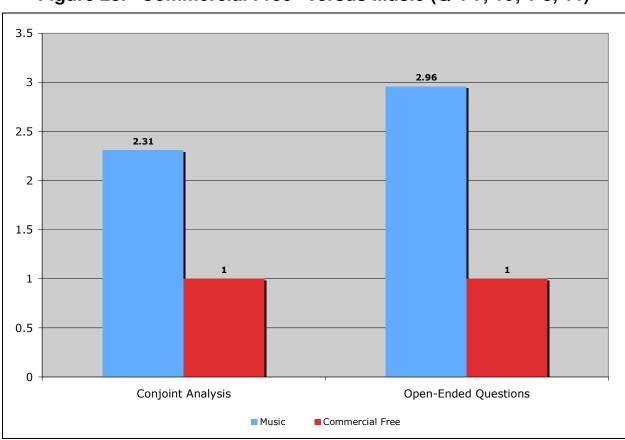


Figure 28. "Commercial Free" versus Music (Q 4-7, 10; 1-3, 11)

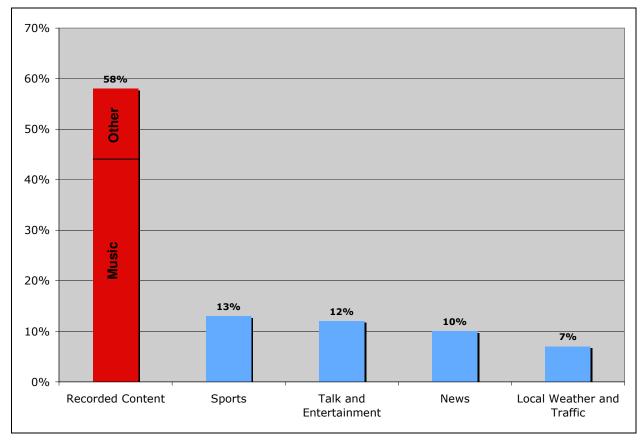
B. Music versus Recorded Content

This proceeding will determine the compulsory license rate for sound recording performances on satellite radio. Up to this point, we have looked only at sound recordings performed on satellite radio music channels. It is my understanding, however, that the vast bulk of content on *comedy* and *kids* satellite radio channels also uses sound recordings for which the copyrights are owned by the SoundExchange members. To the extent this is true, the results above understate the value of the sound recordings copyrights at issue in this proceeding. For example, with respect to the constant sum question regarding the importance of the programming types, Recorded Content would amass 58 points, Music (44) + Comedy (10) + Kids (4). *See* Figure 29. And with respect to the constant sum question regarding typical usage, Recorded Content constitutes 63 percent of usage, Music (49) + Comedy (10) + Kids (4). *See* Figure 30.

_

³⁴ To the extent that the comedy and kids channels contain live programming, or other non-recorded content, these figures would represent an upper bound on the value placed on content subject to this proceeding.





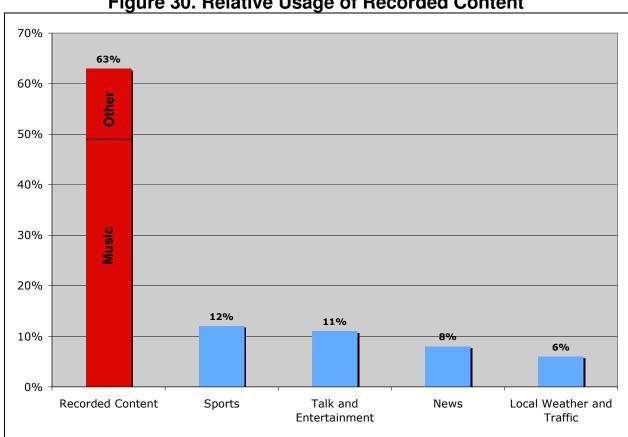


Figure 30. Relative Usage of Recorded Content

C. **Music versus Talk and Entertainment**

This survey has demonstrated that music is the satellite radio programming type that users value the most. The dominance of music gives interesting insight into the well-publicized deals satellite radio has struck with other content providers, such as Howard Stern and Oprah Winfrey. These deals, which were negotiated on the open market, presumably are keyed to the value that consumers place on talk and entertainment satellite radio programming. In setting a rate for sound recording licenses, it is useful to know that consumers value music programming far more than talk and entertainment programming. The figure below compares the value assigned to music versus talk and entertainment programming for several key measures in the survey. In each and every case (as well as the other survey measures not reported here), music scored higher, and often three, four, or more times as much as talk and entertainment. On

average, music scored 3.7 times higher than talk and entertainment. This suggests that the market rate for music would be considerably higher than the market rate for talk and entertainment programming.

Figure 31. Music versus Talk and Entertainment

	i igure 31. music vers	us raik			
			Total (N=428)		
		Music	Talk and Entertainment	Multiple	
1.	Cancel [Q9: Figure 7]	43%	14%	3.1	
2.	Willingness to pay [Q9: Figure 8]	\$6.15	\$9.99	1.6 ³⁵	
3.	General Draw [Q1: Figure 11]	17%	5%	3.4	
4.	Programming Draw [Q2: Figure 12]	53%	9%	5.9	
5.	Retention [Q3: Figure 15]	45%*	11%*	4.1*	
6.	Most missed aspect [Q11: Figure 16]	37%*	8%*	4.6	
7.	Net cumulative open-ended questions [Q1-3, 11: Figure 9]	68%	16%	4.3	
8.	Importance [Q4: Figure 19]	44%	12%	3.7	
9.	Usage [Q8: Figure 21]	49%*	12%*	4.1*	
10.	Value [Q4-7, 10: Figure 24] ³⁶	30%	12%	2.5	
	Average			3.7	

^{*}Asked only of Current Subscribers (n=307)

³⁵ In this measure, a *lower* price indicates a higher importance (*i.e.*, it shows that a respondent would be wiling to pay less if a particular programming type were absent.). The multiple here therefore represents the degree to which the next *lowest* priced programming type exceeded the price respondents were willing to pay for the service without music

36 The choice measure (Figure 27) is not included on this chart because it did not measure

music's value versus that of talk and entertainment in isolation.

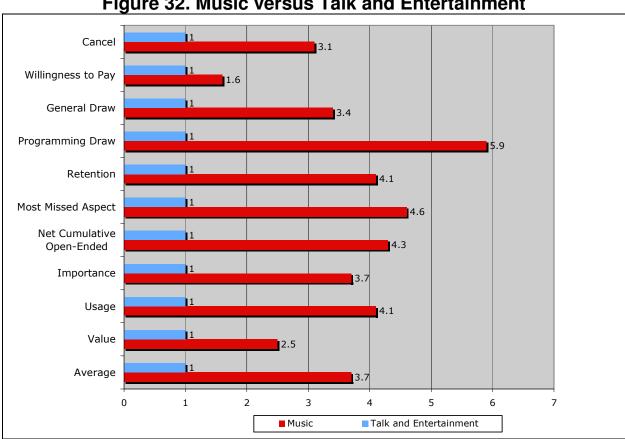


Figure 32. Music versus Talk and Entertainment

V. **CONCLUSIONS**

Based on the survey results, my conclusion is that music is overwhelmingly the programming attribute of satellite radio that consumers value the most in making their decision to subscribe or retain their subscription to satellite radio. Every one of the thirteen measures of value in the survey supports this conclusion.³⁷ No other programming attribute of satellite radio - including talk and entertainment programming - nor the commercial-free programming, coverage, or price was valued nearly as much by consumers. To the contrary, respondents on average valued music 3.7 times as much as talk and entertainment programming.

³⁷ Namely: Cancellation (Figure 7), Willingness to Pay (Figure 8), Open-Ended Net (Figure 10), Draw (Aspect) (Figure 11), Draw (Programming Type) (Figure 13), Retention (Figure 15), Most Missed Aspect (Figure 17), Average Importance (Figure 19), Greatest Importance (Figure 20), Average Usage (Figure 22), Greatest Usage (Figure 23), Value (Figure 25), Highest Value (26) and Choice (Figure 27).

I declare under penalty of perjury that the foregoing testimony is true and correct to the best of my knowledge and belief.

Date: 10/19/06

Yoram Wind

APPENDIX A

CV OF YORAM (JERRY) WIND

YORAM (JERRY) WIND

<u>Academic Positions</u>: Jerry Wind is The Lauder Professor and Professor of Marketing at the Wharton School of the University of Pennsylvania. He is the founding director of *The Wharton "think tank," The SEI Center for Advanced Studies in Management*. The Center's mission is to assure through research and development the quality of management research and education and its relevance to the needs of management practice and society in the 21st century. Dr. Wind joined the Wharton staff in January 1967, upon receipt of his doctorate from Stanford University.

Program Development: Dr. Wind is the founder and academic director of *The Wharton Fellows* program. From 1983 to 1988, he was the founding director of *The Joseph H. Lauder Institute of Management and International Studies*, and from 1980 to 1983 the founding director of *The Wharton Center for International Management Studies*. Dr. Wind chaired the Wharton committees that designed *The Wharton Executive MBA Program* (1974), the new MBA curriculum (1991), and the School's *globalization strategy* (1995-1997), the MBA's, cross-functional integration efforts (2002-04). He also started *The Wharton International Forum* (1987) and served as the chairman of its faculty council until 1998. He was instrumental in establishing the Alfred West, Jr. Learning Lab and served as a member of its first advisory board (2001-05).

Publications: Dr. Wind is one of the most cited authors in marketing. He is a regular contributor to the professional marketing literature, which has included 21 books and over 250 papers, articles, and monographs encompassing the areas of marketing strategy, marketing research, new product and market development, consumer and industrial buying behavior, and international marketing. His recent books, *The Power of Impossible Thinking: How Changing Your Mental Models Will Transform the Business of Your Life and the Life of Your Business*, with Colin Crook (Wharton School Publishing, 2004), *Convergence Marketing: Strategies for Reaching the New Hybrid Consumer* with Vijay Mahajan (Financial Times/Prentice Hall 2002), *Leveraging Japan: Marketing to the New Asia* (Jossey-Bass 1999) and *Driving Change* (Free Press, 1998), received wide acclaim. Both *The Power of Impossible Thinking* and *Convergence Marketing* were selected by Executive Book Summaries as one of the thirty best business books of 2002 and 2004. His most recent edited books—*New Product Diffusion Models* (Kluwer 2000), *Digital Marketing* (Wiley 2001), and *Marketing Research and Modeling: Progress and Prospects* (Kluwer 2004) —include the works of the leading experts on these topics. Dr. Wind's books have been translated widely.

Editorship: Dr. Wind is the founding editor of *Wharton School Publishing* (Wharton's J.V. with Pearson/Financial Times), 2003. He has served as editor-in-chief of the *Journal of Marketing*, on the policy boards of the *Journal of Consumer Research* and *Marketing Science*, and has been on the editorial boards of all major marketing journals. He served as guest editor of special issues of the major marketing journals including *Marketing Science* (1996) on Empirical Generalization in Marketing (with Frank Bass), *JMR* (1997) on Innovation in New Product Development: Best Practice in Research, Modeling, and Applications, and *Marketing Research* (1998) on The State of the Art in Quantitative Research.

<u>Business Experience</u>: Dr. Wind has served as an advisor to many Fortune 500 firms and a number of non-U.S. multinationals in the financial services, pharmaceuticals, information, and consumer packaged goods industries. His consulting focuses on both overall global corporate and business strategy and transformation as well as marketing strategy and especially the development of new businesses. In addition, he has served as an expert witness in various legal cases. Dr. Wind is a member of the board of IDT, and an advisor of a number of start-ups including Mutual Arts and NetXentry (web for phone). He is a former director of Enhance Financial Services Corporation, Contel Corporation, CASA and a number of entrepreneurial ventures.

Professional Activities: Dr. Wind is an active member of the major marketing and management science professional associations. He is the former Chancellor of the International Academy of Management (IAM). He is a former academic trustee of the Marketing Science Institute and a member of a number of its steering committees. He is also a former chairman of the College of Marketing of the Institute of Management Science and a previous member of the Board of Directors of the Philadelphia AMA Chapter. He is one of the founders of the new Israeli university – *The Interdisciplinary Center Herzliya* (IDC) – chairman of its academic council, and member of its academic appointment and promotion committee. He is also a member of the board of the American Friends of IDC. He is a member of the board of a number of Wharton's research centers, including the Lauder Institute and the Ackoff Center. Dr. Wind is also a trustee of *The Philadelphia Museum of Art* and chair of its audience building committee, and a member of the Advisory Board of *Business for Diplomatic Action*. He is a frequent lecturer in faculty seminars and executive programs in over 50 universities worldwide.

Awards: Dr. Wind is the recipient of various awards, including the three major marketing awards – The Charles Coolidge Parlin Award (1985), the AMA/Irwin Distinguished Educator Award (1993) and the Paul D. Converse Award (1996). He is the recipient of the first Faculty Impact Award given by Wharton Alumni (1993). In 1984, he was elected as member of the Attitude Research Hall of Fame and has won a number of research awards, including two Alpha Kappa Psi Foundation awards and a recent inclusion in JAR Classics issue of one of 18 articles that have withstood the test of time. In 2001 he was selected as one of the 10 *Grand Auteurs in Marketing*. Most recently he was named as the 2003 recipient of the Elsevier Science Distinguished Scholar award of the Society for Marketing Advances and an Honorary Fellow of the Decade by the Interdisciplinary Center Herzliya (Israel), May 2004.

ACADEMIC EXPERIENCE

EDUCATION

Stanford University, Graduate School of Business. Ph.D. (Marketing), September 1964-December 1966.

<u>Stanford University</u>, International Center for Advancement of Management Education, Certificate in Marketing Management. September 1963-June 1964.

<u>The Hebrew University</u>, Jerusalem, School of Economics and Social Sciences, M.A. (Business Administration and Political Science), September 1960-June 1963; B. Soc. Sci. (Economics and Political Science), September 1958-June 1961.

UNIVERSITY POSITIONS

A. University of Pennsylvania, The Wharton School

Faculty Positions:

The Lauder Professor, 1983-Professor of Marketing, 1973-

Associate Professor of Marketing, 1970-1973

Assistant Professor of Marketing and International Business, 1967-1970

Selected Administrative Positions:

Founding Editor, Wharton School Publishing (WSP), 2003-

Founding Academic Director, The Wharton Fellows platform and program, 2000-

Founding Director, The SEI Center for Advanced Studies in Management, 1988-

Founding Director, The Joseph H. Lauder Institute of Management and International Studies, 1983-1988

Founding Director, the 1st Title VI National Resource Center in International Management Studies, 1985-1988

Founding Director, The Wharton Center for International Management Studies, 1980-1983

Secondary Faculty Appointments:

Member of the Graduate Group in International Studies (School of Arts & Sciences), 1984-1998 Member of the OR Group, 1979-1984 and the OR affiliated faculty, 1984-1989

Senior Fellow of the Leonard Davis Institute, 1977-1980

Secondary Appointment as Professor of Management, 1981-1984

Member of the Extended Faculty of the Social Systems Sciences Dept. 1981-1986

B. Other Universities

<u>The Interdisciplinary Center</u> (IDC) Herzliya Israel, Co-Founder (for specific activities since 1994, see p. 39)

<u>University of Tokyo</u> (Japan) Co-Director of the Marunouchi Global Center (MCG) program, 2002; The first Hakuhodo Visiting Professorship, Spring 1992 and 1993

<u>Erasmus University</u> (The Netherlands) The first visiting Unilever-Erasmus Professorship, Spring 1993

University of New South Wales (Australia) The first visiting Hoover Foundation Professor, 1977

University of California at Berkeley, School of Business Administration Visiting Professor, Fall 1975

<u>University of Tel Aviv, The Leon Recanati Graduate School of Business Administration,</u> Visiting Senior Lecturer, September 1968-August 1969

Stanford University, Graduate School of Business, Research Assistant, June 1965-October 1966

<u>The Hebrew University Jerusalem</u>, Teaching Assistant in the Departments of Political Science and Business Administration, September 1961-June 1963

PUBLICATIONS

I. BOOKS

- 1.* The Power of Impossible Thinking: How Changing Your Mental Models Will Transform the Business of Your Life and the Life of Your BUsiness, with Colin Crook [and Robert Gunther], Wharton School Publishing, 2004, selected by Executive Book Summaries as one of the thirty best business books of 2004. Translated editions: Arabic, Bahasa Indonesia, Chinese (simplified and traditional), English (Singapore), Japanese, Korean, Portuguese, and Turkish. Selected by Executive Book Summaries as one of the thirty best business books of 2004; finalist in Fast Company Reader's Choice Award for the October book of the month; among CEO READ top 25 books of August 2004. A paperback edition was published in 2006.
- 2. Adventures in Conjoint Analysis: A Practitioners Guide to Trade-Off Modeling and Applications, with Abba Krieger and Paul E. Green, 2004 e-book available at http://marketing.wharton.upenn.edu/people/faculty/green/green_monograph.cfm.
- 3.* Convergence Marketing: Strategies for Reaching the New Hybrid Consumer, with Vijay Mahajan [and Robert Gunther] (Prentice Hall/Financial Times), 2001. Selected by Executive Book Summaries as one of the thirty best business books of 2002. Translated editions: Chinese (simplified), Tsingua University Press; Chinese (traditional), Prentice Hall Taiwan; Bahasa (Indonesia); Spanish; Portuguese; Italian [// Consumatore Centauro: Orvaro il Marketing Della Convergenza, ETAS LAB. IT. 2002; Korean; and Japanese.
- 4. Leveraging Japan: Marketing to the New Asia, with George Fields and Hotaka Katahira (San Francisco: Josse Bass), 1999. Translated Japanese edition by Pearson Education, Japan, 2000.
- 5.* *Driving Change*, with Jeremy Main (New York: The Free Press), 1997. Translated editions in U.K. by Kogan (Page Ltd.), 1998; China by Shanghai Jiao (Tong University Press), 1999; Hungary by Veres István (Geomeédia Szakkönyvek), 2000. Adaptation to local condition: Brazil by Luiz Felipe Monteiro Jr. (IBMEC Qualitymark Editoria), 2002.
- 6. *The Silverlake Project*, with Roy A. Bauer, Emilio Collar, Victor Tang and Patrick R. Houston. (New York: Oxford University Press), January, 1992. Translated to Chinese, Huaxia Publishing, 2000.
- 7.* Product Policy: Concepts, Methods and Strategies (Reading, MA: Addison-Wesley), 1982. Reviewed Journal of Marketing, Summer 1981.
- 8.* *Marketing and Product Planning* (in Spanish) (Mexico: Expansion). This book is based in part on sections from *Product Policy* which was selected by the editors of Expansion as the "Book of the Year" 1979.
- 9. *Multi-Attribute Decisions in Marketing: A Measurement Approach*, with Paul E. Green (and contributions by Douglas Carroll). (Hinsdale, IL: The Dryden Press), 1973.
- 10. Organizational Buying Behavior, with Frederick E. Webster, Jr. (Englewood Cliffs, NJ: Prentice Hall, Foundations of Marketing Series), 1972. Translated to Portuguese (Editor, Atlas, Sao Paulo, Brazil, 1975). Reviewed JMR August, 1974.
- 11. *Market Segmentation*, with Ronald E. Frank and William F. Massy (Englewood Cliffs, NJ: Prentice Hall, International Series in Management), 1972. Reviewed JMR, November, 1972; August, 1974.
- 12. Advertising Measurement and Decision Making, with Homer Dalby and Irwin Gross (Boston, MA: Allyn & Bacon), 1968.

* Senior or sole author 3

- 13. *Industrial Buying and Creative Marketing*. Publication of the Marketing Science Institute (Boston, MA: Allyn & Bacon), 1967. Contributed two chapters; co-authored with Patrick J. Robinson three chapters; and participated in the overall organization and preparation of the book.
- 14. *Industrial Buying Behavior: Source Loyalty in the Purchase of Industrial Components*. Unpublished Ph.D. dissertation, Stanford University, December 1966.

II. EDITED BOOKS

- 1.* Marketing Research and Modeling: Progress and Prospects, A Tribute to Paul E. Green, with Paul E. Green (eds.). Boston: Kluwer, 2003.
- 2.* Digital Marketing, with Vijay Mahajan, New York: Wiley, 2000. An e-book version is scheduled for 2001. Translated: Japanese by Pearson Education, Japan, 2001; and Italian by ETAS-RCS Libri, SPA. Italy, 2002.
- 3. New Product Diffusion Models, with Vijay Mahajan and Eitan Muller, Boston: Kluwer, International series in Quantitative Marketing, 2000.
- 4. Innovation Diffusion Models of New Product Acceptance, with Vijay Mahajan, The IC² Institute's Econometric & Management Sciences Series (Cambridge, MA: Ballinger Publishing Co.), 1986.
- 5.* New Product Forecasting: Models and Applications, with Vijay Mahajan and Richard Cardozo. (Lexington, MA: Lexington Books), 1981.
- 6.* Advances in Organizational Buying Research: The Case of Acquisition of Scientific and Technical Information, with Robert J. Thomas (Washington, D.C.: National Science Foundation), 1979.
- 7.* Moving Ahead with Attitude Research: Proceedings of the Seventh Attitude Research Conference. Edited with Marshall Greenberg. (Chicago, IL: American Marketing Association), 1977. Designed, organized, and edited this book of eight invited position papers and eighteen application papers.
- 8. Behavioral Models of Market Analysis: Foundations for Marketing Action, edited with Francesco Nicosia (Hinsdale, IL: The Dryden Press), 1977.

III. ARTICLES, CONTRIBUTED CHAPTERS, PAPERS IN PROCEEDINGS, AND WORKING PAPERS

The papers are grouped by the following topics:

- A. Portfolio analysis and strategy
- B. Marketing and business strategy
- C. Marketing and product strategy
- D. Research on industrial buying behavior
- E. Research on consumer behavior
- F. Marketing research and modeling
- G. International marketing
- H. International management education and the Lauder Institute
- I. Management practice and education in the 21st Century
- J. Convergence Marketing
- K. Mental Models Power of Impossible Thinking
- L. Entries in Dictionaries and Encyclopedias

A number of papers can fit in more than one category. The division is, therefore, somewhat arbitrary and based primarily on the target audience of the paper.

A. Portfolio Analysis and Strategy

1. "Product Portfolio: A New Approach to the Product Mix Decision," in Ronald C. Churhan, ed., *Combined Proceedings AMA*, August 1974, pp. 460-464.

- 2.|* "Planning Product Line Strategy: A Matrix Approach," with Henry Claycamp, *Journal of Marketing*, 40. January 1976, pp. 2-9.
- 3a.|* "An Analytic Hierarchy Process for the Allocation of Resources Within a Target Product/Market/Distribution Portfolio," with Daniel Gross, in D.B. Montgomery and D.R. Wittink, eds., *Proceedings of the ORSA/TIMS Conference on Marketing Measurement and Analysis*, Stanford, CA, March 1979. Sections of this paper were later incorporated in a paper by Wind and Saaty, "Marketing Applications of the Analytic Hierarchy Process," *Management Science* 26, July 1980, pp. 641-658.
- 3b.|* "Marketing Applications of the Analytic Hierarchy Process," with Thomas L. Saaty, *Management Science*, 26. July 1980, pp. 641-658.
- 4.|* "Designing Product and Business Portfolios," with Vijay Mahajan, *Harvard Business Review*, Vol. 59, No. 1, Jan-Feb, 1981, pp. 155-165. Based on a paper, "Measurement Issues in Portfolio Analysis," presented at the Second Market Measurement and Analysis Conference, University of Texas, Austin; March 1980.
- 5. "Stochastic Dominance Rules for Product Portfolio Analysis," with Vijay Mahajan and John W. Bradford. *Marketing Planning Models*, Special Issue of TIMS Studies in the Management Sciences, 1981. pp. 161-183.
- 6.|* "International Portfolio Analysis and Strategy: The Challenge of the 80s," with Susan P. Douglas, *Journal of International Business Studies*, Fall 1981. pp. 69-82.
- 7.| "A Model for the Analysis of Asymmetric Data in Marketing Research," with Richard Harshman and Paul E. Green, *Marketing Science*, Vol. 1, No. 2, Spring 1982. pp. 205-242.
- 8.|* "An Empirical Comparison of Standardized Portfolio Models," with Vijay Mahajan and Donald Swire, *Journal of Marketing*, Vol. 47, Spring 1983. pp. 89-99. This article is based on a paper presented at the 1981 conference on Analytical Approaches to Product and Marketing Planning.
- 9.| "Risk Return Approach to Product Portfolio Strategy," with Richard Cardozo, *Long Range Planning*, Vol. 18, No. 2, 1985. pp. 77-85.
- 10. "Integrating Financial Portfolio Analysis with Product Portfolio Models," with Vijay Mahajan, in H. Thomas & D. Gardner, (eds.) *Strategic Marketing and Management*. (NY: J. Wiley & Sons, 1985), pp. 193-212.
- 11. "Corporate Growth Through Synergy: Concept, Measurement & Applications," with Vijay Mahajan, Wharton School Working Paper, 1985.
- 12. Business Synergy Does Not Always Pay Off," with Vijay Mahajan, *Long Range Planning*, Vol. 21, No. 1, February 1988, pp. 59-65.

B. Marketing and Business Strategy

- 1.* "A Research Program for a Marketing Guided Approach to Mergers and Acquisitions," in N. Beckwith et al., 1979 Educator's Conference Proceedings (Chicago, IL: AMA), 1979, pp. 207-256.
- 2.* "Marketing Oriented Strategic Planning Models," in R.L. Schultz and A. A. Zoltners, eds., *Marketing Decision Models*, (New York: Elsevier, North Holland), 1980, pp. 207-250.
- 3.* "Marketing and the Other Business Functions," in J. Sheth, ed., *Research in Marketing*, Vol. 5, 1980, pp. 237-264.
- 4.|* "Marketing and Corporate Strategy," in *The Wharton Magazine*, Summer 1982, pp. 38-45. Based on "Marketing and Corporate Strategy: Problems and Perspectives," The 13th Annual Albert Wesley Frey Lecture, Graduate School of Business, University of Pittsburgh, 1981.

- 5. "Marketing Strategy," with Thomas Robertson in Kenneth J. Albert, (ed.), *The Strategic Management Handbook*, (New York: McGraw Hill, 1982), Chapter 11, pp. 11.3-11.22.
- 6.| "Marketing Strategy: New Directions for Theory and Research," with Thomas Robertson, *Journal of Marketing*, Spring 1983. pp. 12-25.
- 7. "Analytic Hierarchy Process for Generation and Evaluation of Marketing Mix Strategies," with Elizabeth Dunn, in *Contemporary Views on Marketing Practice*, Gary Frazier and Jagdish Sheth (eds.), proceeding of the Stellner Symposium on Theories of Marketing Practice, Lexington Books, 1987, pp. 111-131.
- 8.* "Marketing for Top Executives: Problems and Prospects," Wharton School Working Paper, 1985.
- 9.* "Models for Marketing Planning and Decision Making," in Victor P. Buell, ed., *Handbook of Modern Marketing* 2nd Edition, 1985. Chapter 49, pp.49.1-49.12.
- 10.* "Expanding the Role of the Board of Directors," Wharton School Working Paper, 1986.
- 11.* "A Marketing Perspective for Competitive Strategy," in Harold E. Glass (ed.), Handbook of Business Strategy, 1988/1989 Yearbook (Boston: Warren, Gorham and LaMont), 1988, pp. 285-291. Based on a paper presented at an international conference on Competitive Analysis at the University of Groningen, October 1986.
- 12.|* "An Analytic Hierarchy Process Based Approach to the Design and Evaluation of a Marketing Driven Business and Corporate Strategy," *Mathematical Modeling*, Vol. 9, No. 3-5, pp. 285-291, 1987.
- 13.* "Effective Competitive Strategies: A Marketing Perspective," *Achieving Excellence in Managing*, transcript of the SIA Regional Conference, March 25-26, 1986, pp. 62-80.
- 14.|* "Financial Services: Increasing Your Marketing Productivity and Profitability," *The Journal of Services Marketing*, Vol. 1, No. 2, Fall 1987, pp. 5-18.
- 15.* "Targeting Global Markets: Guidelines to Meet the Marketing Challenge," *Directions*, 1989, publication of Contel Corp.
- 16. "New Perspectives on Strategy Research: A View from the Management Sciences," with Diana L. Day and John U. Farley, *Management Science*, Vol. 36., No. 10., October 1990.
- 17.* "Inducing Creativity and Innovation in Large Bureaucracies: Lessons from Marketing," in *Proceedings of the RGK Foundation, 4th International Conference on Creative and Innovative Management*, 1993.
- 18. "Don't Walk In, Just Log In! Electronic Markets and What They Mean for Marketing," with Arvind Rangaswamy, Wharton School Working Paper, December 1994.
- 19.* "Growth Strategies," Wharton School Working Paper, 1996.
- 20.* "Preemptive Strategies," in G. Day and D. Reibstein (eds.), *Wharton on Dynamic Competitive Strategy*, New York: John Wiley & Sons, Inc., 1997.
- 21.* "Segmentation: Accomplishments, Issues, and Challenges of the Global Information Age," in J. Hess and K. Monroe (eds.), Proceedings of the 14th Paul D. Converse Award Symposium, AMA, 1998.
- 22.* "Marketing Strategy in the Global Information Age," *The Financial Times*, pp. 131-150, *Mastering Marketing* Series, 1998.

- 23.*| "Customerization: The Next Revolution in Mass Customization," with Arvind Rangaswamy, *Journal of Interactive Marketing*, Vol. 15, No. 1, pp. 13-32. Reprinted as *Marketing Science Institute* working paper and summarized in *Insight from MSI* 2000. Reprinted in *Pulses* (publication of the Singapore Exchange), October 2000.
- 24.*| "Digital Marketing," with Vijay Mahajan, in Wind and Mahajan, eds., *Digital Marketing,* Wiley, 2001. A modified version "The Challenge of Digital Marketing," *European Business Forum*, Vol. 1 #1, March 2000.
- 25.*| "The Challenge of 'Customerization' in Financial Services," Special issue of *Communications of the ACM* on electronic banking, 2001.
- 26. | "The Dot.com Retail Failures of 2000: Were There Any Winners?" with Vijay Mahajan and Raji Srinivasan, Proceedings of MSI Conference, 2001; *Journal of the Academy of Marketing Science*, Fall 2002 Special Issue.
- 27. "Winning the Digital Transformation Race," with Raffi Amit, Morris Cohen, and Jurgen Wunram, Wharton School Working Paper, October 2002.
- 28.*| "Marketing as an Engine of Business Growth: A Cross-Functional Perspective," *The Journal of Business Research*, 58 (7), 2005, pp. 863-873; Appears in *ScienceDirect*, http://authors.elsevier.com/sd/arcitle/S0148296304000141, subscription site.
- 29* "Beyond Stretch Objectives: Stretching Thinking, Strategy, and Organizational Design," with Louis Capozzi and Monita Buchwald, April 2005.
- 30. "Putting the Organization on Wheels: How SEI Uses Workplace Design and Art to Create a Corporate Culture that Drives Innovation and Growth," with Al West, *California Management Review*, forthcoming 2007.

C. Marketing and Product Strategy

- 1.| "Innovation in Marketing: An Organizational Behavior Perspective," with Kenneth E. Knight, *California Management Review*, 11. Fall 1968, pp. 67-78.
- 2.|* "Management and Change," with Bent Stidsen and Kenneth E. Knight, *Manpower and Applied Psychology*, 2. Winter 1968, pp. 38-46.
- 3. "The Marketing Concept Revisited: A Decade Recap of Its Development and Meaning," with Thomas Schutte, Wharton School Working Paper, January 1968.
- 4.|* "Innovation as Marketing Orientation," *Business Economics* (Hebrew), 36. December 1969, pp. 5-11.
- 5.|* "A Marketing Approach to the Salesman Function," *Organization and Administration* (Hebrew), 15. September 1969, pp. 26-33.
- 6.|* "The Stepchildren of Marketing: Organizational and International Customers," *The Wharton Quarterly*, 7. Fall 1972, pp. 43-46.
- 7.* "A Note on the Operationalization of the Product Life Cycle Concept," Wharton School Working Paper, January 1975.
- 8. "Consumer Attitudes as Guidelines for the Evaluation of a New Distribution System," with Frank J. Cacchione, Jr., and Daniel Gross in Y. Wind and M. Greenberg, (eds.) *Moving Ahead With Attitude Research*. (Chicago, IL: AMA), 1977, pp. 139-143.
- 9.* "On the Use of Attitude Research in Product Policy," with Tyzoon Tyebjee, in Y. Wind and M. Greenberg, (eds.), *Moving Ahead with Attitude Research*. (Chicago, IL: AMA), 1977, pp. 147-156.

- 10.* "The Perception of a Firm's Competitive Position," in F. Nicosia and Y. Wind, (eds.), Behavioral Models of Market Analysis: Foundations for Marketing Action. (Hinsdale, IL: The Dryden Press, 1977). pp. 163-181.
- 11.|* "Toward a Change in the Focus of Marketing Analysis: From a Single Brand to an Assortment," *Journal of Marketing*, October 1977, pp. 12-13.
- 12.* "On the Multidimensionality of Market Share," with Peter T. FitzRoy, Wharton School Working Paper, April 1979.
- 13.* "Product-Marketing Planning Models: Concepts, Techniques, and Needed Development," in Allan D. Shocker, (ed.), *Analytic Approaches to Product and Marketing Planning* (Cambridge, MA: MSI), 1979. pp. 39-66.
- 14.|* "Going to Market: New Twists for Some Old Tricks," *The Wharton Magazine*, 4. Spring 1980, pp. 34-39. Based on "Product Positioning and Market Segmentation Marketing and Corporate Perspectives," Wharton School Working Paper, 1979.
- 15.|* "Market Share: Concepts, Findings, and Directions for Future Research," with Vijay Mahajan, *Review of Marketing*, and K. Roering, (eds.), Chicago: AMA, 1981, pp. 31-42.
- 16.|* "Significant Issues for the Future: Some Additional Perspectives," *Journal of Product Innovation Management*, 1984; 2:129-132.
- 17.* "The Contribution of Research to Product Management and New Product Development," *ESOMAR Congress Proceedings*, August 1983, pp. 1-15.
- 18.* "The Marketing Challenge," address given upon receipt of the Charles Coolidge Parlin Award, 1985. Wharton School Working Paper. Excerpts appeared in *The Marketing News*, August 1985.
- 19.|* "Marketing Hype: A New Perspective for New Product Research and Introduction," with Vijay Mahajan, *The Journal of Product Innovation Management*, Vol. 4, No. 1, pp. 43-49, March 1987.
- 20.|* "New Product Development Process: A Perspective for Reexamination," with Vijay Mahajan, *The Journal of Product Innovation Management*, December 1988, No. 5: pp. 304-310. Reprinted in *IEEE Engineering Management Review*, 1990.
- 21.* "Positioning Analysis and Strategy," in G. Day, B. Weitz and R. Wensley (eds.), *The Interface of Marketing and Strategy*, JAI Press, 1990.
- 22.* "Salespeople as Marketing Strategists," with Douglas Hill, Wharton School Working Paper, June 1988.
- 23.* "Innovative Distribution: The Neglected Dimension in Business Strategy," Wharton School Working Paper, August 1988.
- 24.|* "Getting a Read on Market-Defined Value," *Journal of Pricing Management*, Vol. 1, No. 1, Winter 1990, pp. 5-14.
- 25.* "A New Approach to the Determination and Allocation of the R&D Budget," Wharton Working Paper, 1990.
- 26.* "A New Approach for Screening New Products and Service Concepts: Application to Financial Services," with Hoon Young Lee and Raymond Burke, August 1992.
- 27.* "New Product Models: Practice, Shortcomings, and Desired Improvements" with Vijay Mahajan, March 1991.

- 28. "New Product Success in the Japanese Consumer Goods Market" with Hotaka Katahira and Makoto Mizuno, Wharton School Working Paper, 1993.
- 29.|* "Introduction to the Special Issue: Empirical Generalizations in Marketing," with Frank Bass in *Marketing Science* special issue on *Empirical Generalizations in Marketing*, Vol. 14, No. 3, Part 2, 1995.
- 30.|* "Issues and Opportunities in New Product Development: An Introduction to the Special Issue," JMR special issue on Innovation in New Product Development: "Best Practice" in Research, Modeling and Applications, with Vijay Mahajan, February 1997, pp. 1-12.
- 31.* "Innovation as a Determinant of Firms' Financial Performance: The View of the Financial Analyst," with Ed Nifssen and Bernend Wierenga (manuscript under review).
- 32. "Got Emotional Product Positioning? There's More to Positioning Than Just Features and Benefits," with Vijay Mahajan, *Marketing Management*, May/June 2002, pp. 36-41.
- 33.* "Creativity and Innovation: The Management Edge," The First Annual Zoltan Wind Lecture at IDC Israel, May 1996, forthcoming as part of IDC's Zoltan Wind Lecture Series, 2006.

D. Research on Industrial Buying Behavior

- 1.|* "The Determinants of Vendor Selection: The Evaluation Function Approach," with Paul E. Green and Patrick J. Robinson. *Journal of Purchasing*, 4. August 1968, pp. 29-41.
- 2.|* "Applying the Behavioral Theory of the Firm to Industrial Buying Decisions," *The Economic and Business Bulletin*, 20. Spring 1968, pp. 22-28.
- 3.* "Integrating Attitude Measures in a Study of Industrial Buying Behavior," in Lee Adler and Irving Crespi, (eds.), *Attitude Research on the Rocks*. (Chicago, IL: American Marketing Association, 1968), pp. 58-77.
- 4.* "Mathematical Analysis of Perception and Preference for Industrial Marketing," in K. Cox and B.M. Enis, (eds.), *A New Measure of Responsibility for Marketing*. Proceedings of the International Marketing Conference of the American Marketing Association, June 1968, pp. 284-294.
- 5. "Generalized Simulation of the Industrial Buying Process," with Patrick J. Robinson, Marketing Science Institute Working Paper P-46-2, June 1968.
- 6.* "Simulating the Industrial Buying Process," with Patrick J. Robinson, in R.L. King, (ed.), *Marketing and the New Science of Planning*. Proceedings of the American Marketing Association, August 1968 Conference, pp. 441-448.
- 7.|* "Computer Simulation: Marketing Management Tool," with Patrick J. Robinson, *Computer Operations*, 3. January-February 1969, pp. 42-47.
- 8.|* "Industrial Source Loyalty," *Journal of Marketing Research*, 7. November 1970, pp. 450-457.
- 9.* "A Reward-Balance Model of Buying Behavior in Organizations," in George Fisk, (ed.), *New Essays in Marketing Theory.* (Boston, MA: Allyn & Bacon, 1971), pp. 206-217.
- 10.* "Industrial Marketing Research," with Richard Cardozo. Paper presented at the AMA Workshop on Industrial Buying Behavior, Berkeley, California, April 1971.
- 11.| "A General Model for Understanding Organizational Buying Behavior," with Frederick E. Webster, *Journal of Marketing*, 36. April 1972, pp. 12-19.
- 12.|* "On the Study of Industrial Buying Behavior: Current Practices and Future Trends," with Frederick E. Webster, *Industrial Marketing Management*, 1. July 1972, pp. 411-416.

- 13.|* "Industrial Buying as Organizational Behavior: A Guideline for Research Strategy," with Frederick E. Webster, *Journal of Purchasing*, 8. August 1972, pp. 5-16.
- 14.* "Segmenting Media Buyers," with Steve Silver, *Journal of Advertising Research*, 8. December 1973, pp. 33-38.
- 15.* "The Industrial Customer," with Elmer Lotshaw, in Stuart H. Britt, (ed.), *Marketing Handbook*. (The Dartnell Corp., 1973), pp. 781-792.
- 16.* "Recent Approaches to the Study of Organizational Buying Behavior," in T.V. Greer, (ed.), Increasing Marketing Productivity. Proceedings of the American Marketing Association April 1973 Conference, pp. 203-206.
- 17.|* "Industrial Market Segmentation," with Richard N. Cardozo, *Industrial Marketing Management*, 3. March 1974, pp. 153-165. (Also appeared in the French *Encyclopedie de Marketing*, 1978).
- 18. "Marketing Research in the Design of STI Systems: A Case Study," with John F. Grashof, in R. Mason and J. Kreps, Jr., (eds.), *Information Services: Economics, Management, and Technology* (Boulder, CO: Westview Press), 1981, pp. 73-84.
- 19.]* "Emerging Models of Organizational Buying Processes," with Francesco M. Nicosia, *Industrial Marketing Management*, 6. 1977, pp. 353-369. Also in Nicosia and Wind, (eds.), *Behavioral Models of Market Analysis: Foundations for Marketing Action* (Hinsdale, IL: The Dryden Press), 1977, pp. 96-120.
- 20.* "Information Requirements on Buying and Usage of STI Services," in *Current Research on Scientific and Technical Information Transfer.* (New York: J. Norton Publishers, 1977), A Micropapers Edition.
- 21.|* "Market-Based Guidelines for Design of Industrial Products," with John F. Grashof and Joel D. Goldhar, *Journal of Marketing*, 24. July 1978, pp. 27-37.
- 22.|* "The Boundaries of Buying Decision Centers," *Journal of Purchasing and Materials Management*, 14. Summer 1978, pp. 23-29.
- 23.* "Organizational Buying Center: A Research Agenda," in Thomas V. Bonoma and Gerald Zaltman, (eds.), *Organizational Buying Behavior*. (Chicago, IL: American Marketing Association, 1978), pp. 67-76.
- 24. * "Organizational Buying Behavior," Annual Review of Marketing 1, 1978, pp. 160-193.
- 25.* "Problems and Prospects in the Segmentation of the STI Market," with Robert Thomas in William R. King and Gerald Zaltman, (eds.), *Marketing Scientific and Technical Information*. (Boulder CO: Westview Press, 1979), pp. 67-76.
- 26.* "Industrial Market Segmentation Under Conditions of Intra-Organizational Heterogeneity," in Yoram Wind and Robert Thomas, (eds.), *Advances in Organizational Buying Behavior*. (Washington, D.C.: NSF, 1979).
- 27. "Organizational Psychographics and Innovativeness," with Thomas S. Robertson, *Journal of Consumer Research*, June 1980, pp. 24-31.
- 28.|* "Conceptual and Methodological Issues in Organizational Buying Behavior," with Robert J. Thomas, *European Journal of Marketing*, Vol. 14, 1980, pp. 239-263.
- 29.|* "The Linking Pin Role in Organizational Buying Centers," with Thomas S. Robertson. Special Issue of *Journal of Business Research*, Vol. 10, No. 2, 1981, pp. 169-184.

- 30.| "Organizational Cosmopolitanism and Innovativeness," with Thomas S. Robertson, *Academy of Management Journal*, 26. June 1983, pp. 332-338.
- 31. "Toward Empirical Generalizations on Industrial Market Segmentation," with Robert J. Thomas in R. Spekman and D. Wilson, (eds.), *Issues in Industrial Marketing: A View to the Future* (Chicago: AMA), 1982, pp. 1-19.
- 32. | "Decision Analysis of High-Risk Patient Referral," with Douglas Richardson and Steven G. Gabbe, *Obstetrics and Gynecology*, Vol. 63, No. 4, April 1984, pp. 496-501.
- 33. "The Changing Industrial Market: Implications for Research," in *A Strategic Approach to Business Marketing*, Robert Spekman and David Wilson (eds.), Chicago: American Marketing Association, 1985, pp. 67-78.
- 34.* "Segmenting Industrial Markets," with Robert J. Thomas, in Arch Woodside (ed.), *Advances in Business Marketing and Purchasing*. Jay Press Inc., 1994, pp. 59-82.
- 35.* "Strategy-Driven Industrial Marketing Research," with Robert J. Thomas, *Annual Review of Marketing*, V. Zeithaml (ed.), Chicago: AMA, 1991, pp. 411-454.
- 36.* "The Buygrid Model: 30 Years Later," with Robert J. Thomas, Wharton School Working Paper, 1998.
- 37.|* "Blurring the Lines: Is There a Need to Rethink Industrial Marketing?" *Journal of Business & Industrial Marketing*, 20th Anniversary Issue, forthcoming 2006.

E. Research on Consumer Behavior

- 1.| "Interproduct Household Loyalty to Brands," with Ronald E. Frank, *Journal of Marketing Research*, 6. November 1969, pp. 434-435.
- 2.* "Incongruency of Socioeconomic Variables and Buying Behavior," in P.R. McDonald, (ed.), *Marketing Involvement in Society and the Economy.* Proceedings of the American Marketing Association August 1969 Conference, pp. 362-367.
- 3.|* "Models of Customer Behavior," *Organization and Administration* (Hebrew), 16. May 1970, pp. 3-13.
- 4.* "The Application of Multidimensional Scaling in Segmentation Research." Paper presented at the First Annual Meeting of the Association for Consumer Research, Amherst, MA, August 1970.
- 5. "Prediction Experiments Utilizing Perceptual and Preference Judgments," with Paul E. Green. Paper presented at the Second Annual Meeting of the American Institute for Decision Sciences, Dallas, TX, November 1970.
- 6.* "Life Style Analysis: A New Approach," in Fred C. Allvin, (ed.), *Marketing in Motion*. Proceedings of the 54th International Marketing Congress of the American Marketing Association, April 1971, pp. 303-305.
- 7. "Intentions to Buy as Predictors of Buying Behavior," with Susan P. Douglas, in D. Gardner, (ed.), *Proceedings of the Second Annual Conference of the Association for Consumer Research*, Maryland, 1971, pp. 331-343.
- 8.| "Benefit Bundle Analysis," with Paul E. Green and Arun K. Jain, *Journal of Advertising Research*, 11. April 1972, pp. 31-36.
- 9.| "Subjective Evaluation Models and Conjoint Measurement," with Paul E. Green and Frank Carmone, *Behavioral Science*, 18. May 1972, pp. 288-299.

- 10. "A Note on the Measurement of Social-Psychological Belief Systems," with Paul E. Green and Arun K. Jain, *Journal of Marketing Research*, 9. May 1972, pp. 204-208.
- 11. "Experiments in the Multidimensional Psychophysics of Taste and Semantic Descriptions," with Paul E. Green. The paper was awarded first prize in the 1972 Research Design Competition of the American Psychological Association, Division 23, July 1972.
- 12. "Consumer Menu Preference: An Application of Additive Conjoint Measurement," with Paul E. Green and Arun K. Jain, in M. Venkatesan, (ed.), *Proceedings of Third Annual Conference of the Association for Consumer Research*, Chicago, IL, 1972, pp. 304-315.
- 13. Preference Measurement of Item Collections," with Paul E. Green and Arun K. Jain, *Journal of Marketing Research*, 9. November 1972, pp. 371-377.
- 14.* "On the Teaching of Consumer Behavior: A Managerial Approach," Paper presented at the AMA August 1972 Conference Houston, TX.
- 15.| "Analyzing Free-Response Data in Marketing Research," with Paul E. Green and Arun K. Jain, *Journal of Marketing Research*, 10. February 1973, pp. 45-52.
- 16. "Consumer Evaluation of Discount Cards: A Conceptual Model and Experimental Test," with Paul E. Green and Frank Carmone, *Journal of Retailing*, 49. Spring 1973,pp. 10-22.
- 17. "Benefit Bundle Congruence," with Paul E. Green and Arun K. Jain. Paper presented at the 1974 Southeast AIDS Conference.
- 18.* "Some Conceptual, Measurement, and Analytical Problems in Life Style Research," with Paul E. Green, in William Wells, (ed.), *Life Style and Psychographics*. Chicago, IL: American Marketing Association, 1974, pp. 97-126.
- 19. "Brand-Features Congruence Mapping," with Paul E. Green and Henry J. Claycamp, *Journal of Marketing Research*, 12. August 1975, pp. 306-313.
- 20. "On the Usage of 'Modified' Personality Trait Measures in Consumer Research," with Kathryn Villani, *Journal of Consumer Research*, 2. December 1975, pp. 223-228.
- 21. "Recent Approaches to the Modeling of Individuals' Subjective Evaluations," with Paul E. Green, in Philip Levine, (ed.), *Attitude Research Bridges the Atlantic*. Chicago, IL: American Marketing Association, 1975, pp. 123-153.
- 22. "Alternative Approaches to Data Collection for Attitude Measurement," with Terry C. Gleason. Paper presented at the American Psychological Association Convention, September 1975.
- 23.* "Multiperson Influence and Usage Occasions as Determinants of Brand Choice." Paper presented at the August 1975 AMA Conference, Rochester, NY.
- 24.|* "Preference of Relevant Others and Individual Choice Models," *Journal of Consumer Research*, 3. June 1976, pp. 50-57.
- 25.* "On the Relationship Between Knowledge and Preference," with Michael DeVita, in Kenneth L. Bernhardt, (ed.), *Proceedings of the AMA 1976 Conference*, pp. 153-157.
- 26.* "A 1975 Retrospective View of Bourne's 1957 'Group Influence in Marketing" in Louis E. Boone, (ed.), *Classics in Consumer Behavior*. Tulsa, Oklahoma: The Petroleum Publishing Company, 1977, pp. 225-235.
- 27.* "Brand Loyalty and Vulnerability," in Arch G. Woodside, Jagdish N. Sheth, and Peter D. Bennett, (eds.), *Consumer and Industrial Buying Behavior*. New York: Elsevier, North Holland, Inc., 1977, pp. 313-319.

- 28.* "Reflections on Creativity and Relevance of Consumer Research," in B.A. Greenberg and D.A. Bellenger, (eds.), *Contemporary Marketing Thought*. Proceedings of the 1977 AMA Conference, pp. 55-58.
- 29.* "Brand Choice," in Robert Ferber, (ed.), *Selected Aspects of Consumer Behavior*. Washington, D.C.: U.S. Government Printing Office, 1977, pp. 235-258.
- 30. "Sociology of Consumption and Tradeoff Models in Consumer Public Policy," with Francesco M. Nicosia, in *Research for Consumer Policy*, W.M. Denney and R.T. Lund, (eds.), Cambridge, MA: Center for Policy Alternatives, MIT, 1978, pp. 141-184.
- 31.* "On the Interface Between Organizational and Consumer Buying Behavior," in H. Keith Hunt, (ed.), *Advances in Consumer Research*, 1977, pp. 657-662.
- 32.| "Examining Family Role and Authority Patterns: Two Methodological Issues," with Susan P. Douglas, *Journal of Marriage and the Family*, February 1978, pp. 35-47.
- 33.|* "A Comparison of Three Brand Evaluation Procedures," with Joseph Denny and Arthur Cunningham, *Public Opinion Quarterly*, 43. Summer 1979, pp. 261-270.
- 34. "Exploration Into the Time-Money Tradeoff: Concepts and an Application," with John Deighton and Franco Nicosia. Proceedings of the 1983 ESOMAR Conference, Strategic Planning, pp. 51-65 (Based in part on a paper presented at the August 1978 APA Conference, Toronto, "A Time-Money Tradeoff (TMI) Model of Consumer Behavior."
- 35.|* "On the Measurement of Purchase Data: Surveys vs. Purchase Diaries," with David Learner, *Journal of Marketing Research*, XVI. February 1979, pp. 39-41.
- 36. "Physical and Social Psychological Anxiety as Correlates of Purchase Behavior," with Cynthia Fraser, Wharton School Working Paper, revised 1980.
- 37.* "Comparative Consumer Research: The Next Frontier?" with Susan P. Douglas, E. Kaynak, (ed.), *Comparative Marketing Systems*. Bradford, England: MCB Publications, 1982, pp. 24-35.
- 38.|* "A Note on the Relationship Between Perceived Problems, Severity, and Frequency of Occurrence," with Peter Shubs, *Journal of the Professional Marketing Research Society*, Fall 1981, pp. 19-22, and "On the Generalizability and Theoretical Implications of Empirical Findings: A Reply to Comments "A Note on the Relationships Between Perceived Problem Severity and Frequency of Occurrence," with Peter Shubs, *Journal of Professional Marketing Research*, 1982.
- 39.|* "Courtyard by Marriott: Designing a Hotel Facility with Consumer-Based Marketing Models," with Paul E. Green, Douglas Shifflet, and Marsha Scarbrough. First Runner-Up in the 1988 Franz Edelman Award for Management Science Achievement. *Interfaces*, January/February 1989, Vol. 19, No. 1, pp. 25-47.
- 40.* "Behavioral Methods," with Paul Green and Vithala Rao, in Thomas Robertson and Hal Kassarjian (eds.), *Handbook of Consumer Theory and Research*, Englewood Cliffs, NJ: Prentice Hall, 1991, pp. 507-532.
- 41. "Inferring Causality in Consumer Perception Studies in Litigation Contexts," with David C. Schmittlein. Proceeding of the NAD Workshop III, *Advances in Claim Substantiation*, New York, BBB 1991, pp. 161-170.
- 42.| "What Kind of Patients and Physicians Value Direct-to-Consumer (DTC) Advertising of Prescription Drugs," with Fusun F. Gönül and Franklin Carter, *Health Care Management Science*, 3, 2000, pp. 218-226.

F. Marketing Research and Modeling

- 1. "The Use of Interacting Marketing Models as Framework for Research," with Charles S. Goodman, Management Science Center, University of Pennsylvania, May 1968.
- 2.* "Some Applications of Mathematical Analysis of Perception and Preference in Advertising," with Patrick J. Robinson, *Marketing Science Institute Special Report*, No. P-45-1, May 1968.
- 3.* "Marketing Performance: A Conceptual Framework," with Susan P. Douglas, Marketing Science Institute Working Paper, P-51-1, revised June 1968.
- 4.|* "Organizing a Diffusion System for Managerial Information in Israel: A Proposal," *Organization and Administration* (Hebrew), 15. September 1969.
- 5.|* "Experimentation as a Tool for the Retailer," with Susan P. Douglas and Aaron Ascali, *Journal of the Marketing Research Society*, 13. July 1971, pp. 158-169.
- 6.* "On the Measurement of Quality of Life," with Francesco M. Nicosia. Paper presented at the TIMS Conference, July 1972.
- 7.* "Product Positioning: An Application of Multidimensional Scaling," with Patrick J. Robinson, in R.I. Haley, (ed.), *Attitude Research in Transition*. Chicago: AMA, 1972, pp. 155-175.
- 8.|* "A New Procedure for Concept Evaluation," *Journal of Marketing*, 37. October 1973, pp. 2-11. (The Alpha Kappa Psi Foundation Award for the best article published in the *Journal of Marketing* in 1973).
- 9.|* "Higher Order Factor Analysis in the Classification of Psychographic Variables," with Paul E. Green and Arun K. Jain, *Journal of the Market Research Society*, 15. October 1973, pp. 224-232.
- 10.|* "Multivariate Analysis of Variance in Research on the Effectiveness of TV Commercials," with Joseph Denny, *Journal of Marketing Research*, 11. May 1974, pp. 136-142.
- 11.* "A Note on the Classification and Evaluation of New Product Forecasting Models." Paper presented at the April 1974 AMA Conference.
- 12.* "Is 'Concept Testing: An Appropriate Approach' Really Appropriate?" Wharton School Working Paper, May 1975.
- 13.* "Concept Testing as Input to Strategic Market Simulations," with Stuart Jolly and Arthur O'Conner, in E. Mazzie, (ed.), *Proceedings of the 58th International AMA Conference*, April 1975, pp. 120-124.
- 14. New Way to Measure Consumers' Judgments," with Paul E. Green, *Harvard Business Review*, 53. July-August 1974, pp. 107-117.
- 15.|* "Analytical Approach to Marketing Decisions in Health-Care Organizations," with Lawrence K. Apitz. Special Health Care issue of *Operations Research*, 24. September-October 1976, pp. 973-990.
- 16.* "Determination of the Size and Allocation of Marketing Research Budgets," with Daniel Gross, in Subhash C. Jain, (ed.), *Proceedings of the August 1978 AMA Conference*, pp. 57-61.
- 17.* "New Developments in Conjoint Analysis." Paper presented at the 25th Annual Midwest Conference of the American Statistical Association on What's New in Statistical Techniques for Marketing Research. March 1978.
- 18.|* "Issues and Advances in Segmentation Research," *Journal of Marketing Research*, 15. August 1978, pp. 317-337.

^{* =} Senior author

- 19.* "Marketing Research and Management: A Retrospective View of the Contributions of Paul E. Green," in A.R. Andreasen and David M. Gardner, (eds.), *Diffusing Marketing Theory and Research*. Proceedings of the Tenth Paul D. Converse Award Symposium, 1978, pp. 57-68.
- 20.* "A Note on the Selection of Attributes for Conjoint Analysis," with John G. Myers, Working Paper, revised January 1979.
- 21. "Product Testing: Current Methods and Needed Developments," with Randall Batsell, *Journal of the Marketing Research Society*, 22. April 1980, pp. 115-139.
- 22.|* "Overlapping Clustering: A New Method for Product Positioning," with Phipps Arabie, Wayne DeSarbo, and J. Douglas Carroll, *Journal of Marketing Research*, XVIII, August 1981, pp. 310-317.
- 23.* "A Reexamination of New Product Forecasting Models," with Vijay Mahajan, in *Proceedings of the August 1981 AMA Educator's Conference*, pp. 358-363.
- 24.* "Implications of Increased Government Regulation for the Quality and Relevance of Marketing Research," in M.P. Mokwa and S.E. Permut, (eds.), *Government Marketing: Theory and Practice* (New York: Praeger Publishers) 1981, pp. 264-269.
- 25.|* "Industrial Product Diffusion by Market Segment," with Thomas Robertson and Cynthia Fraser, *Industrial Marketing Management*, Vol. 11, No. 1, February 1982, pp. 1-8.
- 26. "An Approach to Repeat-Purchase Diffusion Analysis," with Vijay Mahajan and Subhash Sharma, *Proceedings of the 1983 AMA Conference*, pp. 442-446.
- 27. "Diffusion of New Products in Heterogeneous Populations: Incorporating Stochastic Coefficients," with Jehoshua Eliashberg and Charles S. Tapiero, Wharton School Working Paper, 1983.
- 28. "Conjoint Analysis of Price Premiums for Hotel Amenities," with Steve Goldberg and Paul E. Green, *Journal of Business*, Vol. 57, No. 1, Part 2. January 1984, pp. S111-S132.
- 29. Parameter Estimation in Marketing Models in the Presence of Influential Response Data: Robust Regression and Applications," with Vijay Mahajan and Subhash Sharma, *Journal of Marketing Research*, August 1984, pp. 268-277.
- 30.| "Assessing the Impact of Patent Infringement on New Product Sales," with Vijay Mahajan and Subhash Sharma, *Technological Forecasting and Social Change*, Vol. 28, No. 1, 1985, pp. 13-27.
- 31. "New Products Diffusion Models with Stochastic Parameters," with Jehoshua Eliashberg and Charles S. Tapiero, Wharton School Working Paper, revised February 1985.
- 32. "The Role of Within Group Variance in the Design and Analysis of Market Experiments," with David C. Schmittlein and Vijay Mahajan, Wharton School Working Paper, revised September 1987.
- 33.
 "A Customized Market Response Model: Development, Estimation, and Empirical Testing," with Vithala Rao and Wayne DeSarbo, *Journal of the Academy of Marketing Science*, Special issue on the State of the Art of Marketing Research, Spring 1988, Vol. 16, No. 1, pp. 128-140.
- 34. "Innovation Diffusion Models of New Product Acceptance: A Reexamination," with Vijay Mahajan in Mahajan and Wind, (eds.), *Innovation Diffusion Models of New Product Acceptance*, 1986, pp. 2-25.
- 35. "Why and When to Use Tobit Analysis," with Cynthia Fraser, Working Paper, revised 1986.

- 36. "A Friction Model for Describing and Forecasting Price Changes," with Wayne S. DeSarbo, Vithala R. Rao, Joel H. Steckel, and Richard Colombo, *Marketing Science*, Vol. 6, No. 4, Fall 1987, pp. 299-319.
- 37.| "Risk Behavior and Optimum Advertising with a Stochastic Dynamic Sales Response," with Charles S. Tapiero and Jehoshua Eliashberg, *Optimal Control Applications and Methods*, Vol. 8, 1987, pp. 289-304.
- 38. New Product Forecasting Models: Directions for Research and Implementation," with Vijay Mahajan, *International Journal of Forecasting*, Vol. 4, 1988, pp. 341-358.
- 39. Developing Marketing Expert Systems: An Application to International Negotiations," with Arvind Rangaswamy, Jehoshua Eliashberg, and Raymond R. Burke. *Journal of Marketing*, Vol. 53, No. 4, October 1989, pp. 24-39.
- 40.| "A Knowledge-Based System for Advertising Design," with Raymond Burke, Arvind Rangaswamy, and Jehoshua Eliashberg, *Marketing Science*, 1990, pp. 212-229. An earlier version of this paper was published as "Expert Systems for Marketing," by the Marketing Science Institute, Cambridge, MA, Report No. 87-107, November 1987.
- 41.* "Selecting a Portfolio of Market Segments Using the Analytic Hierarchy Process," Wharton School, Working Paper, 1989.
- 42.| "Market Discontinuities and Strategic Planning: A Research Agenda," with Vijay Mahajan, *Technological Forecasting and Social Change*, Vol. 36, Anniversary Issue, 1989, pp. 185-199.
- 43. "Combining Multiple Estimates: An Application to Damage Assessment Litigation," with David C. Schmittlein. Wharton School Working Paper, 1991.
- 44.| "New Product Models: Practice, Shortcomings, and Desired Improvements," with Vijay Mahajan, *Journal of Product Innovation and Management*, Vol. 9, No. 2, June 1992, pp. 128-135.
- 45.* "Attribute Interdependencies in Product Performance Claims: Truth and Consequences," with David Schmittlein. Proceedings of the NAD Workshop on *Product Performance Tests: Design, Interpretation & Claims*. N.Y. BBB, 1992.
- 46. "An Analogical Reasoning System for Managerial Learning and Problem Solving," with Hoon Young Lee and Raymond R. Burke. Wharton School Working Paper, 1992.
- 47.* "Marketing Science at a Crossroad," Inaugural presentation of the Unilever Visiting Professorship, Erasmus University, Special University Publication, 1993.
- 48. "Marketing and Social Networks," with Phipps Arabie. Chapter in S. Wasserman and J. Galaskiewica (Eds.), *Advances in Social and Behavioral Sciences: Social Networks Analysis*, London: Sage Publications, 1994, pp. 254-273.
- 49.|* "Start Your Engines: Gear Up for Challenges Ahead with Innovative Marketing Research Products and Services," *Marketing Research: Special Issue on the State of the Art in Quantitative Research*, Winter 1997.
- 50.| "Rx for Marketing Research: A Diagnosis of and Prescriptions for the Recovery of an Ailing Discipline," with Vijay Mahajan. *Marketing Research Magazine*, Fall 1999, pp. 7-13.
- 51. "New-Product Diffusion Models: From Theory to Practice," with Vijay Mahajan and Eitan Muller in Mahajan, Muller, and Wind (eds.), *New Product Diffusion Models*, Kluwer Academic Publishers, 2000.
- 52.| "Applying Qualitative Data" with Paul E. Green, Abba Krieger and Paul Saatsaglou, *Marketing Research*, Spring 2000.

- 53.| "Thirty Years of Conjoint Analysis: Reflection and Prospects," with Paul E. Green and Abba M. Krieger, *Interfaces*, 2001.
- 54.]* "Marketing Research in the Courtroom: A Case Study Shows How Analytical Methods Can Be Applied to the Law," with Abba M. Krieger and Paul E. Green, *Marketing Research*, Spring 2002, pp. 28-33.
- 55. "Survey Methods Help to Clear Up Legal Questions," with Paul E. Green and Abba M. Krieger, *Marketing News*, September 16, 2002.
- 56. "Dual Considerations," with Abba M. Krieger and Paul E. Green, *Marketing Research*, Winter 2003, pp. 8-13.
- 57.|* "Applying Conjoint Analysis to Legal Disputes: A Case Study," with Paul E. Green and Abba Krieger, *Marketing Research*, Winter 2003, 8-13.
- 58. "Buyer Choice Simulators, Optimizers, and Dynamic Models," with Paul E. Green and Abba Krieger, in Wind and Green (eds.), *Marketing Research and Modeling: Progress and Prospects*. Kluwer, 2003.
- 59. "Who Competes with Whom: A Demand-Based Perspective for Identifying and Representing Asymmetric Competition," with Wayne S. DeSarbo and Rajdeep Grewal, *Strategic Management Journal*, 2006. [Electronic version available since 2005.]

G. International Marketing

- 1.|* "The Role of Marketing in Israel," *Journal of Marketing*, 31. April 1967, pp. 53-57.
- 2.* "Information Requirements for International Business Decisions." Background note prepared for and used in the introductory International Business course at The Wharton School, University of Pennsylvania, June 1967.
- 3.|* "Cross Cultural Analysis of Consumer Behavior," in R. Meyer, (ed.), *Changing Marketing Systems*. Proceedings of the American Marketing Association, December 1967 Conference, pp. 183-185. (Reprinted in the *Wharton Quarterly*, 2. Winter-Spring 1968, pp. 1-3.)
- 4.* "Marketing in Israel," in Harper W. Boyd, Jr., (ed.), *Comparative Marketing*. A collection of papers assembled by the International Center for the Advancement of Education, Stanford University, Stanford, CA, 1968.
- 5.* "Perceptual and Preference Mapping of Countries: An Application of Multidimensional Scaling," with Patrick J. Robinson. Paper presented at the Annual Meeting of the Association for Education in International Business, December 1970.
- 6.|* "International Market Segmentation," with Susan P. Douglas, *European Journal of Marketing*, 6. Spring 1972, pp. 17-25.
- 7.|* "On the Meaning of Comparison: A Methodology for Cross-Cultural Studies," with Susan P. Douglas, *The Quarterly Journal of Management Development*, 6. Spring 1972, pp. 17-25.
- 8. "Selection of Global Target Markets: A Decision Theoretic Approach," with Susan P. Douglas and Patrick LeMaire, in *Marketing in a Changing World: Their Role of Market Research*. Proceedings of the 24th ESOMAR Congress, Cannes, France, September 1972.
- 9.|* "Guidelines for Developing International Marketing Strategies," with Susan P. Douglas and Howard Perlmutter, *Journal of Marketing*, 37. April 1973, pp. 14-23.

- 10.| "Environmental Factors and Marketing Practices," with Susan P. Douglas, *European Journal of Marketing*, 7. Winter 1973/1974, pp. 155-165.
- 11.|* "Some Issues in International Consumer Research," with Susan P. Douglas, *European Journal of Marketing*, 8. Winter 1974, pp. 208-217.
- 12.* "Multinational Tradeoff Segmentation," with Patrick J. Robinson, in Y. Wind and M. Greenberg, (eds.), *Moving Ahead with Attitude Research* (Chicago, IL: AMA), 1977, pp. 50-57.
- 13.* "Research for Multinational Product Policy," in Warren J. Keegan and Charles S. Mayer, (eds.), *Multinational Product Management*. Chicago, IL: AMA, 1977, pp. 165-184.
- 14.|* "On the Identification of Frontier Issues in Multinational Marketing," with Howard Perlmutter. *Columbia Journal of World Business*, XII. Winter 1977, pp. 131-139.
- 15.* "Comparative Methodology and Marketing Theory," with Susan P. Douglas, in Lamb and Dunne, (eds.), *Theoretical Developments in Marketing*, proceedings from Chicago AMA conference, 1980. This paper is based on "Toward a Meta-theory of Comparative Marketing Systems," Marketing Science Institute Working Paper, P-15-1, August 1968.
- 16.* "Marketing Perspectives on International Risk Analysis and Risk Preference Measurement: Concepts, Methods, and Research Directions," with Josh Eliashberg, Wharton School Working Paper, 1983.
- 17.| "The Myth of Globalization" with Susan P. Douglas, *The Columbia Journal of World Business*, Volume XXII, No. 4, Winter, 1987, pp. 19-29. An earlier, shorter version appeared in *The Journal of Consumer Marketing*, Vol. 3, No. 2, Spring 1986.
- 18.|* "Old-Line Manufacturing Needs Better Marketing," *Chief Executive*, No. 44, March/April 1988, pp. 44-48.
- 19. "International Technology: Implications for Global Competitive and Cooperative Strategies," with Alok Chakrabarti, Wharton School Working Paper, 1986.
- 20.* "Toward the Development of a Global Marketing Strategy: A Dynamic Portfolio Perspective," with Susan Douglas, Wharton School Working Paper, 1987.
- 21.| "The Invisible Global Market: Strategies for Reaching the Forgotten 86 Percent of the World," with Vijay Mahajan and Marcos V. Pratini de Morales, *Marketing Management*, Winter 2000.
- 22. "The Ricochet Economy" with Vijay Mahajan, Wharton School Working Paper, 2005.

H. International Management Education and The Lauder Institute

- 1.|* "Coffee, Closets, and Funeral Flowers," Penn Perspectives, 1984.
- 2.|* "Toward Internationalization of Management Education," address to Board of Trustees of the University of Pennsylvania, October 1983. Reprinted as "Global Management: Penn's Response" in *Wharton Alumni Magazine*, Winter 1984, pp. 32-35.
- 3. "Educating for International Management: The Joseph H. Lauder Institute," with Claire Gaudiani, in S. Spencer, (ed.), *Foreign Languages and International Trade: A Global Perspective* (University of Georgia Press), 1987, pp. 31-38.
- 4.* "Hallmarks of Successful International Business Programs: International Business Education at the Lauder Institute," *Occasional Papers on International Education_Exchange* (NY: Council on International Education Exchange) August 1988. Proceedings of the 40th Annual Conference in San Francisco, November 1987.

5.* "The Globalization of Management Education: Options, Trade-Offs, and an Agenda for Implementation," with Barbara S. Thomas, *AACSB Occasional Papers*, 1989.

I. Management Practice and Education in the 21st Century

- 1.* "Marketing in the Year 2000," in W. Lazer and P. La Barbera, *Marketing 2000 and Beyond*, (Chicago: AMA) 1990.
- 2.* "The Restructured Wharton MBA: Inventing a New Paradigm," U.P. *Almanac* April 2, 1991.
- 3.* "Managing in the Year 2000," Executive Issues. August 1991.
- 4.]* "Reinventing the Corporation," with Alfred P. West, Jr., Chief Executive, October 1991.
- 5.|* "The Next Paradigm?," Chief Executive, June 1992.
- 6.* "JIT Learning: A New Concept for Executive Education," SEI Center, Wharton School Working Paper, June 1993.
- 7.* "Pace-Setting 21st Century Enterprises: A Glimpse of What Might Emerge," with Robert Holland, Alfred P. West, Jr. and Robert Gunther, SEI Center, Wharton School Working Paper, June 1993.
- 8.* "Downsizing and Layoffs: Miracle Cure or Prescription for Disaster," February 8, 1994.
- 9.* "Marketing: Big Questions for the 21st Century," *Financial Times*, Part 15 of a 20-part guide to Management, 1996, pp. 6-7.
- 10.* "Driving Change: Preparing for the 21st Century," The Li & Fung Lecture, University of Hong Kong, April 1998.
- 11.* "The Impact Imperative: Closing the Relevance Gap of Academic Management Research," with Pedro Nueno, The International Academy of Management, New York, May 1998.
- 12.* "Reinventing the Business School for the Global Information Age," Wharton School Working Paper, 1998. Presented as the keynote address at *efmd* (European Foundation for Management Development) conference of deans and directors, Helsinki, January 2000.
- 13. "Creating a Successful 21st Century Enterprise," Li R. Fung Lectures at the Chinese University of Hong Kong, April 1998.
- 14.* "Reinventing Training for the Global information Age," with David Reibstein, *Knowledge* @ *Wharton*, September 2000.
- 15.*| "The Integrative Thinking Challenge for Management Education and Research," *Rothman Management Magazine*, Fall 2002. Reprinted in *Best of Rothman*, Winter 2005.
- 16. "Balancing Innovation and Conservative Values: Management as an Experimental Process," in Peter Drucker and Peter Paschel (eds.), *Conservative Values and Effective Management*, Redline Wirtshaft, Frankfurt, 2004.

J. Convergence Marketing

- 1.* "The Power of Convergence in the Post-dot.com Age," with Vijay Mahajan and Robert Gunther, *Bn.com*, 2001.
- 2.|* "The Convergence Challenge: Realizing the Complex Promise of New Technologies," with Vijay Mahajan and Robert Gunther, *InformIT*, 2001.

- 3.|* "The Power of Convergence: The 5 Cs," with Vijay Mahajan and Robert Gunther, *InformIT*, 2001.
- 4.|* "Digital Fabric: Organizing for Convergence," with Vijay Mahajan and Robert Gunther, *InformIT*, 2002.
- 5.|* "The Consumer is King: The Technology Itself is Only Part of the Picture—Companies Should Also Look at the Hard Wiring Inside the Head of the Consumers," with Vijay Mahajan and Robert Gunther, *European Business Forum*, Spring 2002.
- 6.|* "Convergence Marketing," with Vijay Mahajan, *Journal of Interactive Marketing*, Vol. 16 No. 2, Spring 2002, pp. 64-79.
- 7.* "Convergence Marketing: Meeting the Challenge of the New Hybrid Consumer," Review, *Critical Eye*, March-May 2005, 16-20

K. Mental Models - Power of Impossible Thinking

- 1.* "Expanding Your Peripheral Vision by Embracing New Mental Models," with Colin Crook, Wharton School Working Paper, 2005.
- 2.* "Leadership as Making Sense," Wharton School Working Paper, 2003.
- 3.|* "Using the Power of Impossible Thinking to Build Prosperity," with Colin Crook, *Rothman Management Magazine*, 2004.
- 4.* "Challenging the Mental Models of Marketing," in *The Financial Times' Handbook of Management*, 3rd edition, 2004
- 5.* "Why Models Matter: The Big Barriers to Growth and Innovation are Self-Imposed," with Colin Crook, Wharton School Working Paper, 2005.
- 6.* "Challenging the Mental Models of Marketing," in Raj Sisodia and Jag Sheth (eds.), *Does Marketing Need Reform?*," M. E. Sharpe, 2005.
- 7.* "The Silver Lining: Seeing Opportunities in Risk," Wharton School Working Paper presented at the conference on *Recent Advances in Operation and Risk Management,*" 2005.
- 8.|* "Rethinking the Board," Lead article, *Directors & Boards*, Fall 2005.
- 9.* "Unleashing the Power of Impossible Thinking." Leadership Excellence, forthcoming 2006.
- 10. "Capitalism 3.0: Commentaries" on Jed Emerson and Sheila Bonini, "Capitalism 3.0" in *VALUE* and www.valuenewsnetwork.com, February/March 2006.
- 11.|* "Managing Creativity." *Rothman Magazine* Special Issue on "The Creativity Age." Spring-Summer 2006: 20-23.

L. Entries in Dictionaries and Encyclopedias

- 1.| "Statistics in Marketing," with Paul E. Green, in S. Kotz and N. Johnson (eds.), *Encyclopedia of Statistical Sciences*, Volume 5, 1985, pp. 227-248.
- 2.| "Definitions of Marketing Models," with David Schmittlein, in Peter D. Bennett (ed.), *Dictionary of Marketing Terms*, Chicago: American Marketing Association, 1988, pp. 1-30.
- 3.| "Information Technology in Marketing," with Arvind Rangaswamy, in A. Kent and J.G. Williams (eds.), *Encyclopedia of Microcomputers*, New York: Marcel Dekker Inc., 1992, pp. 1-33.

- 4.| "Marketing Strategy Models," with Gary L. Lilien, in *Handbooks in OR & MS: Marketing*, Elsevier Science, Vol. 5, 1993, pp. 773-826.
- 5.| "Marketing," with Josh Eliashberg and Gary Lilien, *Encyclopedia of OR/MS*, Saul Gass and Carl Harris (eds.), Kluwer Publishers, 1994, pp. 1-15; revised 1998.
- 6. |* "Market Segmentation," Chapter 23 in Michael J. Baker (ed.), Companion Encyclopedia of Marketing, 1995, pp. 394-419. Reprinted in M. Baker (ed.), Marketing Theory: A Short Text, London: Business Press, a Division of Thompson Learning, 2000
- 7.|* "Conjoint Analysis: Methods and Applications," with Paul Green and Vithala Rao, in *The Technology Management Handbook*, CRC Press, 1999, pp. 12.65–12.72.
- 8.|* "Creating a Vision," in The Technology Management Handbook, CRCnet Base, 2000.
- 9.|* "The Ten Commandments of Marketing," in Joel Kurtzman, Glenn Rifkin and Victoria Griffith MBA in a Box, Crown Business, 2004. [An earlier draft was distributed as "Marketing Strategy," Wharton Working Paper, 2003.]

IV. EDITOR OF SPECIAL ISSUES

- · Journal of Marketing Research
 - "Market Segmentation," August 1978.
 - "Innovation and New Products," February 1997.
- Marketing Research "Marketing Research Forum: The State of the Art in Quantitative Research," Winter 1997.
- *Marketing Science* "Empirical Generalizations in Marketing" (with Frank M. Bass), Vol. 14, No. 3, Part 2, 1995.
- Management Science (with John Farley and Diana L. Day) "The State of The Art in Theory and Methods for Strategy Research," 1990.
- The Wharton Quarterly, "Marketing," Fall 1972.

V. EDITORIALS

Journal of Consumer Research	June 1977:	"New Directions for JCR"
Marketing News	July 1978:	"New Directions for JM"
Journal of Marketing	Winter 1979: Spring 1979: Summer 1979: Fall 1979: Winter 1980: Spring 1980: Summer 1980: Fall 1980:	"The Journal of Marketing at a Crossroad" "Repositioning the Journal" "Bridging the Gap Between Practitioners and Academicians" "On the Status of Marketing Theory" "Marketing in the 80's" "Strategic Planning and Marketing: Time for a Constructive Partnership," with George Day "International Marketing: The Neglect Continuous," with John Farley "Industrial Marketing: The Sleeping Giant," with Frederick Webster
	Winter 1981: Spring 1981: Summer 1981: Fall 1981:	"Journals and the Development of a Discipline" "Research and Management" "A Positive Perspective on Marketing" "Reflections"

All editorials from initiation in 1986 to July 1988.

The Lauder Quarterly

^{* =} Senior author

VI. ILLUSTRATIVE RECENT OP ED AND COMMENTARIES

- Orchestra needs to change tune in contract negotiations: Settling the score must rest on the idea
 of working toward a collective goal, *Philadelphia Inquirer*, Commentary, November 4, 2004.
- The Wisdom of the Flip Flop, Wharton School Publishing Newsletter, November 2004.
- Rethinking our mental models for elections, Newsletter of the Wharton Fellows, November 2004.
- "E-Learning Crossfire," *Information Week*, February 26, 2001.
- "Reverse mentoring can solidify collaboration among functional groups, but it cannot be the only tool that enforces such teamwork or the sole catalyst for change." Commentator on HBR "Too Old to Learn?" Case Study. Harvard Business Review. November-December 2000.

VII. EDITED PUBLICATIONS OF THE SEI CENTER - ILLUSTRATIVE LIST

- Creating and Implementing a Corporate Vision, January 1990.
- Human Resources: Management for the 21st Century, January 1990.
- The Impact of Artificial Intelligence on Management Decision Making and Organizational Design, February 1990.
- Creating and Implementing Quality in Organizations, March 1990.
- Corporate Governance: Who's in Charge?, May 1990.
- Strategic Information Architecture: Increasing Productivity, Managing Risks, June 1993.
- Management in the 21st Century: Predictions From Top Think Tanks, September 1990.
- The Individually Empowered Organization, November 1990.
- Innovation and New Product Development for the 21st Century Enterprise, November 1990.
- Ethical Standards for Global Corporations? December 1990.
- Managing Infrastructure Costs; What is the Best Strategy for Long-Term Controls? February 1991.
- Lessons from the Malcolm Baldridge Award: Implications for Management Practice, Research, and Education, February 1991.
- Innovation in Services, May 1991.
- Visionary Leadership, October 1991.
- The Impact of Information Networking on Organizational Design and Strategy, November 1991.
- Frontiers in Electronic Commerce: Experimental Systems for Communication, Coordination, and Negotiation, February 1992.
- Innovation and Learning, March 1992.
- Historical Perspectives in Management Education, April 1992.
- Decision Making in Highly Uncertain Political Environments: Investing in the Russian Oil and Gas Industry, March 1992.
- Issues and Advances in New Product Development, June 1992.
- Rewarding the Workforce of the Future: Competence-Based Performance Measures and Incentives, October 1992.
- Designing Corporate Governance for the 21st Century Global Enterprise: International Perspectives, January 1993.
- Dr. Peter Drucker on "The New Organization," April 1993.
- Corporate Performances: Beyond Financial Measures, April 1993.
- The Horizontal Organization, October 1993.
- The End of Diversity: Rights, Responsibility and the Communication Agenda November 1993.
- Deploying Strategic Assets: Beyond Core Capabilities, November 1993.
- Research Challenges in Linking Quality: Profitability and Organizational Architecture, December 1993.
- Empirical Generalizations in Marketing, February 1994.
- Beyond Quality: Organizational Transformation for the 21st Century Enterprise, March 1994.
- Exploratory Conference on Business Ethics: Building the Common Ground, March 1994.
- Interactivity is Two-Way: Life on the Net April 1994.
- Interactive Industry 2000: Who's Gonna Buy this Stuff: Research for the Interactive Television Business, July 1994.
- Leadership in the 21st Century Enterprise, November 1994.
- A New Management Paradigm for the 21st Century, December 1994.
- The Virtual University, January 1995.

- Go West Young MBA, Far Far West: Adventures on the World's Business and Management Frontier, January 1995.
- Information Technology and the Changing Boundaries of the Firm, January 1995.
- EMU The Road to Europe, February 1995.
- The New Science and Emerging Paradigms in Business, April 1995.
- Innovation in New Product Development: Best Practices in Research, Modeling and Applications, May 1995.
- The Bamboo Network, November 1995.
- Corporate Growth Engines, December 1995.
- A Trapezoidal Corporation, February 1996.
- The Impact of Computers and Information on Management: 1946-1996-2001, May 1996.
- European Venture Capital Industry, November 1996.
- The CEO Challenge: Implementing Strategy in a Constantly Changing Marketplace, December 1996.
- The Future of Impact of Information Management: A Lecture Series from July 1996-January 1997.
- New Media, February 1997.
- From Detection to Action: Processes and Insights Gained from an Early Warning Signal System, March 1997.
- Toward New Corporate Governance Models: Lessons from the Japanese and U.S. Experience, March 1997.
- When Is It Worthwhile Targeting the Majority Instead of the Innovators in a New Product Launch? November, 1997.
- Consumer Choice Behavior in On-line and Regular Stores: The Effects of Brand Name, Price, and Other Search Attributes, January 1998.
- The Systems Approach: The New Generation, February 1998.
- Managing Workteam Diversity, Conflict, and Productivity: A New Form of Organizing in the 21st Century Workspace, September 1998 (by Etty Jehn, The Diversity Research program with Bob Holland).
- GM for the 21st Century: From "Make and Sell" to "Sense and Respond," March 1999 (by Vince Barabba).
- The Limits of Privacy, March 1999 (by Amitai Etzioni).
- Japan at the Great Divide, April 1999 (by Yasuhisa Shiozaki).
- Into the 21st Century: The First Decade and Beyond: A Report on the SEI Center for Advanced Studies in Management, 1990-2000.

VIII. EDITOR: WHARTON SCHOOL PUBLISHING BOOKS

2006

- 1. Peter Navarro, The Well Timed Strategy: Executing Strategy Through the Business Cycle
- 2. Stuart Lucas, Wealth
- 3. Peter Killing, Thomas Malnight, and Tracey Keys, *Must-Win Battles*
- 4. Neil Bender, Paul Farris, Philip Pfeifer, and Dave Reibstein, 50+ Marketing Metrics Every Business Executive Should Know
- 5. Russell Ackoff, Herbert Addison, and Jason Magidson, Idealized Design
- 6. Lars Kolind, The Second Cycle
- 7. George Chacko, Credit Derivatives: Introduction to Credit Risk and Credit Instruments

2005

- 1. Randall Billingsey, Understanding Arbitrage: An Intuitive Approach to Financial Analysis
- 2. Tony Davila, Marc Epstein, and Robert Shelton, *Making Innovation Work: How to Manage It, Measure It, and Profit from It*
- 3. Sunil Gupta and Donald Lehmann, Managing Customers as Investments: The Strategic Value of Customers in the Long Run
- 4. Stuart Hart, Capitalism at the Crossroads: The Unlimited Business Opportunities in Solving the World's Most Difficult Problems
- 5. Lawrence Hrebiniak, Making Strategy Work: Leading Effective Execution and Change
- 6. Jon Huntsman, Winners Never Cheat: Everyday Values We Learned as Children (But May Have Forgotten)
- 7. Eamonn Kelly, Powerful Times: Rising to the Challenge of Our Uncertain World

- 8. Doug Lennick and Fred Kiel, *Moral Intelligence: Enhancing Business Performance and Leadership Success*
- 9. V. J. Mahajan and Kamini Banga, The 86 Percent Solution: How to Succeed in the Biggest Market Opportunity for the Next 50 Years
- 10. Alred Marcus, Big Winners and Big Losers: The 4 Secrets of Long-Term Business Success and Failure
- 11. Kenichi Ohmae, The Next Global Stage: Challenges and Opportunities in Our Borderless World
- 12. Michael Roberto, Why Great Leaders Don't Take Yes for an Answer: Managing for Conflict and Consensus
- 13. Arthur Rubinfeld and Collins Heminway, Built for Growth: Expanding Your Business Around the Corner or Across the Globe
- 14. David Sirota, Louis Mischkind, Michael Meltzer, *The Enthusiastic Employee: How Companies Profit by Giving Workers What They Want.*
- 15. Thomas Stallkamp, SCORE!: A Better Way to Do Busine\$\$: Moving from Conflict to Collaboration
- 16. Glen Urban, Don't Just Relate Advocate!: A Blueprint for Profit in the Era of Customer Power.
- 17. Craig Vogel, Jonathan Cagan, and Peter Boatwright, *The Design of Things to Come: How Ordinary People Create Extraordinary Products*.

2004

- 1. Bernard Baumohl, *The Secrets of Economic Indicators: Hidden Clues to Future Economic Trends and Investment Opportunities*
- 2. Sayan Chatterjee, Failsafe Strategies: Profit and Grow from Risks that Others Avoid
- 3. Robert Mittelstaedt, Will your Next Mistake Be Fatal? Avoiding the Chain of Mistakes that Can Destroy your Organization
- 4. Mukul Pandya, Robbie Shell, Susan Warner, Sandeep Junnarkar, Jeffrey Brown (2004), Nightly Business Report Presents Lasting Leadership: What You can Learn from the Top 25 Business People of our Time
- 5. C.K. Prahalad, The Fortune at the Bottom of the Pyramid
- 6. Scott Shane, Finding Fertile Ground
- 7. Oded Shenkar, The Chinese Century: The Rising Chinese Economy and Its Impact on the Global Economy, the Balance of Power, and your Job
- 8. Jerry Wind and Colin Crook, The Power of Impossible Thinking

IX. ILLUSTRATIVE PUBLISHED ABSTRACTS OF PAPERS DELIVERED IN PROFESSIONAL MEETINGS

- "Enduring Vs. Situation Dependent Customer Characteristics as Bases for Market Segmentation:
 An Evaluation," in David L. Sparks, (ed.), Broadening the Concepts of Marketing. Proceedings of
 the American Marketing Association, August 1970 Conference.
- "Preference of Relevant Others and Individual Choice Models," in W.L. Nichols, ed., *Proceedings* of the 1974 AAPOR Conference and in Public Opinion Quarterly, 38. Fall 1974, pp. 447.
- "Multivariate Decision-Making in the Setting of Pulmonary Outpatient Clinic," with Lawrence Spitz and Ronald Daniele. Paper presented at American College of Physicians, San Francisco, April 1975.
- "Diagnosis Consumer Behavior: A Quantitative Approach," in D. Rothwell, (ed.), Proceedings of the 30th Annual AAPOR Conference May 1975 and in Public Opinion Quarterly, 39. Fall 1975, pp. 415.
- "Segmentation and Positioning of Health Insurance Services Under Conditions of Heterogeneous Health Insurance Portfolios," in TIMS/ORSA Bulletin for the S.F. Joint Meeting, May 1977, pp. 244.
- "Alternative Approaches to Industrial Market Segmentation," with Paul E. Green, in TIMS/ORSA Bulletin for the S.F. Joint Meeting, May 1977, pp. 234.
- "Innovation and the R&D-Marketing Interface," with Joel Goldhar, in TIMS/ORSA Bulletin for the Atlanta Meeting, November 1977.
- "Measurement Issues in Portfolio Analysis," with Vijay Mahajan, in R.P. Leone, (ed.), Proceedings of Market Measurement and Analysis, TIMS, 1980, pp. 50-53.
- Aimagery Products: A Measurement Challenge," with Lew Pringle, in J. Keon, (ed.), Market Measurement and Analysis, TIMS/ORSA, 1981.

• "Standardized Portfolio Models: An Empirical Comparison of Business Classification," with Vijay Mahajan and Donald J. Swire in Allan D. Shocker and R. Srivastava, (eds.), *Proceedings of the 1981 Analytical Approaches to Product and Marketing Planning Conference.*

X. CASE STUDIES

- During the academic year 1962-1963, I wrote a number of marketing cases at the Hebrew University, Jerusalem (Israel). One of these cases, The Ozi Ballpoint Pen III, was published in Harper W. Boyd, Jr. et al., (eds.), *Marketing Management: Cases from the Emerging Countries* (Reading, MA: Addison-Wesley Publishing Company), 1966.
- During the academic year 1968-1969, several marketing cases were written under my supervision at the Leon Recanati Graduate School of Business Administration, Tel Aviv University.

CONSULTING EXPERIENCE

A. Marketing, Business Strategy, and Marketing Research Consulting

- 1. Information and Telecommunication Industry
 - AT&T & the Bell companies: Occasional consultant to various units, including:
 - AT&T Technologies Inc. Design a market segmentation program (1986)
 - AT&T Review and Design of Portfolio System (1981-1982)
 - Bell Atlantic Marketing & pricing strategy (1983)
 - Bell Canada Design of a segmentation study and product portfolio (1979-1980)
 - Geometric Data: Segmentation/positioning studies (1981-1982)
 - IBM:
 - ABS Division: Developing a procedure for Integrating Marketing and R&D 1988-1989
 - ES Division, Marketing Strategy and Segmentation (1991-1993)
 - Motorola Broadband Sector: 1998-2004. Business Strategy consulting.
 - Next Level Communication: Business strategy consulting (2000)
 - Newsweek, Inc.: Marketing consulting (1979-1980)
 - Northern Telecom: Value Pricing and Business Strategy Consulting (1993-1995)
 - RCA, Government Communications Systems: Design of a research program to assess the market response to new Electronic Mail System (1978-1979)
 - Samsung, Management of Technological Innovation (2006)
 - Telenet, Strategies for "Getting More with Less" (2006)
 - Xerox: Marketing consulting to a design integration program (coordinated by Jay Doblin Associates) and design of a market segmentation project (1982-1983)

2. Financial Services

- Chase Manhattan Bank: Process for evaluation of mergers and acquisitions and design of segmentation studies (1978-1979)
- CitiBank: Statistical consulting (1980); marketing strategy consulting (1996-1997)
- Colonial Penn Group: Design and evaluation of most of the firm's research activities and general consulting to marketing and top management (1973-1980)
- E. F. Hutton: Design and implementation of a marketing planning system and various marketing research projects (1979-1984)
- Edward Jones & Co.: Marketing and Business Strategy consulting (1984-2004)
- Reliance Insurance Companies: Marketing research consulting (1980-1981)
- SEI Investments: Marketing, Business and Corporate Strategy consulting (since 1986)

3. Health Care

Bristol-Myers Squibb (BMS): Marketing strategy consulting (1997-2002)

- Merck, Sharp, and Dome: General marketing research consulting (1981)
- Merck & Co.: Marketing Strategy and Marketing Research and Modeling (1991-1996)
- Pfizer, Inc.: 1975-1990. Design and analysis of most of the marketing research projects of Pfizer Laboratories and Roerig. Occasional marketing strategy consultant to the Hospital Products Group (1984-1986) and Pfizer Pharmaceuticals (1987-1990).
- SmithKline Beckman: Marketing strategy development for TAGAMET (1987-1988);
 evaluation of strategy implementation (1989)
- SmithKline Clinical Laboratories: Marketing planning (1984)
- Sterling Drug, Inc.: Development of marketing driven portfolio of R&D projects (1986-1991); Pricing study for innovative new product (1991-1992)
- Upjohn: Strategic planning consulting (1981)
- West Jersey Health System: Marketing and Business Strategy (1985)

4. Transportation

- Air Canada: Market segmentation, positioning and new product development (1973)
- Chrysler: Modeling the advertising budget (1978), advising regarding the analysis of customer satisfaction process (1995-1997)
- Conrail: Design of a positioning/segmentation study (1978-1979)

5. Consumer Goods

- American Dairy Brands and Schreiber Foods, Inc.: Arbitration (2004)
- Campbell Soup: Advertising Strategy, 91-96, 2005; Taste Tests (2001-2003)
- Coors Brewing Company, Pricing and positioning (2001)
- <u>DAYMON</u>: Marketing Strategy (since 2003)
- Eastman Kodak: New product research approaches (1978)
- R.J. Reynolds Tobacco Co.: Evaluation and design of a new product development system (1979-1980)
- S.B. Thomas: Marketing and research consultant (1979-1980)
- Simplicity Patterns, Inc.: Develop a business plan (1982)
- Pepsi: Research support for the Pepsi Challenge and related campaigns (1978, 1981, 1990, 1995, 1999)

6. Industrial Products and Services

- International Harvester: Designing a market segmentation process (1980)
- Stauffer Chemicals: General marketing consulting (1980)
- Exxon Chemicals: Marketing and Business Strategy (1985-1986)
- John Fluke Manufacturing Co., Inc.): Marketing and corporate strategy (1985-1988)
- ITT Water Technology Group (2004-)

7. Retailing

- Sears Roebuck & Company: Advertising and marketing strategy (1972-1973)
- Wickes, plc: U.K. Marketing and Business Strategy Consulting (1988-1996).

8. Professional Service Firms

- Applied Communication Research (1974-1976)
- BBD&O (on an occasional basis, 1974-1985)
- Cunningham and Walsh, Inc. (1978)
- DMB&B (1993)
- Doyle Dane Bernbach: Evaluation of a campaign claim (1980)
- Gahagan Research Associates, Inc. (selected projects, 1972-1978)
- Hakuhodo. Marketing Strategy for the 21st Century (1992-1995)
- IMS America (1997-)

- Market Research Corporation of America (MRCA) (1975-1987)
- McConnel Advertising (Montreal), (1974)
- Medicus (1989-1997)
- Morgan, Lewis & Bockius: Development of Business Strategy (1992-1994)
- MS&L: Marketing consulting (1995-1997; 2001-)
- National Analysts (1975-1976)
- Oxtoby-Smith (selected projects, 1972-1978)
- Price-Waterhouse Coopers LLP (marketing and corporate strategy consulting, 1996-2001).
- Professional Marketing Research, Inc. (1977-1978)
- Robinson Associates (1969-1975)
- Standard & Poors (1997-2000)
- Whittlesey and Partners (1972-1973)
- Y & R (1989)
- 9. Trading Companies, Real Estate Development
 - Dewey Companies: 2003 Marketing and Business Strategy consulting
 - <u>Li & Fung</u>: Since 1998. Business Strategy consulting.

B. Directorship

- IDT (2005-)
- Ecquaria (2001-04)
- Enhance Financial Services (1997 until acquisition by Radian Group, Inc. in 2001)
- Credit 2B (2001)
- CASA Center for Adaptive Systems Applications Inc. (1999 Until acquisition by HNC in 2000)
- Access Technologies Group, co-founder and chairman (1992-1996)
- Contel Corporation, member of the Board of Directors (1988 Until acquisition by GTE in 1991)
- Dover Regional Bank Shares, member of Board of Trustees (1986-1990)
- Shooting Stars, Inc., member of the Board of Directors (1986-1990)
- Reality Technologies, Inc. (1988-until acquisition by SEI Investments in 1990)
- The Cortlandt Group, Inc., Co-founder and Chairman of the Board of Directors, (1979-1986)

C. Illustrative Advisory Boards

- NetXentry (2000-)
- Mutual Arts (2003-)
 - ______
- Ad4ever (2000-2003)

D. Expert Witness: Marketing and Marketing Research Consulting in Legal Cases

- Alschuler, Grossman and Pines: Packard Bell vs. Compaq, 1995-1996
- Arent, Fox, Kitner, Plotkin & Kahn: Marketing research consulting re: Estee Lauder, 1987
- Arnold, Whiite and Dunkee: The Clorox Co. vs. Dow Brands Inc. re: Smart Scrub v. Soft Scrub, 1995
- · Arnold & Porter:
 - (a) Schering v. Pfizer, Perceived sedation of Zyrtec, 2000
 - (b) Pfizer: Physicians' beliefs concerning prescription antihistamine products in terms of their sedating/non-sedating characteristics 2002
- · Baker & McKenzie:
 - (a) G.D. Searle & Co. and subsidiaries litigation in the U.S. Tax Court, 1982
 - (b) American Republic Insurance Co. vs. Americare Inc. and American Dental Centers P.C., 1988
- Berle, Kass and Case: Evaluation of public attitude re: Burlington County Bridge Commission, 1992
- The Calorie Control Council vs. FTC re: the Saccharin case, 1979

- · Covington and Burling:
 - (a) The Proprietary Association vs. FTC re: over-the-counter (antacids) drugs, 1979
 - (b) FTC Staff Report on cigarette advertising investigation 1981-1983 including appearance before congressional committee in hearing on H. R. 1824: "The Comprehensive Smoking Prevention Education Act"
 - (c) International Telecharge Inc. vs. AT&T, 1992-1994
 - (d) Dream Team Collectibles vs. NBA Properties (re: Dream Team), 1996
 - (e) G. A. Modefine S.A. v. Armani.com, 2003-2004
- Cravath Swain and Moore:
 - (a) Amertech Corporation, et. Al. v. Lucent Technologies Corporation [Arbitration], 1997
 - (b) Louis Vuitton v. Dooney & Bourke, Inc., 2004
- Crude Oil Resellers vs. U.S. Department of Energy Economic Regulatory Administration re: the proposed crude oil reseller price regulations, 1979, including presentation at public hearing
- Darby and Darby. Proctor & Gamble vs. Colgate, Palmolive, and Y&R re: China advertising, 1997
- Dechert Price & Rhoads:
 - (a) The Mutual Assurance Co. vs. American Council of Life Insurance and Health Insurance Association of America (re: The Green Tree), 1983-1984
 - (b) INC vs. Manhattan, Inc., 1985
 - (c) Tunis Brothers Co. vs. Ford Motor Credit Co., 1988
 - (d) Allerest vs. Alleract, 1988-1990
 - (e) Campbell Soup Co. vs. Conagra, Inc. (Various deceptive advertising cases) 1991-1996
- Department of Justice, Antitrust Division: Consulting in a number of cases since 1996, including Microsoft Network, ski resorts, Echostar's proposed acquisition of DirecTV, and dental supplies
- Dilworth, Paxson, Kalish, Levy and Kauffman: Prince Castle vs. Le-Jo Enterprises, 1977-1978
- Forrest, Hainline III, American Pasta Co. vs. New World Pasta Co. (re: "America's favorite pasta"), 2002
- Fulbright & Jahorski: Deere and Co. vs. MTD Holdings, 2003
- · Gibson, Dunn, & Crutcher:
 - (a) Pfizer, Inc. vs. International Rectifier Corp., 1982-1983
 - (b) Thompson vs. General Nutrition Corp., 1985
 - (c) New Vector vs. Metro Mobile, 1986;1992
 - (d) Air Passenger CRS Antitrust Litigation vs. American Airlines, 1987-1990
 - (e) Quintons/Mahurkar vs. Shiley
 - (f) McCaffrey vs. Pfizer re: Plax, 1990
 - (g) The Travel Difference vs. The Time Mirror Co. (LA Times), 1992
 - (h) Toyota re: class action defense vs. Staples Stillwell on the "destination charge" on Monronery Stickers,1995-1996; 1999-
 - (i) Hewlett-Packard vs. Nu-Kote Int. Inc., Anti-trust, 1998-1999
 - (j) LA Cellular AT&T Wireless class action defense, 2002, 2004-
 - (k) Hewlett Packard defense vs. Staple Stilwell in class action suit re economy cartridge, 2003
- Gold, Farrel & Marks: Miramax Film Corp. vs. Columbia Pictures Entertainment, re: I Know What You Did Last Summer (1997)
- Goodwin, Proctor and Hoar: FTC vs. New Balance re: "made in USA", 1995-1996 [FTC Hearing] and consulting 1998
- Hapgood, Calimafole, Kalil, Blaustein & Judlowe: Merrill Lynch vs. Paine Webber (re. RMA), 1985
- Heller, Ehrman, White, and McAuliffe: Apple Computer Securities Litigation, 1985-1986.
- Herling, Lindeman, Goldstein and Siegal: Roli Boli vs. Pizza Hut, 1997
- Hill, Betts, and Nash: Fender Musical Instruments Inc. vs. E.S.P. Co., 1985
- Howrey, Simon, Arnold & White:
 - (a) Sands, Taylor and Wood vs. The Quaker Oats Co. re: Thirst-Aid, 1987
 - (b) Syntex, Inc. vs. Schering-Plough Healthcare Products, Inc. re: Femcare, 1992
 - (c) Anheuser Busch (re Bud Dry commercials), 1993
 - (d) Anheuser Busch vs. Labbatt (re: Ice Beer), 1994-1995
 - (e) Anheuser Busch vs. Samuel Adams, 1995
 - (f) Anheuser Busch vs. United Guiness Distillers (regarded Red Label from Budweiser), 2002
 - (g) Nissan North America vs. BMW (re: "Z"), 2002

- IT&T Continental Baking vs. FTC re. Fresh Horizons advertising, 1977-1978
- Jenner & Block:
 - (a) General Dynamics vs. AT&T. re: Antitrust litigation, 1987-1990
 - (b) AT&T vs. MCI re: Telemarketing Practices 1990
- Kaye, Scholer, Fierman, Hays & Handler:
 - Automated Bread Dist. Corp. vs. General Foods Corp. (Re: Freihofer Baking Co.), 1991-1992
 - b. Zone Perfect Nutrition Co. vs. Hershey Foods Co., 2004
- Kenyon & Kenyon:
 - (a) Mead Data Control, Inc. vs. Toyota Motor Sales, U.S. re: Lexis vs. Lexus, 1988
 - (b) Hiram Walker and Sons vs. White Rock Distilleries re: Kapala-Kahlua
 - (c) America Online vs. AT&T Corp. re: ATT&T's "You Have Mail", 1999
 - (d) Twentieth Century Fox Film vs. Marvel Enterprises, Inc. (re: Mutant X), 2002
- Kirkland and Ellis
 - (a) Kraft Foods Inc. and Capri Sun vs. Minute Maid, 1997
 - (b) Time Inc. vs. Peterson Publishing Co. re: Teen vs. Teen People, 1997-1998
 - (b) Brach and Brock vs. James River re: Royals candies, 1998-1999
 - (c) Hermes vs. Lederer, re: the Kelly Handbag, 1998-2001
- Kirkpatrick and Lockhart: McPalland et al v. Keystone Health Plan Central, Inc. (re: class certification of SeniorBlue Customers, 2001-2002
- Kleinfeld, Kaplan and Becker: re: Iron-Kids Bread Package, 1991
- Lee, Toomey, and Kent Pfizer Pharmaceuticals vs. the IRS, 1978-1979
- Lempres & Wulfsberg and Kutak, Rock, & Campbell: Evaluation of Expert Reports, re: International Pharmaceutical Products, Inc., 1985-1990
- · Liddy, Sullivan, Galway, and Begler:
 - (a) Coopervision, Inc. vs. CTL, Inc. (re: Permatint), 1985
 - (b) Johnson & Johnson, Inc. vs. Oral-B Laboratories (re: Minute-Gel), 1987
 - (c) Soft Sheen's Care Free Curl vs. Revlon's I of Nature (Trademark), 1986-1987.
 - (d) Oral-B Laboratories, Inc. vs. Johnson & Johnson, Inc. (re: Reach Advertising), 1986-
- Lowenstein, Sandler: Princeton Economics Group vs. AT&T (re: class action defense of spirit), 1994-1995
- Mitchell, Silberberg & Knupp: Stella Foods Inc. vs. Cacique IC, re: Ranchero, 1997-1999
- Morgan, Lewis and Bockius: Scott paper defense in the Turnabout Marketing Case, 1983
- Morison, Cohen, Siner, and Weinstein, Hertz v. Avis, 1994.
- Munger, Tolles and Olson:
 - (a) FTC vs. Polygram Holdings et al. re: Three Tenors Case 2001-2002
 - (b) Universal vs. MGM (re: Rollerball) 2002
- Pattishall, McAuliffe, Newbury, Hilliard, & Geraldson:
 - (a) S.C. Johnson and Son, Inc. vs. Carter Wallace ("Edge" vs. "Rise"), 1983
 - (b) Anheuser Busch vs. Stroh Brewery Co. and vs. Miller and Heillman, (re: LA beer), 1984-1985
 - (c) S. C. Johnson & Son Inc., re: L'envie, 1986-1987.
 - (d) Shelby Motor vs. Ford, 1988.
 - (e) GFA Brands Inc. and Fitness Foods Inc. vs. Canbra Foods Ltd. and Campbell Mithun/Esty, Inc. re Heartlight, 1990-1991.
 - (f) AT&T vs. MCI (various deceptive advertising cases) 1991-
 - (g) Walt. Disney vs. Good Times, 1993
 - (h) Car Freshener Corp. vs. S.C. Johnson and Son, Inc. (re:Glade Plug Ins Air Freshener Design), 1994
 - (i) International Telecharge, Inc. vs. AT&T, 1992-1994
 - (i) S.C. Johnson and Son, Inc. vs. Avon (re: Skin So Soft) 1996
 - (k) GTE Card Services Inc. vs. AT&T, 1996
 - (I) SunAmerica Corp. vs. Sun Life Assurance Co. of Canada 1993-1995, 1997-1998 [W.H. Covington and Burling]
 - (m) Blue Cross Blue Shield vs. American Medical Association, re: CPT, 1998
 - (n) Encyclopedia Britannica, Inc. vs. Britannica Home Fashions, Inc., 1999
 - (o) Simon Property Group, L.P. v. mySimon Inc., 2001-
 - (p) Montblanc Simplo Gmblt v. Savonerie et Parfumerie Bernard, 2001
 - (g) Old World Industries, Inc. vs. AutoMeter Products, 2002

- (r) JLJ Inc. v. Santa's Best Craft (Christmas tree lights), 2004
- · Paul, Weiss, Rifkin, Wheaton and Grasser:
 - (a) Revlon vs. L'OREAL re: Colour Endure Commercials 1995
 - (b) Revlon vs. Cover Girl self renewing lipstick advertising, 1996 [NAD]
- Pepper, Hamilton and Scheetz:
 - (a) Del Monte Corp. vs. Sunkist Growers, Inc. Arbitration, 1990-1991
 - (b) Sun Oil Company defense against class action certification, 1996-1997
- Pennie & Edmonds IT&T Continental Baking (C&C Cola): defense against Coca Cola re: C&C Cola, 1978
- Pillsbury, Madison & Sutro: Consulting re:
 - (a) Thrifty Rent-A-Car vs. Elder, 1991-1992
 - (b) Green Giant American Mixtures, 1994
 - (c) Chrysler Corp. vs. Replacement Sheet Metalparts Distributors, 1992-1993
- Pillsbury Winthrop LLP
 - (a) Mulligan v. Pacific Bell Telephone Co. (inside wiring), 2004
 - (b) State of California vs. Tri-Union Seafoods, et al. (Canned Tuna, Proposition 65)
- Rogers and Wells [and the Italian Trade Commission], re: Italian pasta dumping case, 1996
- Sidley and Austin:
 - (a) Industrial Gas litigation, 1986
 - (b) Land O'Lakes, Inc. vs. Bakers Franchise Ltd., 1987
 - (c) Ultramar, Inc. vs. CITGO Petroleum Corporation, 1997
 - (d) AT&T vs. US West Communications, re: US West advertising, 1998
- Sills, Cummis, Zuckerman, Radin, Tischman, Epstein and Gross: E.R. Squibb and Sons, Inc. vs. Stuart Pharmaceuticals, 1991.
- · Skadden, Arps, Meagher, & Flom:
 - (a) American Home Products vs. Beecham re: Delicare commercials, 1986
 - (b) Tambrands, Inc. vs. Warner-Lambert Co. re: EPT commercials, 1986-1987
 - (c) Beecham Inc. vs. Yankelovich, Clancy, Shulman and Saatchi & Saatchi Holdings, Inc., re: projections for Delicare, 1986-1988
 - (d) American Express vs. MasterCard re: Goldcard, 1988
 - (e) Challenge to the networks by Sterling Drug re: Bristol Myers Tribuffered Bufferin commercials, 1988
 - (f) Challenge by Dow Brands, Inc. of the TV advertisement for Reynolds Metals Company's "SURE-SEAL" food storage bags, 1989
 - (g) Anheuser-Busch Company vs. Coors Brewing Company (various deceptive advertising cases) 1991-1993
 - (h) R.H. Donnelley vs. Sprint Publishing and Adv. Inc., re: Sprint Yellow Pages, 1996
 - (i) Anheuser Busch vs. Boston Beer re: A-B advertising [NAD], 1997
- Sullivan & Cromwell: Remington Rand Corp. vs. Amsterdam-Rotterdam Bank N.V., 1991
- Van Hagey & Bogan, Ltd.: Consulting re: The Quaker Oats Co, 1991
- Weil, Gotshal and Manges:
 - (a) Johnson & Johnson vs. SmithKline Beecham, Re: Tums Advertising, 1991
 - (b) Schering-Plough Healthcare Products vs. Johnson and Johnson, Inc. re: Neutrogena Chemical-Free Sun Block. 1996
 - (c) Pharmacia Corp. vs. Glaxosmith Kline Consumer Healthcare (re: NicoDerm advertising), 2002-2003
 - (d) Priceline.com re: NAD, 2003
- White & Case:
 - (a) Trovan Ltd. and Electronic Identification Devices vs. Pfizer Inc. re: Trovan's trademark, 1999
 - (b) Frederick E. Bouchat v. Baltimore Ravens, Inc. and NFL Properties Inc., (re: the Ravens Logo), 2001-2002
 - (c) Oakland Raiders vs. TBB and NFL, 2003 [with Bingham McCutchen]

- · Whiteman, Breed, Abbott & Morgan:
 - c. Pepsi Cola Company: Defense against Coca Cola Co. re: The Pepsi Challenge, 1978; 1981;1995 [Mostly with the NAD]
 - d. Burger King Comparative Advertising Campaigns vs. McDonald's and Wendy's, 1982-1990
- Winston & Stawn, LLP: Verizon Directories Corp. v. Yellow Book USA, Inc., 2004

E. Illustrative Marketing Research Clients:

- 1. Air Canada (1973)*
- 2. American Cyanamid (1972-1973)*
- 3. Atlantic Richfield Company (1971-1972)*
- 4. Bankers Trust Company (1973-1974)*
- 5. Bell Telephone Company of Pennsylvania (1974;1977)
- 6. BBD&O (1974-1982)
- 7. Bissell, Inc. (1969-1971)*
- 8. Bristol Myers Squibb (1998-)
- 9. Brown & Williamson Tobacco Corp. (1978-1979)
- 10. Bureau of Newspaper Advertising (1974)*
- 11. CBS (1972)
- 12. Campbell Soup Company (1972-1973)*
- 13. Chrysler (via BBD&O) (1975-1978)
- 14. Clorox Company (1975-1976)
- 15. Colonial Penn Group, Inc. (1973-1979)
- 16. Commercial Union Assurance Companies (1974-1975)
- 17. Connecticut Bank and Trust Company (1972)*
- 18. Downe Publishing, Inc. (1972-1973)
- 19. Eastman Kodak Company (1973)*
- 20. E.F. Hutton (1981-1984)
- 21. Edward D. Jones (1985-1987)
- 22. First Pennsylvania Banking and Trust Company (1971-1972; 1974-1975)*
- 23. General Electric (via BBD&O 1977) (1982)
- 24. General Foods Corporation: the Jell-O and Kool-Aid divisions and various departments of the corporate product development division (1969-1972)*
- 25. Geometric Data (1981)
- 26. International Air Transport Association (1973-1975)*
- 27. International Harvester Credit Corporation (1973-1974)*
- 28. International Harvester Company (1975)
- 29. IT&T Continental Baking Company (1972-1978;1982)
- 30. Lever Brothers Company (1971-1973)*
- 31. Marriott Corp. (1982)
- 32. Modern Medicine (1970)*
- 33. MRCA (1975-1987)
- 34. Pacific Bell (1981-1982)
- 35. Pepsi Cola (1981)
- 36. Pfizer Pharmaceuticals, Inc. (1975-)
- 37. Pillsbury (1975)
- 38. Pioneer Electronics of America (1978)
- 39. RCA Computer Division (1972)*
- 40. Sears Roebuck & Company (1972-1973)*
- 41. SEI Investments (1988-)
- 42. Singer (1973)
- 43. SmithKline and French (1971)*
- 44. Snelling and Snelling, Inc. (1973-1974)
- 45. Sterling Drugs (1985-1986; 1990-1992)
- 46. Stroh Brewery Company (1970)*
- 47. Sun Oil Company (1972)*
- 48. Syntex Laboratories, Inc., (1976-1977)
- 49. Twentieth Century Fox (via the Data Group, Inc.) (1972)

- 50. UNICOM (1973)
- 51. U.S. Dept. of Commerce, Office of Telecommunications (1972)
- 52. The Wool Bureau, Inc. (1975)
- 53. Western Airlines (via BBD&O) (1979)

The research projects designed and conducted for these firms covered variety of consumer and industrial marketing problems including product positioning and market segmentation, new product development, generation and evaluation of new products, and promotional concepts. Projects with * were conducted via Robinson Associates.

F. Illustrative Marketing Research Program Evaluation and Redesign:

- 1. IT&T Continental Baking: copy and concept testing, segmentation studies (1972-1978)
- 2. Brown and Williamson: copy and concept testing (1978-1979)
- 3. Colonial Penn: all aspects of research (1973-1980)
- 4. Pfizer Pharmaceuticals: image studies, new product selection models, etc. (1975-1990)
- 5. R.J. Reynolds Tobacco: new product development system (1979-1980)
- 6. Bristol Meyer Squibb: Redesign of the Marketing Research function and various research and modeling procedures (1999-)

G. Illustrative Intra-Company Marketing Strategy (and Marketing Research) Workshops:

- 1. American Medical International (1978)
- 2. Amoco Fabrics Co. (1984; 1988)
- 3. ARA (1983)
- 4. Associacion Mexicana de Ejecutivos en Planeacion (1979)
- 5. Atlantic Richfield Company (1971)
- 6. AT&T (1972-1978)
- 7. Bank of East Asia (2005)
- 8. BBD&O (1974-1983)
- 9. Bell Atlantic (1983)
- 10. Bell Canada (1980)
- 11. Black and Decker (1981)
- 12. Bristol Myers Squibb (1998)
- 13. The Bunge Group (1982)
- 14. Campbell Soup (1972)
- 15. Career Futures, Inc. (1975)
- 16. Certain-Teed Corporation (1983)
- 17. The Clorox Company (1975)
- 18. Colonial Penn Group (1975-1980)
- 19. Computer Science Corporation (1975)
- 20. Contel (1989)
- 21. Daymon (2004)
- 22. Di Giorgio Corp (1980-1981)
- 23. Deutsche Bank (2004)
- 24. Edward D. Jones & Co. (1983)
- 25. E.F. Hutton (1979-)
- 26. Ethicon, Inc. (1979)
- 27. The Executive Forum (1979)
- 28. General Foods (1970)
- 29. Gray Advertising, Inc. (1977)
- 30. IBM Applied Business Systems (1988)
- 31. International Harvester (1974-1975)
- 32. Intermountain Health Care, Inc. (1978)
- 33. ITT Water Technology Group (2004)
- 34. Li & Fung (2005)
- 35. Los Angeles Times (1993)
- 36. Machinist Publishing Co., Ltd., Japan (1977)
- 37. Miles Laboratories Ltd., Canada (1973)

- 38. MRCA (1978)
- 39. New York Telephone Company (1976)
- 40. Pfizer Pharmaceutical, Inc. (1975-1987)
- 41. Phillips Petroleum Company (1992-1993)
- 42. The Pillsbury Company (1976)
- 43. Rhodia, Brazil (1979)
- 44. Schlachman Research, U.K. (1975)
- 45. SEI Corporation (1990-)
- 46. SmithKline & French (1970)
- 47. Spectra-Physics (1983)
- 48. Standard & Poors (1998)
- 49. Syntex Laboratories, Inc. (1976)
- 50. 3M's Marketing Council(1986)
- 51. Tektronix, Inc. (1978)
- 52. Unilever, U.K. (1975)
- 53. Union Mutual (1981)
- 54. Wyeth International Ltd. (1980)
- 55. Xerox (1981)

H. Selected International Consulting

- 1. UNIG, Singapore, Business Strategy (2000)
- 2. Li & Fung, Hong Kong: Business Strategy (1998-)
- 3. Wickes, plc., UK: Marketing and business consulting (1988-1996)
- 4. Hakuhodo, Japan: Design of a 21st Century Advertising Agency (1993-1997)
- 5. McKinsey, Milan: New Developments in Marketing Strategy, Research, and Modeling (1988)
- 6. Sunstar, Japan: Marketing and Business Strategy (1985)
- 7. Bunge Group, Brazil: Marketing planning (1982-1986)
- 8. Meridian Group U.K.: Marketing and Business Strategy (1985-1986)
- 9. P.E. Consulting Group, South Africa: Strategic planning & Marketing Consulting and Conducting Executive Seminars (1982)
- 10. Bell Canada, Canada: Market Segmentation Study (1979-1981)
- 11. Cooperative de Seguros de Vida, Puerto Rico: Design of a marketing planning system (1980)
- 12. Discount Bank, Israel: Marketing planning (1980)
- 13. Bank Leumi Ltd., Israel: Marketing planning (1978)
- 14. Fuji electric, Japan: Design of a management planning process (1977)
- 15. Koor Industries, Israel: Designing and organizing the marketing function for the corporation's 34 companies (1968-1969)

I. Consulting to Government Agencies

- 1. FinCen/BENS project on Terrorist Financing, 2003-2004
- 2. U.S. AIR FORCE: Evaluation of the Air Force resource allocation procedure (1980-1981)
- CANADIAN GOVERNMENT: Industry, Trade & Commerce Design and execution of a study for evaluation of the U.S. market potential for selected Canadian medical diagnostic and therapeutic products (1980-1981)
- 4. U.S. PATENT AND TRADEMARK OFFICE: Designing a strategic planning system (1981)
- 5. NASA: Evaluation of NASA's IAC's 1976 advertising campaign and recommendations for its future advertising and marketing strategy (1977)
- ISRAEL DEFENSE MINISTRY: Analyze and evaluate the marketing system of the Administered Areas (Arab territory prior to the 6-Day War). The findings and recommendations of this study were submitted in classified report to the Israeli Defense Ministry (1968-1969)

J. Consulting/Advising to Research Organizations

1. Member of the advisory committee of the Diebold Institute study of the impact of public policy on entrepreneurial startup companies: the U.K. and U.S. in biotech and IT, 1998 -

- 2. Institute of Business and Economic Research, University of California, Berkeley. Consultant on the Coping Behavior (an empirical study of the consumer-technology interface) project, sponsored by the National R&D Assessment Program, NSF. (1976-1981)
- 3. Pennsylvania Science and Engineering Foundation, Temple University/Applied Communication Research, Inc. Research consultant for design, analysis, and evaluation of an NSF (Office of Science Information Services) sponsored project concerning the design and evaluation of experiments for the marketing of scientific and technical information services. (1974-1977)
- 4. EDUCOM: Inter-university Communications Council, Inc. Participant in an interdisciplinary seminar to identify and measure special interest audiences for public television. (1974)
- 5. The John and Mary R. Markle Foundation.
- 6. Participated in a workshop for design of "Quality Ratings of TV Programs." (1979)
- 7. Participated in the design of a study on special interest audiences. (1975)
- 8. Marketing Science Institute Consultant from February 1967 to December 1968. Conduct and plan research projects primarily in the areas of industrial buying behavior, advertising, and international marketing.
- 9. Marketing Science Institute U.S. Department of Agriculture Study Group on Marketing Performance Principle investigator, March-December 1968. Developed a model for the evaluation of the performance of the U.S. marketing system.
- 10. Management Science Center University of Pennsylvania Senior staff member September 1967 to July 1968. Engaged in the development of a marketing model for Anheuser-Busch.

UNIVERSITY ACTIVITIES

University of Pennsylvania, The Wharton School

A. Program Development

- 1. The MBA X-Functional Integration Initiative (2003-2005)
- 2. The Wharton Fellows platform including The Wharton Fellows program and the e-Curriculum R&D Initiatives. Initiator/Chair of the Committee that designed the new program platform and the e-Curriculum R&D Initiatives (1999-2000) and continued direction and reinvention of the program including its shift to the Wharton Fellows as a Decision Support Network (2001-). Wharton Fellows Master classes included:
 - November 27-December 2, 2000: Philadelphia
 - January 7-January 12, 2001; Silicon Valley
 - February 18-February 24, 2001: Barcelona
 - March 15-March 17, 2001: Philadelphia
 - May 6-May 12, 2001: Philadelphia, Wharton Fellow in e-Business
 - June 3-June 7, 2001: Barcelona
 - June 8-June 9, 2001: Helsinki
 - July 8-July 14, 2001: Silicon Valley
 - March 17-March 22, 2002: CEO Forum & Foundations I: Philadelphia
 - April 21-April 25, 2002: Foundations II: Silicon Valley/San Francisco
 - June 9-June 11, 2002; Munich
 - November 3-November 8, 2002: Foundations I: Philadelphia
 - January 5-January 9, 2003: Foundations II: San Francisco
 - September 7-Spetember 9, 2003: Top Line Growth in Turbulent Times: Philadelphia
 - January 7-January 9, 2004: Success: What's Next?: Seattle
 - April 25-April 28, 2004: Milken & the Media: Los Angeles
 - June 1-June 8, 2004: Leveraging Japan: Tokyo; China: Transformation from the Inside: Shanghai
 - September 12-September 14, 2004: Toward a New Europe: Prague, Czech Republic
 - December 12-December 14, 2004: Merger, Acquisition and Renewal: New York
 - March 6-March 9, 2005: Market & Sourcing Opportunities in India: Mumbai & Bangalore, India
 - June 26-June 27, 2005: Working with Government, Washington D.C.
 - September 22-September 27, 2005: Design, Innovation and Strategy: Copenhagen/Milan

- December 4-December 6, 2005: Opportunities in Latin America and the US Hispanic Markets: Miami
- 3. A number of Executive Development Programs including :
 - Winning in the Next Millennium: Strategies for Driving Change: Initiator and Director, December 1998.
 - Wharton on the New Reality of Business: Co-Academic Director with Bob Mittlestaedt, December 2001.
- 4. The Advanced Management Program (AMP) Design Team (1998).
- 5. <u>Wharton's Information Management Initiatives</u> (1998-1999). Founder and co-chair (with Paul Kleindorfer) of its faculty council.
- 6. The Revised MBA Curriculum (1990-1991). Chaired the committee that developed the new curriculum.
- 7. The SEI Center for Advanced Studies in Management, founding Director. Develop and direct all Center activities and chair its faculty council, 1988-.
- 8. The Joseph H. Lauder Institute of Management and International Studies, founding Director and chairman of its faculty council. Designed and directed all the Institute's programs, including the establishment of the Institute MBA/MA program which admitted its first class of 50 students in May 1984, February 1983-July 1988.
- 9. <u>Wharton International Forum</u>. Initiated and designed the original program and chairman of its faculty council, 1987-1998.
- 10. Wharton Ph.D. with M.A. in International Studies. Initiated the joint program, 1988.
- 11. Wharton Center for International Management Studies (renamed as the Wurster Center, 1988) founding director. Designed/directed all the Center's activities aimed at the stimulation of international research at Wharton and the internationalization of the faculty and programs, 1980-1983.
- 12. <u>The Wharton/SIA (Security Industry Association) Marketing Program</u>. Initiated and designed the program which held sessions on April 1982 and November 1982.
- 13. The Wharton Recanati Multinational Marketing and Management Program, Co-founder, 1978.
- 14. The Wharton Executive MBA (WEMBA) program, chaired the committee that developed the program, 1974.
- Marketing Programs, participated in the redesign of the marketing MBA programs, 1970; Ph.D. 1971; and Undergraduate, 1973 and 1981; including the initiation of The Wharton Dual MBA Major in Marketing/Multinational Enterprise.

B. Courses Developed and Taught

a. Developed (courses developed by me are indicated by an *), modified and taught courses and seminars in:

Advertising Management (MBA)

Channel Management (MBA)

Communication Processes in Marketing* (MBA)

Consumer Behavior* (MBA and Ph.D.)

Creating an e-Business (MBA)*[A binational electronically delivered course to Wharton and IDC students)

Creativity* (MBA)

Health Care Marketing* (MBA)

Industrial Marketing* (MBA)

Integrating Marketing and Operations* (MBA) [developed jointly with P. Kleindorfer]

International Marketing* (MBA)

Marketing Management (MBA)

Marketing Methods and Applications for Business Consulting* (MBA) [with P. Green]

Marketing Research (MBA and Evening School)

Marketing Strategy (WEMBA*, MBA)

Multinational Management

Planning Marketing Strategy Projects (MBA)

Product Policy* (MBA)

Promotion Policy (MBA)

Research Seminar (MBA and Undergraduate)

- Course head: MBA advanced study project (1967-1968, 1974-1979), Marketing Management for non-majors (1967-1968, 1970-1971), the MBA Core Marketing Management Course (1970-1971, 1971-1972), Marketing Strategy Seminar (1974-1975)
- c. Guest lecturer in various departments of the Wharton School including the Multinational Enterprise Unit, the Leonard Davis Institute of Health Economics, the Management Department, Management of the Arts Program, Decision Science, Public Policy and Management.

C. Committee Responsibility:

- 1. Marketing Department Committees:
 - 5 Year Plan Committee (chair), 2004-2005.
 - Initiator and Chair of a Committee to develop a marketing certification program, 2004-2005
 - Recruiting/Personnel Committee, since 1971. Chairman Recruiting Committee, 1978-1979; 1981-1983; 1987-1988.
 - Curriculum Committee, Member of Committee and Chairman of a number of its subcommittees 1967-1978, and 1996-1998. Chairman of the committee 1970-1971,1973-1975, 1976-1978, and 1980.
 - Ph.D. Program Coordinator, 1972-75. Doctoral Committee, 1988-1989.
 - External Boards/Affairs Committee, 1987/88; Chair 1988-1989.
 - Member and Chairman of various departmental Committees, including all the department's advisory committees since 1971, Marketing Fund Committee since 1983, and its Long Range Planning Committee, 1970-1971.
 - Senior Faculty Recruiting, Chairman 1995-1997.

2. Wharton School Committees:

- Initiator and developer of Wharton School Publishing in conjunction with Pearson/FT,
 Founding Editor and member of the Faculty Editorial Board (2003-)
- Chairman, Dean's Committee on Cross-Functional Integration (2002-2004)
- Member of the Executive Development Faculty Advisory Board (2002-2004)
- Member of the Alfred West, Jr. Learning Lab Faculty Committee (2001-2005)
- Chairman of a Faculty Committee to assure cross program dissemination of e-Curriculum Developments (2000)
- Member of the Dean's Advisory Council (since its inception in 1983 to 2000)
- Member of the Strategic Planning Steering Committee, 1999-2000
- Member of the Committee to prepare the strategy for "Management, Leadership, and Organizational Priority" area of the University's Agenda for Excellence, 1998
- Senior Faculty Committee to Review the Global Presence strategy (Summer 1997)
- Chairman of the Graduate Curriculum Committee focusing on a critical examination of the MBA program and its appropriateness for preparing the leaders of the 21st century enterprises. The Committee developed the new MBA curriculum which was tested in 1991/1992 and 1992/1993 and which was fully implemented starting in 1993/1994.
- Initiated and organized the Management Education Council the vehicle for corporate support and funding of the new MBA curriculum, 1992-
- The Wharton International Committee: Chairman, 1978-1981, 1982/1983, 1995-1997. [The 1995-1997 committee developed the Wharton globalization strategy.] Member: 1967-1968, 1983-1987, 1989-1991.
- Member of Boards of the following Wharton Centers:

<u>The SEI Center for Advanced Studies in Management</u> (Founder), 1988-<u>The Lauder Institute</u> (Founder) 1983-

The Alfred West, Jr. Learning Lab (Initiator of the Lab and Founder of the External Advisory Committee), 2001-2005

Risk and Decision Process Center, 1984-

The Manufacturing and Logistics Forum, 1992-2000

The Wharton/PIMS Research Center (Co Founder), 1985-1998 U.S. Japan Management Studies Center, 1989-1992 Wharton Emerging Economics Program, 1992-1995

The Wharton Center of International Management Studies (Founder), 1981-1983

- Member of the Advisory Committee on Faculty Personnel, 1976-1978; 1984-1985; 1987-1989; 1994-1995.
- Dean's Planning Task Force (1986).
- Member of the School's Executive Education Policy Committee, 1987-1989.
- Member or chairman of a number of Chair Search Committees, including seven chairs in Marketing (1985, 1987, 1988-1990, 1992, and 1997), Entrepreneurship (1984-1985, 1997-1998), International Management (1984-1985), Operations Management (1986), the chair and director of the US-Japan Center (1988-1991), the chair in Managerial Economics (1989), the chair in Information Technology (1996-1997), and the chair in Electronic Commerce (1999).
- Member of the (ad hoc) Committees to Review Various Units and Departments:

The Snider Entrepreneurial Research Center, 2004-2005

Finance Department, 2001-2002

The Real Estate Center, 1988

Social Systems Science, 1985-1987

U.S. Japan Center, 1985-1986

Multinational Enterprise Unit, 1977-1978

Member of the School's Faculty Personnel Committees of:

The Health Care Systems Unit, 1974-1975.

The Multinational Enterprise Unit, 1978-1979.

- Member of the Committee on Academic Freedom, 1977-1978.
- Chairman of the Advisory Committee for the Wharton Executive MBA Program, 1974-1975.
- Chairman of the Wharton School Doctoral Admissions Committee, 1974-1975.
- Graduate Academic Standards Committee, 1969/1970 1971-1972. Chairman of its subcommittee for the evaluation and redesign of the school's grading system.
- A number of Ad Hoc Committees and task forces for the:
 - development of a core Ph.D. Behavioral Science Course, 1972-1973,
 - · redesign of the International Business program, 1971,
 - review of the Economic Offerings for Business and Applied Economic doctoral students, 1970-1971,
 - development of a Continuing Education Program in Health Care Administration, November 1971-October 1973.
- Evening School Committee, 1972-1973.
- Behavioral Lab Planning and Implementation Committee, 1989-1990.

D. Doctoral Dissertations Supervised

Bent Stidsen (1972); Yehoshua Buch (1972); Kathy Villani (1973); Rene Y. Darmon (1973); Arun K. Maheshwari (1973); Chris Hetzel (1973) winner of the AMA Doctoral Dissertation Competition; Arun K. Jain Honorable mention at the AMA Doctoral Dissertation Competition; Joel Huber (1974); Irwin D. Reid (1975); Chris Buss (1979) winner of the AMA Doctoral Dissertation Competition; Robert J. Thomas (1980) Winner of the Academy of Marketing Doctoral Dissertation Competition; Cynthia Fraser (1980); Joel Steckel (1981) Honorable Mention AMA Doctoral Dissertation Competition; John Deighton (1983); Rajeev Kohli (1984); Oliver Heil (1988); Kamel Jedidi (1988); Bari Harlam (1989); Kris Helsen (1990); Nino Buran (1991); Hoon Young Lee (1992); Rajeev K. Tyagi (1994); Amy Kallianpar (1998).

E. Addresses to Alumni Club and Other Groups Regarding The Joseph H. Lauder Institute

Illustrative addresses to alumni clubs and other groups on the changing needs for management education and the University's response -- The Joseph H. Lauder Institute.

- 1. Alumni Clubs addressed include:
 - Dallas (December 1984)
 - Cleveland (April 1986)

- Hong Kong (July 1985)
- London (May 1984)
- Long Island (January 1984, March 1986)
- Milan (October 1987)
- Philadelphia (January 1984, January 1986)
- Paris (December 1983)
- San Francisco (November 1983)
- Taipei (July 1985)
- Tokyo (June 1985)
- Toronto (August 1987)
- 2. University Groups:
 - Board of Directors of the Association of Alumnae, March 1984
 - The Vice Provost Advisory Board, February 1984
 - Wharton Board of Overseers, January 1984, 1997
 - Trustees (October 1983, January 1984)
- 3. Other Groups (partial list):
 - University of Pennsylvania Trustee Committee on Academic Policy (January 1988).
 - 40th National Conference of the Council on International Education Exchange, San Francisco (November 1987)
 - Title VI Center Lauder conference on International Studies and Foreign Language for Management. Philadelphia (May 1986)
 - University of Pennsylvania Alumni (Alumni day, Philadelphia, May 1985)
 - Delaware Valley Faculty Exchange Program on International Business and Language Studies (December 1984)
 - AIESEC-Northeast regional conference (October 1984)
 - Deans of 50 schools in an AACSB seminar on Internationalizing the Business Curriculum (March 1984)

F. Illustrative presentations to alumni groups and others regarding the Management 2000 project, the SEI Center for Advanced Studies in Management, and the revised MBA curriculum

- Wharton-Recanati Program, 1993
- International Forum, 1993
- Erasmus University Faculty and Administration, 1993
- Marketing Advisory Board Meeting, 1993
- Board of Directors of the Wharton Alumni Association, September 1988; May, 1993
- The Wharton Board of Overseers, April 1988
- Wharton Advanced Management Program Participants, 1990, 1991
- The Wharton Graduate Advisory Board 1990
- Wharton's European Advisory Board 1991
- Alumni attending the May 1991 Alumni Reunions
- The SEI Center Board of Directors 1990-1991
- The Joseph H. Lauder Institute Board of Governors 1991
- College of Business Administration, University of Texas at Austin C Advisory Board and Faculty, February 1992
- INSEAD Faculty and Administration, February 1992
- Security Industry Institute, 40th Anniversary Program, Wharton, March 1992

G. Illustrative presentations regarding Wharton's Globalization Strategy

- Dean's Advisory Board, February 1997
- Wharton Board of Overseers, March 1997
- Wharton Graduate Executive Board, March 1997
- Wharton Executive Education Advisory Board, May 1997
- European Advisory Board 1997

H. Illustrative presentations regarding Wharton's Information Management Initiatives (IMI)

- Dean's Faculty Lunch, April 1998
- All Wharton Departments 1998 2001
- The 1st Conference of the Wharton Alumni Club of Israel March 2001

I. Illustrative presentations regarding Cross-Functional Integration of the MBA Curriculum

- Wharton Faculty (Feb 2003)
- Graduate Executive Board (March 2003)
- CEO Panel for the entering 2004 class (August 2003)
- Ph.D. Proseminar (Fall 2003)

J. Illustrative presentations regarding the Wharton Fellows Program

- Wharton Executive Education Advisory Board (April 2004)
- Wharton Alumni Club of Atlanta (November 2001) and Israel (December 2001)

K. Illustrative presentations regarding Wharton School Publishing

- Wharton School External Affairs group (February 2004)
- Wharton Executive Education Group (January 2005; May 2006)
- Jay H. Baker Retailing Initiative Board (October 2005)

L. Illustrative presentations regarding The Power of Impossible Thinking

- Washington, D.C. Clubs of Wharton and AFLSE (2004)
- Miami Wharton Club (December 2004)
- EMTM Alumni Council (February 2005)
- Wharton Fellows Event, Singapore (March 2005)
- Merrill Lynch, Investment Banking Institute at Wharton (August 2005)
- Jay H. Baker Retailing Initiative Board (October 2005)
- LinKS@Wharton (November 2005; August 2006)
- Wharton Sports Business Initiative (May 2006)
- The Wharton Club of New Jersey (July 2006)
- CEIBS @ Wharton (July 2006)

University of Pennsylvania - University Committees:

- Member of the Faculty Advisory Group to Campus Development Planning Committee, 2005-
- Member of the Committee on International Programs, 2002-.
- Member of The Ackoff Center Advisory Board, 2001-
- Research Foundation Committee, Social Science and Management Review Panel, 1999-
- Member of the Provost Art and Culture Committee, 2002-2004
- Faculty Senate Committee on Administration, 1995-1998.
- Chair, Subcommittee of the Faculty Senate Committee on Faculty Teaching Evaluations, 1997-1998.
- Chairman of Special Presidential Committee on Borderless Education, 1997-1998.
- Provost's Task Force on the University of the Global Information Age, 1996-1997.
- Faculty Editorial Board, University of Pennsylvania Press, 1996-1997.
- Member of the Provost's Committee on Information Science and Technology, 1996-1997.
- Member of the Provost's Committee on Distance Learning, 1996-1997.
- Chairman of a new university committee focusing on innovative revenue generation, 1992/1993 and 1993/1994. Members include the President, Provost, Chairman of the Board of Trustees, 3 deans, 3 trustees, and 3 faculty members.
- Member of the Provost International Council, 1990-1992.

Chairman of a Subcommittee for the Evaluation of the University Office of International Programs, 1990-1991 and of a Subcommittee to Evaluate the University's Off-Campus Programs, 1991-1992.

- Member of the Provost Task Force on International Programs (1992/1993; 1993/1994).
- Member of the Commission for the 250th Anniversary Celebration of University of Pennsylvania (1987-1990)
- Advisory Board of the PBS series on The Global Economy, 1990.
- University of Pennsylvania correspondent for PBS program on Geo-economy, moderated by Ted Koppel, May 1990.
- Chairman of the Faculty Council of the Joseph H. Lauder Institute, 1983-1988.
- Member of the Board of Directors of the Joseph H. Lauder Institute, 1983 to present.
- Member of the Advisory Board of the office of International Programs, 1980 to present.
- Chairman, the Wharton Dean Search Committee, (selected Russ Palmer)1982/1983.
- The Senate Committee on the Economic Status of the Faculty, 1978/1979 (member); 1979/1980 (chairman).
- Member of the FAS Wharton Committee, 1975-1977.
- Member of the University's Committee on Research, 1977/1978. Chairman of its subcommittee for evaluation of the University's Policy and Conduct of Research Programs.
- Member of the subcommittee of the University's Academic Planning Committee for the Measurement of Academic Performance, 1972/1973.

The Interdisciplinary Center (IDC), Herzliya, Israel

- Co-founder (1994)
- · Chairman, International Academic Advisory Board, 1994-
- Faculty Appointment Committee: Chairman 1999-2005; Member 2005-
- Chairman, Higher Academic Council 1999-
- Delivered the first Graduation Address, October, 1998
- Delivered the first Zoltan Wind lecture, 1996
- Delivered the first graduation address of the Wharton IDC Marketing Communication Program, March 1999
- Occasional lectures in various courses, faculty seminars, and public addresses since 1995
- Founder of the American Friends of IDC 1998 and a Member of the Board, 2003-
- Designed the week-long programs at Wharton for its visiting MBA class (2002, 2003, and 2004) and the Zell Entrepreneurial Program, (2002)
- Member, Advisory Board of IDC's New School of Communication (2005-)

Other Universities

1. Courses Taught

- Erasmus University (The Netherlands) A variety of courses on marketing strategy and marketing science (1993).
- University of Tokyo (Japan) marketing science (1992).
- University of New South Wales (Australia) Doctoral Seminar in Marketing (1977).
- University of California at Berkeley Product Policy, Doctoral Seminar (1975).
- University of Tel Aviv (Israel) Consumer Behavior, Marketing Seminar (1968).

2. Faculty Promotion Review - Illustrative Universities

Columbia University, Harvard University, Massachusetts Institute of Technology, New York University, Pennsylvania State University, Stanford University, Tel Aviv University, University of California at Los Angeles and at Berkeley, University of Chicago, University of Georgia, University of Illinois, University of Pittsburgh, University of Rochester, University of Southern California, University of Texas, Yale, and others.

3. Program/School Review

Indian School of Business – Organization of the Wharton Planning Meeting, April 2002.

- Rice University member of the external review committee, 1996.
- University of Santa Clara member of a Site Review Team for the evaluation of the school's marketing department, 1981.
- University of Tel Aviv Initiator and organizer of the school's faculty colloquium, working paper series, planned and organized a number of the school's executive development programs and various other activities, 1968/1969.
- The Technion, Israel Institute of Technology Outside examiner at the Graduate Division of the Technion The Israel Institute of Technology, Haifa, 1969.

OTHER PROFESSIONAL ACTIVITIES

A. Development of Research Programs [Illustrative List]

- 1. SEI Center project Toward a New Theory of the Firm (2004-)
- 2. SEI Center project with Business Executives for National Security and FINCEN using the Suspicious Activity Reporting System (SARS) for identifying terrorist financing, 2003-2004
- 3. SEI Center project, <u>Assessing the True Value of the Firm</u>, Co-Directed with David Larcker (2002-2003)
- 4. The Wharton Office of Homeland Security (OHS) Project, <u>Economic Vulnerability to Terrorism:</u>
 <u>Assessment, Prioritization and Action Implications</u>, Co-Directed with Paul Kleindorfer (2001-2002)
- 5. <u>Digital Transformation</u> Project in Collaboration with McKinsey, WeBI and the Fishman-Davidson Center for Service and Operations Management (2001–)
- 6. <u>e-Curriculum R&D Initiatives</u> (2000-2002) and Curriculum R&D for the Wharton Fellows Decision Support Network (2001–)
- 7. The SEI Center's research program on <u>Creating a 21st Century Enterprise</u>. (1990–)
- 8. Established the Value of Marketing program. (1993–1997)
- 9. Initiated (with Frank Bass) the Empirical Generalizations in Marketing program. (1993–1995)
- 10. Co-founded (with Greg Farrington) the Virtual University Lab program (1995–1997)
- 11. Initiated the Computers and Art program for the ENIAC at 50 celebration (1998–1999)
- 12. Co-developed (with Bob Holland) the SEI Center's George Harvey Program on <u>Value Creation</u> <u>Through Diversity</u> (1996–)
- 13. Co-founded (with Paul Kleindorfer) the <u>Information Management Initiatives</u> Research Program (1998-1999)

B. Editorial Activities

- 1. Founding editor, Wharton School Publishing, 2003- [published books are listed on pages 23-24]
- 2. Initiator and editor of *Advances in Marketing Research and Modeling: Progress and Prospects A Tribute to Paul E. Green*, Kluwer Academic Publishers, 2002.
- 3. Initiator and editor of *The Wharton School Publishing Newsletter* (monthly since July 2005)
- 4. Initiator and Co-Editor of the *Wharton Fellows Newsletter* (quarterly 2003-4; monthly January-December 2005).
- 5. Initiator and editor of *Wharton Executive Library* (published by Oxford University Press), 1984-1987. The series was aimed at familiarizing top management with recent developments in the various management disciplines. Books published include:
 - Gerard Adams, The Business Forecasting Revolution, Nation-Industry-Firm, 1986.
 - Leonard M. Lodish, The Advertising and Promotion Challenge, Vaguely Right or Precisely Wrong?, 1986.
 - David Solomons, Making Accounting Policy: The Quest for Credibility in Financial Reporting, 1986
 - James C. Emery, Management Information Systems: The Critical Strategic Resource, 1987.

- 6. Initiator and editor of the Scientific Press *Computer Based Marketing Series*. 1984-90. The series offers short books on specialized marketing topics with accompanying PC software. Books published include:
 - Paul E. Green, CAPPA Electronic Questionnaire Display and Analysis, 1986
 - Gary Lilien, Marketing Mix Analysis with Lotus 1-2-3, 1987
 - John Hauser, Applying Marketing Management: Four PC Simulations, 1987
 - Darral G. Clarke, Marketing Analysis and Decision Making: Text and Cases with Lotus 1-2-3, 1987.
 - Gary Lilien, Marketing Management: Analytical Exercise with Lotus 1-2-3, 1988.
- 7. Editor-in-Chief, The Journal of Marketing 1978-1981 (Vol. 43-45)
- 8. Area Editor, Marketing Science, 1981-83 (Vol. 1-2); occasional Area Editor (2002-)
- Advisory Editor of the Addison-Wesley Marketing Series, 1974-1981. Books published under my editorship include:
 - G. David Hughes, *Marketing Management*, 1978.
 - James Bettman, An Information Processing Theory of Consumer Choice, 1979.
 - Richard N. Cardozo, Product Policy: Cases & Concepts, 1979.
 - F.E. Brown, Marketing Research: A Structure for Decision Making, 1980.
- 10. Member of the Editorial Boards of:
 - Journal of Business to Business Marketing, 2004
 - Journal of Interactive Marketing, 1998-
 - Journal of Global Marketing, 1986-
 - Journal of Product Innovation Management, 1982-

- Annual Review of Marketing, 1980-1982
- Computer Operations, 1968-1970
- Journal of Business Research, 1974-1977
- · Journal of Consumer Research, 1973-1984
- Journal of High Technology Management and Market Research, 1988
- Journal of Marketing Research, 1978-1981
- Journal of Marketing, 1971-1978
- Journal of Organizational Behavior and Statistics, 1983
- Journal of Pricing Management, 1989
- Journal of Segmentation in Marketing, 1997

11. Occasional reviewer for:

- Decision Sciences
- IEEE Transactions on Engineering Management
- Journal of Management Studies
- Journal of Marketing
- · Management Science
- · Marketing Science
- Operations Research
- Public Opinion Quarterly
- R&D Management
- The Journal of Economics and Business
- The Wharton Quarterly
- 12. Screening editor, Journal of Consumer Research, 1973-1974.
- 13. A judge of competitive research papers submitted to the National Conference of The AMA Academic (August) Conference in Minnesota (1971), Houston (1972), Washington (1973),

Portland (1974), Rochester (1975), Memphis (1976), Chicago (1980), Chicago (1984).

- 14. A judge of Ph.D. dissertations submitted to the AMA Doctoral Dissertation Competition, 1974, 1976, 1977, 1981, 1982, 1983. And the MSI Dissertation, and other award competitions 1984, 1985, 1990
- 15. Reviewer of papers submitted to the Market Measurement and Analysis Conference (renamed Marketing Science Conference) since 1981.
- 16. Occasional reviewer of applications for research grants for the Social Science Research Council (London, England) since 1972; and the National Science Foundation, Division of Science Information and Advanced Productivity Research and Technology, since 1977.
- 17. Reviewer of manuscripts for a number of publishers and universities, including the MacMillan Company, the Center for Research of the College of Business Administration of Pennsylvania State University, the Graduate School of Business, Columbia University, Prentice Hall, Jose Bass and others.

C. Offices Held in Professional Associations

AMA

- 1. Member of the Board of Directors, The Philadelphia Chapter of the AMA, 1979-1983.
- 2. Program Chairman of:
 - a) The 1977 AMA Doctoral Consortium Philadelphia, August 1977.
 - b) The 1975/1976 AMA Attitude Research Conference, Hilton Head, SC, February 1976.
 - c) The National Educators AMA Conference, Washington, D.C., August 1973.
- 3. Member of a number of AMA councils including the Advisory Council of the National Marketing Honorary Society of the AMA Alpha Mu Alpha, 1980/1981 and the Educational Policy Council, 1977/1978.

TIMS

- 1. Chairman, 1974/1975; Chairman Elect, 1973/1974; and Vice Chairman, 1971/1972 of the Institute of Management Science College of Marketing.
- 2. Program Chairman of:
 - a) Marketing track on "Marketing Science for Increased Competitiveness of Firms and Countries," 1988 Washington, D.C., TIMS/ORSA Conference.
 - b) The 1981 Market Measurement and Analysis Conference (with Vijay Mahajan).
 - c) The Delaware Valley Chapter, 1967/1968.
- 3. Member of the Program Committees of the Market Measurement and Analysis Conference: University of Texas, 1980; New York University, 1981; and the Marketing Science Conference: University of Chicago, 1983; Vanderbilt University, 1985; University of Texas at Dallas, 1986; Centre HEC-ISA, Jouy-en-Josas, France, 1987; Washington University, 1988.
- 4. Member of the Advisory Board of Marketing Science, 1983-

IAM - The International Academy of Management

- 1. Chancellor, 2000-2006.
- 2. Vice Chancellor for the Americas, 1995-2000.
- 3. Program chairman, the Americas Conference, 1994, 1998.

MSI – Marketing Science Institute

- 1. Chair of a task force on e-business evaluation (part of the Metrics program), 1999.
- 2. Academic Trustee (1989-1995).
- 3. Member of the Academic Advisory Council (1983-1987).
- 4. Member of a number of steering groups, including

- Marketing Strategies Steering Group, 1983-1987.
- The International Advisory Steering Committee (1985-1987).
- Information Technology Steering Committee (1990-1992).

Other

- The Diebold Institute Entrepreneurship and Public Policy Project, Committee of Advisors (1999–).
- 2. World Management Council. Member of the Academic Advisory Board (1988–1989).
- Member of the interdisciplinary task force (organized by AMA) for the design of the *Journal* of Consumer Research, (October 1971–July 1972). Founding member of the Policy Board of the *Journal of Consumer Research*, 1972–1983; Chairman of the Board 1977/1978; Chairman of the 1976 and 1981 Editor Search Committees.
- Member of the Philadelphia's International City Steering Committee, 1983–1985, 1987– 1988.
- 5. Member of the Publication Committee of AAPOR, 1973/1974.
- 6. Member of Program Committee of 1979 ACR Conference.

D. Planning and Organizing Professional Programs at the University

- 1. Initiated and chaired a task force to develop a Marketing Certification Program (2003-)
- 2. Co-Designed with Bob Mittelstaedt an executive education program on "Wharton on the New Reality of Business," December 2001 [including the design of the "Wharton Post 9/11 Business Scenario" (October 2001-)] and May 2002.
- 3. Designed and directed the executive programs, "Winning in the Next Millennium," December 1998
- 4. Initiated "The Impact of Computers and Information Technology on Management: 1946, 1996, 2001," May 13-14, 1996 program for the ENIAC at 50 celebration (1994).
- 5. Initiated the "Computers and Art" program for the ENIAC at 50 celebration (1994).
- 6. Participated in the original design of the Wharton AT&T Marketing Management Program. Taught in the 1973, 1975 -1980 programs.
- 7. Developed, organized and taught a Marketing Research Seminar for U.P. Clinical Scholars Group (February-May 1975 and February-April 1976).
- 8. Planned and taught the marketing management section of a number of advanced management programs of the University of Pennsylvania:
 - Dean Witter Wharton Account Executive Program, 1986.
 - Securities Industry Association Program, annually since 1982.
 - Advanced Management Program for Overseas Bankers, 1975, 1976.
 - Program for Health Care Executives, 1973, 1975, 1982.
- 9. Participated in various executive development programs of the Marketing Department of the University of Pennsylvania:
 - Marketing for the Postal Service, 1983.
 - Marketing Strategy Seminar, since 1981 (January & May).
 - Pharmaceutical Advertising Council, 1980/1981.
 - Wharton Salesforce Management Seminar, since 1980 (January & May).
 - Dixie/Marathon (American Can Company), May 1977.
 - Marketing Research Seminar 1977-1983.
 - General Building Contracting Association, Inc., January 1977.
 - Center de Promotion du Commerce International, Chambre de Commerce et d'Industrie de Nantes, 1976, 1978-1980.
- Planned and taught (with Thomas Robertson) a number of seminars on Health Care Marketing for:
 - The Virginia Hospital Association, February 1978.
 - The New York Management Center, September and November 1977.
 - The Wharton School's Lifelong Education Program, October 1976.
- 11. Co-founder, organizer of the Wharton teaching component, and frequent lecturer in the Wharton/Israel Binational Marketing Management Program [The Consulting Practicum] 1979-1995.

E. Award Committees

- 1. Member of the Parlin Board of Governors, 1978-1983, 1995-; Chairman of the Board, 1980/1981.
- 2. Member of the selection committee for MIT's Sloan Management Review/Price-Waterhouse Company, 2003 Best article award
- 3. Nominator for the Marketing Communications Award of the World Technology Network, 2002-.
- Initiator of the Lauder Institute Award for the Research Paper that Best Advances the Theory & Practice of International Management Science. Administered by TIMS and Chairman of the first award, 1989.
- 5. Member of the W. Arthur Cullman Executive Award Selection Committee (Ohio State University), 1985 -.
- 6. Member of a panel of judges for the evaluation of nominees for the Paul D. Converse Awards for Outstanding Contributions to the Development of Theory and Science in Marketing, 1974, 1977, 1981, and 1986.

F. Planning and Organizing Professional Programs Outside the University

- 1. KMDC Program, Kuala Lumpur, The Power of Impossible Thinking and Its Implications for Marketing Innovations, March 15-16, 2005.
- 2. Co-director (with Hotaka Katahira) of the Marunouchi Global Center Management Program, 2002.
- 3. Planned and taught a number of two-day seminars on "Recent Developments in Marketing Research Methodology" for:
 - The Management Center, University of Bradford, February 1975 and May 1976.
 - The University of Laval, Canada, November 1973.
 - The University of Social Sciences at Grenoble, France with (Paul E. Green), May 1973.
- 4. Planned and taught various AT&T Executive Development Seminars on:
 - "Multivariate Analysis in Marketing," March and August 1975.
 - "Market Analysis," December 1974, and June 1975.
 - "Market Segmentation," September 1974, November 1975 and March 1976.
 - "How to get the Most Out of Your Marketing Research," Spring 1974.
 - "Consumer Behavior," October 1972, January 1978.
- 5. Planned and taught two one-day executive seminars on Conjoint Analysis and New Product Policy at the University of New South Wales (Australia), June 1977.
- 6. Planned and taught a number of executive seminars at the University of Tel Aviv: Marketing Strategy (1969); Product Policy (1977); Marketing and Corporate Strategy (1978, 1980); New Development in Product and Marketing Research (1980).
- 7. Planned and taught the marketing research section of the Bank Marketing Program of the Graduate School of Bank Marketing, April 1977.
- 8. Planned and taught a series of two-day seminars on Marketing Strategy for the New York Telephone Company, February and April 1976.
- 9. Initiated, planned and organized a number of two day workshops on:
 - Concept Testing, University of Pennsylvania, March 1972.
 - Industrial Buying Behavior (with Frederick E. Webster and Richard N. Cardozo), sponsored by the AMA & the University of California at Berkeley, April 1971.

- Research Utilization, (with Steve Greyser and Randy Batsell), sponsored by the AMA and MSI, April 1979.
- Advances and Applications in New Product Forecasting: Innovation Diffusion Models (with Vijay Mahajan) sponsored by MSI, October 1983.
- 10. Organizer and chairman of various sessions at annual conferences of various professional associations (illustrative list):
 - "Marketing science: Accomplishments and challenges in the global information age," plenary session at Informs, Philadelphia, November 1999.
 - "Consumer Labs," Marketing Science Conference, March 1997.
 - "Global Marketing Strategy," 1991 ORSA/TIMS Meeting
 - "Creation of Innovative Marketing Knowledge: An Interdisciplinary Perspective," 1989 AMA Marketing Educators Conference, August 1989.
 - Strategic Alliances," TIMS Osaka, Japan, July 1989.
 - "Industrial and New Technologies Marketing: Lessons from Industry," International Research Seminar in Marketing, La Londe les Maures, France, May 1989.
 - "New Product Development Models," ORSA/TIMS, San Diego, October 1982.
 - "Product/Market Portfolio Models," ORSA/TIMS, Colorado Springs, November 1980.
 - "The Role of Multivariate Analysis in Consumer Research," APA, Toronto, 1978.
 - "Applications of Management Science to Market Segmentation," TIMS, Miami, 1976.
 - "Recent Developments in Management Science Application in Marketing," TIMS, Las Vegas, 1975.
 - "Multidimensional Scaling and Conjoint Measurement in the Study of Multidimensional Psychophysics," ACR, Boston 1973.
 - "Implementation of Management Science in Marketing," TIMS, Houston 1972.
 - "On the Teaching of Consumer Behavior," AMA, Houston, 1972.
 - "Family and Industrial Buying Behavior," AMA, Minneapolis, 1971.
 - "Multidimensional Scaling in the Study of Consumer Behavior," ACR, 1970.
- 11. Planned, organized and taught a Marketing Management Program for the top executives of the Union of Cooperative Societies (Israel), April to July 1969.
- 12. Planned and taught marketing courses at a Graduate Program for Marketing Consultants at the Israel Institute of Productivity, September 1968 to January 1969.
- 13. Academic advisor to a number of organizations engaged in Management Training in Israel. Primarily the Israel Institute of Productivity, and the Technion Research and Development Foundation Ltds., January to August 1969.

G. Lecturing

Illustrative Keynote Addresses at various conferences including:

- "The Power of Impossible Thinking," Opening Session: Transform Your Business with New Thinking and New Models, The 51st Annual ARF Convention, Research Powered Marketing: New Models for Growth, April 2005.
- "The Power of Impossible Thinking," A Wharton Fellows Dinner Event, Kuala Lumpur, March 2005.
- "The Power of Impossible Thinking in Meeting the Jim Stargel Challenge," ARF Breakthrough Conference, November 4, 2004.
- "Should We Challenge Our Mental Models for Building Better Brands?" Med Ad News Conference on Building Better Brands, Philadelphia, July 28, 2004.
- "The Changing Nature of Marketing: Implications for Research, Teaching, and Practice," The Elsevier Science Distinguished Scholar Award Lecture at the Society for Marketing Advances, November 6, 2003, New Orleans.
- "The Challenge of Corporate Governance," IAM Conference, Barcelona, Fall 2003.
- "Corporate Transformation: Lessons for Japan," Marunouchi Global Center First Executive Program, November 2002.

- "Convergence Marketing: The Challenge for the On-Demand Era," IBM's 2002 WW Summit for the On-Demand Era, 2002.
- "Leading Transformation Lessons for Mexico," TeleTech's Top Executive Program, October 2002.
- "Disruptive Technology—Rethinking Your Mental Models," Forbes Global CEO Conference, Singapore, September 19-21, 2001.
- "e-Business: The Lessons to Date and Implication to Management Practice, Research and Education," opening lecture of the PriceWaterhouseCoopers Management Consultants
 - e-Bus Chair at the Graduate School of Business Studies at Katholieke Universiteit Leuven, Belgium, February 2001.
- "Reinventing Training for the Global Information Age," Delphi e-Learning Summit, Phoenix, AZ, January 2001.
- "Customerization: The New Management Challenge," The President's Forum of the Interdisciplinary Center in Herzliya, Israel, September 2000.
- "e-Transforming an 'Old Economy' Business," Wharton-Singapore Management University Conference: e-Business in the New Millennium, July 2000.
- "Creating a University for the Global Information Age," The Inaugural Lecture of the Wharton-Singapore Management University, July 2000.
- "Implications of the New e-Business Environment and Models for Management Research and Education," International Academy of Management, Barcelona Meeting, March 2000.
- "New Trends in Marketing Research," IDC, Herzliya, March 2000.
- "Reinventing the Business School for the Global Information Age," plenary session, The EFMD Deans and Directors Meeting 2000, Helsinki, Finland, January 2000.
- "Digital Marketing: Implication for the Future of Marketing Management Research and Research in Marketing," plenary session presentation AMA Marketing in the 21st Century, San Francisco, August 1999.
- "Towards a New Marketing Paradigm," AMA Winter Marketing Educators' Conference, February 1998.
- "Creating a 21st Century Enterprise: Implications for Marketing Practice, Research and Education," Keynote Address, 2nd International Workshop on Economics and Management, Santiago, Chile, October 1996.
- "Marketing in the Pharmaceutical Industry: Emerging Challenges and Opportunities,"
 P.A.C. Pharmaceutical Meeting: New Thinking, New Customers. February 28, 1995.
- "Marketing in the Pharmaceutical Industry: Emerging Challenges and Opportunities," The Keynote address of The International Conference on AHP Washington, DC, July 11, 1994.
- "AHP in Top Management Decisions," The Keynote address of The International Conference on AHP Washington, DC, July 11, 1994.
- Neuhauf Lecture, "The Impact of Marketing Science on Industry and Academia: Applications, Results and Lessons," at Rice University, March 23, 1994.
- Third Workshop on Marketing and Competitive Advantages with Ambrosetti Group, Milan on "The Customer Driven Company: From Concept to Reality," November 27-28, 1992.
- Amoco Fabrics and Fibers Co-Leadership Council, address on "What a Difference a Difference Can Make," May 1988.
- A special meeting of the Chinese Management Association and the Taiwan Ministry of Trade, address on "Marketing to the U.S." (Taipei), July 1985.
- MRCA Conference on "The Affluent Market: New Data and Methodologies in Financial Services Planning," November 1984.
- The 1983 ESOMAR congress August 1983 at Barcelona. Keynote address on "The contribution of Research to Product Management and New Product Development.
- The 1983 Research and Planning Conference of the Bank Marketing Association. Keynote address on the Integration of Marketing into Strategic Planning," April 1983.
- The 1982 AMA Faculty Consortium on "Industrial Marketing and the Changing Environment." Ohio State University, July 1982.
- S.F. Chapter of the AMA, address on "Increasing Marketing Productivity, March 1982.
- Philadelphia Chapter of the AMA, Conference on Market Segmentation, January 1981.

- The First Delaware Valley Meeting of the Product Development and Management Association (PDMA), December 1980.
- AMA International Conference Workshop, Philadelphia, June 1978.
- National Agricultural Marketing Association, Philadelphia, March 1977 and February 1978.
- Marketing Planning Conference, The AMA Western Michigan Chapter, Grand Rapids, March 1976.
- The 11th Annual "New Horizons in Science," Conference of the Council for the Advancement of Science Writing, New York, November 1973.

Presented papers at various national conferences of the American Marketing Association,

December 1967; June and August 1968; August 1969; August 1970; June and August 1974; April and August 1975; August 1976; August 1977; June and August 1978; June and August 1980; August 1981-1990, March 1990, August 1991; August 1991, April 1993; February & August 1994, August 1995, August 1996, August 1997, February 1998, August 1999.

Speaker in various conferences and workshops of:

- Association for Consumer Research (ACR), 1968, 1970/1973, 1975, 1977, 1984.
- The Institute of Management Science (TIMS), 1969, 1972, 1974-1978, 1980-.
- American Institute of Decision Sciences (AIDS), 1974, 1976.
- American Association of Public Opinion Research (AAPOR), 1974/1975.
- American Psychological Association (APA) DIV 23, 1978.
- American Statistical Association (ASA), 1978.
- AMA Philadelphia Chapter, 1980/1981.
- Annual Conference of the Strategic Management Society, 1984.
- Annual Conference of the Pharmaceutical Marketing Research Group (PMRG), 1986, 1987.
- Annual Conference of the World Future Society Assembly, Washington, D.C., 1993.

Speaker in a number of the AMA Attitude Research Conferences, 1967, 1971, 1973, 1976, 1987.

Member of the Faculty of the AMA Doctoral Consortiums

- University of Colorado, 1996
- · University of Santa Clara, 1994
- University of Southern California, 1991
- New York University, 1987
- University of Notre Dame, 1986
- University of Michigan, 1983
- University of Minnesota, 1982
- Pennsylvania State University, 1980
- University of Maryland, 1981
- University of Wisconsin, 1979
- University of Chicago, 1978
- University of Pennsylvania, August 1977
- University of Texas, August 1976
- University of Illinois, September 1971

Member of the AMA Faculty Consortium, Chicago 1997

Illustrative papers delivered in various professional workshops

• Applications of Multidimensional Scaling to Marketing and Business, sponsored by the University of Pennsylvania and Bell Laboratories, June 1972.

- Planning Data for STI Managers, Sponsored by NSF office of Science and Information, December 1976.
- Synthesis of Knowledge of Consumer Behavior, sponsored by the RANN Program National Science Foundation, April 1975.
- Multinational Product Management, sponsored by the Marketing Science Institute and the AMA International Marketing Division, January 1976.
- Consumer and Industrial Buying Behavior, sponsored by the University of South Carolina, March 1976.
- Organizational Buying Behavior, sponsored by the University of Pittsburgh, April 1976.
- Consumer Research for Consumer Policy, sponsored by the MIT Center for Policy Alternatives, July 1977.
- Analytical Approach to Product-Marketing Planning, sponsored by the AMA and MSI, University of Pittsburgh, November 1977, October 1981.
- Interfaces Between Marketing and Economics, sponsored by the University of Rochester, 1978, 1983.
- Industrial Marketing, Penn State University, May 1982.
- Market Measurement and Analysis, renamed Marketing Science Conference sponsored by ORSA/TIMS:

Centre HEC-ISA, Jouy-en-Josas, France, 1987.

University of Texas at Dallas, 1986

Vanderbilt University, 1985

University of Chicago, 1984

University of Southern California, 1983

Wharton, March 1982

New York University, March 1981

University of Texas, Austin, March 1980

Stanford University, March 1979

Illustrative addresses at various top management conferences and meetings in the U.S. and abroad:

- "Getting More with Less," Telenet CEO Strategy Review, June 19-20, 2006.
- "Advances in the Management of Technological Innovation," Executive Briefing at Samsung Electronics, June 2, 2006.
- "The Changing Nature of Corporations: Competing in a Flat World," organizer and chair of a panel at the Milken Institute Global Conference, April 2006.
- "Challenging Your Mental Models," Microsoft's Latin America Financial Services CEO Roundtable, March 2006.
- "Brand Names and Logos," Penn Humanities Forum on Word and Image, February 2006.
- "New Frontiers in the Practice of Management" with Paul Kleindorfer, CEO Workshops at IDC Israel, January 2006.
- "Strategic Trends on the Global Marketplace," The Sixth Herzliya Conference on The Balance of Israel's National Security, January 2006.
- "Recent Developments in Marketing and Branding Strategies," presented to the Board and top management of IDT HK, August 2005.
- "Tapping Opportunity in the Developing World: Innovative Solutions for Companies and Communities," Milken Institute Global Conference, April 2005.
- "Return on Marketing Investment: Progress, Problem, and Prospects," Council of Marketing Executives, The Conference Board, October 6, 2004.
- "The Power of Impossible Thinking: A Prerequisite for Profitable Growth," Milken Institute Global Conference, April 27, 2004.
- "The Transformation Challenge," YPO at SEI, March 2004.
- "Technology for Profitable Growth: Progress, Problems, and Prosperity, eBRC Board of Directors meeting, Philadelphia, May 2003.
- "Business and the Pending Wars," a global senior executive Web conference, February 2003.

- "e-Business Revolution: R2R (Return to Reality)," World Leadership Forum of the Foreign Policy Association, New York, September 2000.
- "UNIG Top Executive Forum," Singapore, August 2000.
- "The Future of the Marketing Organization," MSI Board of Trustees Meeting, April 2000.
- "Preparing for 2002: Creating a Leading Global Medical Communication Company for the 21st Century," Top Management of Medius Group Int. Paris, May 1997.
- "The Next Enterprise: Creating a Successful 21st Century Enterprise," The Hong Kong Management Association, January 1996.
- "Building the 21st Century Corporation Today: A Marketing Perspective," A one day session for CEOs who participate in the MASTERSHIP program (LA) January 1990.
- "Growth Outlook for Consumer Products and Services" to the policy committee of Anheuser-Busch Company, 1986.
- "Marketing Management in Securities Firms" SIA Regional conference, 1986.
- "Recent Developments in Marketing Strategy," to Dutch top executives by Horringa & DeKoning, October 1986.
- A number of 1-day Top Management Seminars organized by Studio Ambrosetti (Italy)
 - Developing and Launching New Products (1986)
 - Marketing and Corporate Strategy (1987)
 - Marketing for Financial Institutions (1987)
 - Domestic and International New Business Entry Strategies 1988)
 - Strategic Marketing and New Product Development (1989)
 - How to Develop Products More Often and Get Them to Market Faster (1991)
 - The Consumer Goods Scenario: The Challenge (1992)
 - Marketing Driven Bus Strategy in the Global Information Age (2000)
- "The Challenge of Marketing" Board of directors and top management of Grand Metropolitan, 1985.
- "Advances in marketing and Business Strategies" Top management group of the John Fluke Manufacture Co., 1985.
- "Global Marketing Strategies" YPO Chapter of Hong Kong, 1985.
- "Marketing for Hospitals" Hospital presidents program of the J&J Leonard Davis Institute program, 1985.
- "Global Marketing Strategies" Top executive group of MARS pet food business, 1984.
- "Marketing for the Evolving Company" Conference on "Financing & Managing the Evolving Company" sponsored by Arthur Andersen & Co. and the GSB University of Texas at Austin, April 1984.

Illustrative Other Top Management groups addressed:

- MSI Trustees, Cambridge, Massachusetts, October 1983.
- Securities Industry Association Fall Meeting, N.Y., October 1982, Spring Meeting, April 2000, Homestead, Virginia, May 1982: keynote speaker.
- Three sessions at the 1979 YPO Central Area Conference, Williamsburg, October 1979.
- Two sessions at the YPO International University, Rio de Janeiro, May 1979.
- Two sessions at the 1978 YPO, Eastern/Northeastern Area Conference, Sea Island, Georgia, November 1978.
- Eastern Pennsylvania Chapter of YPO, October 1978.
- Two-day seminars for top executives of Latin American countries sponsored by Expansion Publishing Group, Mexico City, June 1978, (Marketing Strategy); June 1979 (the Marketing Audit); and December 1980 (Marketing for Top Executives).

Guest lecturer at faculty research seminars and executive development programs of various universities and research institutes, including:

Bell Laboratories (Applied Statistics Area), 1978 Columbia University, 1974, 1976-1978 Drexel University, 1977, 1984 Erasmus University, The Netherlands, 1993 Escola de Administrao de Empresas de Sao Paulo, Brazil, 1979

European Institute for Advanced Studies in Management, Brussels 1981

Florida Atlantic University, 1972

Harvard University, 1981

IESE Universidad de Navarra, 1999

Indian Institute of Technology (IIT) Bombay, 1989

INSEAD, France, 1992, 2000

Institut Superieur des Sciences Economiques et Commerciales, Paris, 1981

Interdisciplinary Center Herzliya, 1996, 1997, 1998, 1999, 2000

Kōc University, Turkey, 2000

Laval University, Canada, 1973

Katholieke Universiteit, Leuven, 2001

Monash University, Australia, 1977

Nanzan University, Nagoya, Japan, 1977

New York University, 1979, 1984

Northwestern University, 1980

Norwegian School of Management, Norway, 1993

Pennsylvania State University, 1978

Southern Methodist University, Texas, 1982, 1984, 1986

Stanford University, 1976, 1982

State University of New York at Buffalo, 1975

University of Bradford, 1975/6

University of California at Berkeley, 1975

University of California at Los Angeles, 1976, 1980, 1990

University of Capetown, S.A., 1982

University of Chicago, 1981

University of Groningen, 1986

University of Houston, 1977

University of Illinois, 1985

University of Iowa, 1971

University of Minnesota, 1973

University of New South Wales, Australia, 1977

University of Ottawa, 1974

University of Pittsburgh, 1988

University of Social Sciences, Grenoble, France, 1973

University of Southern California, 1979

University of Tel Aviv, 1977-80, 1982

University of Texas at Austin, 1984, 1997

University of Tokyo, Japan, 1992, 1993, 1995, 1997

University of Washington, 1979

Yale University, 1982

Speaker at various executive programs of the University of Pennsylvania (illustrative list):

- "Advances in Innovation Management and New Product Innovation," Quad-C Executive Session, July 10, 2006.
- "A View from the Top: The Perspective of the Enlightened CEO," Wharton Executive Leadership Program for AICPCU, April 2005.
- "Challenging Your Industry's Mental Models," KPMG Global Insurance Institute, December 2003 and November 2004.
- "Market-Driven Organization," AICPCU and IIA Advanced Executive Education, Wharton, September 10, 2003.
- Strategy Discussion with Telenet's Top Management, March 11, 2003.
- "Organizational Change: Problems, Progress, and Prospect," Price-Waterhouse-Coopers Strategy Master Class, July 26, 2002.
- "Capturing Business Opportunities in a Changing World," SIA Institute, 50th Anniversary Program, March 2002.

- "Marketing Driven Strategies in a Global Economy," IBM's Managing Director Executive Development Program, February 2002.
- "Enhancing Creativity and Innovation," The Wharton e-Fellows I Program, March 2001.
- "World Class Marketing: Implications for Spencer Stuart," The Wharton/Spencer Stuart Leadership Assessment Program, June 2000.
- "Preparing for Leadership in the Changing e-Business Environment," CEO Circle, May 2000.
- "Innovation and Change in the Turbo-Global Environment: Lessons from the Transformation of 'Old Economy' Firms [and Universities] and the Challenges to Congress," Stennis Congressional Staff Fellows Program on Leadership in e-Business Environments: What Congress Might Learn, May 2000.
- Winning in the Next Millennium, "Driving Change," 1998.
- Stennis Congressional Fellows Program at Wharton, "Driving Change: Creating Winning 21st Century Organizations," 1997.
- Competitive Marketing Strategies, "Preemptive Strategies," 1997, 1998.
- Sales Force Management Program, "Segmentation and Positioning for Sales Force Effectiveness," 1987, 1990, 1997.
- Healthcare Marketing and Communications, 1996.
- Re Engineering Pharmaceutical Marketing, 1994.
- Executive Development 1992, 1993.
- AMP -- Advanced Management Program, 1988, 1989, 1990, 1991, 1997, 1998.
- "Marketing Strategy" in the J&J-Wharton Fellows Program in Management for Nurses, 1983, 1984, 1985, 1986.
- "Marketing Strategy" in the Delaware Valley Hospital Strategic Planning Program, May 1980.
- "New Developments in Social Research," in the Symposium on Corporate Awareness, February 1977.

Speaker at various local and regional meetings of the American Marketing Association, 1967 to present, and national meetings of other marketing associations such as the National Account Marketing Association, 1973; the International Pharmaceutical Marketing Research Group, 1973; The National Association of Children's Hospitals and Related Institutions, 1976; American Management Association's advanced Marketing Research Seminars, 1967/1968; and the Marketing Science Institute conferences and management seminars, 1968-1994.

Guest speaker at special seminars:

- The Australia and New Zealand Marketing Societies in Sydney and Melbourne, June 1977.
- Various conferences of the Israel Advertisers' Association, The Technion Research and Development Foundation, Ltd., The Ministry of commerce and Industry, 1968/1969.
- Foreign market entry and import protection strategies, The Israel Institute of Management, October 1984.

Illustrative Presentations

- "Does Korean Marketing Need Reform?" Korean Marketing Club, Seoul, June 5, 2006.
- "Redefining Marketing for the 21st Century," Wharton Club of Korea, Seoul, June 3, 2006
- "Creativity A Must for Marketing Success," back-to-class session at the 2005 Wharton Marketing Conference, October 2005.
- "Decision Aiding Technologies and the New Theory of the Firm," with Paul Kleindorfer, Mack Center for Technological Innovation Conference on Using Technology to Improve Decision Making, May 27, 2005.
- The Silver Lining: Seeing Opportunities in Risk," Recent Advances in Operations and Risk Management Conference in Honor of Paul Kleindorfer, May 2005.

- "Effective Marketing Planning: What It Is and How to Produce It," JCCA Conference, April 2005.
- "Strategic Shifts and the Balance of National Security: Summation," J. K. Herzliya Conference, Israel, December 2004.
- "The Power of Impossible Thinking," Wharton Cub of South Florida, December 3, 2004.
- "The Power of Impossible Thinking," Advertising Research Foundation BreakThrough Conference, Keynote Breakfast Address, November 4, 2004.
- "Return on Marketing Investment: Progress, Problems and Prospects," Address to the CMO Group of the conference board, October 6, 2004.
- "Challenges of Identifying, Developing, and Capturing Opportunities: A Fresh Look at Marketing," SEI Center Board Meeting, October 1, 2004.
- "Thought Leadership Survey Results," Presentation to WSP Editorial Board, October 2004.
- "The Power of Impossible Thinking," Wharton and AFLSE Clubs of DC, Washington, DC, September 29, 2004.
- "The Power of Impossible Thinking: Implications for Deutsche Bank," Deutsch Bank External Insights, New York, September 2004.
- "The Power of Impossible Thinking: Implications for Federal Express and its People,"
 Executive Briefing to Federal Express, September 7, 2004.
- "Challenging the Mental Models of Marketing," A State of Marketing Symposium, Does Marketing Need Reform? Boston, August 9, 2004.
- "Growth Strategies and New Mental Models," Wharton Fellows, August 2003.
- "The Interdisciplinary Challenge of Marketing," Ph.D. Proseminar, February 2003.
- "Business and the Coming War on Iraq," Webcast with Wharton Fellows, February 2003.
- "Convergence Marketing: Strategies for Reaching the New Hybrid Consumers," a Webcast of the University of Wisconsin Consortium for Global e-commerce, January 2003 and a Soundview Teleconference, May 2003.
- "Managing the Complexities of the Convergent and Multi-Channel Marketing," CMO Summit, October 30, 2002.
- "Assessing Vulnerabilities," System Approaches to Terrorism Conference at George Washington University, July 15, 2002.
- "Marketing Driven Strategies for Today's Economy," presentation at Alumni Weekend, May 2002.
- "Pioneer and Late Entrants: Winning Strategies," Viagra, Cardura, Darifenacin WWT Meeting, April 9, 2002.
- "Wharton on the New Reality of Business: Insights from Our Experience," presentation with Robert Mittelstaedt to the Wharton Combined Boards, March 8, 2002.
- "The Interdisciplinary Challenge of Convergence Marketing," Wharton Ph.D. Proseminar, March 8, 2002.
- "Marketing Driven Strategies in a Global Economy," IBM's Managing Director's Executive Development Program, February 13, 2002.
- "Should You Have a Chief Marketing Officer?" January 2002.
- "Target Audience, Public Opinion and Foreign Policy A Marketing Perspective," Balance of National Strength and Security The Herzliya Conference, December 2001.
- "Capturing Opportunities and Developing New Mental Models," Wharton on the New Business Reality, December 2001.
- "Capturing Opportunities in the Post 9/11 Reality," The Wharton Club of Israel, December 2001.
- "Research Challenges in the Management of Extreme Events: The Case of the Office Homeland Security," with Paul Kleindorfer, Advisory Board Meeting of the Wharton Managing and Financing Extreme Event Project, December 2001.
- "The 5 Cs of Marketing: Capitalizing on the New Opportunities of Convergence Marketing," The Wharton Club-Atlanta, GA, November 2001.
- "Advances in Customer Focused Marketing and Business Strategy: The 5 Cs of Convergence Marketing," The International Academy of Management, Claremont Graduate University, November 2001.

- "Capturing Internet Opportunities Above the Low-Hanging Fruit," Business Week
 "Rethinking the Internet," Conference, Chicago, October 2001.
- "What Keeps Us Up At Night?: Post 9/11 Survey of US CEOs Top Line Results," SEI Center Board, October 2001.
- "Disruptive Technology—Rethinking Your Mental Models," Forbes Global CEO Conference, Singapore, September 2001.
- "Making Strategy Happen: Problems, Progress and Proposed Actions for Winning in the Changing Global Information Age," Li & Fung Distribution Annual Conference, Hong Kong, July 2001.
- "Convergence Marketing: A New Marketing Strategy for the Global e-Business Environment," The Wharton European Forum, May 2001.
- "The e-Bus Challenge," the Top Executives of the Bank of East Asia, March 2001.
- "Globalization of Technology Startups," Wharton-Israel Global Alumni Conference on the Globalization of Technology Intensive Business-Panel 5, March 2001.
- "Global Business Strategy of a Technology Start Up," Wharton-Israel Global Alumni Conference, March 2001
- "Developing a Strategy," ICA Board, March 2001.
- "e-Bus: The Curriculum and Research Challenge: A Discussion with Jerry Wind," Faculty Seminar, Graduate School of Business Studies, Katholieke Universiteit Leuven, Belgium, February 2001.
- "Driving Change: New Business Models for the Global Digital Age," Opening Lecture of the PriceWaterhouse Coopers Management Consultants, e-Business Chair, Graduate School of Business Chair, Graduate School of Business Studies, Katholieke Universiteit Leuven, Belgium, February 2001.
- "Reinventing Training for the Global Information Age," Delphi e-Learing Conference, January 2001.
- "The Impact of the e-Bus Revolution on the Marketing Discipline," Wharton Fellows in e-Business, The Impact on the Discipline, December 2000.
- "Whither System Thinking: Will Taking a Marketing Perspective be an Oxymoron?," Inaugural Conference of the Achoff Center for Advanced Systems Appraisal, September 2000.
- "New Marketing Rules for e-Business Success," UNIG, Singapore, August 2000.
- "New Marketing Rules for the Global Information Age," IBM Global Services Academic Conference, August 2000.
- "Creating an e-Business," Wharton-Singapore Management University Conference: e-Business in the New Millennium, July 2000.
- "Marketing Driven Business Strategy in the Global Information Age," Managing Change in the New Millennium, Wharton-Singapore Management University Conference, July 2000.
- "Digital Marketing: Towards a New Paradigm for the Global Information Age," Faculty Session-INSEAD, France, June 2000.
- "Innovation and Change in the Turbo—Global Environment: Lessons from the Transformation of 'Old Economy' Firms [and Universities] and The Challenges to Congress," Stennis Congressional Staff Fellows Program on Leadership in e-Business Environments: What Congress Might Learn, Washington D.C., May 2000.
- "A New Marketing Paradigm for the Global e-Business Environment: A Catalyst for Bridging the Gaps," Building Bridges & Broadening Perspectives: A Paradigm for the Next Millennium, 29th EMAC Conference, Rotterdam, May 2000.
- "Preparing for Leadership in the Changing e-Business Environment," CEO Circle, May 2000.
- "Building Communities," Virtual Communities and the Internet, April 2000.
- "Valuation: Valuable or Value Less," Entering the Virtual Millennium, Wharton North American Regional Forum, April 2000.
- "The Future of the Marketing Organization," The Future of the Marketing Organization, MSI Board of Trustees Meeting, Cambridge, Massaschusetts, April 2000.
- "Research Priorities in e-Commerce and Internet Marketing," Web Consortium, Pennsylvania State University's ISBM, March 2000.

- "Marketing Driven Business Strategy in the Global Information Age," Studio Ambrosetti's top executive seminar in Padova and Milan, March 2000.
- "Customization Strategies for Financial Services in the Global Information Age," the Citigroup and Simon Graduate School conference on Electronic Banking Commerce, New York. February 17-18, 2000.
- "Emerging Trends in the Pharmaceutical Industry and the Expected Scenarios," Innovative Managed Care Contracting, January 2000.
- "Marketing Science: Accomplishments and Challenges in the Global Information Age," Informs, November 1999.
- "Towards a Research Agenda in E-Commerce and Internet Marketing," AMA Educators' Conference, San Francisco, August 1999.
- "Creativity and Innovation," in Wharton Workshop on Creativity and Knowledge Creation, April 1999.
- "Innovation Strategy," New Product Development and Launch, April 1999.
- "Marketing Strategy in the Global Information Age: Implications for Research and Modeling," PhD. And Faculty Seminar IESE Universidad de Navarra, Barcelona, March 8, 1999.
- "Marketing Research in the Global Information Age: Practice, Problems, and Prospects," Wharton-IDC Marketing Communications Program, March 1999.
- "Implementation and Feasibility Issues of New Forms of Organizations: A Marketing Perspective," Wharton Impact Conference, March 1999.
- "Implementation and Feasibility Issues of New Forms of Organizations: A Marketing Perspective," Wharton Impact Conference, March 1999.
- "A Marketing Perspective on Communitarian Policies," The Communitarian Summit, Washington, D.C., February 28, 1999.
- "The Information Revolution and the Emerging Management Education Paradigm," On Line Educa, Berlin, December 1998.
- "Towards a New Management Education Paradigm," IDC Faculty Workshop, June 1998.
- "An Extended Marketing Perspective on Corporate Architecture for the 21st Century,"
 Japan Marketing Association, World Marketing Conference, Tokyo, April 1998.
- "Winning the high Tech Wars: Strategies for Driving Change," NEC Management Team, Tokyo, April 1998.
- "The Challenge of Customer-Driven Product and Service Customization," Senior management of Convatec, March 1998.
- "Towards a New Marketing Paradigm," AMA Winter Marketing Educators= Conference, February 1998.
- "Positioning and Segmentation in the Global Information Age," IMS Marketing Management Meeting, January 1998.
- "The Challenge of Market Leadership," Bristol-Myers Squibb Medical Devices Group, January 1998.
- "Driving Change: Preparing for the 21st Century," Business Writers= Seminar, December 1997.
- "Marketing Strategy in the Global Information Age," AMP Program, October 1997.
- "Integration of Marketing and other Business Functions: The Wharton Experience," AMA: 1997 Faculty Consortium B Chicago, August 1997.
- "Positioning and Segmentation Opportunities for Synergy and Growth," Cognizant Group's Marketing Council, July 1997.
- "Preemptive Strategies," Wharton Executive Education Competitive Marketing Strategies, June 1997.
- "Creative Joint Ventures and the Potential Role of the University," Philadelphia-Israeli Chamber of Commerce, June 1997.
- "Communicating and Marketing Your Excellence," Volunteer Committees of Art Museums - VCAM Conference, Philadelphia, April 1997.
- "The Challenge of Information Technology to Marketing and Retailing in the 21st Century." University of Tokyo, April 1997.

- "Toward a New Corporate Governance Model: Lessons from the Japanese and U.S. Experience," With Masaru Yoshitomi, the Corporate Governance Workshop, March 1997.
- "Creating a Leading Global Medical Communication Company for the 21st Century," Medicus Group International, Inc., March 1997.
- "Segmentation and Positioning for Sales Force Effectiveness," Sales Force Management, Wharton Executive Education, March 1997.
- "Marketing Strategy in the Global Information Age: Implications for Modeling and Research," Ph.D. Proseminar, March 1997.
- "Choices and Strategies for Universities in the Global Information Age," Provosts Seminar on Information, February 1997.
- "The Use of Conjoint Analysis-Based Survey to Determine Consumer Price Elasticities,"
 Debriefing Session for the Anti-Trust Division, Washington, D.C., February 1997.
- "The Challenge of Competitive Strategies in the Global Information Age," The Interdisciplinary Center for the Study of Business, Law and Technology, Herzliya, Israel, December 1996.
- "Innovation and New Product Development," Tutorial at the 2nd International Workshop, Santiago, Chile, October 1996.
- "Creating a 21st Century Enterprise," Universidad Adolfo Ibanez, Vina del Mar, Chile, October 1996.
- "Marketing: The State of the Art," Conference of the 2nd International Workshop on Economics and Management, Santiago, Chile, October 1996.
- The Technology Challenges for Family Business," Technology Day: The Web, The Future and You, the 1996 Family Firm Institute Conference, October 1996.
- "Innovative New Product and Service Development: Best Practice and Opportunities for Experimentation," The Israel-North America Business Conference, New York, October 1996.
- "Creating a 21st Century Enterprise: Implications for Boards of Directors," Enhance Board of Directors, September 1996.
- "Innovation in New Product Development: Best Practice in Research, Modeling and Applications," Presentation to the JMR Editorial Board on the Special issue, August 1996.
- "Marketing Strategy in the Global Information Age: Implications for Research and Modeling," AMA 1996 Doctoral Consortium, July 1996.
- "Creativity and Innovation: The Management Edge in the Technological Age," the First Wind Lecture at the Interdisciplinary University of Law, Management and Technology (ISRAEL), May 1996.
- Address on Issues in Marketing Research for Legal Cases: Necessity of Using controls and the Propriety and Risk of Repetitive Probes," Marketing and Public Policy Conference, Washington, D.C., May 1996.
- "Innovation and New Product and Business Development," CEO Circle, May 10, 1996.
- "Segmentation in the Global Information Age: Accomplishments, Problems and Challenges," The 1996 Converse Award Presentation, May 7, 1996.
- "Advances in Marketing," Janssen Pharmaceutica, April 18, 1996.
- "Marketing in the Pharmaceutical Industry: Emerging Challenges and Opportunities," Keynote Address, Healthcare Marketing and Communications Council and Wharton Executive Education, Wharton School, April 8, 1996.
- "The Stakeholder Challenge for Increased European Competitiveness," Wharton European Forum, (London, England), March 29, 1996.
- "Product Launch," Software Development and Marketing for Competitive Advantage, IC², The University of Texas Conference, March 20, 1996.
- "The Next Enterprise: Creating a Successful 21st Century Enterprise Today," The Hong Kong Management Association, January 12, 1996.
- "Toward Virtual Management Education," International Academy of Management (Boston, MA), December 8, 1995.
- "Business in the Global Information Age," The Interdisciplinary Center of Business, Law and Technology, December 3, 1995.

- "Marketing Issue in the Global Economy," Wharton Doctoral Consortium, August 11, 1995.
- "A View of Marketing Through the Prism of the 1977 and 1995 Doctoral Consortia," Wharton School, Doctoral Consortium, August 8, 1995.
- "Toward a New Marketing Paradigm," Ambrosetti Group's A.F. Meeting (Rome, Italy), March 8, 1995.
- "Toward a New Marketing Paradigm: Lessons From and Implications to the Marketing of Services," Ambrosetti Group's Chief Executive Seminar (Milan, Italy), March 7, 1995.
- "The Value of Marketing Program," Janssen Pharmaceutica, January 9, 1995.
- "The Virtual University: Research and Action Agenda," The Virtual University Conference, SEI Center, January 12, 1995.
- "Marketing 2000," AIMSE/Wharton Investment Institute, January 13, 1995.
- "Beyond Brand Management," Wharton MBA Marketing Club, January 23, 1995.
- "A New Management Paradigm for the 21st Century Enterprise," Conference of the International Academy of Management, December 9, 1994.
- "Research Priorities in Marketing as Derived From the SEI Center for Advanced Studies in Management Work on Creating Successful 21st Century Enterprises," Doctoral Proseminar, November 16, 1994.
- "Creating a Successful 21st Century Enterprise: Implications for Business and Marketing Theory, Practice, Research and Education," The University of Tokyo, November 4, 1994.
- "State of the World: Trades, Problems and Prospects," YPO Philadelphia Chapter University, The Cloister, September 1994.
- "Is Your Marketing Obsolete? Implications of the New Marketing Paradigm for Business and Non-profit Organizations," YPO Philadelphia Chapter University, The Cloister, September 1994.
- "The Value of Marketing: A Research Agenda," Value of Marketing Conference, Stanford University, August 9, 1994.
- "Electronic Commerce: Progress and Prospects," AMA Conference, San Francisco, August 8, 1994.
- "Determining the Value of Marketing: A New Challenge to the Discipline," San Francisco AMA Conference, August 8, 1994.
- "JMR Special Issue on Innovation in New Product Development: Best Practice in Research, Modeling and Applications," JMR Editorial Board Meeting, San Francisco, August 7, 1994.
- "Entering the U.S. Consumer Durable Markets," Nijenrode Executive MBA Program, August 4, 1994.
- "A New Approach for Estimating the Demand for Interactive TV Products and Services, Interactive Industry 2000: Market Research for the Interactive Television Business," July 28-29, 1994.
- "Creating a 21st Century Enterprise," Poon Kam Kai Institute of Management, The University of Hong Kong, June 16, 1994.
- "Advances in U.S. Marketing and Their Implications to China," Joint faculty seminar of the School of Economics and Management, Tsinghua University and the School of Management, Peking University, June 15, 1994.
- "Toward a New Marketing Paradigm," a faculty seminar at the Hong Kong University of Science and Technology, School of Business and Management, June 14, 1994.
- "Empirical Generalizations in Marketing: Opportunities for MSI Research Program," MSI Board of Trustees Meeting, April 29, 1994.
- "Textbook of the Future: A Perspective From the Virtual University Lab," April 8, 1994.
- "The Impact of Marketing Science on Industry and Academia," The Oscar W. Neuhaus Lecture, Rice University, March 23, 1994.
- "The Challenge of a New Marketing Paradigm," University of Texas at Austin, March 23, 1994.
- "Market Driven Quality," at the Beyond Quality: Organizational Transformation to the 21st Century Enterprise, March 17-18, 1994.
- "The Marketing Challenges for the Philadelphia Orchestra," Presentation to the Board of Trustees of the Philadelphia Orchestra, March 1, 1994.

- "Pharmaceutical Marketing: Emerging Challenges and Opportunities," Pharmaceutical Advertising Council and Wharton Executive Education Conference on Reengineering Pharmaceutical Marketing, February 25, 1994
- "Role of Marketing in the New MBA Curriculum: Lessons from the Wharton Experience," AMA Winter Conference, February 21, 1994.
- "Empirical Generalizations in Marketing: Some Observations," Wharton Conference on Empirical Generalizations in Marketing, February 16-18, 1994.
- "Increasing Marketing Effectiveness," Executive Conference of Schering-Plough Int., January 18, 1994.
- "The Value of Pharmaceutical Advertising and Promotion," Coalition of Healthcare Communication Conference, Marketing Conference in an Era of Change, New York October 27, 1993.
- "Advances in Marketing Strategies," Nijenrode University Executive Program, August 6, 1993.
- "Global Consumer Brand Strategies: Problems and Prospects," Seminar for the Business Partners of the Norwegian School of Management, June 11, 1993.
- "Determinants of New Product Success: Lessons from the U.S. and Japan," Faculty and Ph.D. students seminar at Erasmus University, June 10, 1993.
- "Getting the Most out of Benchmarking," Board of Directors of Wharton=s Alumni Association, May 14, 1993.
- "Determinants of Successful Entry to the U.S. Market," Wharton-Recanati Program, May 12, 1993.
- "Marketing Opportunities in Japan and East Asia," with Hotaka Katahira and the International Forum Participants, April 18, 1993.
- "Toward a New Marketing Paradigm: Implications for Marketing Departments," Advisory Board Meeting of the Wharton's Marketing Department, April 8, 1993.
- "The New Wharton MBA Curriculum," Faculty seminar at Erasmus University, March 10 and June 10, 1993.
- "Marketing Science at a Crossroad," Inaugural Presentation as the first holder of the Unilever-Erasmus Marketing Professorship, Erasmus University, February 18, 1993.
- "The Strategic Impact of Market Driven Quality," with Paul R. Kleindorfer. ORSA/TIMS, San Francisco, Session on Customer Satisfaction and its Role in Global Competition. November 1992.
- "Issues and Advances in New Product Development and Management: A U.S. Perspective," Advanced Industrial Marketing Strategy Seminar, September 18, 1992.
- "The Market Driven 21st Century Enterprise: Implications for Law Departments," Presentation at the SmithKline Beecham U.S. Law Department Conference on Customer Focus Continuous Improvement, April 28, 1992.
- "New Product Development: Problems, Advances and Prospects," Wharton's Advanced Industrial Marketing Strategy, March 19, 1992.
- "Preparing for the 21st Century Today," Securities Industry Institute, 40th Anniversary Program, March 1992.
- "The Successful 21st Century Enterprise as Customer Driven: Implications for Marketing and Management Science," University of Texas at Austin, Faculty Colloquium, February 1992
- "Time Based Competition: Implications for Marketing Science," INSEAD Faculty Presentation, January 1992.
- "A New Management Paradigm for Israel's Schools of Management: Lessons from the New Wharton MBA Curriculum," Conference on the Future of Management Education in Israel, Jerusalem, Israel, October 16, 1991.
- "Designing & Implementing an Innovative MBA Program: Lessons from the Wharton Experience," Conference on the Future of Management Education in Israel, Jerusalem, Israel, October 16, 1991.
- "How to Develop Products More Often and Get Them to Market Faster: Guidelines for Functional Management," Ambrosetti Group, Milan, Italy, May 9-10, 1991.
- "Management in the 21st Century: Implications to the Fragrance Industry," Summit 2000 Conference of the Fragrance Association, April 8, 1991.

- "Marketing Research and Modeling for the 21st Century Enterprise: The Emerging Crisis and its Challenges," Management Science Roundtable, February 17, 1991, Redington Beach, FL.
- "Inducing Creativity and Innovation in Large Bureaucracies: Lessons from Marketing," RGK 4th International Conference on Creativity and Innovative Management, August 8-10, 1991, Los Angeles, CA.
- "Concept Testing for Generating and Evaluating Positioning Strategies," PDMA Positioning Conference, March 6, 1990, New York, NY.
- "Research Priorities in the Information Technology Area," MSI, Information Technology Steering Group, January 18, 1990.
- "Building the 21st Century Corporation Today: A Marketing Perspective," MASTERSHIP, January 9, 1990, Los Angeles, CA.
- "Globalization: Opportunities for Innovative Research and Modeling," UCLA, January 9, 1990, Los Angeles, CA.
- "Marketing Skills and Strategies for the 1990's," Pfizer International Marketing Managers, December 1989, Lambertville, NJ.
- "Increasing the Effectiveness of Your New Product Development," Indian Institute of Technology, November 1989, Bombay, India.
- "Competitive Advantage Through Strategic Marketing," Contel Corporation, October 1989, Lake of the Ozarks, MO.
- "Management in the 21st Century," Wharton Advanced Management Program, September 1989, Philadelphia, PA.
- "The Contributions of Strategy and Other Business Functions to the Creation of Innovative Marketing Knowledge," AMA Marketing Educators Conference, Chicago, August 1989.
- "The Current and Potential Contributions of Strategy and the Other Business Functions to the Creation of Innovative Marketing Knowledge," AMA Summer Conference, August, 1989, Chicago, IL.
- "Selecting and Negotiating International Strategic Alliances: Applications of the AHP," TIMS Osaka, July 1989.
- "Improving the Effectiveness of the Industrial New Product Development Process: Lessons from Industry – The AS 400 Case," 16th International Research Seminar in Marketing, La Londe les Maures, France, May 19, 1989.
- "Strategic Marketing," Studio Ambrosetti AP Milan Group, May 17, 1989.
- "Developing and Launching New Products: Costs, Risks, and Conditions for Success,"
 Studio Ambrosetti, AF Marketing Group, May 16, 1989.
- "The Marketing Challenge for Top Management:, Promises and Pitfalls of Expert Systems," University of California, Irvine, April 27, 1989.
- "Management in the 21st Century: Implications for Management Research and Education," University of California, Irvine, April 27, 1989.
- "The Globalization of Management Education: Options, Trade-Offs, and an Agenda for Implementation," AACSB Annual Meeting, April 18, 1989, Montreal.
- "A Contrarian Approach to Effective Pricing," The Pricing Institute, March 7, 1989, New York.
- "Achieving Competitive Advantage in Marketing," Securities Industry Association, March 6, 1989, Philadelphia, PA.
- "Courtyard by Marriott: Designing a Hotel Facility with Consumer Based Marketing Models," presented to the TIMS/AMA seminar Marketing Science: A Developmental Tool for Management Scientists, New York, November 16, 1988.
- "Technology and Marketing-Driven Global Portfolio of R&D Projects," with Robert DeLuccia presented at the ORSA/TIMS Joint National Meeting in Denver, Co, October 26, 1988.
- "Pitfalls and Challenges of Global Marketing," Second International Conference on Marketing and Development, Karl Marx University, Budapest, Hungary, July 12, 1988.
- "Information Technology and Marketing Strategy," with Eric Clemons, presented at IS, TC and Strategy Plenary Meeting, January 1988.

- "A New Challenge for Human Resource Management: Incorporating a Marketing Perspective," The Lauder Institute: International Human Resource Conference, December 1987.
- "Advances in Marketing Strategy and Research," Wharton Alumni Club, Milan, October 1987.
- "Marketing and Corporate Strategy," Studio Ambrosetti, Milan, October 1987.
- "Marketing for Financial Institutions," Studio Ambrosetti, Milan, October 1987.
- "Proactive Marketing Research and Modeling: Pitfalls and Prospects," PMRG Fall 1987 meeting, Captiva Island, Florida, October 1987.
- "Turning Salespeople and Non-Marketing Executives into Marketing Strategists," AMA Marketing Educators' Conference, Toronto, August 1987.
- "International Marketing," Wharton Alumni Club, Toronto, August 1987.
- "Marketing and Technology: Progress, Problems, and Prospects," European-American Symposium, Enschede, The Netherlands, June 29-July 1, 1987.
- "Second Generation Expert Systems: Incorporating Enhanced Explanation and Learning," Marketing Science Conference, Jouy-en-Josas, France, June 24-26, 1987.
- "Market Segmentation: Shortcomings and Opportunities," 1987 Attitude Research Conference, West Palm Beach, Florida, May 1987.
- "Advances in Marketing Research and Modeling," Studio Ambrosetti, Milan, December 1986
- "Advances in Management Strategy: A Marketing Perspective," The Institute of Management Consultants, March 1986.
- "The Marketplace of the Future: Global Consumers," Advertising Research Foundation 50th Anniversary Conference, March 1986.
- "A Marketing Perspective for Public Management: Research Implications," Wharton Department of Public Policy and Management Brown Bag Seminar, January 1986.
- "Advances in Global Marketing Strategy: Concepts, Methods, and Applications," International Symposium on Recent Developments in Management Research, Helsinki, Finland, 1986.
- "Expert Systems in Marketing," TIMS October 1986 Conference, Miami.
- "Advances in Portfolio Analysis and Strategy," Chinese Management Association, Taipei, July 1985.
- "New Development in Marketing and Planning," WEFA/Lauder Seminar, June 1985,
 Tokyo, Japan. Sessions on Advances in Market Segmentation, Product Positioning and Portfolio Analysis and Strategy.
- "Advances in Portfolio Analysis and Strategy," University of Illinois, Theories of Marketing Practice Conference, May 1985
- "Micro Computers in Marketing," Marketing Science Conference, March 1985.
- "Global Marketing Strategies," New York University, 1985.
- "Diffusion Models: The State of the Art," ASA conference, 1984.
- "Management Education in a Global Context," University of Pennsylvania Conference on Management Education and Foreign Languages, December 1984;
- "Generating and Evaluating Industrial Marketing Strategies Using the AHP," TIMS Conference, November 1984;
- A Innovation Diffusion and New Product Forecasting," TIMS Conference, November 1984:
- "Foreign Market Entry and Import Protection Strategies," Israel Institute of Management, October 1984.
- "The Contribution of Consulting to the Consumer Research Discipline," ACR conference, October 1984.
- "The CEO and the Board," Strategic Management Conference, October 1984.

PROFESSIONAL AFFILIATIONS AND AWARDS

Professional Affiliations

- Fellow of the International Academy of Management (since 1989), Chancellor 2000-, Vice Chancellor for the Americas, 1996-2000
- 2. Academy of International Business
- 3. American Marketing Associations
- 4. American Association for Public Opinion Research
- 5. American Psychological Association, Division of Consumer Psychology (Div. 23)
- 6. Association for Consumer Research
- 7. International Communication Association
- 8. Product Development and Management Association
- 9. Psychometric Society
- 10. Strategic Management Society
- 11. INFORMS The Institute of Management Sciences
- 12. The Market Research Society (London)

Professional Awards

1. Honorary Degrees

M.A. Honors, University of Pennsylvania, 1971

2. Awards

- Honorary Fellow of the Decade, Interdisciplinary Center, Herzliya (Israel), May 2004.
- The 2003 Elsevier Science Distinguished Scholar Award of the Society for Marketing Advances
- One of the 10 Grand Auteurs in Marketing. [Alain Jolbert, EMS Management and Societe, 2000]
- One of 18 JAR articles in the Special Classics Issue of articles that have withstood the test of time. Nov./Dec. 2000.
- The Paul D. Converse Award, 1996.
- American Marketing Association/Irwin Distinguished Educator Award, 1993.
- First Faculty Impact Award, Wharton Alumni Association, 1993.
- First Runner-Up in the 1988 Franz Edelman Award for Management Science/Achievement.
- The 1985 Charles Coolidge Parlin Award.
- Elected as the 1984 member of the Attitude Research Hall of Fame.
- Delivered the 13th (1981) Albert Wesley Frey Lecture, University of Pittsburgh.
- My *Product Policy* book won the **1979 Book of the Year Award** given by the editors of Expansion (Mexico).
- Winner of two **Alpha Kappa Psi Foundation Awards** for the best article published in the *Journal of Marketing* in 1973 and 1976.
- Runner up of the 1983 William O'Dell Award for "the article published 5 years earlier in JMR which stood the test of time and made the most significant long run contribution to Marketing Theory, methodology and practice".
- **Winning paper** (with Paul E. Green) of American Psychological Association Division of Consumer Psychology, 1972 Research Design Competition.
- A finalist (top 5) for the 1980 Wharton Award for teaching excellence.

3. Citations

- Third highest ranked Marketing Scholar in the University of Maryland's Kirkpatrick and Locke Faculty Scholarship Study, 1985 (based on number of publications, citations, and peer ratings).
- 10th highest ranked marketing Scholar in the Cote, Leong and Cote "Assessing the Dissemination and Utilization of Marketing Research in the Social Sciences: A Citation Analysis Approach," 1990.

4. Research Grants

- National Science Foundation: U.P. Research Grant (Summer 1970);
- General Foods, the Jell-0 Division (1971);
- N.W. Ayer (1972) (with Paul E. Green);
- Downe Communication, Inc. (1972);
- Lever Brothers (1972) (with Paul E. Green);
- Thomas Jefferson University Hospital (1973);
- AT&T (1973);
- The Robert Wood Johnson Foundation Clinical Scholar Fund (1974);
- The John and Mary R. Markle Foundation with R.E. Frank (1975-1976);
- National Science Foundation (Grant No. 51575-12928) (1975);
- The National Health Care Management Center of the Leonard Davis Institute with Thomas Robertson (1977).

5. Fellowships

- Hebrew University Awards 1959/1960; 1964/1965; 1965/1966;
- Ford Foundation Fellowship 1963/1964;
- Owen D. Young: General Electric Fellowship in Marketing 1964/1965; 1965/1966;
- Bankendorf Fellowship 1964/1965;
- Stanford University Fellowship 1964/1965; 1965/1966.

6. Illustrative Recent Media Coverage

- Knowledge@Wharton citations:
 - o Farewell, Peter Drucker: A Tribute to an Intellectual Giant [November 16, 2005]
 - Should Your Next CEO Be a Philosopher? [interview, February 9, 2005]
 - What's the Buzz About Buzz Marketing? [interview, January 12, 2005], reprinted in Wharton Alumni Magazine, Winter 2005
 - Amazon's Multiple Personalities [interview, January 14, 2005]
 - Back to the Drawing Board: Is the Traditional Theory of the Firm Obsolete? [interview, October 6, 2004]
 - o The Power of Impossible Thinking [book, August 25, 2004]
 - What's Behind the 4-Minute Mile, Starbucks, and Moonlanding? The Power of Impossible Thinking [book, July 14, 2004]
 - A Lofty Take on Leadership: Mountain Climbing and Managing Companies [book, September 24, 2003]
 - o How Business Can Prepare for War [conference, February 9, 2003]
 - Could a Cyber-Terrorist Take Down Your Company? Don't Wait to Find Out [conference, August 28, 2002]
 - The New Business Reality [conference, January 30, 2002]
 - What Webvan Could Have Learned from Tesco [interview, October 10, 2001]
 - o What's in Store for Capital Markets and the Economy? [interview, September 26, 2001]
 - Did Terrorists Blow Up the Recovery? [interview, September 13, 2001]
 - Dotcom Bomb Hits the Publications that Covered It [interview, August 29, 2001]
 - o Can Priceline Remain Profitable? [interview, August 15, 2001]
 - Good vs. Great Leaders: The Difference is Humility, Doubt, and Drive [conference, June 20, 2001]
 - o It's Not Easy Being Paul Green [interview, November 8, 2000]
 - Three Marketing Lessons from the Love Bug [interview, May 24, 2000]
 - Just-in-Time Education: Learning in the Global Information Age [paper, August 30, 2000]
 - o New Rules of Digital Marketing [interview, October 13, 1999]
 - o Who's Buying on the Internet? [paper, September 1, 1999]
 - o Who Is Buying on the Internet? [paper, November 4, 1999]
 - Marketing Strategy in the Global Information Age [lecture, July 23, 1999]
 - The Knowledge Edge [conference, June 23, 1999]

- Goh, Dr. Sunny T.H. "How to Make the Impossible Possible." *The Star Online*. July 10, 2006. thestar.com.my/news/story.asp?file=/2006/7/10/business/14512212&sec=business.
- A link has been placed for the book The Power of Impossible Thinking on the website, <u>www.worksavvy.ws/organization.htm#yourself</u> as a recommendation to entrepreneurs and the diagram from page xxiv of the book is shown in the section of the website, "Organizing Yourself: Your Mind, Your Attitude, Time and Planning."
- "How Business Ideas are Born," MoneyControl.com, June 2, 2006.
- "Think You Know More Than Your Boss? You Just Might," Beepcentral.com, April 24, 2006.
- "Creativity Comes to B-Schools," Business Week Online, March 26, 2006.
- Thomas Group Review. The Power of Impossible Thinking: A conversation with Yoram (Jerry)
 Wind and Jim Taylor. Also appeared at Knowledge Leadership @ Thomas Group.
- The Power of Impossible Thinking selected as one of the five outstanding books on "Thinking Outside the Box" by the Swiss Journal CASH on March 16, 2006.
- "Marketing Prof. Gives Crash Course in Brand Image," Daily Pennsylvanian, February 9, 2006.
- "Churning Out Books for the Bigwigs," Daily Pennsylvanian, November 10, 2005.
- Inaugural Thought Leader interview, The Brand Strategy Roundtable Journal, November 2005.
- A number of radio interviews re The Power of Impossible Thinking, including:
 - o Something You Should Know with Mike Carruthers, March 2006.
 - o Mix 92.9 Morning Show, Nashville, March 2006.
 - o KRMB Radio, Strategies for Living, Shrevesport, LA, August 11, 2004.
 - o WKCT Radio, Drive Time, Bowling Green, KY, August 20, 2004.
 - WABJ Radio, John Sabastian Morning Show, Detroit, MI, August 18, 2004.
 - o WKNO Radio, Smart Copy, Memphis, TN, August 17, 2004.
 - o KIKK Radio, Salt Lake City, UT, November 6, 2004.
- "Winds of Change," The Economic Times, Brand Equity, June 1, 2005, front page.
- "From Ink to Implementation: New Press Wharton School Publishing Co-Editors Say They Aim for Sound Management Titles that You Can Do Something With," *BusinessWeek Online*, April 11, 2005.
- "Power of Mental Models," Asia Inc. April 2005, pp. F14-15.
- "Challenge Your Mental Models," The Edge Malaysia, March 21, 2005.
- "Meet the Master-Minds: Jerry Wind Reveals the Power of Impossible Thinking," Management Consulting News, March 3, 2005.
- "Mental Power Tool," Automotive Design and Production, 2004.
- "Read All About It: Q&A with Jerry Wind about Wharton School Publishing," Wharton Alumni Magazine, Spring 2004.
- "Comment s'addresser au consummateur "Post-bull"? D'apres Convergence Marketing Strategies for Reaching the Hybrid Consumer, Business Digest 127 (February 2003), pp. 19-20.
- "Wealth is Created During Periods of Uncertainty," Fast Company, April 2002, pp. 87-88.
- "Thought Leaders: Convergence Marketing: Preview an excerpt from the book by Wharton Professor Jerry Wind and Professor Vijay Mahajan of the University of Texas," Wharton's E-Buzz, October 2001; and Knowledge@Wharton, October 2001.
- "Wind of Change," The Peak, Volume 17, Number 1, 2001.
- "Conversation with Jerry Wind," Singapore, October 2000; abstract reproduced in http://can.mediacorpnews.com/analysis prog/incon/incon wind1.htm.
- "You Can't Be An Extremist," Globs March 8, 2001 (Hebrew).

PERSONAL DATA

Office: The Wharton School

University of Pennsylvania Philadelphia, PA 19104 Tel: (215) 898-8267 Fax: (215) 898-1703

E-mail: windj@wharton.upenn.edu

Marital Status: Married to Vardina Wind, Artist, (BA in Sociology, MA in Communications); Two children, 38

and 44.

Illustrative Pro Bono Activities

<u>The Philadelphia Museum of Art</u>. Trustee (1992-); Member of the Corporate Executive board of the Museum (1996-); Led a trustee committee and the management and curatorial staff of the museum in the development of a market driven strategy, (1990); Member of the Nominating Committee (1999-2002); Member of Trustee Committees for Development (1993-1997); Special Exhibitions (1993-1995); and Strategy (1997-1998); Chairman, Audience Building Committee (2004-);

<u>The Interdisciplinary Center</u>, Herzliya (Israel), all planning activities and other involvement (as outlined on p. 40), since 1994.

American Friends of IDC – Founding President (1998-2002); Member (2003-).

National Constitution Center, Member, Strategic Planning Steering Committee (2005-)

<u>Business for Diplomatic Actions</u>, Member, Advisory Board and Coordinator of the Wharton research efforts in this area (2005-)

Lauder Institute Alumni Association, Advisory Board (2005-)

Institute of Contemporary Art (ICA). Help guide a strategic planning process (2001).

<u>University of Pennsylvania Museum of Archeology and Anthropology</u>. Help establish a vision and revenue generation strategies (1999).

The Philadelphia Orchestra: Advisor regarding the development of Marketing Strategy (1994-1997).

<u>The Jewish Federation of Greater Philadelphia</u>: Member of the Financial Resource Development Committee, 1990-1992.

Operation Independence, Israeli Management School Oversight Committee, 1991-1992.

Affiliations:

The Philadelphia Museum of Art – Trustee (Philadelphia)
The Institute of Contemporary Art of the University of Pennsylvania (Philadelphia)
Pennsylvania Academy of the Fine Arts (Philadelphia)
The Museum of Modern Art (New York)
American Craft Museum (New York)
Whitney Museum of American Art (New York)
The Jewish Museum (New York)
Guggenheim Museum (New York)
U.S. Holocaust Memorial Museum (Washington D.C.)

APPENDIX B

SCREENER AND SCREENING RESULTS



T: 212. 633.1100 Field Fax: 212. 633. 6621 www.datadw.com

SATELLITE RADIO STUDY

TOP SHEET

(THIS IS A <u>PERSONAL</u> INTERVIEW)

- SCREENER -

		RESPONDENT I.D. #:
(RECORD AT END OF INTERVIEW. PLEASE	PRINT.)	
RESPONDENT'S NAME:		TEL. # ()
ADDRESS:		
CITY:	STATE:	ZIP:
INTERVIEWER:		DATE:



Data Development Worldwide

120 Fifth Avenue

New	York,	NY	100	1 1					
T: 212. 633.1100									
Field Fax: 212. 633. 6621									
www.datadw.com									

	\sim	DI	١,	\sim 1	10	ТΔ٠
_	 -4)	Α.	, ,			1 4

- Satellite Radio Subscriber Sirius
- Satellite Radio Subscriber XM
- 3 Satellite Radio Considering Subscribing Sirius
- Satellite Radio Considering Subscribing XM

Time Main Interviev	am/pm							
Time Main Interviev	am/pm							
Length of Main Inte	(7)(8)							
Study #02-629	ID #:	1 – 5						
September, 2006	CARD #:	6 – 1						
RESPONDENT I.D. #:								

(9) _____

VEC

SATELLITE RADIO STUDY

- SCREENER -

_ of Data Development Worldwide. We are a national marketing research firm and are currently conducting a survey and would like to include your opinions. Let me assure you we are doing this for research purposes only and that no one will sell you anything as a result of this study. Your answers will be held in the strictest confidence.

NOTE: RECORD ALL TERMINATIONS WHICH OCCUR IN ANY QUESTION A - D BY CIRCLING THE NEXT AVAILABLE NUMBER IN GRID AT BOTTOM OF THIS BOX. RECORD ONLY ONE TERMINATION PER CONTACT. RE-USE SCREENER UNTIL YOU REACH A QUALIFIED RESPONDENT.

- (IF RESPONDENT HAS LANGUAGE/HEARING PROBLEM, ETC., IS IN A HURRY, REFUSES Α. INTERVIEW OR APPEARS INTOXICATED, TERMINATE.)
- B. (IF YOU KNOW THE RESPONDENT AT ALL, TERMINATE.)

(HAND RESPONDENT CARD 1)

C. Are you or any members of your household employed in any of the industries listed on this card?

		IES	NO
	An insurance company	[]	[]
(IF "YES" TO ANY BOXED	A marketing research firm	[]	[]
INDUSTRY, TERMINATE	An advertising agency	[]	[]
AND RECORD BELOW.)	The entertainment industry	[]	[]
	A satellite radio provider	[]	[]
	A cable TV provider	[]	[]
	An Internet service provider	[]	[]
//·			

(TAKE BACK CARD 1)

D. During the past three months have you taken part in any market research survey other than a political poll? (IF "YES," TERMINATE.)

RECORD TERMINATIONS WHICH OCCUR IN ANY QUESTION A - D HERE:

01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 (10)(11)

I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your responses will be kept confidential. Which of these groups includes your age? E.

(R	ECORD	<u>ONE</u> AN	ISWER.)											
		(TE	ERMINA	TE IN FI	RST BO	X BELO	OW) ←	- A. L	Inder 18	years		а			
												(12)			
		IE AC	E CCDE	ENING		OPEN,		B. 1	8 – 24 ye	ears		1			
						RMINAT	I .	C. 2	C. 25 – 34 years 2						
			PPROP		•		` - ←	D. 3	D. 35 – 49 years 3						
								E. 5	0 – 64 ye	ears		4			
								1				5			
		/==		TC INI CI	DOT D	V DEL C	514 /5	<u>'</u>							
		(16	CHIMINA	I E IN FI	KOI BU)X DELC	JVV) 4 —	– (DO	<u>NOI</u> RE	AD) Reit	isea	b			
(T	AKE BA	CK CAR	RD 2)												
	DER 18" (E-USE SC			<u>GE</u> ", TEF	RMINATI	E. CIRCL	E NEXT	AVAILA	BLE NUM	IBER BEL	OW. E	RASE			
1	2	3	4	5	6	7	8	9	10	11	12	(13)			
			OTA MA	LES – 18	<u> 3-24</u> C	IRCLE N	EXT AVA	ILABLE	NUMBE	R BELOW	. ERAS	SE AND RE-			
USE SO	CREENEF			_		_		•			4.0	(4.4)			
1	2	3					8				12	(14)			
	NATE C CREENEF		OTA MA	LES - 2	5-34 C	IRCLE N	EXT AVA	ILABLE	NUMBE	RBELOW	. ERAS	SE AND RE-			
1 USE SI	ZNEENER 2	i. 3	4	5	6	7	0	0	10	11	10	(15)			
TEDMI							8 EVT AVA					SE AND RE-			
	CREENEF		O I A IVIA	LES – 3:	5-49 C	INCLE N	EALAVA	ILADLE	NUMBE	1 DELUW	. ENAS	E AND RE-			
1	2	3	4	5	6	7	8	9	10	11	12	(16)			

00=00	— — — .											
1	2	3	4	5	6	7	8	9	10	11	12	(14)
TERMIN	ATE C	VER QL	JOTA MA	LES – 2	5-34 C	IRCLE N	EXT AVA	ILABLE	NUMBE	R BELOW	/. ERAS	E AND RE-
USE SCREENER.												
1	2	3	4	5	6	7	8	9	10	11	12	(15)
TERMIN	ATE C	VER QL	JOTA MA	LES - 3	<u>5-49</u> C	IRCLE N	EXT AVA	ILABLE	NUMBE	R BELOW	/. ERAS	E AND RE-
USE SC	REENEF	₹.										
1	2	3	4	5	6	7	8	9	10	11	12	(16)
TERMIN	ATE C	VER QL	JOTA MA	LES - 5	<u>0-64</u> C	IRCLE N	EXT AVA	ILABLE	NUMBE	R BELOW	/. ERAS	E AND RE-
USE SC	REENEF	₹.										
1	2	3	4	5	6	7	8	9	10	11	12	(17)
TERMIN	ATE C	VER QL	JOTA MA	LES - 6	5+ CIR	CLE NEX	XT AVAIL	ABLE N	UMBER	BELOW.	ERASE	AND RE-
USE SC	REENEF	₹.	•	•								
1	2	3	4	5	6	7	8	9	10	11	12	()
												-

TERMIN	ATE	OVER QU	JOTA FEI	MALES -	- 18-24 -	- CIRCLE	NEXT	AVAILABL	E NUN	IBER BEL	OW. EF	RASE AND
RE-USE	SCRE	ENER.										
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	ATE	OVER Q	JOTA FEI	MALES -	- 25-34	- CIRCLE	NEXT	AVAILABL	E NUN	IBER BEL	OW. EF	RASE AND
RE-USE	SCRE	ENER.										
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	ATE	OVER QI	JOTA FEI	MALES -	- <u>35-49</u>	CIRCLE	NEXT	AVAILABL	E NUN	IBER BEL	OW. EF	RASE AND
RE-USE	SCRE	ENER.										
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	ATE	OVER QI	JOTA FEI	MALES -	<u>- 50-64</u>	- CIRCLE	NEXT	AVAILABL	E NUN	IBER BEL	OW. EF	RASE AND
RE-USE	SCRE	ENER.										
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMINATE OVER QUOTA FEMALES - 65+ CIRCLE NEXT AVAILABLE NUMBER BELOW. ERASE AND												
RE-USE	SCRE	ENER.										
1	2	3	4	5	6	7	8	9	10	11	12	()

F.	Which, if any, of the following decisions do you make or take part in making for your household?
	(CIRCLE ALL THAT APPLY.)

		()
	Decision to subscribe to cable TV	1
	Decision to subscribe to an Internet service	2
	Decision to subscribe to satellite radio	3
	Decision to subscribe to a wireless phone service	4
	Decision to subscribe to satellite TV	5
(TERMINIATE) 4	None of these	*
(TERMINATE) ◀	Refused	*

(TAKE BACK CARD)

RESPONDENT MUST BE A BOXED ANSWER IN Q. F. IF NOT, TERMINATE IN APPROPRIATE BOX BELOW.

TERMII	NATE	MALE 1	<u>8-24</u>	CIRCLE	NEXT.	AVAILAE	BLE NU	MBER B	ELOW.	ERASE	AND R	E-USE	
SCREE	NER.												
1	2	3	4	5	6	7	8	9	10	11	12	()	
TERMIN	NATE	MALE 2	<u>5-34</u>	CIRCLE	NEXT.	AVAILAE	BLE NU	MBER B	ELOW.	ERASE	AND R	E-USE	
SCREE	NER.												
1	2	3	4	5	6	7	8	9	10	11	12	()	
TERMIN	NATE	MALE 3	<u>5-49</u>	CIRCLE	NEXT.	AVAILAE	BLE NU	MBER B	ELOW.	ERASE	AND R	E-USE	
SCREE	NER.												
1	2	3	4	5	6	7	8	9	10	11	12	()	
TERMIN	NATE	MALE 5	<u>0-64</u>	CIRCLE	NEXT.	AVAILAE	BLE NU	MBER B	ELOW.	ERASE	AND R	E-USE	
SCREE	NER.												
1	2	3	4	5	6	7	8	9	10	11	12	()	
TERMIN	NATE	MALE 6	<u>5+</u> Cl	RCLE N	EXT A	VAILABL	E NUM	BER BE	LOW. E	RASE	AND RE-	USE	
SCREE	NER.												
1	2	3	4	5	6	7	8	9	10	11	12	()	
·			·	·	·		·					·	

TERMIN	NATE	FEMAL	E 18-24	CIRC	LE NEX	T AVAI	LABLE	NUMBER	R BELOV	V. ERA	ASE AND	RE-USE
SCREE	NER.											
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	NATE	FEMAL	E 25-34	CIRC	LE NEX	T AVAI	LABLE	NUMBER	R BELOV	V. ERA	ASE AND	RE-USE
SCREE	NER.											
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	NATE	FEMAL	E 35-49	CIRC	LE NEX	T AVAI	LABLE	NUMBER	R BELOV	V. ERA	ASE AND	RE-USE
SCREE	NER.		_									
1	2	3	4	5	6	7	8	9	10	11	12	()
1 TERMIN						7 T AVA I						() RE-USE
1 TERMII SCREE	NATE					7 T AVA I						() RE-USE
	NATE					7 T AVAI 7						() • RE-USE ()
SCREE 1	- NATE NER. 2	FEMAL 3	E 50-64	 CIRC 5	LE NEX	7	LABLE 8	NUMBEF	10	V. ERA	ASE AND	()
SCREE 1	- NATE NER. 2 NATE	FEMAL 3	E 50-64	 CIRC 5	LE NEX	7	LABLE 8	NUMBEF	10	V. ERA	12	()

(HAND RESPONI	DENT CARD 4	I)
---------------	-------------	----

Which of these services,	if any, do you	or your household	currently subscribe to	o? (CIRCLE ALL TI	TAF
APPLY.)					

 Cable TV
 1

 Satellite TV
 2

 Broadband Internet
 3

 Satellite radio
 4

 Wireless phone service
 5

 None of these
 6

 Don't know
 0

(ASK Q. H IF "SATELLITE RADIO" CIRCLED IN Q. G ABOVE. OTHERWISE, SKIP TO INSTRUCTIONS BEFORE Q. I)

(HAND RESPONDENT CARD 5)

H. Which of the following best describes the type of satellite radio you or your household currently subscribes to? (RECORD ONE ANSWER)

(ASK Q. I FOR EACH ITEM NOT CIRCLED IN Q. G.)

I. Are you or your household <u>currently</u> considering subscribing to (<u>INSERT ITEM</u>) in the next 30 days? (RECORD ONE ANSWER FOR EACH LISTED ITEM)

	Yes	No	Don't Know	
Cable TV	1	2	3	()
Satellite TV	1	2	3	()
Broadband Internet	1	2	3	()
Satellite radio	1	2	3	()
Wireless phone service	1	2	3	()

(ASK Q. J IF "YES" TO "SATELLITE RADIO" CIRCLED IN Q. I ABOVE. OTHERWISE, SKIP TO INSTRUCTIONS BEFORE Q. K) (HAND RESPONDENT CARD 5)

J. Which of the following best describes the type of satellite radio you or your household are considering? (RECORD ONE ANSWER)

Appendix B Screener.doc 4

(ASK Q. K IF BOXED ANSWER IN Qs	. G AND H - SATE	LLITE RADIO SU	JBSCRIBER)
(HAND RESPONDENT CARD 6)			

K.		atellite r	NDENT CAI adio service		u or your	househ	old <u>curr</u>	ently sub	scribe to	? (REC	ORD ONE	
								Ciriuo				() 1
												2
												3
					/TEDA							
					(IEKN	IIINA I E	•	Dontkn	ow			
Г	TERMINATE	DON'T	KNOW SER	VICE -	MALES -	- 18-24 -	- CIRCL	E NEXT	AVAILAB	LE NUM	BER BELO	OW.
			SCREENER									
	1 2			5	6	7	8	9	10	11	12	()
			KNOW SER		MALES -	<u>- 25-34</u> -	- CIRCL	E NEXT	AVAILAB	LE NUM	BER BELO	OW.
"	1 2		4	5	6	7	8	9	10	11	12	()
-			KNOW SER									
			SCREENER		III/\LLO	00 10	002					5
	1 2			5	6	7		9		11	12	()
			KNOW SER		MALES -	<u>- 50-64</u> -	- CIRCL	E NEXT	AVAILAB	LE NUM	BER BELO	OW.
1	_		SCREENER		_	_	_	_				0
-	1 2		<u> </u>	5	6		8			11	12	() W EDAGE
	AND RE-USE		KNOW SER	VICE -	MALES -	<u>- 65+</u> (JIRCLE	NEXI A	AILABL	E NUMBI	ER BELOV	W. ERASE
	1 2			5	6	7	8	9	10	11	12	()
	<u> </u>					<u> </u>			10			()
			KNOW SER		FEMALE	S – 18-2	4 CIR	CLE NEX	T AVAIL	ABLE NU	JMBER BE	ELOW.
E	ERASE AND	RE-USE	SCREENER									
_	1 2	3	4	5	6		8	9	10	11	12	()
			KNOW SER		FEMALE	<u>S – 25-3</u>	<u>4</u> CIR	CLE NEX	T AVAIL	ABLE NU	JMBER BE	ELOW.
•	1 2			5	6	7	8	9	10	11	12	()
F			KNOW SER									
			SCREENER				<u> </u>					
	1 2		4	5	6	7	8	9	10	11	12	()
			KNOW SER		FEMALE	S - 50-6	<u>4</u> CIR	CLE NEX	T AVAIL	ABLE NU	JMBER BE	ELOW.
			SCREENER		0	7	0	0	10	4.4	40	()
-	1 2		4 KNOW SER	5	6 EEMALE	7	8 CIRC	9 LENEVT	10	11 DIENUM	12	()
Ī	ERASE AND	RE-USE	SCREENER	VICE -	FEWALE	<u> </u>	CIRC	LE NEXI	AVAILAI	DLE NUIV	IDEN DEL	.Ow.
	1 2			- 5	6	7	8	9	10	11	12	()
												V
			OXED ANSV		N Qs. I A	ND J	SATEL	LITE RA	DIO CO	NSIDER	ING)	
L.			NDENT CAI adio service		NI CURRAN	tly consi	derina	euheorihi	na to? /	RECORI	D ONE M	ENTION \
L.	VVIIICII S	altille I	aulu selvice	are yo	ou <u>currerri</u>	uy consi	uenny	อนมอบาเปเ	ing to: (ILCON	O O INE IVI	-
												()

L. \	Which satellite rad	io service are you <u>currer</u>	<u>ntly</u> considering subscribing to a	? (RECORD ONE MENTION.)
------	---------------------	----------------------------------	--	-------------------------

	()
Sirius	1
XM	2
Both	3
Don't know/have not decided	4

()

QUOTA QUALIFICATIONS

SATELLITE SUBSCRIBER: MUST BE SATELLITE RADIO CIRCLED IN Q.G AND BOXED ANSWER CIRCLED IN Q.H AND "SIRIUS", "XM" OR "BOTH" IN Q.K.

SATELLITE RADIO CONSIDERING SUBSCRIBING: MUST BE "YES" TO SATELLITE RADIO CIRCLED IN Q.I AND BOXED ANSWER CIRCLED IN Q.J.

REFER TO QUOTA QUALIFICATION ABOVE. IF RESPONDENT DOES NOT QUALIFY FOR EITHER QUOTA GROUP, TERMINATE AND CIRCLE NEXT AVAILABLE NUMBER IN APPROPRIATE BOX BELOW..

9

10

11

12

TERMINATE -- DOES NOT SUBSCRIBE/CONSIDER SUBSCRIBING – MALES – 18-24 -- CIRCLE NEXT

TERMINATE -- DOES NOT SUBSCRIBE/CONSIDER SUBSCRIBING – MALES – 25-34 -- CIRCLE NEXT

AVAILABLE NUMBER BELOW. ERASE AND RE-USE SCREENER.

AVAILABLE NUMBER BELOW. ERASE AND RE-USE SCREENER.

1	2	3	4	5	6	7	8	9	10	11	12	()
									S – 35 - 49	CIRC	LE NEXT	
AVAILA	ABLE NUI	MBER B	ELOW. E	ERASE A	AND RE-	USE SCF	REENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()
									S – 50-64	4 CIRC	LE NEXT	
AVAILA	ABLE NUI	MBER B	ELOW. E	ERASE A	AND RE-	USE SCF	REENER.			_		
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	NATE D	OES NO	T SUBS	CRIBE/C	ONSIDE	R SUBS	CRIBING	- MALE	S – 65+ -	- CIRCL	E NEXT	
AVAILA	ABLE NUI	MBER B	ELOW. E	RASE A	ND RE-	USE SCF	REENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()
									LES – 18	<u> -24</u> CI	RCLE NE	XT
AVAILA	ABLE NUI		ELOW. E	ERASE A	AND RE-	JSE SCF	REENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()
									LES - 25	<u>-34</u> CI	RCLE NE	XT
AVAILA	ABLE NUI											
1	2	3	4	5	6	7	8	9	10	11	12	()
									LES - 35	<u>-49</u> CI	RCLE NE	XT
AVAILA	ABLE NUI	MBER B	ELOW. E	ERASE A	AND RE-	USE SCF	REENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()
									LES - 50	<u>-64</u> CI	RCLE NE	XT
AVAILA	ABLE NUI	MBER B	ELOW. E	ERASE A	AND RE-	USE SCF	REENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMINATE DOES NOT SUBSCRIBE/CONSIDER SUBSCRIBING - FEMALES - 65+ CIRCLE NEXT												
AVAILA	ABLE NUI					USE SCF				_		

IF QUOTA FOR WHICH RESPONDENT QUALIFIES IS FILLED, TERMINATE AND RECORD IN APPROPRIATE BOX BELOW.

OVER QUOTA – SATELLITE RADIO SUBSCRIBER -- CIRCLE NEXT AVAILABLE NUMBER BELOW. ERASE AND **RE-USE SCREENER.** 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50

OVER QUOTA – SATELLITE RADIO CONSIDERING SUBSCRIBING -- CIRCLE NEXT AVAILABLE NUMBER BELOW. ERASE AND RE-USE SCREENER. 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50

M.		Do	you	wea	r gla	asse	s or	con	tact	lens	ses I	whe	n yo	u re	ad?										
																(,	ASK	Q.	N) -	←	Ye	es			1
															(5	SKIF	то	Q.	O) ·	—	No	o			2
N.						"YE ur g					or a	re yo	ou w	eari	ng y	our	con	tact	lens	es t	oday	y?			
													(C	ОМТ	ΓINU	JE W	/ITH	Q.	O) -	←	Ye	es			1
							(TI	ERN	IINA	ΤE	IN A	PPI	•						-						
TE	RMI	NA7	ΓE	NO.	GL	ASS	SES	CO	NTA	CTS	S – S	SAT	ELL	ITE	RA	DIO	SUI	BSC	RIB	ER ·	C	IRC	LEN	NEXT	
ΑV	AIL	ABL	E N	UM	BEF	RBE	LO	N. I	ERA	SE	AND	RE	-US	E S	CRE	EEN	ER.								
01	02	03	04	05	06	07	80	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	
26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	
																						BSC	CRIE	BING	
		ΕN																							
		03																							
26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	
О.		REC	COR	ID G	iΕΝΙ	DER	OF	RE	SPC	DND	ENT	-													()
																					M	ale			1
																					Fe	emal	le		2

(ASK EVERYO	DNE)
-------------	------

P. We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20 minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in this study?

<u>TERMINATE -- REFUSED TO PARTICIPATE – SATELLITE RADIO SUBSCRIBER</u> -- CIRCLE NEXT AVAILABLE NUMBER BELOW. ERASE AND RE-USE SCREENER.

01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50

<u>TERMINATE -- REFUSED TO PARTICIPATE - SATELLITE RADIO CONSIDERING SUBSCRIBING -- CIRCLE NEXT AVAILABLE NUMBER BELOW.</u> ERASE AND RE-USE SCREENER.

01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50

Q. May I please have your full name, address and phone number? You can be assured that your name and phone number will <u>not</u> be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

TERMINATE -- REFUSED PHONE NUMBER - SATELLITE RADIO SUBSCRIBER -- CIRCLE NEXT AVAILABLE NUMBER BELOW. ERASE AND RE-USE SCREENER.

01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50

TERMINATE -- REFUSED PHONE NUMBER - SATELLITE RADIO CONSIDERING SUBSCRIBING -- CIRCLE NEXT AVAILABLE NUMBER BELOW. ERASE AND RE-USE SCREENER.

02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50

BRING RESPONDENT TO INTERVIEWING AREA. DO <u>NOT</u> DISCUSS THE SUBJECT MATTER OF THE STUDY WITH THE RESPONDENT WHILE WALKING TO FACILITY.

NOTE: IF RESPONDENT WEARS GLASSES/CONTACT LENSES, BE SURE HE/SHE IS WEARING THEM WHEN ADMINISTERING MAIN QUESTIONNAIRE.

END CD 1

PN: INSTRUCTIONS FOR DETERMINING WHICH QUESTIONNAIRE VERSION TO ADMINISTER

- SATELLITE RADIO SUBSCRIBER SIRIUS VERSION:
 MUST BE SATELLITE RADIO IN Q G AND BOXED ANSWER IN Q.H AND "SIRIUS" IN Q K
- SATELLITE RADIO SUBSCRIBER XM VERSION:
 MUST BE SATELLITE RADIO IN Q G AND BOXED ANSWER IN Q.H AND "XM" IN Q K

(NOTE IF SATELLITE RADIO SUBSCRIBER IN Q G. AND "BOTH" IN Q K ROTATE BETWEEN THE TWO SUBSCRIBER VERSIONS ABOVE

- SATELLITE RADIO CONSIDERING SUBSCRIBING SIRIUS VERSION:
 MUST BE "YES" TO SATELLITE RADIO IN Q I AND BOXED ANSWER IN Q.J AND "SIRIUS" IN Q L
- SATELLITE RADIO CONSIDERING SUBSCRIBING XM VERSION:
 MUST BE "YES" TO SATELLITE RADIO IN Q I AND BOXED ANSWER IN Q.J AND "XM" IN Q L

(NOTE IF " YES" TO SATELLITE RADIO CONSIDERING SUBSCRIBING AND " DON'T KNOW" OR "BOTH" IN Q L, ROTATE BETWEEN THE TWO CONSIDERING SUBSCRIBING VERSIONS ABOVE

Screening Results

	Total Contacts
	4,301
	#
<u>Terminated</u>	
Security	288
Under 18/Refused age	321
Over quota initial age screening	186
Does not make decision to subscribe to satellite radio	603
Does not know service subscribe to	204
Does not subscribe/consider	2,019
Over quota	130
Wear glasses/contacts to read, but don't have them along	33
Refused to participate	50
Refused to give phone number	39
Completed interviews	428

APPENDIX C

MAIN QUESTIONNAIRES



Data Development Worldwide

120 Fifth Avenue New York, NY 10011 T: 212. 633.1100 Field Fax: 212. 633. 6621 www.datadw.com

	()
Sirius	1
XM	2

SATELLITE RADIO

- MAIN QUESTIONNAIRE -

- SUBSCRIBERS -

(INTERVIEWER: RECORD ANSWERS TO QUESTIONS FROM PAPER SCREENER INTO PROGRAM BEFORE CONTINUING WITH Q. 1a.)

(READ VERBATIM:)

Thank you for agreeing to participate in our study. We would like to talk to you today about satellite radio. All of your answers will remain strictly confidential. No one will attempt to sell you anything as a result of participating in this study. We are only interested in your opinions. If you don't know an answer or don't have an answer to a particular question, please don't guess. Just tell me you don't know and we will go on to the next question. If, at anytime, you do not understand a question or do not understand what is being asked of you, just say so and I will repeat the question.

READ AND RECORD THE ANSWERS TO Q. 1a-3b. THIS PART IS NOT SELF-ADMINISTERED.

- 1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)
- 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)
- 2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio? *(RECORD COMPLETE ANSWERS VERBATIM)*

NOTE: IF RESPONDENT ASKS WHAT IS MEANT BY PROGRAMMING, SAY:

By programming we mean both categories of programs or specific programs or channels.

- 2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)
- 3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)
- 3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF COMPUTER AND ANSWER QUESTIONS TO THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS.

IF THE RESPONDENT PREFERS, HAVE HIM/HER READ THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS.

RECORD:

- 1 Respondent entering answers
- 2 Interviewer entering answers

(ASK EVERYONE)

4. Below is a list of the <u>types of satellite radio programming</u>. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects <u>the relative importance of that type of programming to you and</u> your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is <u>not</u> important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? *(RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)*

()
1 Yes (CONTINUE)
2 No
3 Don't know → (REPEAT EXPLANATION)

INTERVIEWER NOTE: IF RESPONDENT ASKS HOW TO CATEGORIZE A PARTICULAR SHOW, REFER TO APPROPRIATE PROGRAMMING GUIDE (i.e., SIRIUS OR XM) AND CLASSIFY ACCORDINGLY.

[PN: ROTATE PROGRAM TYPES]

Types of Programming	Relative Importance As Reflected In # Of Allocated Points
Comedy	
Kids	
Local Weather and Traffic	
Music	
News	
Sports	
Talk and Entertainment	
	TOTAL MUST EQUAL 100

5. Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how <u>desirable</u> it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from <u>0 (zero) = extremely undesirable to 10 = extremely desirable</u>. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear? *(RECORD ONE ANSWER FOR EACH BELOW)*

()
1 Yes (CONTINUE)
2 No
3 Don't know (REPEAT EXPLANATION)

[PN: ROTATE PROGRAM TYPES USING SAME ROTATION USED IN Q. 4. RESPONDENT CAN NOT GIVE THE SAME NUMBER TO OPTIONS "1" AND "4" WITHIN A GIVEN TYPE OF PROGRAMMING. ONLY SHOW ONE PROGRAMMING TYPE ON THE SCREEN AT A TIME, i.e., SHOW ALL OF MUSIC PROGRAMMING, THEN ALL OF NEWS, ETC.]

		Extremo Undesira										emely <u>rable</u>	
A.	Music Programming (Current Offering												
	includes A.)												
	1. No music programming	0	1	2	3	4	5	6	7	8	9	10	()()
	2. Substantially fewer channels and less												
	variety of music than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and the												
	same variety of music as currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more												
_	variety of music than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
B.	News (Current Offering includes B)												
	1. No news programming	0	1	2	3	4	5	6	7	8	9	10	()()
	2. Substantially fewer channels and less	_		_	_		_	_	_	_	_		
	variety of news than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and the	_		_	_		_	_	_	_	_		
	same variety of news as currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more	•		_	_		_	_	_	_	_	40	
_	variety of news than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
C.	 `	0		_	_		_	^	_	_	_	40	
	1. No sports programming	0	1	2	3	4	5	6	7	8	9	10	()()
	2. Substantially fewer channels and less	0		_	_		_	^	_	_	_	40	
	variety of sports than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and same	^		_	0	4	_	•	7	_	_	10	
	variety of sports as currently offered	0	ı	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more	0	4	0	0	4	_	_	7	0	0	10	
Ь	variety of sports than currently offered	0	ı	2	3	4	5	6	7	8	9	10	()()
D.	<u>Talk & Entertainment</u> (Current Offering includes (D)												
	No talk and entertainment programming	0	4	2	3	4	5	6	7	8	9	10	()()
	 No talk and entertainment programming Substantially fewer channels and less 	U	1	2	3	4	5	O	′	0	Э	10	()()
	variety of talk and entertainment than												
	currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and same	U	'	_	0	7	J	U	,	O	9	10	()()
	variety of talk and entertainment as												
	currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more	3	•	-	0	•	J	Ü	•	•	Ü		()()
	variety of talk and entertainment than												
	currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
		•	•	_	_	•	-	-	•	-	-	. •	(/(/

A. For Sirius: 66 Music Channels. For XM: 74 Music Channels.

B. For Sirius: 15 News Channels, For XM: 13 News Channels

C. For Sirius: 8 Sports Channels and Live Game Channels for NBA, NFL, etc. For XM: 13 Sports Channels and Live Game channels for Major League Baseball, NASCAR, etc.

D. For Sirius :22 Talk and Entertainment channels including Howard Stern, Martha Stewart, etc, For XM : 17 Talk and Entertainment channels including Opie and Anthony, Air America, etc.

Now, we would like you to consider the <u>non-programming features of satellite radio</u> such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the <u>non-programming features</u>. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) – <u>extremely undesirable</u> to 10 – <u>extremely desirable</u>. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option. *(RECORD ONE ANSWER FOR EACH BELOW)*

[PN: ROTATE FEATURES. FOR STUB A. BELOW RESPONDENT CAN NOT GIVE THE SAME NUMBER TO OPTION 1 AS GIVEN TO OPTIONS 2 – 4]

	tremely lesirable	e									Extreme Desirabl	,
A. The Number of Minutes of Commercials Per Hour on Music Channels		_										_
No commercials on music channels	0	1	2	3	4	5	6	7	8	9	10	()()
2. 2 minutes of commercials per hour	0	1	2	3	4	5	6	7	8	9	10	()()
3. 5 minutes of commercials per hour	0	1	2	3	4	5	6	7	8	9	10	()()
4. 12 minutes of commercials per hour	0	1	2	3	4	5	6	7	8	9	10	()()
B. Geographic Coverage												
1. Typical FM coverage	0	1	2	3	4	5	6	7	8	9	10	()()
2. Complete nationwide coverage	0	1	2	3	4	5	6	7	8	9	10	()()

Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription. Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) – extremely undesirable to 10 – extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option. (RECORD ONE ANSWER FOR EACH BELOW)

Extremely <u>Undesirable</u>										Extreme Desirab	,
0	1	2	3	4	5	6	7	8	9	10	()()
0	1	2	3	4	5	6	7	8	9	10	()()
0	1	2	3	4	5	6	7	8	9	10	()()
0	1	2	3	4	5	6	7	8	9	10	()()
	0 0 0	0 1 0 1 0 1 0 1	0 1 2 0 1 2 0 1 2 0 1 2	Undesirable 0 1 2 3 0 1 2 3 0 1 2 3	Undesirable 0 1 2 3 4 0 1 2 3 4 0 1 2 3 4	Undesirable 0 1 2 3 4 5 0 1 2 3 4 5 0 1 2 3 4 5 0 1 2 3 4 5	Undesirable 0 1 2 3 4 5 6 0 1 2 3 4 5 6 0 1 2 3 4 5 6 0 1 2 3 4 5 6	Undesirable 0 1 2 3 4 5 6 7 0 1 2 3 4 5 6 7 0 1 2 3 4 5 6 7	Undesirable 0 1 2 3 4 5 6 7 8 0 1 2 3 4 5 6 7 8 0 1 2 3 4 5 6 7 8 0 1 2 3 4 5 6 7 8	Undesirable 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9	Undesirable Desirable 0 1 2 3 4 5 6 7 8 9 10 0 1 2 3 4 5 6 7 8 9 10 0 1 2 3 4 5 6 7 8 9 10

6(c) Please review the list below and tell me if there are any other <u>non-programming features</u> besides the ones listed that you considered in your decision to subscribe and retain your subscription to satellite radio? *(RECORD ALL MENTIONS)*

[PN: ROTATE LIST]

- The number of minutes of commercials per hour on music channels
- Geographic coverage
- The monthly price for a single subscription

1 Other (RECORD VERBATIM AND PROBE: Anything else?)_____

0 No others considered

()

7. Below is a list of the <u>non-programming features of satellite radio</u>. Please review the list and allocate 100 points among the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio.

As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio.

The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)

[PN: SHOW OTHERS FROM Q. 6c. USE SAME ROTATION USED IN Q. 6a.]

Non-programming Type Features Of Satellite Radio	Relative Importance As Reflected In # Of Allocated Points	
The Number of Minutes of Commercials Per Hour on Music Channels		(
Geographic Coverage		(
The Monthly Price for A Single Subscription		(
Other (FROM Q. 6c)		(
Other (FROM Q. 6c)		(
		(
		(
	TOTAL MUST EQUAL 100	

8. Reflecting on your and your family's usage of <u>satellite radio</u> in a <u>typical week</u> how would you estimate the amount of time spent on each of the following program types. Again please do so by allocating 100 points among the type of programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of points, the second most should get fewer points, etc. Make sure the total adds up to 100%. (RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100)

- 6 -

[PN: ROTATE PROGRAM TYPES USING SAME ROTATION AS IN Q. 4]

Type of Programming	Percentage of Time Spent Listening		
Comedy		()
Kids		()
Local Weather and Traffic		()
Music		()
News		()
Sports		()
Talk and Entertainment		()
	TOTAL MUST EQUAL 100%		

ASK Q. 9a FOR EACH PROGRAMMING TYPE LISTED BELOW. ASK Q. 9a – 9d FOR EACH ONE BEFORE GOING ON TO THE NEXT PROGRAMMING TYPE. SHOW ONE AT A TIME. ROTATE ORDER.

- 9(a) As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current programming types were not available. Assuming that all other programming and non-programming features of the service, remain the same. If (INSERT PROGRAMMING TYPE) were not available, would it affect the amount you would be willing to pay for satellite radio? (RECORD YES, NO OR DON'T KNOW FOR EACH.)
- (ASK Q. 9b IF "YES" IN Q. 9a. OTHERWISE, SKIP TO NEXT PROGRAMMING TYPE.)

 How much would you be willing to pay for satellite radio if (INSERT PROGRAMMING TYPE) were available? Please assume that all other programming and non-programming features of the service, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say so. (TYPE IN AMOUNT IN DOLLARS AND CENTS. NOTE: ANSWER IN Q. 9b MUST NOT BE \$12.95)

	Q. 9a				Q. 9b)		
-	Yes	No	Don't Know		Would Be Willing to Pay	Would Cancel Subscription		
If no music programming	1	2	3	()	\$()	0 ()		
If no news programming	1	2	3	()	\$()	0 ()		
If no sports programming If no talk and entertainment	1	2	3	()	\$()	0 ()		
programming	1	2	3	()	\$()	0 ()		

(ASK Q. 9c IF ANSWER IN Q. 9b IS "MORE THAN" \$12.95.)

9(c) Are you willing to pay more than the current price of \$12.95 per month if (INSERT PROGRAMMING TYPE) were available but all other programming and non-programming features of the service remain the same? (RECORD "YES" OR "NO" FOR EACH TYPE)

(ASK Q. 9d IF "NO" IN Q. 9c)

9(d) How much would you be willing to pay for satellite radio if (INSERT PROGRAMMING TYPE) were available? (TYPE IN AMOUNT IN DOLLARS AND CENTS. NOTE: ANSWER MUST BE LESS THAN \$12.95)

	Q. 9c				Q. 9d	
	Yes	No	Don't Know		Would Be Willing to Pay	Would Not Cancel Subscription
If no music programming	1	2	3	()	\$()	0 ()
If no news programming	1	2	3	()	\$()	0 ()
If no sports programming If no talk and entertainment	1	2	3	()	\$(`)	0 ()
programming	1	2	3	()	\$()	0 ()

10. Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would <u>not</u> subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that. (SHOW ONE PROFILE AT A TIME AND RECORD 0-10 FOR EACH PROFILE. EACH RESPONDENT WILL SEE 8 PROFILES WITHIN A BLOCK RANDOMIZED. IN ADDITION, <u>ALL</u> RESPONDENTS WILL SEE THE TWO PROFILES IN BLOCK 9.)

PN: RECORD BLOCK #: <u>(1-8), 9</u>

(ASK EVERYONE)

- 11(a) And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would you miss most about it? *(RECORD COMPLETE ANSWER VERBATIM)*
- 11(b) (PROBE:) Anything else? (RECORD COMPLETE ANSWER VERBATIM)

RESPONDENT

RESPONDENT: PLEASE READ AND SIGN:	
I acknowledge that I was interviewed on this date. During t satellite radio.	his interview I was asked questions about
SIGNATURE:	DATE:
TELEPHONE #:	(FOR VERIFICATION PURPOSES ONLY)
INTERVIEWER	
INTERVIEWER: PLEASE READ AND SIGN:	
I hereby certify that all of the above information was obtained is not personally known to me. I agree to provide this affida	
SIGNATURE:	DATE:

THANK YOU VERY MUCH FOR YOUR COOPERATION!



Data Development Worldwide

120 Fifth Avenue New York, NY 10011 T: 212. 633.1100 Field Fax: 212. 633. 6621 www.datadw.com

	()
Sirius	3
XM	4

SATELLITE RADIO

- MAIN QUESTIONNAIRE -

- CONSIDERING SUBSCRIBING -

(INTERVIEWER: RECORD ANSWERS TO QUESTIONS FROM PAPER SCREENER INTO PROGRAM BEFORE CONTINUING WITH Q. 1a)

(READ VERBATIM:)

Thank you for agreeing to participate in our study. We would like to talk to you today about satellite radio. All of your answers will remain strictly confidential. No one will attempt to sell you anything as a result of participating in this study. We are only interested in your opinions. If you don't know an answer or don't have an answer to a particular question, please don't guess. Just tell me you don't know and we will go on to the next question. If, at anytime, you do not understand a question or do not understand what is being asked of you, just say so and I will repeat the question.

READ AND RECORD THE ANSWERS TO Q. 1a-3b. THIS PART IS NOT SELF-ADMINISTERED.

- 1(a) Why are you considering subscribing to satellite radio? *(RECORD COMPLETE ANSWERS VERBATIM)*
- 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)
- 2(a) What types of satellite radio programming are most critical to your decision whether to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

NOTE: IF RESPONDENT ASKS WHAT IS MEANT BY PROGRAMMING, SAY:

By programming we mean both categories of programs or specific programs or channels.

2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

THERE IS NO Q. 3 ON THIS VERSION

INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF COMPUTER AND ANSWER QUESTIONS TO THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS.

IF THE RESPONDENT PREFERS, HAVE HIM/HER READ THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS.

RECORD:

- 1 Respondent entering answers
- 2 Interviewer entering answers

(ASK EVERYONE)

4. Below is a list of the <u>types of satellite radio programming</u>. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects <u>the relative importance of that type of programming to you and your family's ultimate decision whether to subscribe to satellite radio.</u>

If a specific type of programming is <u>not</u> important at all, feel free to give it zero points. If, on the other hand, your decision is likely to be affected by only one of the types of programming and none of the others are likely to be important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming to your decision whether to subscribe to satellite radio. Please make sure that the total adds to 100. Is this clear? *(RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)*

()
1 Yes (CONTINUE)
2 No
3 Don't know → (REPEAT EXPLANATION)

INTERVIEWER NOTE: IF RESPONDENT ASKS HOW TO CATEGORIZE A PARTICULAR SHOW, REFER TO APPROPRIATE PROGRAMMING GUIDE (i.e., SIRIUS OR XM) AND CLASSIFY ACCORDINGLY.

[PN: ROTATE PROGRAM TYPES]

Types of Programming	Relative Importance As Reflected In # Of Allocated Points
Comedy	
Kids	
Local Weather and Traffic	
Music	
News	
Sports	
Talk and Entertainment	
	TOTAL MUST EQUAL 100

5. Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how <u>desirable</u> it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from <u>0 (zero) = extremely undesirable to 10 = extremely desirable</u>. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear? (RECORD ONE ANSWER FOR EACH BELOW)

- 3 -

()
1 Yes (CONTINUE)
2 No
3 Don't know → (REPEAT EXPLANATION)

[PN: ROTATE PROGRAM TYPES USING SAME ROTATION USED IN Q. 4. RESPONDENT CAN NOT GIVE THE SAME NUMBER TO OPTIONS "1" AND "4" WITHIN A GIVEN TYPE OF PROGRAMMING. ONLY SHOW ONE PROGRAMMING TYPE ON THE SCREEN AT A TIME, i.e., SHOW ALL OF MUSIC PROGRAMMING, THEN ALL OF NEWS, ETC.]

		Extremo Undesira										emely <u>rable</u>	
A.	Music Programming (Current Offering												
	includes A.)												
	1. No music programming	0	1	2	3	4	5	6	7	8	9	10	()()
	2. Substantially fewer channels and less												
	variety of music than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and the												
	same variety of music as currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more												
_	variety of music than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
B.	News (Current Offering includes B)												
	1. No news programming	0	1	2	3	4	5	6	7	8	9	10	()()
	2. Substantially fewer channels and less	_		_	_		_	_	_	_	_		
	variety of news than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and the	_		_	_		_	_	_	_	_		
	same variety of news as currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more	•		_	_		_	_	_	_	_	40	
_	variety of news than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
C.	 `	0		_	_		_	^	_	_	_	40	
	1. No sports programming	0	1	2	3	4	5	6	7	8	9	10	()()
	2. Substantially fewer channels and less	0		_	_		_	^	_	_	_	40	
	variety of sports than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and same	^		_	0	4	_	•	7	_	_	10	
	variety of sports as currently offered	0	ı	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more	0	4	0	0	4	_	_	7	0	0	10	
Ь	variety of sports than currently offered	0	ı	2	3	4	5	6	7	8	9	10	()()
D.	<u>Talk & Entertainment</u> (Current Offering includes (D)												
	No talk and entertainment programming	0	4	2	3	4	5	6	7	8	9	10	()()
	 No talk and entertainment programming Substantially fewer channels and less 	U	1	2	3	4	5	O	′	0	Э	10	()()
	variety of talk and entertainment than												
	currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and same	U	'	_	0	7	J	U	,	O	9	10	()()
	variety of talk and entertainment as												
	currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more	3	•	-	0	•	J	Ü	•	•	Ü		()()
	variety of talk and entertainment than												
	currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
		•	•	_	_	•	-	-	•	-	-	. •	(/(/

A. For Sirius: 66 Music Channels. For XM: 74 Music Channels.

B. For Sirius: 15 News Channels, For XM: 13 News Channels

C. For Sirius: 8 Sports Channels and Live Game Channels for NBA, NFL, etc. For XM: 13 Sports Channels and Live Game channels for Major League Baseball, NASCAR, etc.

D. For Sirius :22 Talk and Entertainment channels including Howard Stern, Martha Stewart, etc, For XM : 17 Talk and Entertainment channels including Opie and Anthony, Air America, etc.

Now, we would like you to consider the <u>non-programming features of satellite radio</u> such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the <u>non-programming features</u>. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) – <u>extremely undesirable</u> to 10 – <u>extremely desirable</u>. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option. *(RECORD ONE ANSWER FOR EACH BELOW)*

[PN: ROTATE FEATURES. FOR STUB A BELOW RESPONDENT CAN NOT GIVE THE SAME NUMBER TO OPTION 1 AS GIVEN TO OPTIONS 2-4.]

Extremely Undesirable												ly e
A. The Number of Minutes of Commercials Per Hour on Music Channels		_										_
No commercials on music channels	0	1	2	3	4	5	6	7	8	9	10	()()
2. 2 minutes of commercials per hour	0	1	2	3	4	5	6	7	8	9	10	()()
5 minutes of commercials per hour	0	1	2	3	4	5	6	7	8	9	10	()()
12 minutes of commercials per hour	0	1	2	3	4	5	6	7	8	9	10	()()
B. Geographic Coverage												
Typical FM coverage	0	1	2	3	4	5	6	7	8	9	10	()()
2. Complete nationwide coverage	0	1	2	3	4	5	6	7	8	9	10	()()

Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription. Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) – extremely undesirable to 10 – extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option. (RECORD ONE ANSWER FOR EACH BELOW)

Ex Und							Extremel Desirable	•				
C. The Monthly Price for A Single		_									'	_
<u>Subscription</u>												
1. \$8.95 per month	0	1	2	3	4	5	6	7	8	9	10	()()
2. \$10.95 per month	0	1	2	3	4	5	6	7	8	9	10	()()
3. \$12.95 per month	0	1	2	3	4	5	6	7	8	9	10	()()
4. \$14.95 per month	0	1	2	3	4	5	6	7	8	9	10	()()

6(c) Please review the list below and tell me if there are any other <u>non-programming features</u> besides the ones listed that would likely impact your decision whether to subscribe to satellite radio? *(RECORD ALL MENTIONS)*

[PN: ROTATE LIST]

- The number of minutes of commercials per hour on music channels
- Geographic coverage
- The monthly price for a single subscription

Other (RECORD VERBATIM AND PROBE: Anything else?)

Other (RECORD VERBATIIN AND PROBE: Anything else?)_____

0 No others considered

7. Below is a list of the <u>non-programming features of satellite radio</u>. Please review the list and allocate 100 points among the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's ultimate decision whether to subscribe to satellite radio.

As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision whether to subscribe to satellite radio.

The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)

[PN: SHOW OTHERS FROM Q. 6c. USE SAME ROTATION USED IN Q. 6a.]

Non-programming Type Features Of Satellite Radio	Relative Importance As Reflected In # Of Allocated Points	
The Number of Minutes of Commercials Per Hour on Music Channels		(
Geographic Coverage		(
The Monthly Price for A Single Subscription		(
Other (FROM Q. 6c)		(
Other (FROM Q. 6c)		(
		(
		(
	TOTAL MUST EQUAL 100	

(THERE IS NO Q. 8 ON THIS VERSION)

ASK Q. 9a FOR EACH PROGRAMMING TYPE LISTED BELOW. ASK Q. 9a – 9d FOR EACH ONE BEFORE GOING ON TO THE NEXT PROGRAMMING TYPE. SHOW ONE AT A TIME. ROTATE ORDER.

- 9(a) As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current programming types were not available. Assuming that all other programming and non-programming features of the service, remain the same. If (INSERT PROGRAMMING TYPE) were not available, would it affect the amount you would be willing to pay for satellite radio? (RECORD YES, NO OR DON'T KNOW FOR EACH.)
- (ASK Q. 9b IF "YES" IN Q. 9a. OTHERWISE, SKIP TO NEXT PROGRAMMING TYPE.)

 How much would you be willing to pay for satellite radio if (INSERT PROGRAMMING TYPE) were available? Please assume that all other programming and non-programming features of the service, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to prevent you from subscribing please say so. (TYPE IN AMOUNT IN DOLLARS AND CENTS. NOTE: ANSWER IN Q. 9b MUST NOT BE \$12.95)

		Q. 9	a a		Q. 9b					
	Yes	No	Don't Know		Would Be Willing to Pay	Would Not Subscribe				
If no music programming	1	2	3	()	\$()	0 ()				
If no news programming	1	2	3	()	\$()	0 ()				
If no sports programmingIf no talk and entertainment	1	2	3	()	\$()	0 ()				
programming	1	2	3	()	\$()	0 ()				

(ASK Q. 9c IF ANSWER IN Q. 9b IS "MORE THAN" \$12.95.)

9(c) Are you willing to pay more than the current price of \$12.95 per month if (INSERT PROGRAMMING TYPE) were available but all other programming and non-programming features of the service remain the same? (RECORD "YES" OR "NO" FOR EACH TYPE)

(ASK Q. 9d IF "NO" IN Q. 9c)

9(d) How much would you be willing to pay for satellite radio if (INSERT PROGRAMMING TYPE) were available? (TYPE IN AMOUNT IN DOLLARS AND CENTS. NOTE: ANSWER MUST BE LESS THAN \$12.95)

		Q. 9	Эс		Q. 9d					
-	Yes	No	Don't Know		Would Be Willing to Pay	Would Not Subscribe				
If no music programming	1	2	3	()	\$()	0 ()				
If no news programming	1	2	3	()	\$()	0 ()				
If no sports programming If no talk and entertainment	1	2	3	()	\$()	0 ()				
programming	1	2	3	()	\$()	0 ()				

10. Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would <u>not</u> subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that. (SHOW ONE PROFILE AT A TIME AND RECORD 0-10 FOR EACH PROFILE. EACH RESPONDENT WILL SEE 8 PROFILES WITHIN A BLOCK RANDOMIZED. IN ADDITION, <u>ALL</u> RESPONDENTS WILL SEE THE TWO PROFILES IN BLOCK 9.)

PN: RECORD BLOCK #: (1-8), 9

Q. 11 DOES NOT APPEAR ON THIS VERSION

RESPONDENT

RESPONDENT: PLEASE READ AND SIGN:							
I acknowledge that I was interviewed on this date. satellite radio.	During this interview I was asked questions about						
SIGNATURE:	DATE:						
TELEPHONE #:	(FOR VERIFICATION PURPOSES ONLY)						
INTERVIEWER							
INTERVIEWER: PLEASE READ AND SIGN:							
	as obtained by me from the respondent named above who this affidavit under oath, immediately upon request.						
SIGNATURE:	DATE:						

THANK YOU VERY MUCH FOR YOUR COOPERATION!

APPENDIX D

CONJOINT STIMULI CARDS

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 1 BLOCK: 1

Types of Programming	Amount of Programming Available:
Music Programming:	The SAME number of channels and SAME variety of music as currently offered
News Programming:	Substantially MORE channels and MORE variety of news than currently offered
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered

Other Features								
Number of Minutes Of Commercials Per Hour On Music Channels:	12 minutes of commercials per hour							
Coverage:	Typical FM coverage							
Monthly Price For A Single Subscription:	\$12.95 Per month							

	Definite Would N <u>Buy</u>	•]	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 2 BLOCK: 1

Types of Programming	Amount of Programming Available:
Music Programming:	No music programming
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered

Other Features							
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable						
Coverage:	Complete nationwide coverage						
Monthly Price For A Single Subscription:	\$14.95 Per month						

	Definite Would N <u>Buy</u>	•								I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 3 BLOCK: 1

Types of Programming	Amount of Programming Available:				
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered				
News Programming:	The SAME number of channels and SAME variety of news as currently offered				
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered				
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered				

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	5 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

	Definitel Would No <u>Buy</u>	•								ı	Definitely Would <u>Buy</u>
Rating	0	1	2	3	4	5	6	7	8	9	10

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 4 BLOCK: 1

Types of Programming	Amount of Programming Available:			
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered			
News Programming:	No news programming			
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered			
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered			

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	2 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

	Definitel Would No <u>Buy</u>	•								ı	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 5 BLOCK: 1

Types of Programming	Amount of Programming Available:				
Music Programming:	No music programming				
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered				
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered				
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered				

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

	Definitel Would No <u>Buy</u>	•								I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 6 BLOCK: 1

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered
News Programming:	Substantially MORE channels and MORE variety of news than currently offered
Sports Programming:	No sports programming
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	5 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

	Definitel Would No <u>Buy</u>	•								I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 7 BLOCK: 1

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered
News Programming:	The SAME number of channels and SAME variety of news as currently offered
Sports Programming:	No sports programming
Talk and Entertainment:	No talk and entertainment programming

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	No Commercials
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

	Definitel Would No <u>Buy</u>	•								I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 8 BLOCK: 1

Types of Programming	Amount of Programming Available:
Music Programming:	The SAME number of channels and SAME variety of music as currently offered
News Programming:	No news programming
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered
Talk and Entertainment:	No talk and entertainment programming

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	No Commercials
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

	Definitel Would N <u>Buy</u>	•								•	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 9 BLOCK: 2

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered
Talk and Entertainment:	No talk and entertainment programming

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	12 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

	Definitel Would No <u>Buy</u>	•								•	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 10 BLOCK: 2

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered
News Programming:	Substantially MORE channels and MORE variety of news than currently offered
Sports Programming:	No sports programming
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	12 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

	Definitel Would No <u>Buy</u>	•								•	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 11 BLOCK: 2

Types of Programming	Amount of Programming Available:
Music Programming:	The SAME number of channels and SAME variety of music as currently offered
News Programming:	The SAME number of channels and SAME variety of news as currently offered
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	5 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

	Definitel Would No <u>Buy</u>	•								I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 12 BLOCK: 2

Types of Programming	Amount of Programming Available:
Music Programming:	No music programming
News Programming:	Substantially MORE channels and MORE variety of news than currently offered
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

	Definitel Would No <u>Buy</u>	•								ı	Definitely Would <u>Buy</u>
Rating	0	1	2	3	4	5	6	7	8	9	10

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 13 BLOCK: 2

Types of Programming	Amount of Programming Available:
Music Programming:	No music programming
News Programming:	The SAME number of channels and SAME variety of news as currently offered
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered

Other Features					
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable				
Coverage:	Typical FM coverage				
Monthly Price For A Single Subscription:	\$12.95 Per month				

	Definitel Would No <u>Buy</u>	•								ı	Definitely Would <u>Buy</u>
Rating	0	1	2	3	4	5	6	7	8	9	10

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 14 BLOCK: 2

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered
News Programming:	No news programming
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered
Talk and Entertainment:	No talk and entertainment programming

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	No Commercials
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

	Defir Woul <u>B</u> ı	d No	•								1	Definitely Would <u>Buy</u>	
Rating	()	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 15 BLOCK: 2

Types of Programming	Amount of <u>Programming Available</u> :					
Music Programming:	The SAME number of channels and SAME variety of music as currently offered					
News Programming:	No news programming					
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered					
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	5 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

	Definitel Would No <u>Buy</u>	•								I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 16 BLOCK: 2

Types of Programming	Amount of Programming Available:					
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered					
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered					
Sports Programming:	No sports programming					
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	2 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

	Definitel Would No <u>Buy</u>	•								I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 17 BLOCK: 3

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered
News Programming:	The SAME number of channels and SAME variety of news as currently offered
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	No Commercials
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

	Definitel Would No <u>Buy</u>	•								I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 18 BLOCK: 3

Types of Programming	Amount of Programming Available:
Music Programming:	The SAME number of channels and SAME variety of music as currently offered
News Programming:	The SAME number of channels and SAME variety of news as currently offered
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered
Talk and Entertainment:	No talk and entertainment programming

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	12 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

	Definitel Would No <u>Buy</u>	•								I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 19 BLOCK: 3

Types of Programming	Amount of Programming Available:
Music Programming:	The SAME number of channels and SAME variety of music as currently offered
News Programming:	Substantially MORE channels and MORE variety of news than currently offered
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	2 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

	Definitel Would No <u>Buy</u>	•								ı	Definitely Would <u>Buy</u>
Rating	0	1	2	3	4	5	6	7	8	9	10

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 20 BLOCK: 3

Types of Programming	Amount of Programming Available:				
Music Programming:	No music programming				
News Programming:	No news programming				
Sports Programming:	No sports programming				
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered				

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

	Defin Would <u>Bu</u>	Not									Definitely Would <u>Buy</u>	,
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 21 BLOCK: 3

Types of Programming	Amount of Programming Available:				
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered				
News Programming:	Substantially MORE channels and MORE variety of news than currently offered				
Sports Programming:	No sports programming				
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered				

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	No Commercials
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

	Definitel Would No <u>Buy</u>	•								I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 22 BLOCK: 3

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	5 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

	Definite Would N <u>Buy</u>	•								I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 23 BLOCK: 3

Types of Programming	Amount of Programming Available:
Music Programming:	No music programming
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered
Talk and Entertainment:	No talk and entertainment programming

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

	Definite Would N <u>Buy</u>									1	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 24 BLOCK: 3

Types of Programming	Amount of Programming Available:					
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered					
News Programming:	No news programming					
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered					
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	2 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

	Definitel Would No <u>Buy</u>	•								1	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 25 BLOCK: 4

Types of Programming	Amount of Programming Available:
Music Programming:	No music programming
News Programming:	Substantially MORE channels and MORE variety of news than currently offered
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

	Definite Would N <u>Buy</u>	•								I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 26 BLOCK: 4

Types of Programming	Amount of Programming Available:
Music Programming:	The SAME number of channels and SAME variety of music as currently offered
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered
Sports Programming:	No sports programming
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	No Commercials
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

Definitely Would Not <u>Buy</u>										Definitely Would <u>Buy</u>		
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 27 BLOCK: 4

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered
News Programming:	No news programming
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	12 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

Definitely Would Not <u>Buy</u>]	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 28 BLOCK: 4

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered
News Programming:	Substantially MORE channels and MORE variety of news than currently offered
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered
Talk and Entertainment:	No talk and entertainment programming

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	2 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

Definitely Would Not <u>Buy</u>										Definitely Would <u>Buy</u>		
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 29 BLOCK: 4

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered
News Programming:	The SAME number of channels and SAME variety of news as currently offered
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	5 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

Definitely Would Not <u>Buy</u>										Definitely Would <u>Buy</u>		
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 30 BLOCK: 4

Types of Programming	Amount of Programming Available:
Music Programming:	The SAME number of channels and SAME variety of music as currently offered
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered
Sports Programming:	No sports programming
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	5 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

Definitely Would Not <u>Buy</u>								Definitely Would <u>Buy</u>				
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 31 BLOCK: 4

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered
News Programming:	No news programming
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered
Talk and Entertainment:	No talk and entertainment programming

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	12 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

Definitely Would Not <u>Buy</u>										•	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 32 BLOCK: 4

Types of Programming	Amount of Programming Available:					
Music Programming:	No music programming					
News Programming:	The SAME number of channels and SAME variety of news as currently offered					
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered					
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

Definitely Would Not <u>Buy</u>										ı	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 33 BLOCK: 5

Types of Programming	Amount of Programming Available:					
Music Programming:	No music programming					
News Programming:	No news programming					
Sports Programming:	No sports programming					
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

Definitely Would Not <u>Buy</u>											1	Definitely Would <u>Buy</u>	
Rating	()	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 34 BLOCK: 5

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	No Commercials
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

Definitely Would Not <u>Buy</u>										I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 35 BLOCK: 5

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	2 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

Definitely								Definitely				
Would Not								Would				
<u>Buy</u>								<u>Buy</u>				
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 36 BLOCK: 5

Types of Programming	Amount of Programming Available:					
Music Programming:	The SAME number of channels and SAME variety of music as currently offered					
News Programming:	Substantially MORE channels and MORE variety of news than currently offered					
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered					
Talk and Entertainment:	No talk and entertainment programming					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	2 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

Definitely Would Not <u>Buy</u>										1	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 37 BLOCK: 5

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered
News Programming:	The SAME number of channels and SAME variety of news as currently offered
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	12 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

							I	Definitely Would <u>Buy</u>				
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 38 BLOCK: 5

Types of Programming	Amount of Programming Available:					
Music Programming:	No music programming					
News Programming:	The SAME number of channels and SAME variety of news as currently offered					
Sports Programming:	No sports programming					
Talk and Entertainment:	No talk and entertainment programming					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

Definitely Would Not <u>Buy</u>											[Definitely Would <u>Buy</u>	
Rating	0)	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 39 BLOCK: 5

Types of Programming	Amount of Programming Available:						
Music Programming:	The SAME number of channels and SAME variety of music as currently offered						
News Programming:	No news programming						
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered						
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered						

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	5 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

Definitely Would Not <u>Buy</u>										ı	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 40 BLOCK: 5

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered
News Programming:	Substantially MORE channels and MORE variety of news than currently offered
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	5 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

Definitely Would Not <u>Buy</u>										I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 41 BLOCK: 6

Types of Programming	Amount of Programming Available:					
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered					
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered					
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered					
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	12 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

Definitely Would Not <u>Buy</u>										ı	Definitely Would <u>Buy</u>
Rating	0	1	2	3	4	5	6	7	8	9	10

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 42 BLOCK: 6

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered
News Programming:	Substantially MORE channels and MORE variety of news than currently offered
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered
Talk and Entertainment:	No talk and entertainment programming

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	5 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

			Definitely Would <u>Buy</u>									
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 43 BLOCK: 6

Types of Programming	Amount of Programming Available:					
Music Programming:	No music programming					
News Programming:	No news programming					
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered					
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

Definitely Would Not <u>Buy</u>										•	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 44 BLOCK: 6

Types of Programming	Amount of Programming Available:
Music Programming:	The SAME number of channels and SAME variety of music as currently offered
News Programming:	Substantially MORE channels and MORE variety of news than currently offered
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	No Commercials
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

		Definitely Would <u>Buy</u>										
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 45 BLOCK: 6

Types of Programming	Amount of Programming Available:					
Music Programming:	No music programming					
News Programming:	No news programming					
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered					
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

Definitely Would Not <u>Buy</u>										I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 46 BLOCK: 6

Types of Programming	Amount of Programming Available:					
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered					
News Programming:	The SAME number of channels and SAME variety of news as currently offered					
Sports Programming:	No sports programming					
Talk and Entertainment:	No talk and entertainment programming					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	2 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

	Definitely Would Not <u>Buy</u> ng 0 1									Definitely Would <u>Buy</u>		
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 47 BLOCK: 6

Types of Programming	Amount of Programming Available:					
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered					
News Programming:	The SAME number of channels and SAME variety of news as currently offered					
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered					
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	No Commercials
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

Definitely Would Not <u>Buy</u>										ı	Definitely Would <u>Buy</u>
Rating	0	1	2	3	4	5	6	7	8	9	10

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 48 BLOCK: 6

Types of Programming	Amount of Programming Available:					
Music Programming:	The SAME number of channels and SAME variety of music as currently offered					
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered					
Sports Programming:	No sports programming					
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	12 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

Definitely Would Not <u>Buy</u>									Definitely Would <u>Buy</u>			
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 49 BLOCK: 7

Types of Programming	Amount of Programming Available:				
Music Programming:	No music programming				
News Programming:	Substantially MORE channels and MORE variety of news than currently offered				
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered				
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered				

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

Definitely Would Not <u>Buy</u>										ı	Definitely Would <u>Buy</u>
Rating	0	1	2	3	4	5	6	7	8	9	10

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 50 BLOCK: 7

Types of Programming	Amount of Programming Available:				
Music Programming:	No music programming				
News Programming:	The SAME number of channels and SAME variety of news as currently offered				
Sports Programming:	No sports programming				
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered				

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

Definitely Would Not <u>Buy</u>									Definitely Would <u>Buy</u>			
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 51 BLOCK: 7

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	No Commercials
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

Definitely Would Not <u>Buy</u>										ı	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 52 BLOCK: 7

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered
News Programming:	No news programming
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	12 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

	Definitel Would No <u>Buy</u>	•								I	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 53 BLOCK: 7

Types of Programming	Amount of Programming Available:
Music Programming:	The SAME number of channels and SAME variety of music as currently offered
News Programming:	No news programming
Sports Programming:	No sports programming
Talk and Entertainment:	No talk and entertainment programming

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	2 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

	Definite Would I <u>Buy</u>	•								ı	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 54 BLOCK: 7

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered
Talk and Entertainment:	No talk and entertainment programming

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	5 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

Definitely								Definitely				
Would Not								Would				
<u>Buy</u>								<u>Buy</u>				
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 55 BLOCK: 7

Types of Programming	Amount of Programming Available:					
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered					
News Programming:	Substantially MORE channels and MORE variety of news than currently offered					
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered					
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	2 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

Definitely Would Not <u>Buy</u>									I	Definitely Would <u>Buy</u>		
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 56 BLOCK: 7

Types of Programming	Amount of Programming Available:					
Music Programming:	The SAME number of channels and SAME variety of music as currently offered					
News Programming:	The SAME number of channels and SAME variety of news as currently offered					
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered					
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	No Commercials
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

Definitely Would Not <u>Buy</u>							Definitely Would <u>Buy</u>					
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 57 BLOCK: 8

Types of Programming	Amount of Programming Available:					
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered					
News Programming:	The SAME number of channels and SAME variety of news as currently offered					
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered					
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	2 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

Definitely Would Not <u>Buy</u>									I	Definitely Would <u>Buy</u>		
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 58 BLOCK: 8

Types of Programming	Amount of Programming Available:					
Music Programming:	No music programming					
News Programming:	Substantially MORE channels and MORE variety of news than currently offered					
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered					
Talk and Entertainment:	No talk and entertainment programming					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

							1	Definitely Would <u>Buy</u>				
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 59 BLOCK: 8

Types of Programming	Amount of Programming Available:					
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered					
News Programming:	No news programming					
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered					
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	No Commercials
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

	Definite Would N <u>Buy</u>	•								[Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 60 BLOCK: 8

Types of Programming	Amount of Programming Available:					
Music Programming:	No music programming					
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered					
Sports Programming:	Substantially MORE channels and MORE variety of sports than currently offered					
Talk and Entertainment:	No talk and entertainment programming					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$10.95 Per month

Definitely Would Not <u>Buy</u>										1	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 61 BLOCK: 8

Types of Programming	Amount of Programming Available:
Music Programming:	The SAME number of channels and SAME variety of music as currently offered
News Programming:	Substantially FEWER channels and LESS variety of news than currently offered
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	2 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$14.95 Per month

Definitely Would Not <u>Buy</u>					W				Definitely Would <u>Buy</u>		
Rating	0	1	2	3	4	5	6	7	8	9	10

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 62 BLOCK: 8

Types of Programming	Amount of Programming Available:
Music Programming:	The SAME number of channels and SAME variety of music as currently offered
News Programming:	The SAME number of channels and SAME variety of news as currently offered
Sports Programming:	Substantially FEWER channels and LESS variety of sports than currently offered
Talk and Entertainment:	Substantially FEWER channels and LESS variety of talk and entertainment than currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	12 minutes of commercials per hour
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

Definitely									Definitely		
Would Not									Would		
<u>Buy</u>									<u>Buy</u>		
Rating	0	1	2	3	4	5	6	7	8	9	10

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 63 BLOCK: 8

Types of Programming	Amount of Programming Available:
Music Programming:	Substantially MORE channels and MORE variety of music than currently offered
News Programming:	No news programming
Sports Programming:	No sports programming
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	5 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

Definitely Would Not <u>Buy</u>								Definitely Would <u>Buy</u>			
Rating	0	1	2	3	4	5	6	7	8	9	10

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 64 BLOCK: 8

Types of Programming	Amount of Programming Available:					
Music Programming:	Substantially FEWER channels and LESS variety of music than currently offered					
News Programming:	Substantially MORE channels and MORE variety of news than currently offered					
Sports Programming:	No sports programming					
Talk and Entertainment:	Substantially MORE channels and MORE variety of talk and entertainment than currently offered					

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	12 minutes of commercials per hour
Coverage:	Typical FM coverage
Monthly Price For A Single Subscription:	\$8.95 Per month

Definitely Would Not <u>Buy</u>										Definitely Would <u>Buy</u>		
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 65 BLOCK: 9

Types of Programming	Amount of Programming Available:
Music Programming:	The SAME number of channels and SAME variety of music as currently offered
News Programming:	The SAME number of channels and SAME variety of news as currently offered
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	No Commercials
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

Definitely									Definitely			
Would Not									Would			
<u>Buy</u>									<u>Buy</u>			
Rating	0	1	2	3	4	5	6	7	8	9	10	

ILLUSTRATIVE CONJOINT ANALYSIS STIMULUS CARD FOR SIRIUS CARD: 66 BLOCK: 9

A Satellite Radio Offering

Types of Programming	Amount of Programming Available:			
Music Programming:	No music programming			
News Programming:	The SAME number of channels and SAME variety of news as currently offered			
Sports Programming:	The SAME number of channels and SAME variety of sports as currently offered			
Talk and Entertainment:	The SAME number of channels and SAME variety of talk and entertainment as currently offered			

Other Features	
Number of Minutes Of Commercials Per Hour On Music Channels:	Not applicable
Coverage:	Complete nationwide coverage
Monthly Price For A Single Subscription:	\$12.95 Per month

	Definitel Would No <u>Buy</u>	•								ı	Definitely Would <u>Buy</u>	
Rating	0	1	2	3	4	5	6	7	8	9	10	

APPENDIX E

FIELD INSTRUCTIONS



Data Development Worldwide

120 Fifth Avenue New York, NY 10011 T: 212. 633.1100 Field Fax: 212. 633. 6621 www.datadw.com

SATELLITE RADIO STUDY INTERVIEWER INSTRUCTIONS

STUDY DESIGN:

This is a Central Location, computer assisted personal interview about satellite radio.

Potential respondents will be screened on the mall with answers and terminates recorded on a hard copy (paper) screener. Qualified respondents will then be interviewed in your facility with answers recorded directly into a CAPI Program using a personal computer with a mouse and high-speed access.

RESPONDENT ELIGIBILITY:

Eligible respondents for this study are males and females who:

- do not have a language/hearing problem or appear intoxicated (Q. A).
- do not know you (Q. B).
- do not, nor does any member of their immediate household, work for any of the boxed industries (Q. C).
- have not participated in **any** marketing research survey other than a political poll in the past three months (Q. D).
- are at least 18 years of age (Q. E)
- must have a boxed answer: make or take part in making decision to subscribe to satellite radio (Q. F)
- must <u>currently</u> subscribe or household <u>currently</u> subscribe to satellite radio or considering subscribing (Q. G/H – I/J)
- know which satellite radio service they currently subscribe to (Q. K)
- if they usually wear glasses or contact lenses when they read, are wearing the contacts or have the glasses with them (Q. M/N)
- are willing to participate (Q. P)
- are willing to give their full name, address and TELEPHONE NUMBER (Q. Q)

Note: There can only be one respondent from a household.

SCREENING QUOTA:

For this study, you will be assigned an **INITIAL SCREENING QUOTA**. This quota will be by age. There is <u>NO</u> quota for completed Main Questionnaires by age. You will simply take those "as they fall".

Your Initial Screening Quotas will be assigned by your supervisor.

If we fall short of the number of completed interviews we expect, we will ask you to do additional Screenings in the same age proportions.

All Screeners must be returned to **DDW** including those with only terminations which do not result in a completed interview ("Screener only").

1

SCREENER:

The paper Screeners will be used to screen respondent on the mall.

* <u>DO NOT RECORD TERMINATIONS ON TALLY SHEETS; THEY MUST BE RECORDED DIRECTLY ON TO SCREENERS</u>.

QUOTA: See Quota Sheet.

MATERIALS:

- 1. Screeners White
- 2. Programming Guide XM Blue and Sirus Yellow
- 3. Main Questionnaire (For Reference Only)
- 4. Daily Report Forms
- 5. Validation Sheets (To be mailed to the malls)
- 6. Quota Assignment Sheets
- 7. Computer Program with Stimuli and Survey (to be e-mailed to the malls)
- 8. CAPI Instructions
- 9. Afadavit Page to be Signed By Each Interviewer and Respondent

RECORDING OPEN-END RESPONSES:

You must record the respondents' answers verbatim. The accurate recording of answers is vital to the study design. Never abbreviate or paraphrase a respondent's answer. Never leave off any letter(s) at the end of any word(s). Always record <u>exactly</u> what the respondent says. Use probes that are not leading such as: "Anything else"? Whenever probing, be sure to write the letter (P) before the response. Do not guess. If you are unclear, ask the respondent to repeat the answer.

PRACTICE INTERVIEW:

Each interviewer working on this study is to complete a practice interview. Be sure all skip patterns are followed and that you completely understand how to administer the questionnaire. If you have any questions, ask your supervisor immediately.

Be certain also that you understand the screening/recruiting methodology and the recording of terminates on the Screener.

POTENTIAL PROPERTY.

<u>PROBLEMS</u>: If you have any problems or questions, or anything isn't clear, or if a respondent expresses a problem or concern, please tell your supervisor immediately.

DAILY REPORT: It is very important that the Report Form be filled out accurately and that each item is

totaled correctly.

VALIDATIONS:

DDW conducts a **100**% telephone validation on all completed interviews. Therefore, we are enclosing Validation Forms and ask that you (the interviewer) fill out your own Validation Forms.

Record information for all respondents who completed an interview.

Validation Forms must be filled out in BLACK ink and you are to follow the procedures listed below:

- 1. Record the area code, city, and your name (BOTH PRINTED AND SIGNED), the name of the Field Service and the total number of completed interviews.
- Record the respondent's name, company name, address, telephone number and the
 date the interview took place for 100% of the interviews conducted by you. NOTE:
 IT IS VERY IMPORTANT THAT YOU RECORD PHONE NUMBERS <u>ACCURATELY</u>
 AND <u>LEGIBLY</u>.
- 3. Record the questionnaire # (found on the first page of the screening) in "respondent #" column.
- 4. You must record the exact time the interview began and ended in the appropriate column.
- 5. Be sure to write in the correct code for the respondent's quota.

You <u>MUST</u> have a valid telephone number for each respondent. You must confirm that the number is a working number. Interviews for respondents we cannot reach to validate may be pulled from the study.

SPECIFIC QUESTIONNAIRE INSTRUCTIONS

Do not forget to record the time the screening interview begins and main interview ends in the upper right hand corner of the screening questionnaire.

Read all questions verbatim. Please do not paraphrase a question or reword it. If a respondent doesn't understand something, simply reread the question slowly and carefully. If at any time the respondent seems not to understand the meaning of a particular question, do not attempt to interpret the meaning; reread the question from the questionnaire.

Detailed instructions appear on the questionnaire itself so we have covered below only those questions where further explanation was thought to be necessary.

SCREENING QUESTIONNAIRE

SCREENING RECORDING:

We use the following procedures on our studies to establish accurate incidence rates. You will record your ineligible respondents on the Screening Questionnaire.

You will note that there are boxes under the termination points. These boxes contain a series of printed numbers.

If, when you administer a screening questionnaire, the respondent is ineligible, you will record this on the screening questionnaire itself by circling the first available number in the appropriate box below the question where the respondent terminates. Erase answers previously given by that respondent and re-use the screener. **DO NOT EVER** erase circles previously placed on the termination boxes.

Q. A-D: If respondent has a language problem or knows the interviewer, is in a related field or has done a survey other than political in the past 3 months, **TERMINATE**.

Q. E: If respondent is under 18 years of age or is in an over quota for a specific age, **TERMINATE**.

Q. F: If respondent has no part of the decision to subscribe to satellite radio, **TERMINATE**.

Q. G/H & I/J: If respondent or their household does not currently subscribe to satellite radio or would not consider subscribing to satellite radio, **TERMINATE**.

Q. K: If respondent does not know which satellite radio service they or their household subscribe to, **TERMINATE**.

Q. M/N: If respondent wears glasses or contact lenses and they don't have them with them,

TERMINATE.

Q. P: If respondent refuses to participate, **TERMINATE**.

Q. Q: If respondent refuses to give a phone number, **TERMINATE**.

MAIN QUESTIONNAIRE

There are four versions of the Main Questionnaire:

<u>Subscribe</u>

- Sirius Version
- XM Version

Considering Subscribing

- Sirius Version
- XM Version

(INTERVIEWER: RECORD ANSWERS FROM PAPER SCREENER INTO PROGRAM AND THE COMPUTER WILL TAKE YOU TO THE VERSION THE RESPONDENT QUALIFIES FOR. DURING THE INTERVIEW THE COMPUTER WILL CHOOSE THE QUESTIONS TO BE ASKED.)

READ AND RECORD THE ANSWERS TO Q. 1a-3b. THIS PART IS NOT SELF-ADMINISTERED.

Q. 1a: Read question. Record answer verbatim.

Q. 1b: Probe for any other reasons. Record verbatim.

Q. 2a: Read guestion. Record answer verbatim.

Q. 2b: Probe for any other reasons. Record verbatim.

Q. 3a: ONLY ON SUBSCRIBER. Read question. Record answer verbatim.

Q. 3b: **ONLY ON SUBSCRIBER.** Probe for any other reasons. Record verbatim.

NOTE: IF RESPONDENT ASKS WHAT IS MEANT BY PROGRAMMING, SAY:

By programming we mean both categories of programs or specific programs or channels.

INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF COMPUTER AND ANSWER QUESTIONS TO THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS.

IF THE RESPONDENT PREFERS, HAVE HIM/HER READ THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS.

RECORD:

- 1 Respondent entering answers
- 2 Interviewer entering answers

MAIN QUESTIONNAIRE (Continued)

Q. 4: Read question. If it is unclear, repeat question. Record an answer for each. Total must equal 100.

If respondent needs help in classifying a specific type of programming refer to Programming

Channel Guide. For XM use blue and for Sirus use Yellow.

Q. 5: Read question. If it is unclear, repeat question. Record <u>one</u> answer for each option.

Q. 6a: Read question. Record one answer for each question.

Q. 6b: Read question. Record one answer for each option.

Q. 6c: Read question. Record all mentions.

Q. 7: Read question. Record an answer for each. Total must equal 100.

Q. 8: **(ONLY ON SUBSCRIBER)** Read question. Record an answer for each. Total must equal 100.

Q. 9a/b: Ask Q's. 9a & 9b for each programming type before going on to the next type. Q. 9b will only

be asked for those answered "Yes" in Q. 9a.

Q. 9c: Read question. Record answer.

Q. 9d: Read question. Record answer.

Q. 10: Read question. Record answer for each profile shown (8 profiles will be shown)

Q. 11a: (ONLY ON SUBSCRIBER) Read question. Record answer.

Q. 11b: (ONLY ON SUBSCRIBER) Probe for anything else.

MAKE SURE INTERVIEWER AND RESPONDENT SIGN THE LAST PAGE OF THE INTERVIEW.

CONCLUSION:

THANK RESPONDENT.

BE SURE THAT ALL INFORMATION IS ACCURATELY FILLED IN ON THE VALIDATION SHEET.

BE SURE TO DEBRIEF RESPONDENT IN TERMS OF REACTIONS, COMPLAINTS OR CONCERNS WITH THE QUESTIONNAIRE. REPORT IMMEDIATELY TO YOUR SUPERVISOR.

GOOD LUCK!



New York, NY 10011 T: 212. 633.1100 Field Fax: 212. 633. 6621 www.datadw.com

SATELLITE RADIO STUDY

REPORT FORM

MARKET:	MALL:							
SUPERVISOR:	PHONE #:	: ()						
Гъ.			1	T	T	T		
Date:								
Total Screened (Completes + Q's. F – Q)								
Total Completed Interviews								
Questionnaire Version								
Subscriber Total								
Sirius								
XM								
Both								
Considering Total								
Sirius								
XM								
Both								
Don't Know								

FAX CUMULATIVE REPORT, DAILY, EACH WEEKDAY & SATURDAYS, TO 212-633-6621.

1

		MARKET: _			
		MALL:			
Terminations	:				
Q. A-D: Secu	urity				
Q. E: Under	18/ Refused Age				
G G. G.	Over Quota Males 18 - 24				
	Over Quota Males 25 - 34				
	Over Quota Males 35 - 49				
	Over Quota Males 50 - 64				
	Over Quota Males 65+				
	Over Quota Females 18 - 24				
	Over Quota Females 25 - 34				
	Over Quota Females 35 - 49				
	Over Quota Females 50 - 64				
	Over Quota Females 65+				
			<u>_</u>	1	
	oxed Answer: Does Not Make ion To Subscribe To Satellite Radio)				
	Males 18 - 24				
	Males 25 - 34				
	Males 35 - 49				
	Males 50 - 64				
	Males 65+				
	Females 18 - 24				
	Females 25 - 34				
	Females 35 - 49				
	Females 50 - 64				
	Females 65+				

		MARKET:					
		MALL:					
Continued Cont							
Q. K: Don't Know Service							
	Males 18 - 24						
	Males 25 - 34						
	Males 35 - 49						
	Males 50 - 64						
	Males 65+						
	Females 18 - 24						
	Females 25 - 34						
	Females 35 - 49						
	Females 50 - 64						
	Females 65+						
			1 1		1	1	
	cribe/Consider						
	Males 18 - 24						
	Males 25 - 34						
	Males 35 - 49						
	Males 50 - 64						
	Males 65+						
	Females 18 - 24						
	Females 25 - 34						
	Females 35 - 49						
	Females 50 - 64						
	Females 65+						

	MARKET: _			
	MALL:			
Terminations: (Continued)				
Our Quota Satellite Radio Subscriber				
Our Out to Out all to Dealth Out and dealth of Out and the out				
Our Quota Satellite Radio Considering Subscribing				
Q. N: No Glasses or Contacts Satellite Radio Subscriber				
Q. N: No Glasses or Contacts Satellite Radio Considering Subscriber				
Q. P: Refused to Participate Satellite Radio Subscriber				
Q. P: Refused to Participate Satellite Radio Considering Subscriber				
Q. Q: Refused Phone Number – Satellite Radio Subscriber				
Q. Q: Refused Phone Number – Satellite Radio Considering Subscriber				
Incidence:				
Qualified (Qualified Completes + Qualified Refusals)				
Contacts (Qualified + Terminations at Q F, G/H, I, K/L, O)				
Incidence (Qualified/Contacts)				
Length				



Data Development Worldwide

120 Fifth Avenue New York, NY 10011 T: 212. 633.1100 Field Fax: 212. 633. 6621 www.datadw.com

TO: SUPERVISORS FROM: KATHY ROMANO

RE: SATELLITE RADIO STUDY

DATE: OCTOBER, 2006

STUDY DESIGN: This is a Central Location, computer assisted personal interview about satellite radio.

Potential respondents will be screened on the mall with answers and terminates recorded on a hard copy (paper) screener. Qualified respondents will then be interviewed in your facility with answers recorded directly into a CAPI Program using a

personal computer with a mouse and high-speed access.

SCHEDULE: Wednesday, October 11th Receive field materials.

DDW conference call to brief study, train

interviewers including role-playing.

Begin to interview.

Sunday, October 15th Finish interviewing.

Monday, October 16th...... Final Data to **DDW**.

QUOTAS: Your quota of completed interviews varies by market (see Quota Sheet).

AT LEAST 50% OF THE INTERVIEWING MUST BE CONDUCTED OVER THE WEEK-END AND/OR DURING EVENING HOURS.

RECRUITING RESPONDENTS & INTERVIEWING AREA:

After they have been screened for eligibility, all qualified respondents will be invited to your "test" location where the remainder of the questionnaire will be administered.

When setting up your interviewing areas, keep in mind that they must be set up so that no respondent can see or overhear another respondent. It is also essential that a passerby not be able to see or overhear interviews in progress. You will be using a personal computer with high-speed Internet access.

There must be a small table next to each computer which is large enough for two trays.

NOTE: AT NO TIME CAN THE RESPONDENT BE LEFT ALONE IN THE ENCLOSED AREA WITH THE PC. THE INTERVIEWER MUST REMAIN WITH EACH RESPONDENT THROUGHOUT THE ENTIRE MAIN INTERVIEW.

SCREENER:

The paper Screeners will be used to screen respondents on the mall.

* <u>DO NOT RECORD TERMINATIONS ON TALLY SHEETS; THEY MUST BE</u> RECORDED DIRECTLY ON TO SCREENERS.

Because you have screening quotas by age, terminated Questions F - Q as well as completes DO count toward your Screening Quota. Q's. A, B, C, D and E do <u>NOT</u> count toward your screening quota.

<u>NOTE</u>: It is important that when terminating a respondent, you circle the number in the appropriate age group for that respondent. This will be the only way you can accurately keep track of your screening quotas by age. <u>DO NOT RECORD TERMINATIONS ON TALLY SHEETS</u>; THEY MUST BE RECORDED DIRECTLY ONTO SCREENERS.

All Screeners must be returned to **DDW** including those with only terminations which do not have a main questionnaire ("Screener only").

MAIN

QUESTIONNAIRE:

The questionnaire is a web program.

DDW and be fully familiar with the CAPI Program Instructions. You must complete a Practice Interview. (Screener and Main Questionnaire.

Please note that the paper screener information will need to be input into the program by the interviewer.

The main questionnaire portion of the study will be done on the computer. Respondents will be given a choice as to whether they want to enter their answers on the computer or whether they prefer to have the interviewer do it for them. In either case, the interviewer must remain with respondent during the entire interview.

TRAINING:

Use only professional interviewers with whom you have worked before. All interviewers working on this study must attend a formal briefing and training session. You must discuss the following:

- Screening procedures
- 2. Quotas
- 3. Main Questionnaire is on the computer and the interviewers must know how to work the computer.
- 4. The critical importance of <u>completely</u> and <u>accurately</u> recording all answers and especially the responses to the open-ended questions. Ask respondent to repeat answer if it is not clear.
- 5. Debriefing of respondents and of interviewers

Each interviewer must <u>complete a</u> practice interview and be familiar with the study.

You, the supervisor, must review each practice interview before the interviewer goes into the field. You must check that the interviewer knows how to administer the questionnaire. These practice interviews <u>must</u> be edited, discussed thoroughly and reviewed with the interviewers, and returned with the completed work. They must be clearly identified as practice interviews.

If you must replace any interviewers, they must be formally briefed and trained, covering all of the above procedures and they must conduct a practice interview.

Please use only experienced interviewers who have been trained in interviewing procedures (including reading questions verbatim and writing clearly) and with whom you have worked before.

DDW personnel will be on the phone with you, the supervisor, when you train and brief the interviewers.

SUPERVISION:

You, the Supervisor, should:

- (a) Check that the interviewers are screening potential respondents in all parts of
- (b) Supervise the actual interviewing both during the screening process and the main interview
- (c) Monitor the first few interviews of each interviewer and continue to monitor on a random basis throughout the interviewing process
- (d) Serve as a coach to ensure the quality of the interviewing and that the correct stimulus is being shown.

INTERVIEWERS:

You must have three or four interviewers working on this study, each completing 3 to 5 interviews.

DEBRIEFING:

You must debrief your interviewers after each interview and after each day's work to determine whether there are any problems with administering the questionnaire or working with the stimuli and on any reactions, complaints or questions from respondents. If there are any problems, report them IMMEDIATELY to **DDW**.

You must call **DDW** at the end of the first day to give us a debriefing.

POTENTIAL PROBLEMS OR QUESTIONS:

If you have any problems or questions, please do not hesitate to call me at (212) 633-1100 ext. <u>266</u> during business hours on weekdays. In the evenings or on the weekend, if there are any questions or problems, please call 212-917-434-5035.

REPORTS:

Reports must be faxed on a daily basis each weekday during the course of this study. Fax daily to (212) 633-6621.

VALIDATION:

PLEASE NOTE: THIS RESEARCH IS BEING CONDUCTED FOR A CLIENT WHO DOES 100% TELEPHONE VALIDATIONS. INTERVIEWS FOUND TO CONTAIN ANY DISCREPANCIES PER THE TELEPHONE VALIDATION WILL NOT BE ACCEPTED OR PAID FOR.

You must obtain home telephone numbers, <u>not beeper numbers or voice mail numbers</u>. We <u>must</u> be able to reach these respondents in order to validate. Business numbers are okay if they are identified as business numbers on the questionnaire and validation forms.

YOU MUST CONFIRM RESPONDENT PHONE NUMBERS. BE CERTAIN THAT THE RESPONDENTS UNDERSTAND THAT WE MUST BE ABLE TO CALL THEM TO VERIFY THEIR PARTICIPATION IN THE STUDY. ASK FOR IDENTIFICATION AND DIAL THE PHONE NUMBER, VERIFYING THAT IT IS A WORKING NUMBER. LISTINGS ON THE VALIDATION SHEET WHICH DO NOT HAVE A VALID TELEPHONE NUMBER MIGHT BE CONSIDERED INVALID INTERVIEWS AND BE PULLED FROM THE STUDY.

MAKE SURE THE INTERVIEWER AND RESPONDENT HAVE SIGNED THE SURVEY.

THE VALIDATION FORM WILL BE E-MAILED TO YOU. YOU MUST FILL IN INFORMATION FOR EACH RESPONDENT. THERE MUST BE A SEPARATE SHEET/TAB FOR EACH INTERVIEWER. E-MAIL TO DDW.

RETURNING

WORK:

You must return the following to **DDW**:

- 1. Completed Screeners.
- 2. Validation Forms e-mailed to **DDW**
- 3. Screeners Only (Screeners with terminations which did not result in a completed interview)

BILLING:

Please bill at agreed upon rate.

THANK YOU IN ADVANCE FOR YOUR HELP ON THIS STUDY!

APPENDIX F

VERIFICATON



New York, NY 10011 T: 212. 633.1100 Field Fax: 212. 633. 6621 www.datadw.com

SATELLITE RADIO STUDY

VERIFICATION QUESTIONNAIRE

Hello, Recen	I'm calling from Data Development Worldwide, a national market research company. tly we conducted a study in your area and I'm calling to confirm a few points in the survey.
1.	Were you recently approached in a mall and asked questions, and then asked to go to a facility to do a survey?
	XYes
	No
2.	Did you tell the interviewer that you currently have satellite radio in your household?
3.	When you went to the facility were you seated at a computer to answer questions about satellite radio?
	XYes
	No

Thank You For Your Cooperation!

1



Data Development Worldwide

120 Fifth Avenue New York, NY 10011 T: 212. 633.1100 Field Fax: 212. 633. 6621 www.datadw.com

QUOTA

A - Satellite Radio Subscriber Sirius

B - Satellite Radio Subscriber XM

C – Satellite Radio Considering Subscribing Sirius

D - Satellite Radio Considering Subscribing XM

VALIDATION FORM

Study Name:	SA	<u>TELLITE RADIO STUDY</u>		Area	a Code:					
Job #:	#02	2-629			& State:					
Field Service (Company	Name):		Field	d Interviewer:					
Market:				Tota	I No. of Complete	ed Interviews:_				
ALL RESPONDENT ID #'S MUST BE FILLED IN !!!			(INTERVIEWER FILL IN)	(OFFICE USE ONLY)						
SCREENER ID #	QUOTA	RESPONDENT'S NAME	ADDRESS		PHONE #	INTERVIEW DATE	Q1	Q2	Q3	
1										
2										
3										
4										
5										
6										
7										
8										
9										
10										
11										
12										
13										
14										
15										

#02-629

APPENDIX G

BASIC STATISTICAL ANALYSIS

Basic Statistical Analysis

There are two types of data, quantitative data (e.g., weights) and qualitative data (e.g., does the respond rate music to be the most important attribute or not).

I. Quantitative Data

- A. We used the sample average as the estimate for the population average.
- B. Confidence intervals were obtained in the standard way by:

x-bar -/+ $1.96*s/\sqrt{n}$, where n is the sample size and s is the sample standard deviation.¹

The above approach is standard and taught in every basic statistics course. The only less than standard confidence interval is for a sample correlation. We used this to obtain the confidence interval for the correlation between the predicted and given scores for cards 65 and 66, the holdout profiles.

C. It is known that the sample correlation r can be transformed to a normal random variable via Fisher's z-transform

t=.5*Ln((1+r)/(1-r)) is approximately normal with mean τ =.5*Ln((1+ ρ)/(1- ρ)) and variance of 1/(n-3) where n is the sample size.

We can then use the following to obtain a 95% confidence interval for ρ .

- i) Obtain a confidence interval for τ by letting t_L = t-1.96/ \sqrt{n} -3 and t_U =t+1.96// \sqrt{n} -3
- ii) When we solve for ρ in terms of τ we get (A-1)/(A+1) where $A=\exp(2*\tau)$

Substituting $t_L(t_U)$ for τ gives the lower (upper) end of the confidence interval for ρ .

II. Qualitative Data

- A. We use sample proportion p to estimate the population proportion.
- B. We use the standard confidence interval of p +/- error Error= $1.96*[p*(1.-p)/n]^{1/2}$.

¹ Note: One could have used the t-distribution instead of the normal distribution, but since n is sufficiently large in all cases this is not substantively different.

APPENDIX H

A BRIEF DESCRIPTION OF CONJOINT ANALYSIS

A BRIEF DESCRIPTION OF CONJOINT ANALYSIS

Conjoint analysis is one of the leading methods used by marketing researchers to find out how consumers make decisions among competing products and services and to determine the value consumers place on product attributes. Through the use of conjoint analysis, market researchers are able to predict how buyers will choose among products and services and determine the relative importance of each of the attributes being studied. Thus, for example, conjoint analysis can be used to predict whether consumers would prefer (and thus be willing to pay more for) a movie theater ticket to a theater with a seat that is wider and has a cup-holder than for a theater ticket to a theater with no pre-show commercials.

History of Conjoint Analysis

Conjoint analysis has been used by market researchers for 35 years since its introduction by Paul Green, a colleague of mine at The Wharton School, in an article in the Journal of Marketing Research (1971). In the preface to our 1972 book, *Multiattribute Decisions in Marketing: A Measurement Approach* (Green and Wind 1972) we introduced the topic by stating, "One of the most tantalizing problems in decision theory – one that has occupied the attention of economists, statisticians, psychologists, sociologists, and others for a long time – is how people make decisions when the options under evaluation are multiattribute." The book and much of the literature that followed in marketing focused on the theories, techniques, and applications of conjoint analysis as they related to various facets of empirical research in multiattribute decision making.

Conjoint analysis was rapidly adopted by market researchers as a superior method of answering three critical and interrelated questions:

- 1. How important are specific factors (attributes) in the consumer decision process?
- 2. What specific products and service offerings (specific levels on the selected attribute) are the "best"?
- 3. What will happen to the provider share of choices if they change their offerings -a "what if" analysis?

The ability to answer these questions, the flexibility in design and ability to address a variety of products and services, and the improved tools for data collection and analysis have led to its rapid adoption.

Conjoint analysis is, by far, the most used marketing research method for analyzing consumer trade-offs. Surveys conducted by Wittink and Cattin [1989] and Wittink, Vriens, and Burhenne [1994] attest to its world-wide popularity. Literally hundreds (if not thousands) of research papers and thousand of applications of conjoint analysis have been conducted. Conjoint analysis has spawned more applications and has led to more major decisions than any other technique in Marketing over the last thirty-five years.

Validation of Conjoint Analysis

At least as critical as the widespread use of the conjoint methodology is its validation. The continued and <u>repeated</u> use of conjoint analysis by industry is the best indication of its proven validity. In addition, conjoint analysis has been validated by studies that compare different research methods. Several papers have compared so-called self-explicated models (see infra) to classical full profile approaches. For a validation study of conventional conjoint methods, self-explicated models and a blending of these two approaches into hybrid models see for example, Green, Krieger and Agarwal (1991).

Many other authors, such as Wittink, have engaged in research that validates the results one obtains from a conjoint study such as the one described below.

Practical Applications of Conjoint Analysis

Since its introduction, businesses and governments and numerous academic researchers, consulting firms, and marketing research firms have embraced conjoint analysis as a reliable and valid method of analyzing consumer preferences when introducing new products or studying markets. Indeed, businesses and governments regularly make billions of dollars of decisions based on the results of conjoint analyses. There is an obvious reason for this popularity – conjoint analysis enables consumers to make tradeoffs among competing products and product configurations, which is often the fundamental question posed in many strategic marketing and business decisions. These decisions include optimal pricing, optimal configuration of products, game theory reactions to competitors' decisions, segmentations of the market, and introduction of new products.

There have been many high-profile applications of conjoint analysis that have led to major successful business outcomes. Among the most visible applications of conjoint analysis have been Courtyard by Marriott and E-Z Pass.

Courtyard by Marriott: The Marriott International Corporation employed conjoint
analysis to make business decisions regarding the design of its new Courtyard by
Marriott chain of hotels. Marriott used a massive conjoint analysis to test dozens of
major aspects of the hotel design (a total of 50 factors were tested), including
building design, shape of the pool, the level of service from room service, the inroom toiletries, and the atmosphere of the hotel lounge. As a result of the design

suggested by the conjoint analysis, Courtyard by Marriott became the fastest growing, moderately priced hotel chain in the United States. Even more impressively, Courtyard by Marriott achieved a market share within four percentage points of that predicted by the conjoint analysis. This validation of the conjoint analysis in the context of a multi-billion dollar investment by a major corporation demonstrates the exceptional power of the conjoint methodology. A description of this application of the conjoint analysis was published (Wind et al, 1989) and was the runner up for the Adelman Prize, the most prestigious award for applications of management science.

enough motorists would be willing to pay tolls via an automated toll-taking device placed in their cars to justify the expenditure of millions in taxpayer dollars on the E-Z Pass infrastructure. The Port Authorities believed that 15-20% of motorists needed to subscribe to E-Z Pass to make the adoption of E-Z Pass successful. A conjoint analysis was performed to determine whether enough motorists would sign up for E-Z Pass. The conjoint analysis was complicated by the fact that the individuals, prior to its introduction, were totally unfamiliar with the E-Z Pass concept. Respondents were provided with videos that demonstrated the concept and allowed respondents to determine the attractiveness of the concept – i.e., their willingness to subscribe – and the optimal configuration of the E-Z Pass service. Based on the respondent's answers, the conjoint analysis predicted that E-Z Pass would obtain a market share in the mid-40% range. The Port Authorities proceeded with the E-Z Pass project based on this analysis. Again, the results of

the conjoint analysis were verified by consumer behavior – the E-Z Pass subscription rate in the New York metropolitan area is between 40 and 50%.

Conjoint analysis has also been used in myriad other applications for all types of products or services. To name a few, it was used for AT&T's first cellular telephone, designing the tracking services at FEDEX, and performance and reliability features for an IBM workstation. Furthermore, conjoint analysis has been used in the financial industry in many ways, including analyzing the features of credit cards and bank services (e.g., annual fees, frequent flier miles, etc). The pharmaceutical industry has used conjoint extensively for pricing and positioning studies (for determining efficacy, safety and dosing features) for various drugs (e.g., antihypertensives). Perhaps most relevant to the conjoint analysis prepared in this proceeding, a conjoint analysis was employed to determine the role that price and various features play in subscribing to cable TV in Japan.

Table 1 presents an illustrative list of products and services studied by conjoint analysis while Table 2 identifies some of the decision areas in which conjoint analysis has been used.

Description of the Conjoint Analysis in the Context of this Application

The objective of conjoint analysis is to evaluate the importance of various aspects of products or services in the decision process of "buyers". The decision maker has to choose among a set of "offerings" that vary with respect to the specific levels of a specified set of attributes (factors). The list of attributes in this study and the corresponding levels are given in Table 3 below.

Table 1

Illustrative Products and Services Studied by Conjoint Analysis Studies

Consumer Nondurables

- Bar soaps
- Hair shampoos
- Carpet cleaners
- Synthetic-fiber garments
- Gasoline pricing
- Panty hose
- Lawn chemicals
- Facial tissues

Financial Services

- Bank services
- Auto insurance policies
- · Health insurance policies
- · Credit card features
- Consumer discount cards
- Travel and entertainment packages
- Financial planning

Consumer Durables

- Automotive styling
- Automobile and truck tires
- Pickup truck design
- Car batteries
- Apartment design
- Toasters
- Commercial lawn mowing

Other Services

- Courtyard by Marriott
- Car rental agencies
- Telephone services and pricing
- Employment agencies
- Information retrieval services
- Employee benefits packages

Health Care/Pharmaceuticals

- Ethical drugs
- Diagnostic equipment
- Health maintenance organizations

Industrial Goods

- Copying machines
- Printing equipment
- Facsimile transmission
- Data transmission
- Portable computer terminals
- Diagnostic x-ray equipment
- Computers

Transportation

- Domestic airlines
- Transcontinental airlines
- Passenger train operations
- Freight train operations

Business Strategy

- McKinsey
- Booz-Allén
- A.D. Little
- BCGBain
- Andersen Consulting

Brand Equity

Shell/Texaco Merger

Quality Function Deployment

Xerox Copies

Customer Satisfaction

- IBM
- Chrysler
- FedEx
- UPS

Legal Cases

- AA Source Position
- Chrysler Windshield Wiper
- Italian Trade Com. pasta's country of origin

Table 2

Illustrative Area of Applications of Conjoint Analysis Studies

Market Segmentation

- As a basis for segmentation-"benefit" segmentation
- As a descriptor of segments
- Flexible segmentation
- Componential segmentation and models for simultaneous evaluation (i.e. SIMPOT)

Product Decisions

- Positioning
- Concept evaluation
- Product development guidelines
- Quality function development

· Pricing Decisions

- Price sensitivity
- Value of different models of pricing

Promotional Decisions

- Semantic equivalents

Distribution Decisions

- Value of different outlets
- Design of a product/service mix for distribution outlets

Management: Decision Criteria

- Product portfolio
- New product evaluation
- Allocation of resources
- Business strategy brand equity

Consumer Behavior

- Consumer choice of items and item collections
- Allocation of time and money among activities
- Satisfaction / referenceability

Table 3

List of Attributes and Levels for the Conjoint Task of the Satellite Radio Study

A. Music Programming

- 1. **No** music programming
- 2. Substantially **fewer** channels and **less** variety of music than currently offered
- 3. The **same** number of channels and the **same** variety of music as currently offered
- 4. Substantially **more** channels and **more** variety of music than currently offered

B. News

- 1. **No** news programming
- 2. Substantially **fewer** channels and **less** variety of news than currently offered
- 3. The **same** number of channels and the **same** variety of news as currently offered
- 4. Substantially more channels and more variety of news than currently offered

C. Sports

- 1. **No** sports programming
- 2. Substantially **fewer** channels and **less** variety of sports than currently offered
- 3. The same number of channels and the same variety of sports as currently offered
- 4. Substantially **more** channels and **more** variety of sports than currently offered

D. Talk & Entertainment

- 1. No talk and entertainment programming
- 2. Substantially fewer channels and less sports variety than currently offered
- 3. The same number of channels and the same talk and entertainment variety as currently offered
- 4. Substantially more channels and more talk and entertainment variety than currently offered

E. The Number of Minutes Of Commercials Per Hour on Music Channels

- 1. No commercials on music channels
- 2. 2 minutes of commercials per hour
- 3. 5 minutes of commercials per hour
- 4. 12 minutes of commercials per hour

F. Geographic Coverage

- 1. Typical FM coverage
- 2. Complete Nationwide Coverage

G. The Monthly Price for a Single Subscription

- 1. \$8.95 per month
- 2. \$10.95 per month
- 3. \$12.95 per month
- 4. \$14.95 per month

A conjoint analysis typically has three phases:

- 1. Creating the survey and collecting the data
- 2. Estimating the parameters from the results of the survey
- 3. Incorporating the estimates of the parameters into a "simulator"

Data Collection

At the heart of conjoint analysis is the presentation of profiles to each individual. A profile is a potential offering. For example, in the application used here one such profile is an offering that includes the same number of channels and variety as currently offered for sports and talk and entertainment, no news programming, substantially more music channels and variety than is currently offered, five minutes of commercials on music channels with typical FM coverage. This offering is priced at \$12.95 per month.

Note that the number of possible profiles is the product of the number of levels. In our application six of the attributes have four levels and the other attribute has two levels, hence the number of possible profiles is $4^6*2=8192$. Respondents, however, see only a small subset of all possible profiles. The selected profiles are generated in a statistical way that enables one to estimate the importance of each level of each attribute independent of other levels of attributes. The set that is generated is referred to in the literature as a fractional factorial design and special software was used to create this set of 64 profiles. This set was further divided into eight blocks of eight profiles, and each respondent saw one of the eight blocks. The master design of 64 profiles is included in Table 4.

TABLE 4
The Master Design

	Music Programming	News	Sports	Talk & Entertainment	# of Minutes of Commercials	Geographic Coverage	Price
1	3 ¹	4	4	2	4	1	3
2	1 ²	2	3	3	5	2	4
3	2	3	3	3	3	1	1
4	4	1	4	4	2	2	2
5	1	2	2	4	5	1	3
6	4	4	1	2	3	1	2
7	2	3	1	1	1	2	4
8	3	1	2	1	1	2	1
9	4	2	4	1	4	1	1
10	2	4	1	2	4	2	4
11	3	3	2	4	3	2	2
12	1	4	4	3	5	1	1
13	1	3	2	2	5	1	3
14	4	1	3	1	1	2	4
15	3	1	3	4	3	1	2
16	2	2	1	3	2	2	3
17	4	3	3	2	1	1	3
18	3	3	3	1	4	1	2
19	3	4	4	2	2	2	4
20	1	1	1	4	5	2	3

.

¹ The numbers here refer to the levels stated in Table 3 (e.g., for music, "1" means no music, and "4" means substantially more music).

Note that a "1" in column 1 (no music) is accompanied by a "5" (not applicable) in column 5 (number of minutes of commercials on music programs).

	Music Programming	News	Sports	Talk & Entertainment	# of Minutes of Commercials	Geographic Coverage	Price
21	4	4	1	3	1	2	2
22	2	2	4	4	3	1	1
23	1	2	2	1	5	2	1
24	2	1	2	3	2	1	4
25	1	4	2	3	5	2	3
26	3	2	1	4	1	1	4
27	2	1	3	2	4	1	1
28	2	4	3	1	2	1	2
29	4	3	2	4	3	2	4
30	3	2	1	2	3	2	1
31	4	1	4	1	4	2	3
32	1	3	4	3	5	1	2
33	1	1	1	4	5	1	1
34	2	2	3	2	1	2	2
35	4	2	4	2	2	1	3
36	3	4	2	1	2	2	1
37	2	3	4	4	4	2	4
38	1	3	1	1	5	1	2
39	3	1	2	3	3	1	4
40	4	4	3	3	3	2	3
41	4	2	2	3	4	1	2
42	2	4	2	1	3	1	3
43	1	1	4	2	5	2	4
44	3	4	3	4	1	1	2
45	1	1	3	2	5	2	1

	Music Programming	News	Sports	Talk & Entertainment	# of Minutes of Commercials	Geographic Coverage	Price
46	4	3	1	1	2	1	4
47	2	3	4	4	1	2	3
48	3	2	1	3	4	2	1
49	1	4	3	4	5	1	4
50	1	3	1	2	5	2	2
51	4	2	2	2	1	1	4
52	2	1	4	3	4	2	2
53	3	1	1	1	2	1	3
54	2	2	3	1	3	2	3
55	4	4	2	4	2	2	1
56	3	3	4	3	1	1	1
57	4	3	3	4	2	2	1
58	1	4	4	1	5	1	4
59	2	1	2	2	1	1	2
60	1	2	4	1	5	2	2
61	3	2	3	3	2	2	4
62	3	3	2	2	4	2	3
63	4	1	1	3	3	1	3
64	2	4	1	4	4	1	1
65	3	3	3	3	1	2	3
66	1	3	3	3	5	2	3

There are three major research designs and corresponding types of data collection procedures:

- Full Profile: In full profile techniques, respondents are given profiles (one level for
 each attribute; as described above) and asked to rate each profile on a 0-10
 likelihood-of-purchase scale. Alternatively, in choice based conjoint, the
 respondent is simply asked whether this profile (product offering) would be
 purchased by him/her or not.
- Self Explicated: In compositional techniques (sometimes referred to as self
 explicated), each respondent rates the desirability of each level of each attribute and
 then rates the attributes by dividing 100 points to indicate the relative importances
 of attributes.
- 3. <u>Hybrid</u>: Since in large scale conjoint analysis, such as the EZ Pass application and this study, it is not practical to collect a sufficient number of profiles to estimate the effects of each level of each attribute at the individual level, hybrid techniques have become popular. In essence, both full profile data and self-explicated data (as described in (1) and (2)) are collected (Green 1984, and Green and Krieger 1996).

Parameter Estimation

Once the data are collected the next task is to build a conjoint model that relates the likelihood of purchase to the description of the products as described by its levels (e.g., the profiles). "Partworths" are derived that reflect the role of each level of each attribute in the decision making process.

Since individuals have different preferences and it is not feasible to collect a sufficient number of profile data, the approach, which was used in EZ Pass and other successful applications, is to build a hybrid model that combines the self- explicated data with the full profile. That is what was done here. Various forms of hybrid conjoint models

are employed and the one chosen is based on its ability to validate to a holdout set of profiles. In The Satellite Radio study two "control" profiles were included one presenting the current market offering and the other, the current offering but with no music offering.

Thus, each respondent received 10 profiles – the eight from one of the blocks of the master design + the two control profiles.

We followed the same approach for arriving at partworths that was followed in the EZ Pass study. Studies have shown that the self-explicated desirabilities (which at least provides a ranking of the levels) are often accurate. In fact, in ACA implementations (a commonly-used commercial software package), it is assumed that the desirabilities are equally-spaced typically when the ordering of the levels is clear. In our analysis, that would assume that the difference between each level for a given attribute is the same (e.g., with music, it would assume that the difference in desirabilities between no music, substantially less music, the same amount of music, and substantially more music are the same). Since we did not want to have such a restrictive assumption, we provide respondents the opportunity to indicate the spacing among the levels of any given attribute to reflect their preferences. Thus, the desirability questions 5 and 6 in our study go a step further by eliciting the actual desirabilities thereby allowing for differential spacings.

Where a self-explicated model fails, however, is in the *weights* for these attributes. The approach that uses only the self explicated data although used by some, is not sufficient. The self-explicated model treats the partworth as the product of the desirability for that level of the offering multiplied by the weight that the respondent gives that offering. It has been shown in validation studies that the self-explicated weights that individuals assign to each of the attributes are more equal than their selections would

imply (*i.e.* underestimating the importance of the most important attributes and overestimating the importance of the less important attributes).

The desirabilities for the programming attributes, non-programming attributes, and price are given in questions Q5, Q6a and Q6b respectively. The importance of the programming attributes are in Q4 and the non-programming and price attributes in Q7. This self-explicated data at the individual level is then blended with the responses to the 8 profiles, which were rated in question 10. Combining the self-explicated data and the profile data leads to a more accurate measure of the value (*i.e.*, the partworth) that an individual assigns an attribute by adjusting it (within constraints) until it best predicts the value that individual gave in the profile questions. Hence for each individual, we adjust the partworths by solving the following optimization problem.

We find the partworths that best predict the profile data subject to the constraint that the revised partworths differ from the self explicated partworths by no more than a prespecified amount. As shown below, this method leads to a more *conservative* result than if one used a constraint of 0, *i.e.*, where no change is allowed. We chose a maximum difference of .25 as in the EZ Pass application.

The partworths are scaled to be between 0 and 1. Sensitivity analysis to this constraint was done to assess its impact on the implied relative importance of the various attributes. In this case the algorithm looks to change one partworth by .01 (small step) to make the sum of the absolute errors of the predicted scores over the eight profiles and the actual scores as small as possible. Each of the twenty six possible levels to choose from (six of the attributes have four levels and one attribute has two levels) are considered and the one which does best is changed. Then all twenty six possibilities are considered and

one of the partworths is changed to again make the predicted scores closest to the actual scores as described above. This approach is repeated until no change is available to improve the accuracy of the predictions.

As noted, we used a constraint of .25. We ran the optimization program, however, for four values of the constraint: 0, 1, .25 and .5. The results did not vary very much when the value for the constraint was changed. For example, the value for music was:

- 0 = 35.2
- .1 = 31.9
- .25 = 29.8
- .50 = 29.9

In consulting projects a value of .25 is typically used which might be viewed as high. It should be noted that as the value of the constraint increases it tends to give marginally *less* weight to music; hence a choice of .25 may be thought of as being conservative.

We chose the above method (prior to seeing the data) for the following reasons:

- 1. It is exactly the same method that we would recommend if we were asked to solve the problem as a consulting exercise rather than in a litigation setting.
- 2. The number of profiles that each individual can comfortable evaluate relative to the number of parameters (levels across all attributes) is such that regression at the individual level is not feasible.
- 3. Other methods for combining profiles across individuals have serious limitations. For example, assuming that there are k different types of people and allowing the data to solve for the optimal k and the common partworths within type, has been shown in the literature to perform worse in validation studies. Furthermore, this

would tend to distort the results if inferences are to be drawn for a subset of respondents.

The Simulator

Once the partworths are estimated they are then input into a simulator that allows for estimating the market share for any profile. This is not restricted to the 64 profiles in our design, but rather to all of the possible 8,192 profiles in the satellite application.

The standard approach to map the partworths into shares is to take the partworths associated with each level of each attribute and add them up. This is sometimes referred to as the utility of the profile. A constant intercept is added in to ensure that the utilities scale properly to the shares given for the profiles. This utility is most often converted into share by taking exp(utility)/(1+exp(utility)).

The shares are computed at the individual level and then aggregated to the entire sample. If the survey allowed for differential sample weights for each individual then these weights can be incorporated in the final overall market share. For example, if older people are over-sampled, to ensure a sufficient sample size in that group, these people would then be given less weight (as is standard in sample survey methodology) to adjust for this.

This Study

The main focus in this study is not on the optimal profile, or the performances of potential profiles, but rather on the importance of the music offering. The conjoint data offers three ways to measure this:

We can compare the weights that individuals give to each of the attributes.

a. Using the self-explicated weights.

- b. Using the implied weights as given by the self-explicated partworths. The weight of attribute "i" is the maximum difference of the partworths over the levels of attribute "i" over the sum of these quantities across all attributes.³
- Using the implied weights once the partworths are revised after the hybrid conjoint analysis.

Approach (c) can be tried for different implementations of the hybrid conjoint to see how sensitive the results are to the settings that were used.

In all cases the results can be reported for the entire sample or for subsets of individuals. Averages and standard deviations of importances may also be calculated. In addition, we can determine the number of individuals that give each attribute the highest importance, second highest importance etc.

Finally, the results are given with associated confidence intervals measuring the accuracy of the results. Since, in any study, we only observe a sample of individuals, the extent to which the importances vary across individuals reflects the uncertainty in using these importances to infer the results in the entire population.

Inclusion

We used two measures as a basis to include individuals in the analysis. The first measure computes the predicted utilities for the eight profiles each person received (not including the two holdout profiles, cards 65 and 66) using the self explicated partworths (the desirability for each level of attribute was multiplied by the weight the individual gave

³ Note: We needed to use this approach to obtain the self-explicated weights. It was desirable to collect relative weights for the first four attributes and relative weights for the last three attributes. Instead of measuring explicitly the relative importances of the first four attributes to the last three attributes, we used the sum of the maximum differences of partworths as a way to combine these two subsets of attributes.

to that attribute). These eight utilities were correlated with the eight scores the individual gave to the eight profiles. Respondents who did not have positive correlations had inconsistent responses, as explained below.

The second measure we used was based on the final partworths using the scores for eight profiles as well as the self explicated data. These partworths give predicted scores for the two holdout profiles 65 and 66. If the preferred card (65 or 66) in terms of the predicted score agreed with the stated preference when the profile was seen then this person qualifies on this basis. The few respondents who gave equal score to cards 65 and 66, qualified if the predicted score was within one unit (the smallest gradation on the scale).

Cross tabulating these two criteria resulted in the following table:

			(2) Predicted rank of the two control cards based on the estimated partworths					
			Positive	Negative				
(1) Correlation between the estimated eight utilities	Positive		312	40	352			
and the actual data for the eight profiles	Negative		60	16	76			
		Total	372	56	428			

As can be seen from the table only 16 respondents did not qualify on both measures.

These 16 individuals were deleted from the conjoint analysis task in the written testimony. We did perform, however, full analyses for the conditions of:

- a. The full sample of **428**
- b. The sample of **412** in which we eliminated the 16 respondent who did not qualify on the two measures
- c. The sample of **328** in which we eliminated the 100 respondents (40 and 60) who did not meet one of the two conditions
- d. The sample of **312** in which we eliminated the 116 respondents who did not qualify on at least one of the two conditions (40 and 60) and on both (16).

The results of the four samples are summarized below.

Comparison Of The Four Samples On The Relative Importance Of The Seven Conjoint Factors

	(1)	(2) (used in testimony)	(3)	(4)	
_	N=428	N=412	N=328	N=312	_
Music	29.8	30.4	32.4	33.3	_
News	10.7	10.5	10.8	10.5	
Sports	13.3	13.4	12.5	12.6	
Talk-Entertainment	11.9	11.8	11.2	11.1	
Commercials	13.2	13.0	13.7	13.5	
Coverage	6.5	6.3	6.2	6.0	
Price	14.6	14.6	13.3	13.1	

Comparison Of The Four Samples On The % Of Respondents Who Selected One Of The Factors As Their Most Important One

	(1)	(2) (used in testimony)	(3)	(4)	
_	N=428	N=412	N=328	N=312	_
Music	44.9	46.6	52.4	55.1	_
News	7.2	6.6	7.0	6.1	
Sports	10.8	10.9	8.8	9.0	
Talk-Entertainment	10.8	10.7	9.2	9.0	
Commercials	8.6	8.3	8.8	8.3	
Coverage	3.3	2.9	2.7	2.2	
Price	14.5	14.1	11.0	10.3	

As can be seen from examination of these tables, the selection of option 2 in my written testimony – deletion of the 16 respondents resulting in 412 respondents – is a conservative approach.

Once we obtained the final partworths for each individual, we can create utilities for any profile by adding up the partworths for the levels that comprise the profile. This gives us a predicted score for a profile. These scores are computed for each individual for each of cards 65 and 66. The predicted scores for card 65 are correlated to the actual scores the individual gave to card 65. Note that card 65 was not used in creating these partworths so this is a true validation of the approach. Confidence intervals for these correlations show that there is a statistical significant relationship (at the 5% significance level) between the predicted scores and the actual scores that were given to these profiles.

The correlation for the 412 respondents were:

for card 65 .37 (from .28 to .45)

for card 66 .63 (from .57 to .69)

Summary

In our study, a hybrid conjoint analysis was employed as one of the various methods to determine the relative importance of music in the decision to subscribe to satellite radio. We chose the hybrid conjoint approach as one of the approaches because that is what we would have used if this was a consulting project. We found in our research that it validates better than most other procedures. If there is a bias, as in most conjoint analyses, too much weight is given to the least important attributes and *too little weight* to the most important attributes. Given that music turned out to be the most important attribute in the analysis, this suggests that the method underestimated its importance.

Illustrative References⁴

Main references

Adventures in Conjoint Analysis: A Practitioners Guide to Trade-Off Modeling and Applications, Abba Krieger, Paul E. Green, and Jerry Wind, 2004 – e-book available at http://marketing.wharton.upenn.edu/people/faculty/green/green_monograph.cfm.

"Thirty Years of Conjoint Analysis: Reflection and Prospects," Paul E. Green, Abba M. Krieger, and Yoram (Jerry) Wind, *Interfaces*, 2001.

"New Way to Measure Consumers' Judgments," Paul E. Green and Yoram (Jerry) Wind, *Harvard Business Review*, 53. July-August 1974, pp. 107-117.

Multi-Attribute Decisions in Marketing: A Measurement Approach, Paul E. Green and Yoram Wind (and contributions by Douglas Carroll). (Hinsdale, IL: The Dryden Press), 1973.

Other illustrative references

Allenby, G. Arora, N and Gintner J.L. (1995). "Incorporating Prior Knowledge into the Analysis of Conjoint Studies." <u>Journal of Marketing Research</u>.

Allenby, G. Gintner J.L. (1995). "Using Extremes to Design Products and Segment Markets." <u>Journal of Marketing Research</u>.

Finkbeiner, C. (1988). "Comparisons of Conjoint Choice Simulators." <u>Proceedings of the Sawtooth Conference</u>.

Green P.E. (1984). "Hybrid Models for Conjoint Analysis: An Expository Review." Journal of Marketing Research.

Green, P.E., and Krieger, A.M. (1991). "Segmenting Markets with Conjoint Analysis." <u>Journal of Marketing</u>.

Green, P.E. and Krieger A.M. (1996). "Individualized Hybrid Models for Conjoint Analysis." <u>Management Science</u>.

Green, P.E., Krieger, A.M. and Agarwal, M.K. (1991). "Adaptive Conjoint Analysis: Some Caveats and Suggestions." <u>Journal of Marketing Research</u>.

_

⁴ Given the thousands of articles on conjoint analysis this is a short illustrative list. A Google search for conjoint analysis studies identified over 500,000 entries.

Green, P.E. and Srinivasan, V. (1978). "Conjoint Analysis in Consumer Research; Issues and Outlooks." Journal of Consumer Research.

Green, P.E. and Srinivasan, V. (1990). "Conjoint Analysis in Marketing: New Developments with Implications for Research and Practice." <u>Journal of Marketing</u>.

Green, P.E., and V. R. Rao. (1972). "Conjoint Measurement for Quantifying Judgmental Data." Journal of Marketing Research.

Hagerty, M. (1985). "Improving the Predictive Power of Conjoint Analysis: The Use of Factor Analysis and Cluster Analysis." <u>Journal of Marketing Research</u>.

Johnson, Richard (1987). "Adaptive Conjoint Analysis." <u>Proceedings of the Sawtooth</u> Conference.

Kaul, A. Rao, V. (1994). "Research for Product Decisions and Design Decisions: An Integrative View." International Journal of Research and Marketing.

Lenk, P.J. Desarbo, W.S., Green, P.E. and Young, M.R. (1996). "Hierarchical Bayes Conjoint Analysis: Recovery of Partworth Heterogeneity from Reduced Experimental Designs." <u>Management Science</u>.

Mahajan, V. and Green P.E. (1982). "A Conjoint Model for Measuring Self and Crossprice Relationships." Journal of Marketing Research.

Ramaswamy, V. and Cohen, S.H. (2000). Latent Class Models for Conjoint Analysis. In Conjoint Measurement: Methods and Applications. Editors A. Gustafsson, A, Hermann and F. Huber. Springer-Verlag.

Srinivvasan, V. (1988). "A Conjunctive Compensatory Approach to Self-Explication of Multiattributed Preferences." <u>Decision Sciences</u>.

Van der Lans, I.A. and Helsen W. (1992). "Constrained Part-worth Estimation in Conjoint Analysis Using the Self Explicated Utility Model." <u>International Journal of Research in Marketing</u>.

Vavra, T.G., Green, P.E. and Krieger A.M. (1999). "Evaluating EZ Pass." <u>Marketing Research</u>.

Vriens, M., Wedel, M. and Wilms, T (1996). "Metric Conjoint Segmentation Methods: A Monte Carlo Comparison." <u>Journal of Marketing Research</u>.

Wind, J. Green, P.E. Shifflet, D. and Scarbrough, M. (1989). "Courtyard by Marriott: Designing a Hotel Facility with Consumer-based Marketing Models." <u>Interfaces</u>.

Wittink, D, and Cattin, P. (1989). "Commercial Use of Conjoint Analysis: An Update." <u>Journal of Marketing</u>.

Wittink, D., Vriens, M. and Burhenne, W (1994). "Commercial use of conjoint in Europe: Results and Critical Reflections." <u>International Journal of Research in Marketing</u>.

APPENDIX I

PRE-TEST QUESTIONNAIRE



www.datadw.com

SATELLITE RADIO STUDY

TOP SHEET

(THIS IS A PERSONAL INTERVIEW)

- SCREENER -

		RESPONDENT I.D. #:
(RECORD AT END OF INTERVIEW. PLEASE PRI	NT.)	
RESPONDENT'S NAME:ADDRESS:		TEL. # ()
CITY:INTERVIEWER:	STATE:	

1



Data Development Worldwide

120 Fifth Avenue New York NY 10011

TOW TOTAL, ITT TOOT
T: 212. 633.1100
Field Fax: 212. 633. 6621
www.datadw.com

	_	\sim	$\hat{}$		\sim	 \sim	TA:
Ľ		-	1	_		 	

- Satellite Radio Subscriber Sirius
- Satellite Radio Subscriber XM
- Satellite Radio Considering Subscribing Sirius
- Satellite Radio Considering Subscribing XM

Time Main Interview	am/pm	
Time Main Interview	am/pm	
Length of Main Inter	(7)(8)	
Study #02-629	ID #:	1 – 5
September, 2006	CARD #:	6 – 1
RESPONDENT I.D.	. #:	

(9) _____

SATELLITE RADIO STUDY

- SCREENER -

Hello, I'm of Data Development Worldwide. We are a national marketing research firm and are currently conducting a survey and would like to include your opinions. Let me assure you we are doing this for research purposes only and that no one will sell you anything as a result of this study. Your answers will be held in the strictest confidence.

NOTE: RECORD ALL TERMINATIONS WHICH OCCUR IN ANY QUESTION A - D BY CIRCLING THE NEXT AVAILABLE NUMBER IN GRID AT BOTTOM OF THIS BOX. RECORD ONLY ONE TERMINATION PER CONTACT. RE-USE SCREENER UNTIL YOU REACH A QUALIFIED RESPONDENT.

- (IF RESPONDENT HAS LANGUAGE/HEARING PROBLEM, ETC., IS IN A HURRY, REFUSES A. INTERVIEW OR APPEARS INTOXICATED, TERMINATE.)
- B. (IF YOU KNOW THE RESPONDENT AT ALL, TERMINATE.)

(HAND RESPONDENT CARD 1)

C. Are you or any members of your household employed in any of the industries listed on this card?

	<u>-</u>	ES	NO
	An insurance company	[]	[]
(IF "YES" TO ANY BOXED	A marketing research firm	[]	[]
INDUSTRY, TERMINATE	An advertising agency	[]	[]
AND RECORD BELOW.)	The entertainment industry	[]	[]
	A satellite radio provider	[]	[]
	A cable TV provider	 []	[]
	An Internet service provider	[]	[]
(TAKE BACK CARD 1)			

D. During the past three months have you taken part in any market research survey other than a political poll? (IF "YES," TERMINATE.)

RECORD TERMINATIONS WHICH OCCUR IN ANY QUESTION A - D HERE:

01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 (10)(11)

E. I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your responses will be kept confidential. Which of these groups includes your age?

(RECORD ONE ANSWER.)

(RECORD	ONE AN	ISWER.)									
	(TE	RMINAT	E IN F	IRST BO	X BELO	OW) ←	Α.	Under 18	years		a
						i					(12)
	IE AC	E SCREE	SMING	OLIOTA	ODEN		B.	18 – 24 ye	ars		1
		E SCREE ITINUE.			,		C.	25 – 34 ye	ars		2
		PPROPR		•		'` │←	D.	35 – 49 ye	ars		3
											4
											5
	/			.DOT DO	V 551 4						
	(TE	RMINAT	EINF	IRST BO	X BELC)W) ←	(DC	NOT REA	AD) Ref	used	b
(TAKE BA	CK CAR	D 2)									
IF " <u>UNDER 18</u> " (AND RE-USE SO			<u>E</u> ", TE	RMINATE	. CIRCI	E NEXT A	VAIL	ABLE NUM	IBER BE	LOW. E	RASE
1 2	3	4	5	6	7	8	9	10	11	12	(13)
TERMINATE C		OTA MAL	<u>ES – 1</u>	<u>8-24</u> CII	RCLE N	EXT AVAI	LABL	E NUMBEF	R BELOW	. ERAS	SE AND RE-
USE SCREENER											
1 2	3	4	5	6	7	8	9	10	11	12	(14)
TERMINATE C	OVER QU	OTA MAL	ES – 2	<u>5-34</u> CII	RCLE N	EXT AVAI	LABL	E NUMBEF	R BELOW	. ERAS	SE AND RE-
USE SCREENER	₹.										

TERMIN	<u> IATE O</u>	<u>VER QL</u>	<u>JOTA MA</u>	<u>LES – 1</u>	<u>8-24</u> C	IRCLE NE	EXT AVA	ILABLE	NUMBE	R BELOW	. ERAS	E AND RE-
USE SC	REENER											
1	2	3	4	5	6	7	8	9	10	11	12	(14)
TERMIN	IATE O	VER QL	JOTA MA	LES - 2	25-34 C	IRCLE NE	EXT AVA	ILABLE	NUMBE	R BELOW	. ERAS	E AND RE-
USE SC	REENER											
1	2	3	4	5	6	7	8	9	10	11	12	(15)
TERMIN	IATE O	VER QL	JOTA MA	LES – 3	5-49 C	IRCLE NE	EXT AVA	ILABLE	NUMBE	R BELOW	. ERAS	E AND RE-
USE SC	REENER											
1	2	3	4	5	6	7	8	9	10	11	12	(16)
TERMIN	IATE O	VER QL	JOTA MA	LES - 5	<u> 0-64</u> C	IRCLE NE	EXT AVA	ILABLE	NUMBE	R BELOW	. ERAS	E AND RE-
USE SC	REENER											
1	2	3	4	5	6	7	8	9	10	11	12	(17)
TERMIN	IATE O	VER QL	JOTA MA	LES - 6	5 <u>+</u> CIR	CLE NEX	T AVAIL	ABLE N	UMBER	BELOW.	ERASE	AND RE-
USE SC	REENER											
1	2	3	4	5	6	7	8	9	10	11	12	\cap

TERMIN	NATE	OVER QU	OTA FEI	MALES -	18-24 -	- CIRCLE	NEXT	AVAILABL	E NUM	BER BEL	OW. ER	ASE AND
RE-USE	SCRE	ENER.										
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	NATE	OVER QU	OTA FEI	MALES -	25-34 -	- CIRCLE	NEXT	AVAILABL	E NUM	BER BEL	OW. ER	ASE AND
RE-USE	SCRE	ENER.										
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	NATE	OVER QU	OTA FEI	MALES -	35-49 -	- CIRCLE	NEXT	AVAILABL	E NUM	BER BEL	OW. ER	ASE AND
RE-USE	SCRE	ENER.										
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	NATE	OVER QU	OTA FEI	MALES -	50-64 -	- CIRCLE	NEXT	AVAILABL	E NUM	BER BEL	OW. ER	ASE AND
RE-USE	SCRE	ENER.										
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	NATE	OVER QU	OTA FEI	MALES -	65+ (CIRCLE N	EXT A	VAILABLE	NUMB	ER BELO	W. ERAS	SE AND
RE-USE	SCRE	ENER.										
1	2	3	4	5	6	7	8	9	10	11	12	()

F. Which, if any, of the following decisions do you make or take part in making for your household? (CIRCLE ALL THAT APPLY.)

		()
	Decision to subscribe to cable TV	1
	Decision to subscribe to an Internet service	2
	Decision to subscribe to satellite radio	3
	Decision to subscribe to a wireless phone service	4
	Decision to subscribe to satellite TV	5
(TERMINATE) ←	None of these	*
(IENWINAIE)	Refused	*

(TAKE BACK CARD)

RESPONDENT MUST BE A BOXED ANSWER IN Q. F. IF NOT, TERMINATE IN APPROPRIATE BOX BELOW.

TERMIN	ATE	MALE	<u> 18-24</u> (CIRCLE	NEXT	AVAILAI	BLE NU	MBER B	ELOW.	ERASE	E AND F	RE-USE	
SCREE	NER.												
1	2	3	4	5	6	7	8	9	10	11	12	()	
TERMIN	ATE	MALE	<u> 25-34</u> (CIRCLE	NEXT	AVAILAI	BLE NU	MBER B	ELOW.	ERASE	E AND F	RE-USE	
SCREE	NER.												
1	2	3	4	5	6	7	8	9	10	11	12	()	
TERMIN	ATE	MALE:	<u> 35-49</u> (CIRCLE	NEXT	AVAILAI	BLE NU	MBER B	ELOW.	ERASE	E AND F	RE-USE	
SCREE	NER.												
1	2	3	4	5	6	7	8	9	10	11	12	()	
TERMIN	ATE	MALE	<u>50-64</u> (CIRCLE	NEXT	AVAILAI	BLE NU	MBER B	ELOW.	ERASE	E AND F	RE-USE	
SCREE	NER.												
1	2	3	4	5	6	7	8	9	10	11	12	()	
TERMIN	ATE	MALE	<u>65+</u> CI	RCLE N	EXT A	VAILABL	E NUM	BER BE	LOW. E	RASE	AND RE	-USE	
SCREE	NER.												
1	2	3	4	5	6	7	8	9	10	11	12	()	

TERMIN	IATE	FEMALE	18-24 -	- CIRCL	E NEXT	AVAII	LABLE N	IUMBEF	R BELOV	V. ER	ASE AND	RE-USE
SCREE	NER.											
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	IATE	FEMALE	25-34 -	- CIRCL	E NEXT	AVAII	LABLE N	IUMBEF	RBELOV	V. ER	ASE AND	RE-USE
SCREE	NER.											
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	IATE	FEMALE	35-49 -	- CIRCL	E NEXT	AVAII	LABLE N	IUMBEF	RBELOV	V. ER	ASE AND	RE-USE
SCREE	NER.											
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	IATE	FEMALE	50-64 -	- CIRCL	E NEXT	AVAII	LABLE N	IUMBEF	RBELOV	V. ER	ASE AND	RE-USE
SCREE	NER.											
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	IATE	FEMALE	65+ (CIRCLE	NEXT A	VAILA	ABLE NU	MBER I	BELOW.	ERAS	SE AND R	E-USE
SCREE	NER.											
1	2	3	4	5	6	7	8	9	10	11	12	()

G.	Which of these services,	if any, do y	ou or your h	nousehold <u>c</u>	<u>currently</u> sub	oscribe to? (CIRCLE ALL	THAT
	APPLY.)							

 Cable TV
 1

 Satellite TV
 2

 Broadband Internet
 3

 Satellite radio
 4

 Wireless phone service
 5

 None of these
 6

 Don't know
 0

(ASK Q. H IF "SATELLITE RADIO" CIRCLED IN Q. G ABOVE. OTHERWISE, SKIP TO INSTRUCTIONS BEFORE Q. I)
(HAND RESPONDENT CARD 5)

H. Which of the following best describes the type of satellite radio you or your household currently subscribes to? (RECORD ONE ANSWER)

(ASK Q. I FOR EACH ITEM <u>NOT</u> CIRCLED IN Q. G.)

I. Are you or your household <u>currently</u> considering subscribing to (<u>INSERT ITEM</u>) in the next 30 days? (RECORD ONE ANSWER FOR EACH LISTED ITEM)

	Yes	No	Don't Know	
Cable TV	1	2	3	()
Satellite TV	1	2	3	()
Broadband Internet	1	2	3	()
Satellite radio	1	2	3	()
Wireless phone service	1	2	3	()

(ASK Q. J IF "YES" TO "SATELLITE RADIO" CIRCLED IN Q. I ABOVE. OTHERWISE, SKIP TO INSTRUCTIONS BEFORE Q. K) (HAND RESPONDENT CARD 5)

J. Which of the following best describes the type of satellite radio you or your household are considering? (RECORD ONE ANSWER)

4

		ON.)										
								Sirius				
								XM				
								Both				
					(TERN	IINATE	→ (Don't kn	ow			
TE	RMINATE	DON'T	KNOW SER	VICE -	- MALES -	- 18-24 -	- CIRCI	E NEXT	AVAILAB	LE NUM	BER BEL	OW.
EF	ASE AND	RE-USE	SCREENER.	ı								
	1 2	2 3	4	5	6	7	8	9	10	11	12	()
			KNOW SER		- MALES -	<u>- 25-34</u> -	- CIRCI	LE NEXT	AVAILAB	LE NUM	BER BEL	OW.
EF	ASE AND	RE-USE	SCREENER.	į								
	1 2	2 3		5				9			12	()
			KNOW SER		- MALES -	<u> 35-49</u> -	- CIRCI	LE NEXT	AVAILAB	LE NUM	BER BEL	OW.
	1 2	2 3	4	5	6	7	8	9	10	11	12	()
			KNOW SER SCREENER.		- MALES -	<u>- 50-64</u> -	- CIRCI	E NEXT	AVAILAB	LE NUM	BER BEL	ow.
CF					•	_			4.0		4.0	
		2 3	4	5				9		11	12	()
		<u>: DON'I</u> E SCREEI	KNOW SER	VICE -	- MALES -	<u>- 65+</u> (CIRCLE	: NEXIA	AILABL	E NOMBI	EK BELO	W. ERA
Αľ				_	0	7	•	0	40	4.4	40	()
	1 2	2 3	4	5	6	7	8	9	10	11	12	()
	DAMAIATE	DONIT	WNOW CED	VIOE	FENANTE	0 40 0)		/T A\/AII	ADI E NII	IMPED D	FL 0\\/
			KNOW SER		- FEWALE	5 - 18-2	<u> 4</u> CIF	ICLE NEX	I AVAIL	ABLE N	JIVIDEK BI	ELOW.
		2 3	4	5	6	7	8	9	10	11	12	()
TE			KNOW SER									ELOW
			SCREENER.		- FEWALE	<u>3 – 25-3</u>	<u> Cir</u>	ICLE NEX	I AVAIL	ADLE N	DIVIDEN D	ELOW.
	_	2 3	4	5	6	7	8	9	10	11	12	()
TE			KNOW SER									- 7
EF	ASE AND	RE-USE	SCREENER.			<u> </u>	<u></u>		,,			
	1 2	2 3	4	5	6	7	8	9	10	11	12	()
TE	RMINATE	DON'T	KNOW SER	VICE -	- FEMALE	S – 50-6	64 CIF	RCLE NEX	T AVAIL	ABLE N	JMBER B	ELOW.
			SCREENER.									
	1 2	2 3	4	5	6	7	8	9	10	11	12	()
	RMINATE	DON'T	KNOW SER	VICE -	- FEMALE	S – 65+	CIRC	LE NEXT	AVAILA	BLE NUN	IBER BEL	_OW.
<u> </u>	ASE AND	RE-USE	SCREENER.	ı								
			4	5	6	7	8	9	10	11	12	()

L.	Which satellite i	radio service are yo	ou <u>currently</u> consid	dering subscribing t	o? (RECORD	ONE MENTION.)
----	-------------------	----------------------	----------------------------	----------------------	------------	---------------

	()
Sirius	1
XM	2
3oth	3
Don't know/have not decided	4

QUOTA QUALIFICATIONS

SATELLITE SUBSCRIBER: MUST BE SATELLITE RADIO CIRCLED IN Q.G AND BOXED ANSWER CIRCLED IN Q.H AND "SIRIUS", "XM" OR "BOTH" IN Q.K.

SATELLITE RADIO CONSIDERING SUBSCRIBING: MUST BE "YES" TO SATELLITE RADIO CIRCLED IN Q.I AND BOXED ANSWER CIRCLED IN Q.J.

REFER TO QUOTA QUALIFICATION ABOVE. IF RESPONDENT DOES NOT QUALIFY FOR EITHER QUOTA GROUP, TERMINATE AND CIRCLE NEXT AVAILABLE NUMBER IN APPROPRIATE BOX BELOW..

	TERMINATE DOES NOT SUBSCRIBE/CONSIDER SUBSCRIBING – MALES – 18-24 CIRCLE NEXT AVAILABLE NUMBER BELOW. ERASE AND RE-USE SCREENER.											
AVAILA	BLE NU	MBER B	ELOW. E	RASE A	ND RE-	JSE SCF	REENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMINATE DOES NOT SUBSCRIBE/CONSIDER SUBSCRIBING – MALES – 25-34 CIRCLE NEXT AVAILABLE NUMBER BELOW. ERASE AND RE-USE SCREENER.												
AVAILA	BLE NU	MBER B	ELOW. E	RASE A	ND RE-	USE SCF	REENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	ATE [OES NO	T SUBSC	RIBE/C	ONSIDE	R SUBS	CRIBING	- MALE	S – 35-49	CIRC	LE NEXT	
AVAILA	BLE NU	MBER B	ELOW. E	RASE A	ND RE-	JSE SCF	REENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	ATE D	OES NO	T SUBSC	RIBE/C	ONSIDE	R SUBS	CRIBING	- MALE	S - 50-64	4 CIRC	LE NEXT	
AVAILA	BLE NU	MBER B	ELOW. E	RASE A	ND RE-	USE SCF	REENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	ATE [OES NO	T SUBSC	RIBE/C	ONSIDE	R SUBSO	CRIBING	- MALE	S – 65+ -	- CIRCLI	E NEXT	
AVAILA	BLE NU	MBER B	ELOW. E	RASE A	ND RE-	JSE SCF	EENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()
TEDMIN	ATE F	$1 \cap \Box \cup \Box \cap \Box$	T CHEC	DIDE/C	UNIGIDE	D CHBC/			166 10)	DCI E NE'	VT

			T SUBS					– FEMA	LES - 18	<u>-24</u> CI	RCLE NE	ΧT
AVAILA	DLE NUI	NIDER D	ELOW. I	THASE P	אט אב-נ	19E 9CF	EENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMINATE DOES NOT SUBSCRIBE/CONSIDER SUBSCRIBING - FEMALES - 25-34 CIRCLE NEXT												
AVAILABLE NUMBER BELOW. ERASE AND RE-USE SCREENER.												
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMINATE DOES NOT SUBSCRIBE/CONSIDER SUBSCRIBING - FEMALES - 35-49 CIRCLE NEXT												
AVAILA	BLE NUI	MBER B	ELOW. E	RASE A	ND RE-U	JSE SCF	EENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	IATE D	OES NO	T SUBS	CRIBE/C	ONSIDE	R SUBS	CRIBING	– FEMA	LES - 50	-64 CI	RCLE NE	XT
AVAILA	BLE NUI	MBER B	ELOW. E	RASE A	ND RE-U	JSE SCF	EENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()
TERMIN	TERMINATE DOES NOT SUBSCRIBE/CONSIDER SUBSCRIBING – FEMALES – 65+ CIRCLE NEXT											
AVAILA	BLE NUI	MBER B	ELOW. E	RASE A	ND RE-U	JSE SCF	EENER.					
1	2	3	4	5	6	7	8	9	10	11	12	()

IF QUOTA FOR WHICH RESPONDENT QUALIFIES IS FILLED, TERMINATE AND RECORD IN APPROPRIATE BOX BELOW.

 OVER QUOTA - SATELLITE RADIO SUBSCRIBER
 - CIRCLE NEXT AVAILABLE NUMBER BELOW.
 ERASE AND ERASE AND ERASE SUBSCRIBER

 01
 02
 03
 04
 05
 06
 07
 08
 09
 10
 11
 12
 13
 14
 15
 16
 17
 18
 19
 20
 21
 22
 23
 24
 25

 26
 27
 28
 29
 30
 31
 32
 33
 34
 35
 36
 37
 38
 39
 40
 41
 42
 43
 44
 45
 46
 47
 48
 49
 50

 OVER QUOTA - SATELLITE RADIO CONSIDERING SUBSCRIBING
 -- CIRCLE NEXT AVAILABLE NUMBER

 BELOW. ERASE AND RE-USE SCREENER.

 01
 02
 03
 04
 05
 06
 07
 08
 09
 10
 11
 12
 13
 14
 15
 16
 17
 18
 19
 20
 21
 22
 23
 24
 25

 26
 27
 28
 29
 30
 31
 32
 33
 34
 35
 36
 37
 38
 39
 40
 41
 42
 43
 44
 45
 46
 47
 48
 49
 50

M.		Doy	you '	wea	r gla	asse	s or	con	tact	lens	ses v	whei	n yo	u re	ad?										
																(/	ASK	Q.	N)	•	Ye	es			1
															(5										
N.		(AS Do y								ou (or a	re yo	ou w	eari	ng y	our	con	tact	lens	es t	oda	y ?			
													(C	ОИТ	INU	ΕW	/ITH	Q.	O) -	←	Ye	es			1
							(TI	ERN	IINA	TE	IN A	PPI	ROP	PRIA	TE	вох	(BE	LO	W)	←	No)			*
																		3SC	RIB	ER	C	RCI	LE N	IEXT	
A۷	AIL	ABL	E N	UMI	BEF	R BE	LO\	N. I	ERA	SE	AND	RE	-US	SE S	CRE	EN	ER.								
01	02	03	04	05	06	07	80	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	
26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	
TE	RMI	NA1	Ē	NO	GL	ASS	SES	CO	NTA	CTS	S – S	SAT	<u>ELL</u>	.ITE	RA	<u>OIO</u>	CO	NSII	DER	ING	SU	BSC	CRIE	<u> </u>	
CII	RCL	E NI	EXT	A۷	AIL	ABL	ΕN	UMI	BER	BE	LOV	V. E	RA	SE A	AND	RE	-US	E S	CRE	ENI	ER.				
01	02	03	04	05	06	07	80	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	
26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	
Ο.		REC	COR	ID G	iENI	DER	OF	RE	SPC	ND	ENT	-									M	ale			()
																					Fe	emal	e		2

(ASK EVERYO	NE)
-------------	-----

P. We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20 minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in this study?

<u>TERMINATE -- REFUSED TO PARTICIPATE - SATELLITE RADIO SUBSCRIBER</u> -- CIRCLE NEXT AVAILABLE NUMBER BELOW. ERASE AND RE-USE SCREENER.

01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50

<u>TERMINATE -- REFUSED TO PARTICIPATE - SATELLITE RADIO CONSIDERING SUBSCRIBING -- CIRCLE NEXT AVAILABLE NUMBER BELOW.</u> ERASE AND RE-USE SCREENER.

01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50

Q. May I please have your full name, address and phone number? You can be assured that your name and phone number will <u>not</u> be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

TERMINATE -- REFUSED PHONE NUMBER - SATELLITE RADIO SUBSCRIBER -- CIRCLE NEXT AVAILABLE NUMBER BELOW. ERASE AND RE-USE SCREENER.

01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50

TERMINATE -- REFUSED PHONE NUMBER - SATELLITE RADIO CONSIDERING SUBSCRIBING -- CIRCLE NEXT AVAILABLE NUMBER BELOW. ERASE AND RE-USE SCREENER.

02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50

BRING RESPONDENT TO INTERVIEWING AREA. DO <u>NOT</u> DISCUSS THE SUBJECT MATTER OF THE STUDY WITH THE RESPONDENT WHILE WALKING TO FACILITY.

NOTE: IF RESPONDENT WEARS GLASSES/CONTACT LENSES, BE SURE HE/SHE IS WEARING THEM WHEN ADMINISTERING MAIN QUESTIONNAIRE.

PN: INSTRUCTIONS FOR DETERMINING WHICH QUESTIONNAIRE VERSION TO ADMINISTER

- SATELLITE RADIO SUBSCRIBER SIRIUS VERSION:
 MUST BE SATELLITE RADIO IN Q G AND BOXED ANSWER IN Q.H AND "SIRIUS" IN Q K
- SATELLITE RADIO SUBSCRIBER XM VERSION:
 MUST BE SATELLITE RADIO IN Q G AND BOXED ANSWER IN Q.H AND "XM" IN Q K

(NOTE IF SATELLITE RADIO SUBSCRIBER IN Q G. AND "BOTH" IN Q K ROTATE BETWEEN THE TWO SUBSCRIBER VERSIONS ABOVE

- SATELLITE RADIO CONSIDERING SUBSCRIBING SIRIUS VERSION:
 MUST BE "YES" TO SATELLITE RADIO IN Q I AND BOXED ANSWER IN Q.J AND "SIRIUS" IN Q L
- SATELLITE RADIO CONSIDERING SUBSCRIBING XM VERSION:
 MUST BE "YES" TO SATELLITE RADIO IN Q I AND BOXED ANSWER IN Q.J AND "XM" IN Q L

(NOTE IF " YES" TO SATELLITE RADIO CONSIDERING SUBSCRIBING AND " DON'T KNOW" OR "BOTH" IN Q L, ROTATE BETWEEN THE TWO CONSIDERING SUBSCRIBING VERSIONS ABOVE



Data Development Worldwide

120 Fifth Avenue New York, NY 10011 T: 212. 633.1100 Field Fax: 212. 633. 6621 www.datadw.com

	()
Sirius	1
XM	2

SATELLITE RADIO

- MAIN QUESTIONNAIRE -

- SUBSCRIBERS -

(INTERVIEWER: RECORD ANSWERS TO QUESTIONS FROM PAPER SCREENER INTO PROGRAM BEFORE CONTINUING WITH Q. 1a.)

(READ VERBATIM:)

Thank you for agreeing to participate in our study. We would like to talk to you today about satellite radio. All of your answers will remain strictly confidential. No one will attempt to sell you anything as a result of participating in this study. We are only interested in your opinions. If you don't know an answer or don't have an answer to a particular question, please don't guess. Just tell me you don't know and we will go on to the next question. If, at anytime, you do not understand a question or do not understand what is being asked of you, just say so and I will repeat the question.

READ AND RECORD THE ANSWERS TO Q. 1a-3b. THIS PART IS NOT SELF-ADMINISTERED.

- 1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)
- 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)
- 2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio? (RECORD COMPLETE ANSWERS VERBATIM)

NOTE: IF RESPONDENT ASKS WHAT IS MEANT BY PROGRAMMING, SAY:

By programming we mean both categories of programs or specific programs or channels.

- 2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)
- 3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)
- 3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF COMPUTER AND ANSWER QUESTIONS TO THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS.

IF THE RESPONDENT PREFERS, HAVE HIM/HER READ THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS.

RECORD:

- 1 Respondent entering answers
- 2 Interviewer entering answers

(ASK EVERYONE)

4. Below is a list of the <u>types of satellite radio programming</u>. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects <u>the relative importance of that type of programming to you and</u> your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is <u>not</u> important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? *(RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)*

()
1 Yes (CONTINUE)
2 No
3 Don't know → (REPEAT EXPLANATION)

INTERVIEWER NOTE: IF RESPONDENT ASKS HOW TO CATEGORIZE A PARTICULAR SHOW, REFER TO APPROPRIATE PROGRAMMING GUIDE (i.e., SIRIUS OR XM) AND CLASSIFY ACCORDINGLY.

[PN: ROTATE PROGRAM TYPES]

Types of Programming	Relative Importance As Reflected In # Of Allocated Points
Comedy	
Kids	
Local Weather and Traffic	
Music	
News	
Sports	
Talk and Entertainment	
	TOTAL MUST EQUAL 100

5. Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how <u>desirable</u> it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from <u>0 (zero) = extremely undesirable to 10 = extremely desirable</u>. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear? (RECORD ONE ANSWER FOR EACH BELOW)

()
1 Yes (CONTINUE)
2 No
3 Don't know (REPEAT EXPLANATION)

[PN: ROTATE PROGRAM TYPES USING SAME ROTATION USED IN Q. 4. RESPONDENT CAN NOT GIVE THE SAME NUMBER TO OPTIONS "1" AND "4" WITHIN A GIVEN TYPE OF PROGRAMMING. ONLY SHOW ONE PROGRAMMING TYPE ON THE SCREEN AT A TIME, i.e., SHOW ALL OF MUSIC PROGRAMMING, THEN ALL OF NEWS, ETC.]

		Extremo Undesira										emely <u>rable</u>	
A.	Music Programming (Current Offering												
	includes A.)												
	1. No music programming	0	1	2	3	4	5	6	7	8	9	10	()()
	2. Substantially fewer channels and less												
	variety of music than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and the												
	same variety of music as currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more												
_	variety of music than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
B.	News (Current Offering includes B)												
	1. No news programming	0	1	2	3	4	5	6	7	8	9	10	()()
	2. Substantially fewer channels and less	_		_	_		_	_	_	_	_		
	variety of news than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and the	_		_	_		_	_	_	_	_		
	same variety of news as currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more	•		_	_		_	_	_	_	_	40	
_	variety of news than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
C.	 `	0		_	_		_	^	_	_	_	40	
	1. No sports programming	0	1	2	3	4	5	6	7	8	9	10	()()
	2. Substantially fewer channels and less	0		_	_		_	^	_	_	_	40	
	variety of sports than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and same	^		_	0	4	_	•	7	_	_	10	
	variety of sports as currently offered	0	ı	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more	0	4	0	0	4	_	_	7	0	0	10	
Ь	variety of sports than currently offered	0	ı	2	3	4	5	6	7	8	9	10	()()
D.	<u>Talk & Entertainment</u> (Current Offering includes (D)												
	No talk and entertainment programming	0	4	2	3	4	5	6	7	8	9	10	()()
	 No talk and entertainment programming Substantially fewer channels and less 	U	1	2	3	4	5	O	′	0	Э	10	()()
	variety of talk and entertainment than												
	currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and same	U	'	_	0	7	J	U	,	O	9	10	()()
	variety of talk and entertainment as												
	currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more	3	•	-	0	•	J	Ü	•	•	Ü		()()
	variety of talk and entertainment than												
	currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
		•	•	_	_	•	-	-	•	-	-	. •	(/(/

A. For Sirius: 66 Music Channels. For XM: 74 Music Channels.

B. For Sirius: 15 News Channels, For XM: 13 News Channels

C. For Sirius: 8 Sports Channels and Live Game Channels for NBA, NFL, etc. For XM: 13 Sports Channels and Live Game channels for Major League Baseball, NASCAR, etc.

D. For Sirius :22 Talk and Entertainment channels including Howard Stern, Martha Stewart, etc, For XM : 17 Talk and Entertainment channels including Opie and Anthony, Air America, etc.

Now, we would like you to consider the <u>non-programming features of satellite radio</u> such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the <u>non-programming features</u>. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) – <u>extremely undesirable</u> to 10 – <u>extremely desirable</u>. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option. *(RECORD ONE ANSWER FOR EACH BELOW)*

[PN: ROTATE FEATURES. FOR STUB A. BELOW RESPONDENT CAN NOT GIVE THE SAME NUMBER TO OPTION 1 AS GIVEN TO OPTIONS 2 – 4]

	tremely lesirable										Extreme Desirabl	,
A. The Number of Minutes of Commercials Per Hour on Music Channels		_										_
No commercials on music channels	0	1	2	3	4	5	6	7	8	9	10	()()
2. 2 minutes of commercials per hour	0	1	2	3	4	5	6	7	8	9	10	()()
5 minutes of commercials per hour	0	1	2	3	4	5	6	7	8	9	10	()()
12 minutes of commercials per hour	0	1	2	3	4	5	6	7	8	9	10	()()
B. Geographic Coverage												
1. Typical FM coverage	0	1	2	3	4	5	6	7	8	9	10	()()
2. Complete nationwide coverage	0	1	2	3	4	5	6	7	8	9	10	()()

Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription. Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) – extremely undesirable to 10 – extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option. (RECORD ONE ANSWER FOR EACH BELOW)

Extremely <u>Undesirable</u>											Extreme Desirabl	,
C. The Monthly Price for A Single		_										
<u>Subscription</u>												
1. \$8.95 per month	0	1	2	3	4	5	6	7	8	9	10	()()
2. \$10.95 per month	0	1	2	3	4	5	6	7	8	9	10	()()
3. \$12.95 per month	0	1	2	3	4	5	6	7	8	9	10	()()
4. \$14.95 per month	0	1	2	3	4	5	6	7	8	9	10	()()

6(c) Please review the list below and tell me if there are any other <u>non-programming features</u> besides the ones listed that you considered in your decision to subscribe and retain your subscription to satellite radio? *(RECORD ALL MENTIONS)*

[PN: ROTATE LIST]

- The number of minutes of commercials per hour on music channels
- Geographic coverage
- The monthly price for a single subscription
- Other (RECORD VERBATIM AND PROBE: Anything else?)
- 0 No others considered

7. Below is a list of the <u>non-programming features of satellite radio</u>. Please review the list and allocate 100 points among the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio.

As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio.

The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)

[PN: SHOW OTHERS FROM Q. 6c. USE SAME ROTATION USED IN Q. 6a.]

Non-programming Type Features Of Satellite Radio	Relative Importance As Reflected In # Of Allocated Points
The Number of Minutes of Commercials Per Hour on Music Channels	
Geographic Coverage	
The Monthly Price for A Single Subscription	
Other (FROM Q. 6c)	
Other (FROM Q. 6c)	
	TOTAL MUST EQUAL 100

- 6 -

8. Reflecting on your and your family's usage of <u>satellite radio</u> in a <u>typical week</u> how would you estimate the amount of time spent on each of the following program types. Again please do so by allocating 100 points among the type of programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of points, the second most should get fewer points, etc. Make sure the total adds up to 100%. (RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100)

[PN: ROTATE PROGRAM TYPES USING SAME ROTATION AS IN Q. 4]

Type of Programming	Percentage of Time Spent Listening		
Comedy		()
Kids		()
Local Weather and Traffic		()
Music		()
News		()
Sports		()
Talk and Entertainment		()
	TOTAL MUST EQUAL 100%		

ASK Q. 9a FOR EACH PROGRAMMING TYPE LISTED BELOW. ASK Q. 9a AND 9b FOR EACH ONE BEFORE GOING ON TO THE NEXT PROGRAMMING TYPE. SHOW ONE AT A TIME. ROTATE ORDER.

- 9(a) As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If (INSERT PROGRAMMING TYPE) were not available, would it affect the amount you would be willing to pay for satellite radio? (RECORD YES, NO OR DON'T KNOW FOR EACH.)
- (ASK Q. 9b IF "YES" IN Q. 9a. OTHERWISE, SKIP TO NEXT PROGRAMMING TYPE.)

 How much would you be willing to pay for satellite radio if (INSERT PROGRAMMING TYPE) were available? Please assume that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say so. (TYPE IN AMOUNT IN DOLLARS AND CENTS)

		Q. 9)a		Q. 9b						
-	Yes	No	Don't Know		Would Be Willing to Pay	Would Cancel Subscription					
If no music programming	1	2	3	()	\$()	0 ()					
If no news programming	1	2	3	()	\$()	0 ()					
If no sports programming If no talk and entertainment	1	2	3	()	\$()	0 ()					
programming	1	2	3	()	\$()	0 ()					

10. Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would <u>not</u> subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that. *(SHOW ONE PROFILE AT A TIME AND RECORD 0-10 FOR EACH PROFILE. EACH RESPONDENT WILL SEE 8 PROFILES WITHIN A BLOCK RANDOMIZED. IN ADDITION*, <u>ALL</u> RESPONDENTS WILL SEE THE TWO PROFILES IN BLOCK 9.)

PN: RECORD BLOCK #: (1-8), 9

(ASK EVERYONE)

- 11(a) And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would you miss most about it? *(RECORD COMPLETE ANSWER VERBATIM)*
- 11(b) (PROBE:) Anything else? (RECORD COMPLETE ANSWER VERBATIM)

RESPONDENT

RESPONDENT: PLEASE READ AND SIGN:								
I acknowledge that I was interviewed on this date. During this interview I was asked questions about satellite radio.								
SIGNATURE:	_ DATE:							
TELEPHONE #:	_ (FOR VERIFICATION PURPOSES ONLY)							
INTERVIEWER								
INTERVIEWER: PLEASE READ AND SIGN:								
I hereby certify that all of the above information was obtained by me from the respondent named above who is not personally known to me. I agree to provide this affidavit under oath, immediately upon request.								

THANK YOU VERY MUCH FOR YOUR COOPERATION!

SIGNATURE: _____ DATE: _____



Data Development Worldwide

120 Fifth Avenue New York, NY 10011 T: 212. 633.1100 Field Fax: 212. 633. 6621 www.datadw.com

	()
Sirius	3
XM	4

SATELLITE RADIO

- MAIN QUESTIONNAIRE -

- CONSIDERING SUBSCRIBING -

(INTERVIEWER: RECORD ANSWERS TO QUESTIONS FROM PAPER SCREENER INTO PROGRAM BEFORE CONTINUING WITH Q. 1a)

(READ VERBATIM:)

Thank you for agreeing to participate in our study. We would like to talk to you today about satellite radio. All of your answers will remain strictly confidential. No one will attempt to sell you anything as a result of participating in this study. We are only interested in your opinions. If you don't know an answer or don't have an answer to a particular question, please don't guess. Just tell me you don't know and we will go on to the next question. If, at anytime, you do not understand a question or do not understand what is being asked of you, just say so and I will repeat the question.

READ AND RECORD THE ANSWERS TO Q. 1a-3b. THIS PART IS NOT SELF-ADMINISTERED.

- 1(a) Why are you considering subscribing to satellite radio? *(RECORD COMPLETE ANSWERS VERBATIM)*
- 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)
- 2(a) What types of satellite radio programming are most critical to your decision whether to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

NOTE: IF RESPONDENT ASKS WHAT IS MEANT BY PROGRAMMING, SAY:

By programming we mean both categories of programs or specific programs or channels.

2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

THERE IS NO Q. 3 ON THIS VERSION

INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF COMPUTER AND ANSWER QUESTIONS TO THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS.

IF THE RESPONDENT PREFERS, HAVE HIM/HER READ THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS.

RECORD:

- 1 Respondent entering answers
- 2 Interviewer entering answers

(ASK EVERYONE)

4. Below is a list of the <u>types of satellite radio programming</u>. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects <u>the relative importance of that type of programming to you and your family's ultimate decision whether to subscribe to satellite radio.</u>

If a specific type of programming is <u>not</u> important at all, feel free to give it zero points. If, on the other hand, your decision is likely to be affected by only one of the types of programming and none of the others are likely to be important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming to your decision whether to subscribe to satellite radio. Please make sure that the total adds to 100. Is this clear? *(RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)*

- () 1 Yes *(CONTINUE)*
- 2 No
- 3 Don't know → (REPEAT EXPLANATION)

INTERVIEWER NOTE: IF RESPONDENT ASKS HOW TO CATEGORIZE A PARTICULAR SHOW, REFER TO APPROPRIATE PROGRAMMING GUIDE (i.e., SIRIUS OR XM) AND CLASSIFY ACCORDINGLY.

[PN: ROTATE PROGRAM TYPES]

Types of Programming	Relative Importance As Reflected In # Of Allocated Points
Comedy	
Kids	
Local Weather and Traffic	
Music	
News	
Sports	
Talk and Entertainment	
	TOTAL MUST EQUAL 100

5. Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how <u>desirable</u> it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from <u>0 (zero) = extremely undesirable to 10 = extremely desirable</u>. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear? (RECORD ONE ANSWER FOR EACH BELOW)

()
1 Yes (CONTINUE)
2 No
3 Don't know (REPEAT EXPLANATION)

[PN: ROTATE PROGRAM TYPES USING SAME ROTATION USED IN Q. 4. RESPONDENT CAN NOT GIVE THE SAME NUMBER TO OPTIONS "1" AND "4" WITHIN A GIVEN TYPE OF PROGRAMMING. ONLY SHOW ONE PROGRAMMING TYPE ON THE SCREEN AT A TIME, i.e., SHOW ALL OF MUSIC PROGRAMMING, THEN ALL OF NEWS, ETC.]

		Extremo Undesira										emely <u>rable</u>	
A.	Music Programming (Current Offering												
	includes A.)												
	1. No music programming	0	1	2	3	4	5	6	7	8	9	10	()()
	2. Substantially fewer channels and less												
	variety of music than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and the												
	same variety of music as currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more												
_	variety of music than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
B.	News (Current Offering includes B)												
	1. No news programming	0	1	2	3	4	5	6	7	8	9	10	()()
	2. Substantially fewer channels and less	_		_	_		_	_	_	_	_		
	variety of news than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and the	_		_	_		_	_	_	_	_		
	same variety of news as currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more	•		_	_		_	_	_	_	_	40	
_	variety of news than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
C.	 `	0		_	_		_	^	_	_	_	40	
	1. No sports programming	0	1	2	3	4	5	6	7	8	9	10	()()
	2. Substantially fewer channels and less	0		_	_		_	^	_	_	_	40	
	variety of sports than currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and same	^		_	0	4	_	^	7	_	_	10	
	variety of sports as currently offered	0	ı	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more	0	4	0	0	4	_	^	7	0	0	10	
Ь	variety of sports than currently offered	0	ı	2	3	4	5	6	7	8	9	10	()()
D.	<u>Talk & Entertainment</u> (Current Offering includes (D)												
	No talk and entertainment programming	0	4	2	3	4	5	6	7	8	9	10	()()
	 No talk and entertainment programming Substantially fewer channels and less 	U	1	2	3	4	5	O	′	0	Э	10	()()
	variety of talk and entertainment than												
	currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	3. The same number of channels and same	U	'	_	0	7	J	U	,	O	9	10	()()
	variety of talk and entertainment as												
	currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	4. Substantially more channels and more	3	•	-	0	•	J	J	•	•	Ü		()()
	variety of talk and entertainment than												
	currently offered	0	1	2	3	4	5	6	7	8	9	10	()()
	, ,	•	•	_	-	•	-	-	•	-	-		\ /\ /

A. For Sirius: 66 Music Channels. For XM: 74 Music Channels.

B. For Sirius: 15 News Channels, For XM: 13 News Channels

C. For Sirius: 8 Sports Channels and Live Game Channels for NBA, NFL, etc. For XM: 13 Sports Channels and Live Game channels for Major League Baseball, NASCAR, etc.

D. For Sirius :22 Talk and Entertainment channels including Howard Stern, Martha Stewart, etc, For XM : 17 Talk and Entertainment channels including Opie and Anthony, Air America, etc.

Now, we would like you to consider the <u>non-programming features of satellite radio</u> such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the <u>non-programming features</u>. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) – <u>extremely undesirable</u> to 10 – <u>extremely desirable</u>. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option. *(RECORD ONE ANSWER FOR EACH BELOW)*

[PN: ROTATE FEATURES. FOR STUB A BELOW RESPONDENT CAN NOT GIVE THE SAME NUMBER TO OPTION 1 AS GIVEN TO OPTIONS 2-4.]

	tremely lesirable		10110	2 -4.j							Extremel Desirable	•
A. The Number of Minutes of Commercials Per Hour on Music Channels		_										_
No commercials on music channels	0	1	2	3	4	5	6	7	8	9	10	()()
2. 2 minutes of commercials per hour	0	1	2	3	4	5	6	7	8	9	10	()()
5 minutes of commercials per hour	0	1	2	3	4	5	6	7	8	9	10	()()
12 minutes of commercials per hour	0	1	2	3	4	5	6	7	8	9	10	()()
B. Geographic Coverage												
1. Typical FM coverage	0	1	2	3	4	5	6	7	8	9	10	()()
2. Complete nationwide coverage	0	1	2	3	4	5	6	7	8	9	10	()()

Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription. Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) – extremely undesirable to 10 – extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option. (RECORD ONE ANSWER FOR EACH BELOW)

	tremely desirable	!									Extremel Desirable	•
C. The Monthly Price for A Single		•										_
Subscription 1. \$8.95 per month	0	1	2	3	4	5	6	7	8	9	10	()()
2. \$10.95 per month	0	1	2	3	4	5	6	7	8	9	10	()()
3. \$12.95 per month	0	1	2	3	4	5	6	7	8	9	10	()()
4. \$14.95 per month	0	1	2	3	4	5	6	7	8	9	10	()()

6(c) Please review the list below and tell me if there are any other <u>non-programming features</u> besides the ones listed that would likely impact your decision whether to subscribe to satellite radio? *(RECORD ALL MENTIONS)*

[PN: ROTATE LIST]

- The number of minutes of commercials per hour on music channels
- Geographic coverage
- The monthly price for a single subscription

()
1 Other (RECORD VERBATIM AND PROBE: Anything else?)

care (needs)

No others considered

7. Below is a list of the <u>non-programming features of satellite radio</u>. Please review the list and allocate 100 points among the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's ultimate decision whether to subscribe to satellite radio.

As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision whether to subscribe to satellite radio.

The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)

[PN: SHOW OTHERS FROM Q. 6c. USE SAME ROTATION USED IN Q. 6a.]

Non-programming Type Features Of Satellite Radio	Relative Importance As Reflected In # Of Allocated Points
The Number of Minutes of Commercials Per Hour on Music Channels	
Geographic Coverage	
The Monthly Price for A Single Subscription	
Other (FROM Q. 6c)	
Other (FROM Q. 6c)	
	TOTAL MUST EQUAL 100

(THERE IS NO Q. 8 ON THIS VERSION)

ASK Q. 9a FOR EACH PROGRAMMING TYPE LISTED BELOW. ASK Q. 9a AND 9b FOR EACH ONE BEFORE GOING ON TO THE NEXT PROGRAMMING TYPE. SHOW ONE AT A TIME. ROTATE ORDER.

- 6 -

- 9(a) As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If (INSERT PROGRAMMING TYPE) were not available, would it affect the amount you would be willing to pay for satellite radio? (RECORD YES, NO OR DON'T KNOW FOR EACH.)
- (ASK Q. 9b IF "YES" IN Q. 9a. OTHERWISE, SKIP TO NEXT PROGRAMMING TYPE.)

 How much would you be willing to pay for satellite radio if (INSERT PROGRAMMING TYPE) were available? Please assume that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to prevent you from subscribing please say so. (TYPE IN AMOUNT IN DOLLARS AND CENTS)

	Q. 9a				Q. 9b			
-	Yes	No	Don't Know		Would Be Willing to Pay	Would Not Subscribe		
If no music programming	1	2	3	()	\$()	0 ()		
If no news programming	1	2	3	()	\$()	0 ()		
If no sports programming If no talk and entertainment	1	2	3	()	\$(`)	0 ()		
programming	1	2	3	()	\$()	0 ()		

10. Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would <u>not</u> subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that. (SHOW ONE PROFILE AT A TIME AND RECORD 0-10 FOR EACH PROFILE. EACH RESPONDENT WILL SEE 8 PROFILES WITHIN A BLOCK RANDOMIZED. IN ADDITION, <u>ALL</u> RESPONDENTS WILL SEE THE TWO PROFILES IN BLOCK 9.)

PN: RECORD BLOCK #: (1-8), 9

Q. 11 DOES NOT APPEAR ON THIS VERSION

RESPONDENT

RESPONDENT: PLEASE READ AND SIGN:	
I acknowledge that I was interviewed on this date. Duri satellite radio.	ing this interview I was asked questions about
SIGNATURE:	DATE:
TELEPHONE #:	(FOR VERIFICATION PURPOSES ONLY)
INTERVIEWER	
INTERVIEWER: PLEASE READ AND SIGN:	
I hereby certify that all of the above information was obits not personally known to me. I agree to provide this a	•
SIGNATURE:	DATE:

THANK YOU VERY MUCH FOR YOUR COOPERATION!

APPENDIX J

RESULTS BY CURRENT AND CONSIDERING SUBSCRIBERS

Figure 1. Effect On Willingness To Cancel If A Specific Programming Type Was Not Available (Q9)*

	Current Subscribers						Considering Subscribing			
	No No No Talk and Music News Sports Entertainment		No No N			No Talk and Sports Entertainment				
	(n=307)	(n=307)	(n=307)	(n=307)	(n=121)	(n=121)	(n=121)	(n=121)		
	%	%	%	%	%	%	%	%		
Would change amount willing to pay*1	57	35	36	38	69	51	42	39		
Would Cancel	42	11	12	15	44	19	21	14		
Would reduce price	14	20	21	21	23	29	18	21		
Would not change amount willing to pay	36	49	52	50	26	38	45	50		
Don't Know if would change amount willing to pay	7	16	12	12	5	11	13	11		

^{*} See Appendix C for the text of this question.

1 A few respondents indicated a willingness to pay a higher price than \$12.95. These included for current subscribers 1% for music, 4% for news, 3% for sports, 2% for talk and entertainment. For considerers, 2% for music, 3% for news, 3% for sports and 4% for talk and entertainment.

Figure 2. Effect On Willingness To Pay Without Specific Programming Type (Q9)*

			Subscribe	rs	Considering Subscribers			
	No Music	No News	No Sports	No Talk and Entertainment	No Music	No News	No Sports	No Talk and Entertainment
	\$	\$	\$	\$	\$	\$	\$	\$
Average Price Among All Respondents ²	6.39	10.45	10.40	9.97	5.56	9.44	8.95	10.03
•	(n=286)	(n=256)	(n=269)	(n=269)	(n=144)	(n=108)	(n=105)	(n=108)
Average price among all respondents who would change (including zero)	2.29	6.87	6.66	6.10	2.80	6.84	4.71	6.24
·	(n=176)	(n=106)	(n=109)	(n=117)	(n=83)	(n=62)	(n=51)	(n=47)
Average price among those who would pay less (not	7.10				7.00			
including zero)	7.12	9.24	8.86	9.03	7.26	9.40	8.93	8.63
	(n=42)	(n=61)	(n=63)	(n=63)	(n=28)	(n=35)	(n=21)	(n=26)

^{*} See Appendix C for the text of this question.
2 Respondents who replied "did not know" are not included here.

Figure 3. Open-Ended Question Answers (Net³ for Q 1-3, 11)*

,	Current	Subscribers	s (n=307)	Considering Subscribing (n=121)			
	% Top Mention	% Top 3 Mention	% Any Mention	% Top Mention	% Top 3 Mention	% Any Mention	
Music programming (no mention of commercial free)	70	87	87	61	74	74	
Commercial free (no mention of music)	24	37	38	18	31	31	
Talk/Entertainment	20	36	37	7	22	24	
Sports	15	31	32	11	22	25	
Commercial Free music	9	13	13	3	6	7	
• News	7	19	20	6	19	21	
Coverage	5	14	14	3	7	9	
Price	5	11	11	3	6	7	
Fewer/less commercials	5	11	12	2	4	4	
Comedy	3	13	14	2	7	8	
• Kids	1	3	4	1	4	4	
Weather/traffic	1	4	6	2	3	5	
Any Music Mentions (Net)	74	88	89	63	78	78	
Any Commercial Mentions (Net)	33	51	51	22	39	40	
Any Commercial Free Mentions (Net)	29	43	44	21	36	37	

³ Net results are presented to avoid double-counting, *i.e.*, a respondent who mentioned music as his top response to all four questions is counted only once. Because the figure shows cumulative results from multiple questions, columns may sum to more than 100%.

^{*} See Appendix C for the text of these questions.

Figure 4. Top Reasons for Subscribing/Considering Subscribing– General Draw (Q1)*

rigure 4. Top neasons for Subscrib		Subscribers	•		Considering Subscribing (n=1		
	% Top Mention	% Top 3 Mention	% Any Mention	% Top Mention	% Top 3 Mention	% Any Mention	
Music programming (no mention of commercial free)	18	34	35	14	35	36	
Commercial free (no mention of music)	15	25	25	18	31	31	
Talk/Entertainment	6	13	14	2	8	9	
Price	4	7	7	2	2	3	
• News	2	3	4	2	4	4	
Coverage	2	7	7	3	6	7	
Fewer/less commercials	2	5	5	2	3	3	
Commercial Free music	2	4	4	2	4	4	
Comedy	1	1	2	0	0	0	
• Sports	1	5	6	1	2	2	
• Kids	0	0	0	1	2	2	
Weather/traffic	0	0	1	0	1	1	
Any Music Mentions (Net)	19	38	38	17	39	40	
Any Commercial Mentions (Net)	19	34	35	22	37	37	
Any Commercial Free Mentions (Net)	17	29	29	21	35	35	

^{*} Q1(a): Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe?/Why are you considering subscribing to satellite radio?

Q1(b): Any other reason?

Figure 5. Programming Type Most Critical To Decision To Subscribe/Consider Subscribing-Programming Draw (Q2)*

10 Subscribe/Consider		Subscribers			ng Subscribi	ng (n=121)
	% Top Mention	% Top 3 Mention	% Any Mention	% Top Mention	% Top 3 Mention	% Any Mention
Music programming (no mention of commercial free)	51	65	66	59	69	69
Talk/Entertainment	11	22	23	6	19	20
• Sports	9	22	22	11	21	24
Comedy	3	10	11	2	7	8
• News	3	12	12	4	16	18
Commercial free (no mention of music)	3	5	5	0	0	0
Commercial Free music	2	3	3	1	2	2
Kids	1	2	2	0	2	2
Weather/traffic	1	3	4	2	3	5
Coverage	1	1	1	0	1	2
• Price	1	1	2	2	3	3
Fewer/less commercials	0	1	1	0	1	1
Any Music Mentions (Net)	53	68	68	60	71	71
Any Commercial Mentions (Net)	6	9	9	1	2	3
Any Commercial Free Mentions (Net)	5	8	8	1	2	2

^{*} Q2(a): What types of satellite radio programming were most critical to your decision to subscribe to satellite radio?/What types of satellite radio programming are most critical to your decision whether to subscribe? Q2(b): Any other reason?

Figure 6. Importance Of Programming Type (Q4)*

	Relative importance as reflected in # of allocated points							
Type of Programming	Current S	ubscribers	Considering	Subscribing				
	<u>Share</u> (n=307) %	Ranked <u>Highest</u> %	<u>Share</u> (n=121) %	Ranked <u>Highest</u> %				
Music	46 (42.50 – 48.84)	76 (71.11 – 80.68)	38 (33.48 – 43.18)	68 (59.44 – 76.10)				
Sports	13 (10.75 – 14.67)	16 (11.86 – 20.06)	13 (9.83 – 16.09)	21 (13.45 – 27.88)				
Talk and Entertainment	12 (10.66 – 14.53)	16 (11.37 – 19.70)	11 (8.38 – 13.17)	15 (8.54 – 21.22)				
Comedy	10 (8.55 – 11.43)	13 (9.26 – 16.79)	11 (8.96 – 13.32)	15 (8.54 – 21.22)				
News	9 (7.42 – 9.80)	11 (7.56 – 14.59)	12 (10.10 – 14.54)	21 (13.45 – 27.88)				
Local Weather and Traffic	6 (5.39 – 7.75)	5 (2.73 – 7.70)	9 (7.36 – 10.70)	11 (5.23 – 16.26)				
Kids	4 (2.66 – 5.02)	5 (2.47 – 7.30)	4 (3.92 – 6.96)	7 (2.18 – 11.04)				
	100		100					

^{*} Q4: Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio

Figure 7. Relative Importance Of The Programming and Non-Programming Attributes
Of Satellite Radio Based On Conjoint Analysis— Value (Q4-7,10)*

Of Gaterinte Hadro Basea	Current Sul (n=30	bscribers	Considering S (n=12	•
	Average Importance	Top Mention	Average Importance	Top Mention
Type of Programming				
A. Music	31 (28.71-33.24)	49 (45.38-51.21)	29 (25.30-32.77)	42 (37.82-46.92)
B. News	10 (9.08-11.62)	7 (5.03-7.90)	11 (8.63-12.85)	7 (4.47-9.09)
C. Sports	14 (11.91-15.28)	12 (9.70-13.43)	13 (10.38-15.57)	9 (6.65-12.00)
D. Talk and Entertainment	12 (10.06-13.23)	10 (8.44-11.97)	12 (9.62-14.99)	12 (8.69-14.84)
Other Satellite Radio Features and Price	(2 2 2 2 ,	((* * * * * * * * * * * * * * * * * * *	(* * * * * * * * * * * * * * * * * * *
E. Number of Minutes Per Hour of Commercials on Music Channels	13 (11.67-14.68)	9 (7.19-10.50)	13 (10.26-14.91)	7 (4.47-9.09)
F. Geographic Coverage	6 (4.92-7.12)	2 (1.49-3.27)	7 (5.20-8.88)	4 (2.38-6.09)
G. The Monthly Price for a Single Subscription	14 (12.53-15.95)	12 (10.33-14.16)	15 (12.48-18.16)	19 (15.06-22.23)

^{*} See Appendix C for the text of these questions.

Figure 8. Relative Importance Of Music As Reflected In The Choice Of Current Offering With Music Versus Current Offering Without Music (Q10)

	Current Subscribers (n=307)	Considering Subscribing (n=121)
	Intention To Subscribe	Intention To Subscribe
Current Offering (Card 65)	7.42	6.38
Current Offering With No Music (Card 66)	2.47	2.48
Ratio (current offering with no music ÷ current offering)	.33	.39
	% Giving 0 Points	% Giving 0 Points
Current Offering (Card 65)	4%	9%
Current Offering With No Music (Card 66)	58%	52%
Ratio (current offering with no music ÷ current offering)	14.5	5.8

APPENDIX K

RESULTS BY XM AND SIRIUS SUBSCRIBERS AND CONSIDERING SUBSCRIBERS

Figure 1. Effect On Willingness To Cancel If A Specific Programming Type Was Not Available (Q9)*

			Sirius	<u> </u>	XM			
	No Music	No News	No Sports	No Talk and Entertainment	No Music	No News	No Sports	No Talk and Entertainment
	(n=220)	(n=220)	(n=220)	(n=220)	(n=208)	(n=208)	(n=208)	(n=208)
	%	%	%	%	%	%	%	%
Would change amount willing to pay ¹	58	40	40	40	63	39	35	37
Would Cancel	41	14	19	17	44	13	10	12
Would reduce price	15	22	18	20	18	23	22	22
Would not change amount willing to pay	36	46	50	49	36	45	50	51
Don't Know if would change amount willing to pay	6	14	10	11	7	16	16	12

^{*} See Appendix C for the text of this question.

1 A few respondents indicated a willingness to pay a higher price than \$12.95. These included for Sirius 2% for music, 4% for news, 3% for sports, 3% for talk and entertainment. For XM, 1% for music, 3% for news, 3% for sports and 3% for talk and entertainment.

Figure 2. Effect On Willingness To Pay Without Specific Programming Type (Q9)*

	Sirius						XM	
	No Music	No News	No Sports	No Talk and Entertainment	No Music	No News	No Sports	No Talk and Entertainment
	\$	\$	\$	\$	\$	\$	\$	\$
Average Price Among All Respondents ²	6.57	10.16	9.57	9.63	5.71	10.14	10.47	10.37
- Hoopondonie	(n=206)	(n=189)	(n=199)	(n=194)	(n=194)	(n=175)	(n=175)	(n=183)
Average price among all respondents who would change (including zero)	2.60	6.88	5.31	5.54	2.31	6.83	6.93	6.82
	(n=127)	(n=87)	(n=88)	(n=87)	(n=132)	(n=81)	(n=72)	(n=77)
Average price among those who would pay less (not including 0)	7.27	9.96	8.98	8.62	7.10	8.64	8.79	9.20
 	(n=33)	(n=48)	(n=40)	(n=44)	(n=37)	(n=48)	(n=45)	(n=45)

^{*} See Appendix C for the text of this question.
2 Respondents who replied "did not know" are not included here.

Figure 3. Open-Ended Question Answers (Net³ for Q 1-3, 11)*

Ţ	9	Sirius (n=220	1)	XM (n=208)		
	% Top Mention	% Top 3 Mention	% Any Mention	% Top Mention	% Top 3 Mention	% Any Mention
Music programming (no mention of commercial free)	65	80	80	71	87	87
Talk/Entertainment	21	38	40	11	25	27
Commercial free (no mention of music)	21	33	34	24	38	38
• Sports	17	30	31	11	27	28
Coverage	7	14	15	2	10	11
• News	5	15	18	8	23	24
• Price	5	6	7	4	13	13
Commercial Free music	5	11	12	10	11	11
Comedy	4	10	11	2	13	14
Weather/traffic	2	5	5	0	3	5
Fewer/less commercials	2	7	7	5	12	12
• Kids	1	3	4	1	3	4
Any Music Mentions (Net)	66	83	83	75	88	88
Any Commercial Mentions (Net)	26	44	45	33	51	51
Any Commercial Free Mentions (Net)	25	40	40	29	43	43

³ Net results are presented to avoid double-counting, *i.e.*, a respondent who mentioned music as his top response to two questions is counted only once. Because the figure shows the cumulative results from multiple questions, columns may sum to more than 100%.

^{*} See Appendix C for the text of these questions.

Figure 4. Top Reasons for Subscribing/Considering Subscribing– General Draw (Q1)*

rigure 4. Top neasons for Subscrib		Sirius (n=220	•	XM (n=208)		
	% Top Mention	% Top 3 Mention	% Any Mention	% Top Mention	% Top 3 Mention	% Any Mention
Music programming (no mention of commercial free)	15	32	32	18	37	39
Commercial free (no mention of music)	15	24	25	17	29	29
Talk/Entertainment	8	16	18	1	7	8
Coverage	4	8	9	1	5	5
• Price	4	4	5	3	7	8
• News	3	5	5	1	2	2
• Sports	2	5	5	0	3	4
Commercial Free music	2	5	5	2	4	4
• Comedy	1	1	1	0	0	1
Fewer/less commercials	1	3	4	3	6	6
• Kids	0	1	1	0	0	0
Weather/traffic	0	0	1	0	0	0
Any Music Mentions (Net)	17	36	36	20	40	41
Any Commercial Mentions (Net)	17	32	33	23	38	38
Any Commercial Free Mentions (Net)	16	29	29	19	33	33

^{*} Q1(a): Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe?/Why are you considering subscribing to satellite radio?

Q1(b): Any other reason?

Figure 5. Programming Type Most Critical To Decision To Subscribe/Consider Subscribing— Programming Draw (Q2)*

<u>_</u>	Sirius (n=220)			XM (n=208)			
	% Top Mention	% Top 3 Mention	% Any Mention	% Top Mention	% Top 3 Mention	% Any Mention	
Music programming (no mention of commercial free)	49	62	62	57	72	72	
• Sports	12	23	23	7	21	23	
Talk/Entertainment	12	27	27	6	16	17	
Comedy	3	10	10	2	10	10	
Weather/traffic	2	4	4	0	2	4	
• News	2	9	11	4	17	17	
Commercial free (no mention of music)	2	3	3	3	4	5	
Coverage	1	1	1	0	1	1	
Commercial Free music	1	3	4	2	2	2	
• Kids	0	2	2	0	3	3	
• Price	0	0	0	1	3	4	
Fewer/less commercials	0	1	1	0	0	0	
Any Music Mentions (Net)	50	65	65	60	74	74	
Any Commercial Mentions (Net)	3	7	8	6	7	8	
Any Commercial Free Mentions (Net)	3	6	6	5	7	7	

Q2(b): Any other reason?

^{*} Q2(a): What types of satellite radio programming were most critical to your decision to subscribe to satellite radio?/What types of satellite radio programming are most critical to your decision whether to subscribe?

Figure 6. Programming Type Most Critical To Decision To Continue To Subscribe—Retention (Q3)*

	9	Sirius (n=160))	XM (n=147)		
	% Top Mention	% Top 3 Mention	% Any Mention	% Top Mention	% Top 3 Mention	% Any Mention
Music programming (no mention of commercial free)	43	56	56	48	62	63
Talk/Entertainment	14	25	26	8	15	15
• Sports	10	19	19	8	19	19
Commercial free (no mention of music)	6	9	9	7	14	14
Comedy	3	4	4	1	7	7
• News	3	9	10	2	7	7
• Kids	1	1	1	1	3	3
Weather/traffic	1	3	3	1	2	2
• Price	1	3	3	1	3	3
Commercial Free music	1	4	4	2	3	3
Coverage	0	1	1	0	4	5
Fewer/less commercials	0	0	0	1	2	2
Any Music Mentions (Net)	44	59	59	50	64	65
Any Commercial Mentions (Net)	8	13	13	11	18	18
Any Commercial Free Mentions (Net)	8	13	13	10	16	16

Q3(b): Any other reason?

^{*} Q3(a): And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most critical to your decision to continue to subscribe?

Figure 7. Aspects Of Satellite Radio That Would Be Missed Most If The Service Were Not Available (Q11)*

	9	Sirius (n=160))	XM (n=147)		
	% Top Mention	% Top 3 Mention	% Any Mention	% Top Mention	% Top 3 Mention	% Any Mention
Music programming (no mention of commercial free)	34	46	46	41	54	54
Talk/Entertainment	13	22	22	3	10	10
Commercial free (no mention of music)	7	16	18	5	12	12
• Sports	5	12	13	6	16	16
Coverage	5	8	8	2	5	6
Commercial Free music	3	6	6	9	10	10
• News	2	5	5	5	9	9
Fewer/less commercials	2	4	4	3	8	9
Comedy	1	4	4	1	4	6
• Kids	1	2	2	0	0	0
Weather/traffic	1	2	2	0	1	1
Price	0	0	0	1	2	2
Any Music Mentions (Net)	36	50	50	50	64	64
Any Commercial Mentions (Net)	11	26	29	18	30	31
Any Commercial Free Mentions (Net)	9	23	24	14	22	22

^{*} Q11a: And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would you miss most about it?

Q11b: Anything else?

Figure 8. Importance Of Programming Type (Q4)*

	Relative imp	Relative importance as reflected in # of allocated points						
Type of Programming	Sir	ius	XM					
	<u>Share</u> (n=220) %	Ranked <u>Highest</u> %	<u>Share</u> (n=208) %	Ranked <u>Highest</u> %				
Music	39 (35.77 – 42.74)	69 (62.98 – 75.20)	48 (44.20 – 52.18)	78 (72.77 – 83.96)				
Sports	14 (11.14 – 16.06)	19 (13.49 – 23.78)	12 (9.71 – 14.13)	16 (10.90 – 20.83)				
Talk and Entertainment	14 (11.90 – 16.68)	17 (12.28 – 22.27)	10 (7.87 – 11.63)	14 (8.82 – 18.10)				
Comedy	11 (8.73 – 12.21)	14 (9.49 – 18.69)	10 (8.49 – 11.81)	13 (8.41 – 17.55)				
News	10 (8.32 – 11.14)	14 (9.49 – 18.69)	10 (7.96 – 11.22)	14 (8.82 – 18.10)				
Local Weather and Traffic	8 (6.89 – 9.86)	7 (4.20 – 11.26)	6 (4.87 – 7.32)	6 (2.60 – 8.94)				
Kids	4 (2.87 – 5.70)	5 (2.12 – 7.88)	4 (3.04 – 5.57)	6 (2.60 – 8.94)				
	100		100					

^{*} Q4: Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio

Figure 9. Usage Of Programming Type (Q8)*
Current Subscribers

		Time Allocation						
Type of Programming	Sir	ius	XM					
	<u>Share</u> (n=160) %	Ranked <u>Highest</u> %	<u>Share</u> (n=147) %	Ranked <u>Highest</u> %				
Music	43 (38.61 – 47.28)	71 (63.57 – 77.68)	55 (49.90 – 59.24)	84 (78.48 – 90.23)				
Talk and Entertainment	16 (12.70 – 18.83)	21 (14.36 – 26.89)	8 (5.96 – 9.64)	10 (4.78 – 14.27)				
Sports	11 (8.97 – 13.68)	17 (11.07 – 22.68)	11 (8.81 – 13.91)	16 (10.35 – 22.30)				
Comedy	11 (8.37 – 13.42)	13 (7.89 – 18.36)	9 (7.25 – 11.14)	10 (5.31 – 15.10)				
News	8 (6.48 – 9.38)	9 (4.86 – 13.89)	8 (6.08 – 10.26)	8 (3.74 – 12.59)				
Local Weather and Traffic	7 (5.83 – 8.88)	8 (3.42 – 11.58)	4 (3.16 – 5.11)	2 (-0.24 – 4.33)				
Kids	4 (12.37 – 5.21)	4 (1.21 – 7.54)	5 (3.00 – 6.52)	7 (3.23 – 11.74)				
	100		100					

-

^{*} Q8: Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time spent on each of the following program types.

Figure 10. Relative Importance Of The Programming and Non-Programming Attributes Of Satellite Radio Based On Conjoint Analysis—Value (Q4-7,10)*

Attributes of Saternte Hadis B	Sirius (n		XM (n=2	<u>, , </u>
	Average Importance	Top Mention	Average Importance	Top Mention
Type of Programming				
A. Music	31 (28.14-33.39)	45 (40.93-47.75)	30 (27.20- 32.92)	49 (45.47 -52.53)
B. News	10 (8.79-11.65)	4 (2.86-5.63)	11 (9.07 - 12.37)	9 (6.98 - 11.02)
C. Sports	13 (11.04-14.96)	11 (8.71-12.99)	14 (11.81-15.89)	11 (8.79-13.21)
D. Talk and Entertainment	13	12 (9.58-14.01)	11 (8.93-12.61)	10 (7.43-11.57)
Other Satellite Radio Features and Price	(100011101)	(0.000 + 1.001)	(0.00 12.01)	(**************************************
E. Number of Minutes Per Hour of Commercials on Music Channels	13 (11.07-14.80)	11 (8.71-12.99)	13 (11.39-14.77)	6 (3.89-7.11)
F. Geographic Coverage	6 (5.02-7.54)	4 (2.46-5.08)	6 (4.92-7.76)	2 (1.01-2.99)
G. The Monthly Price for a Single Subscription	14 (12.00-15.92)	14 (11.76-16.54)	15 (12.98-17.37)	14 (11.55-16.45)

^{*} See Appendix C for the text of these questions.

Figure 11. Relative Importance Of Music As Reflected In The Choice Of Current Offering With Music Versus Current Offering Without Music (Q10)

	Sirius (n=220) Intention To Subscribe	XM (n=208) Intention To Subscribe
		THE THOU TO GUDGOTIBE
Current Offering (Card 65)	7.32	6.93
Current Offering With No Music (Card 66)	2.40	2.55
Ratio (current offering with no music ÷ current offering)	.33	.37
	% Giving 0 Points	% Giving 0 Points
Current Offering (Card 65)	5%	5%
Current Offering With No Music (Card 66)	56%	57%
Ratio (current offering with no music ÷ current offering)	11.2	11.4

APPENDIX L

REFERENCED SUPPORTING DATA

Table 21
Figure 9/17/28 Amount Willing To Pay For Satellite Radio If A Specific Type Of Programming is Not Offered (Q9)
No Music

	Total	Subscriber	Considerer	Sirius	MX
	=======	=======	=======		=======
Unweighted Base	428	307	121	220	208
	100%	100%	100%	100%	100%
Base: Total	428	307	121	220	208
Respondents	100%	100%	100%	100%	100%
Would change amount willing to pay	259 61%	176 57%	83 69%	127 58%	132 63%
Would cancel	182	129	53	90	92
	43%	42%	44%	41%	44%
Would not change amount willing to pay	141	110	31	79	62
	33%	36%	26%	36%	30%
Don't know if would change amount willing to pay	28	21	7	14	14
	7%	7%	6%	6%	7%

Table 22
Figure 9/17/28 Amount Willing To Pay For Satellite Radio If A Specific Type Of Programming is Not Offered (Q9)
No News

	Total	Subscriber	Considerer	Sirius	XM
				=======	=======
Unweighted Base	428	307	121	220	208
	100%	100%	100%	100%	100%
Base: Total	428	307	121	220	208
Respondents	100%	100%	100%	100%	100%
Would change	168	106	62	87	81
amount willing to pay	39%	35%	51%	40%	39%
Would cancel	57	34	23	31	26
	13%	11%	19%	14%	13%
Would not change	196	150	46	102	94
amount willing to pay	46%	49%	38%	46%	45%
Don't know if	65	52	13	31	34
would change amount willing to	15%	17%	11%	14%	16%

Table 23
Figure 9/17/28 Amount Willing To Pay For Satellite Radio If A Specific Type Of Programming is Not Offered (Q9)
No Sports

	Total	Subscriber	Considerer	Sirius	XM ======
Unweighted Base	428	307	121	220	208
	100%	100%	100%	100%	100%
Base: Total	428	307	121	220	208
Respondents	100%	100%	100%	100%	100%
Would change amount willing to pay	160 37%	109 36%	51 42%	88 40%	72 35%
Would cancel	62	36	26	41	21
	14%	12%	21%	19%	10%
Would not change amount willing to pay	214	160	54	111	103
	50%	52%	45%	50%	50%
Don't know if would change amount willing to pay	54	38	16	21	33
	13%	12%	13%	10%	16%

25 Oct 2006 Table 24

Figure 9/17/28 Amount Willing To Pay For Satellite Radio If A Specific Type Of Programming is Not Offered (Q9)

No Talk and Entertainment

	Total	Subscriber	Considerer		XM
	=======	========	========	=======	========
Unweighted Base	428	307	121	220	208
	100%	100%	100%	100%	100%
Base: Total	428	307	121	220	208
Respondents	100%	100%	100%	100%	100%
Would change amount willing to pay	164	117	47	87	77
	38%	38%	39%	40%	37%
Would cancel	62	45	17	37	25
	14%	15%	14%	17%	12%
Would not change amount willing to pay	213	152	61	107	106
	50%	50%	50%	49%	51%
Don't know if would change amount willing to pay	51	38	13	26	25
	12%	12%	11%	12%	12%

	Total	Subscriber	Considerer		XM ======
Unweighted Base	400 100%	286 100%	114 100%	206 100%	194 100%
Base: Respondents Who Would Change Price/Keep the Same Price	400 100%	286 100%	114 100%	206 100%	194 100%
0	182 46%	129 45%	53 46%	90 44%	92 47%
\$1.00	4 1%	3 1%	1 1%	- -	4 2%
\$2.00	1 *	-	1 1%	-	1 1%
\$2.01	1 *	1 *	-	-	1 1%
\$2.95	1 *	-	1 1%	1	-
\$2.99	1 *	- -	1 1%	1 *	- -
\$3.00	3 1%	2 1%	1 1%	3 1%	-
\$3.95	2 1%	1	1 1%	1	1 1%
\$4.95	2 1%	2 1%	- -	1	1 1%
\$5.00	9 2%	5 2%	4 4%	6 3%	3 2%
\$5.95	4 1%	3 1%	1 1%	- -	4 2%
\$5.99	1	- -	1 1%	1	- -
\$6.00	2 1%	2 1%	- -	1	1 1%

	Total	Subscriber	Considerer		XM ======
Base: Respondents Who Would Change Price/Keep the Same Price	400 100%	286 100%	114 100%	206 100%	194 100%
\$6.95	1	1	- -	- -	1 1%
\$7.00	1	1 *	-	1	
\$7.95	2 1%	-	2 2%	_ _	2 1%
\$8.00	1	1	- -	- -	1 1%
\$8.50	1 *	-	1 1%	-	1 1%
\$8.95	5 1%	4 1%	1 1%	2 1%	3 2%
\$8.99	3 1%	2 1%	1 1%	1 *	2 1%
\$9.00	1 *	1	-	1 *	
\$9.90	1	1	- -	- -	1 1%
\$9.95	6 2%	2 1%	4 4%	4 2%	2 1%
\$9.98	1	1	- -	1	- -
\$9.99	4 1%	4 1%	- -	2 1%	2 1%
310.00	5 1%	-	5 4%	4 2%	1 1%
310.50	1		1 1%	1	- -

Table 25 Figure 9/17/28 Amount Willing to Pay If No Music

	Total		Considerer		XM
Base: Respondents Who Would Change Price/Keep the Same Price	400 100%	286 100%	114 100%	206 100%	194 100%
\$10.95	2 1%	2 1%	-	1	1 1%
\$10.99	2 1%	2 1%	- -	- -	2 1%
\$11.00	1	1	- -	- -	1 1%
\$12.92	1	-	1 1%	- -	1 1%
\$12.95	141 35%	110 38%	31 27%	79 38%	62 32%
\$13.00	1	1 *	-	-	1 1%
\$14.00	1	- -	1 1%	1 *	- -
\$15.00	3 1%	2 1%	1 1%	1 *	2 1%
\$30.00	1 *	1 *	- -	1 *	- -
\$30.95	1	1	- -	1	-
Sigma	400 100%	286 100%	114 100%	206 100%	194 100%
Mean (with 0) Std. Err.	6.15 0.31	6.39 0.38	5.56 0.55	6.57 0.45	5.71 0.43
Mean (without 0) Std. Err.	11.29 0.25	11.64 0.30	10.39 0.46	11.66 0.36	10.87 0.35

	Total	Subscriber	Considerer		XM ======
Unweighted Base	364 100%	256 100%	108 100%	189 100%	175 100%
Base: Respondents Who Would Change Price/Keep the Same Price	364 100%	256 100%	108 100%	189 100%	175 100%
0	57 16%	34 13%	23 21%	31 16%	26 15%
\$2.00	1 *	-	1 1%	- -	1 1%
\$2.50	1 *	1 *	-	-	1 1%
\$2.99	1	1	-	-	1 1%
\$3.00	1 *	1 *	- -	1 1%	-
\$5.00	5 1%	4 2%	1 1%	- -	5 3%
\$6.00	1 *	1 *	- -	- -	1 1%
\$6.95	2 1%	1	1 1%	1 1%	1 1%
\$7.00	2 1%	2 1%	- -	1 1%	1 1%
\$7.50	1	1	- -	- -	1 1%
\$7.95	3 1%	1 *	2 2%	1 1%	2 1%
\$8.00	4 1%	2 1%	2 2%	1 1%	3 2%
\$8.25	1 *	<u>1</u>	- -	- -	1 1%

	Total		Considerer		XM ======
Base: Respondents Who Would Change Price/Keep the Same Price	364 100%	256 100%	108 100%	189 100%	175 100%
\$8.95	11 3%	5 2%	6 6%	5 3%	6 3%
\$8.99	2 1%	1	1 1%	1 1%	1 1%
\$9.00	3 1%	2 1%	1 1%	2 1%	1 1%
\$9.50	1 *	-	1 1%	1 1%	- -
\$9.56	1	- -	1 1%	- -	1 1%
\$9.95	9 2%	4 2%	5 5%	7 4%	2 1%
\$9.99	2 1%	2 1%		1 1%	1 1%
\$10.00	15 4%	10 4%	5 5%	10 5%	5 3%
\$10.01	1	-	1 1%	-	1 1%
\$10.50	1	1	-	1 1%	-
\$10.95	14 4%	11 4%	3 3%	6 3%	8 5%
\$10.99	2 1%	2 1%	-	-	2 1%
\$11.00	1 *	1 *	-	1 1%	<u>-</u>
\$12.00	8 2%	6 2%	2 2%	6 3%	2 1%

	Total	Subscriber	Considerer	Sirius	XM ======
Base: Respondents Who Would Change Price/Keep the Same Price	364 100%	256 100%	108 100%	189 100%	175 100%
\$12.10	1	1	- -	1 1%	- -
\$12.77	1	- -	1 1%	1 1%	-
\$12.92	1	-	1 1%	-	1 1%
\$12.95	196 54%	150 59%	46 43%	102 54%	94 54%
\$12.99	1 *	1 *	-	-	1 1%
\$13.50	1	1 *	-	1 1%	-
\$13.58	1	1	-	1 1%	-
\$14.00	1	1	- -	1 1%	- -
\$14.95	1	- -	1 1%	- -	1 1%
\$14.99	2 1%	1	1 1%	2 1%	-
\$15.00	4 1%	3 1%	1 1%	2 1%	2 1%
\$19.95	2 1%	2 1%	-	1 1%	1 1%
\$50.00	1 *	-	1 1%	-	1 1%
Sigma	364 100%	256 100%	108 100%	189 100%	175 100%
Mean (with 0)	10.14	10.43	9.44	10.16	10.12

	Total	Subscriber	Considerer	Sirius	MX
	=======	=======	=======	=======	=======
Base: Respondents	364	256	108	189	175
Who Would Change Price/Keep the Same Price	100%	100%	100%	100%	1009
Std. Err.	0.27	0.29	0.62	0.35	0.43
Mean (without 0)	12.02	12.03	11.99	12.15	11.89
Std. Err.	0.18	0.15	0.51	0.15	0.33

Table 27
Figure 9/17/28 Amount Willing to Pay If No Sports

	Total	Subscriber	Considerer		XM ======
Unweighted Base	374 100%	269 100%	105 100%	199 100%	175 100%
Base: Respondents Who Would Change Price/Keep the Same Price	374 100%	269 100%	105 100%	199 100%	175 100%
0	62 17%	36 13%	26 25%	41 21%	21 12%
\$1.00	1 *	1 *	-	- -	1 1%
\$3.00	1 *	1 *	-	1 1%	-
\$4.00	1 *	1 *	-	-	1 1%
\$4.95	2 1%	2 1%	- -	1 1%	1 1%
\$5.00	9 2%	6 2%	3 3%	3 2%	6 3%
\$5.95	1 *	1	- -	1 1%	-
\$6.00	1	1	- -	- -	1 1%
\$7.00	3 1%	2 1%	1 1%	2 1%	1 1%
\$7.95	2 1%	1 *	1 1%	- -	2 1%
\$8.00	5 1%	3 1%	2 2%	2 1%	3 2%
\$8.25	1	1	- -	- -	1 1%
88.95	8 2%	4 1%	4 4%	3 2%	5 3%

Table 27
Figure 9/17/28 Amount Willing to Pay If No Sports

	Total	Subscriber	Considerer		XM ======
Base: Respondents Who Would Change Price/Keep the Same Price	374 100%	269 100%	105 100%	199 100%	175 100%
\$9.00	5 1%	3 1%	2 2%	4 2%	1 1%
\$9.50	1	1	- -	1 1%	-
\$9.95	6 2%	4 1%	2 2%	6 3%	- -
\$9.99	1	1	-	-	1 1%
\$10.00	15 4%	12 4%	3 3%	9 5%	6 3%
\$10.30	1 *	1 *	-	1 1%	- -
\$10.95	10 3%	9 3%	1 1%	3 2%	7 4%
\$10.99	4 1%	3 1%	1 1%	1 1%	3 2%
\$11.95	1	1	- -	1 1%	- -
\$12.00	5 1%	4 1%	1 1%	1 1%	4 2%
\$12.92	1	- -	1 1%	- -	1 1%
\$12.95	214 57%	160 59%	54 51%	111 56%	103 59%
\$13.00	1	1	-	1 1%	- -
\$13.95	1 *	1 *	- -	- -	1 1%

Table 27
Figure 9/17/28 Amount Willing to Pay If No Sports

	Total	Subscriber	Considerer	Sirius	XM =====
Base: Respondents Who Would Change Price/Keep the Same Price	374 100%	269 100%	105 100%	199 100%	175 100%
\$14.00	1 *	-	1 1%	1 1%	-
\$14.95	2 1%	1	1 1%	- -	2 1%
\$14.99	2 1%	1	1 1%	2 1%	-
\$15.00	3 1%	3 1%	-	1 1%	2 1%
\$15.95	1 *	1 *	-	1 1%	- -
\$20.00	1	1	- -	1 1%	-
\$29.75	1	1 *	- -	- -	1 1%
Sigma	374 100%	269 100%	105 100%	199 100%	175 100%
Mean (with 0) Std. Err.	9.99 0.26	10.40	8.95 0.54	9.57 0.37	10.47 0.36
Mean (without 0) Std. Err.	11.98 0.14	12.01 0.17	11.90 0.24	12.05 0.17	11.90 0.23

	Total	Subscriber	Considerer		XM ======
Unweighted Base	377 100%	269 100%	108 100%	194 100%	183 100%
Base: Respondents Who Would Change Price/Keep the Same Price	377 100%	269 100%	108 100%	194 100%	183 100%
0	62 16%	45 17%	17 16%	37 19%	25 14%
\$0.99	1 *	1 *	-	1 1%	- -
\$1.00	1	1 *	-	-	1 1%
\$2.00	1	-	1 1%	1 1%	-
\$2.95	1 *	1 *	-	1 1%	-
\$2.99	1 *	1 *	- -	- -	1 1%
\$3.00	1 *	1	- -	1 1%	- -
\$4.00	1	- -	1 1%	- -	1 1%
\$5.00	2 1%	2 1%	- -	1 1%	1 1%
\$5.75	1	- -	1 1%	1 1%	- -
\$5.95	2 1%	1 *	1 1%	1 1%	1 1%
66.00	1 *	- -	1 1%	- -	1 1%
6.50	1	1	-	1 1%	-

	Total	Subscriber	Considerer		XM ======
Base: Respondents Who Would Change Price/Keep the Same Price	377 100%	269 100%	108 100%	194 100%	183 100%
\$6.95	2 1%	1	1 1%	-	2 1%
\$6.99	1	1	- -	1 1%	- -
\$7.00	2 1%	1	1 1%	2 1%	-
\$7.95	3 1%	1	2 2%	- -	3 2%
\$8.00	7 2%	6 2%	1 1%	6 3%	1 1%
\$8.50	1 *	1 *	- -	-	1 1%
\$8.95	8 2%	4 1%	4 4%	4 2%	4 2%
\$8.99	1 *	1	- -	- -	1 1%
\$9.00	1	1	-	1 1%	-
\$9.50	1	1	- -	- -	1 1%
\$9.95	5 1%	3 1%	2 2%	1 1%	4 2%
\$9.99	1	1	-	1 1%	- -
\$10.00	15 4%	11 4%	4 4%	9 5%	6 3%
\$10.25	1 *		1 1%	1 1%	

	Total	Subscriber	Considerer		XM
Base: Respondents Who Would Change Price/Keep the Same Price		269 100%	108 100%	194 100%	183 100%
\$10.75	1	1	- -	-	1 1%
\$10.95	15 4%	12 4%	3 3%	7 4%	8 4%
\$10.99	1 *	1 *	-	- -	1 1%
\$11.25	1	1	-	- -	1 1%
\$12.00	6 2%	4 1%	2 2%	2 1%	4 2%
\$12.29	1 *	1 *			1 1%
\$12.50	1 *	1 *	- -	1 1%	- -
\$12.95	213 56%	152 57%	61 56%	107 55%	106 58%
\$12.99	1	1	- -	- -	1 1%
\$13.95	2 1%	2 1%	- -	2 1%	- -
\$13.99	1	1	-	- -	1 1%
\$14.00	1	-	1 1%	-	1 1%
\$14.95	1	1	- -	- -	1 1%
\$14.99	2 1%	1	1 1%	2 1%	- -

Table 28
Figure 9/17/28 Amount Willing to Pay If No Talk and Entertainment

	Total	Subscriber	Considerer	Sirius	MX
	=======	=======	=======	=======	
Base: Respondents Who Would Change Price/Keep the Same Price	377 100%	269 100%	108 100%	194 100%	183 100%
\$15.00	2 1%	2 1%	- -	1 1%	1 1%
\$20.00	2 1%	-	2 2%	-	2 1%
\$30.00	1	1	- -	1 1%	_ _
Sigma	377 100%	269 100%	108 100%	194 100%	183 100%
Mean (with 0) Std. Err.	9.99 0.26	9.97 0.31	10.03	9.63 0.38	10.37 0.35
Mean (without 0) Std. Err.	11.95 0.15	11.97 0.17	11.90 0.28	11.90 0.23	12.01 0.19

Table 29
Figure 9/17/28 Amount Willing to Pay If No Music

	Total	Subscriber	Considerer	Sirius	XM ======
Unweighted Base	259	176	83	127	132
	100%	100%	100%	100%	100%
Base: Would Change Amount Willing to Pay	259 100%	176 100%	83 100%	127 100%	132 100%
0	182	129	53	90	92
	70%	73%	64%	71%	70%
\$1.00	4	3	1	-	4
	2%	2%	1%	-	3%
\$2.00	1	- -	1 1%	-	1 1%
\$2.01	1 *	1 1%	- -	- -	1 1%
\$2.95	1 *	- -	1 1%	1 1%	- -
\$2.99	1 *	-	1 1%	1 1%	-
\$3.00	3 1%	2 1%	1 1%	3 2%	
\$3.95	2	1	1	1	1
	1%	1%	1%	1%	1%
\$4.95	2	2	-	1	1
	1%	1%	-	1%	1%
\$5.00	9	5	4	6	3
	3%	3%	5%	5%	2%
\$5.95	4	3	1	-	4
	2%	2%	1%	-	3%
\$5.99	1 *	- -	1 1%	1 1%	- -
\$6.00	2	2	-	1	1
	1%	1%	-	1%	1%

Table 29
Figure 9/17/28 Amount Willing to Pay If No Music

	Total	Subscriber	Considerer		XM ======
Base: Would Change Amount Willing to Pay	259 100%	176 100%	83 100%	127 100%	132 100%
\$6.95	1	1 1%	-	-	1 1%
\$7.00	1	1 1%	- -	1 1%	-
\$7.95	2 1%	- -	2 2%	- -	2 2%
\$8.00	1	1 1%	- -	- -	1 1%
\$8.50	1	- -	1 1%	-	1 1%
\$8.95	5 2%	4 2%	1 1%	2 2%	3 2%
\$8.99	3 1%	2 1%	1 1%	1 1%	2 2%
\$9.00	1 *	1 1%	- -	1 1%	- -
\$9.90	1	1 1%	-	-	1 1%
\$9.95	6 2%	2 1%	4 5%	4 3%	2 2%
\$9.98	1	1 1%	_ _	1 1%	-
\$9.99	4 2%	4 2%	-	2 2%	2 2%
\$10.00	5 2%	-	5 6%	4 3%	1 1%
\$10.50	1	- -	1 1%	1 1%	- -

Table 29
Figure 9/17/28 Amount Willing to Pay If No Music

	Total	Subscriber	Considerer		XM ======
Base: Would Change Amount Willing to Pay	259 100%	176 100%	83 100%	127 100%	132 100%
\$10.95	2 1%	2 1%	- -	1 1%	1 1%
\$10.99	2 1%	2 1%	- -	- -	2 2%
\$11.00	1	1 1%	- -		1 1%
\$12.92	1	-	1 1%	_	1 1%
\$13.00	1	1 1%	-	-	1 1%
\$14.00	1	-	1 1%	1 1%	-
\$15.00	3 1%	2 1%	1 1%	1 1%	2 2%
\$30.00	1	1 1%	- -	1 1%	- -
\$30.95	1 *	1 1%	- -	1 1%	- -
Sigma	259 100%	176 100%	83 100%	127 100%	132 100%
Mean (with 0) Std. Err.	2.45 0.29	2.29 0.36	2.80 0.47	2.60	2.31 0.35
Mean (without 0) Std. Err.	8.25 0.57	8.57 0.84	7.75 0.65	8.92 1.00	7.64 0.59

Table 30 Figure 9/17/28 Amount Willing to Pay If No News

	Total		Considerer		XM ======
Unweighted Base	168	106	62	87	81
	100%	100%	100%	100%	100%
Base: Would Change Amount Willing To Pay	168 100%	106 100%	62 100%	87 100%	81 100%
0	57	34	23	31	26
	34%	32%	37%	36%	32%
\$2.00	1	-	1	-	1
	1%	-	2%	-	1%
\$2.50	1	1	-	-	1
	1%	1%	-	-	1%
\$2.99	1 1%	1 1%	- -	-	1 1%
\$3.00	1 1%	1 1%	-	1 1%	-
\$5.00	5 3%	4 4%	1 2%	-	5 6%
\$6.00	1 1%	1 1%	-	-	1 1%
\$6.95	2	1	1	1	1
	1%	1%	2%	1%	1%
\$7.00	2	2	-	1	1
	1%	2%	-	1%	1%
\$7.95	3	1	2	1	2
	2%	1%	3%	1%	2%
\$8.00	4	2	2	1	3
	2%	2%	3%	1%	4%
\$8.25	1 1%	1 1%	-	-	1 1%
\$8.95	11	5	6	5	6
	7%	5%	10%	6%	7%

Table 30 Figure 9/17/28 Amount Willing to Pay If No News

	Total	Subscriber	Considerer		XM ======
Base: Would Change Amount Willing To Pay	168 100%	106 100%	62 100%	87 100%	81 100%
\$8.99	2	1	1	1	1
	1%	1%	2%	1%	1%
\$9.00	3	2	1	2	1
	2%	2%	2%	2%	1%
\$9.50	1 1%	- -	1 2%	1 1%	-
\$9.56	1	-	1	-	1
	1%	-	2%	-	1%
\$9.95	9	4	5	7	2
	5%	4%	8%	8%	2%
\$9.99	2 1%	2 2%	-	1 1%	1 1%
\$10.00	15	10	5	10	5
	9%	9%	8%	11%	6%
\$10.01	1	-	1	-	1
	1%	-	2%	-	1%
\$10.50	1 1%	1 1%	- -	1 1%	
\$10.95	14	11	3	6	8
	8%	10%	5%	7%	10%
\$10.99	2 1%	2 2%			2 2%
\$11.00	1 1%	1 1%	-	1 1%	
\$12.00	8	6	2	6	2
	5%	6%	3%	7%	2%
\$12.10	1	1	-	1	-
	1%	1%	-	1%	-

Table 30 Figure 9/17/28 Amount Willing to Pay If No News

	Total		Considerer		XM
Base: Would Change Amount Willing To Pay	168 100%	106 100%	62 100%	87 100%	81 100%
\$12.77	1 1%		1 2%	1 1%	
\$12.92	1	-	1	-	1
	1%	-	2%	-	1%
\$12.99	1	1	-	-	1
	1%	1%	-	-	1%
\$13.50	1	1	-	1	-
	1%	1%	-	1%	-
\$13.58	1	1	-	1	-
	1%	1%	-	1%	-
\$14.00	1	1	-	1	-
	1%	1%	-	1%	-
\$14.95	1	-	1	-	1
	1%	-	2%	-	1%
\$14.99	2	1	1	2	-
	1%	1%	2%	2%	-
\$15.00	4	3	1	2	2
	2%	3%	2%	2%	2%
\$19.95	2	2	-	1	1
	1%	2%	-	1%	1%
\$50.00	1 1%	-	1 2%	- -	1 1%
Don't know/no	1	1	-	-	1
answer	1%	1%	-	-	1%
Sigma	168	106	62	87	81
	100%	100%	100%	100%	100%
Mean (with 0)	6.86	6.87	6.84	6.88	6.83
Std. Err.	0.48	0.53	0.96	0.59	0.78
Mean (without 0)	10.38	10.12	10.87	10.69	10.07

25 Oct 2006 Table 30

Table 30
Figure 9/17/28 Amount Willing to Pay If No News

	Total	Subscriber	Considerer	Sirius	MX
Base: Would Change Amount Willing To Pay	168 100%	106 100%	62 100%	87 100%	81 100
Std. Err.	0.45	0.37	1.10	0.33	0.86

Table 31 Figure 9/17/28 Amount Willing to Pay If No Sports

	Total	Subscriber	Considerer		XM ======
Unweighted Base	160	109	51	88	72
	100%	100%	100%	100%	100%
Base: Would Change Amount Willing To Pay	160 100%	109 100%	51 100%	88 100%	72 100%
0	62	36	26	41	21
	39%	33%	51%	47%	29%
\$1.00	1 1%	1 1%	-	- -	1 1%
\$3.00	1 1%	1 1%	- -	1 1%	-
\$4.00	1 1%	1 1%	-	-	1 1%
\$4.95	2 1%	2 2%	-	1 1%	1 1%
\$5.00	9	6	3	3	6
	6%	6%	6%	3%	8%
\$5.95	1	1	-	1	-
	1%	1%	-	1%	-
\$6.00	1	1	-	-	1
	1%	1%	-	-	1%
\$7.00	3	2	1	2	1
	2%	2%	2%	2%	1%
\$7.95	2	1	1	_	2
	1%	1%	2%	_	3%
\$8.00	5	3	2	2	3
	3%	3%	4%	2%	4%
\$8.25	1	1	-	-	1
	1%	1%	-	-	1%
88.95	8	4	4	3	5
	5%	4%	8%	3%	7%

Table 31 Figure 9/17/28 Amount Willing to Pay If No Sports

	Total	Subscriber	Considerer		XM ======
Base: Would Change Amount Willing To Pay	160 100%	109 100%	51 100%	88 100%	72 100%
\$9.00	5	3	2	4	1
	3%	3%	4%	5%	1%
\$9.50	1 1%	1 1%	-	1 1%	-
\$9.95	6	4	2	6	-
	4%	4%	4%	7%	-
\$9.99	1	1	-	_	1
	1%	1%	-	_	1%
\$10.00	15	12	3	9	6
	9%	11%	6%	10%	8%
\$10.30	1 1%	1 1%	-	1 1%	
\$10.95	10 6%	9	1 2%	3 3%	7 10%
\$10.99	4	3	1	1	3
	3%	3%	2%	1%	4%
\$11.95	1	1	-	1	-
	1%	1%	-	1%	-
\$12.00	5	4	1	1	4
	3%	4%	2%	1%	6%
\$12.92	1	-	1	-	1
	1%	-	2%	-	1%
\$13.00	1	1	-	1	-
	1%	1%	-	1%	-
\$13.95	1	1	- -	- -	1 1%
\$14.00	1	-	1	1	-
	1%	-	2%	1%	-

Table 31 Figure 9/17/28 Amount Willing to Pay If No Sports

	Total	Subscriber	Considerer	Sirius	XM ======
Base: Would Change Amount Willing To Pay	160 100%	109 100%	51 100%	88 100%	72 100%
\$14.95	2 1%	1 1%	1 2%	- -	2 3%
\$14.99	2 1%	1 1%	1 2%	2 2%	-
\$15.00	3 2%	3 3%	-	1 1%	2 3%
\$15.95	1 1%	1 1%	- -	1 1%	
\$20.00	1 1%	1 1%		1 1%	- -
\$29.75	1 1%	1 1%	-		1 1%
Sigma	160 100%	109 100%	51 100%	88 100%	72 100%
Mean (with 0) Std. Err.	6.04 0.44	6.66 0.55	4.71 0.73	5.31 0.58	6.93 0.67
Mean (without 0) Std. Err.	9.86 0.37	9.94 0.47	9.62 0.55	9.94 0.45	9.78 0.59

	Total	Subscriber	Considerer		XM ======
Unweighted Base	164 100%	117 100%	47 100%	87 100%	77 100%
Base: Would Change Amount Willing To Pay	164 100%	117 100%	47 100%	87 100%	77 100%
0	62 38%	45 38%	17 36%	37 43%	25 32%
\$0.99	1 1%	1 1%	- -	1 1%	-
\$1.00	1 1%	1 1%	-	- -	1 1%
\$2.00	1 1%	-	1 2%	1 1%	-
\$2.95	1 1%	1 1%	-	1 1%	-
\$2.99	1 1%	1 1%	-	-	1 1%
33.00	1 1%	1 1%	- -	1 1%	- -
34.00	1 1%	- -	1 2%	- -	1 1%
5.00	2 1%	2 2%	- -	1 1%	1 1%
5.75	1 1%	-	1 2%	1 1%	
5.95	2 1%	1 1%	1 2%	1 1%	1 1%
6.00	1 1%	-	1 2%	-	1 1%
6.50	1 1%	1 1%		1 1%	- -

	Total	Subscriber	Considerer		XM ======
Base: Would Change Amount Willing To Pay	164 100%	117 100%	47 100%	87 100%	77 100%
\$6.95	2 1%	1 1%	1 2%	-	2 3%
\$6.99	1 1%	1 1%	- -	1 1%	-
\$7.00	2 1%	1 1%	1 2%	2 2%	
\$7.95	3 2%	1 1%	2 4%	-	3 4%
\$8.00	7	6	1	6	1
	4%	5%	2%	7%	1%
\$8.50	1 1%	1 1%	-	-	1 1%
\$8.95	8	4	4	4	4
	5%	3%	9%	5%	5%
\$8.99	1	1	-	-	1
	1%	1%	-	-	1%
\$9.00	1 1%	1 1%	- -	1 1%	-
\$9.50	1	1	-	-	1
	1%	1%	-	-	1%
\$9.95	5	3	2	1	4
	3%	3%	4%	1%	5%
\$9.99	1	1	-	1	-
	1%	1%	-	1%	-
\$10.00	15	11	4	9	6
	9%	9%	9%	10%	8%
\$10.25	1	-	1	1	-
	1%	-	2%	1%	-

	Total	Subscriber	Considerer		XM ======
Base: Would Change Amount Willing To Pay	164 100%	117 100%	47 100%	87 100%	77 100%
\$10.75	1 1%	1 1%	-	-	1 1%
\$10.95	15 9%	12 10%	3 6%	7 8%	8 10%
\$10.99	1 1%	1 1%	-	- -	1 1%
\$11.25	1 1%	1 1%	-	- -	1 1%
\$12.00	6 4%	4 3%	2 4%	2 2%	4 5%
\$12.29	1 1%	1 1%	-	-	1 1%
\$12.50	1 1%	1 1%	- -	1 1%	-
\$12.99	1 1%	1 1%	-	-	1 1%
\$13.95	2 1%	2 2%	- -	2 2%	- -
\$13.99	1 1%	1 1%	<u>-</u> -	- -	1 1%
\$14.00	1 1%	- -	1 2%	- -	1 1%
\$14.95	1 1%	1 1%	-	-	1 1%
\$14.99	2 1%	1 1%	1 2%	2 2%	- -
\$15.00	2 1%	2 2%	- -	1 1%	1 1%

Table 32
Figure 9/17/28 Amount Willing to Pay If No Talk and Entertainment

	Total	Subscriber	Considerer	Sirius	MX
	=======	=======	=======	=======	=======
Base: Would Change Amount	164 100%	117 100%	47 100%	87 100%	77 100%
Willing To Pay					
\$20.00	2	_	2	_	2
	1%	-	4%	-	3%
\$30.00	1	1	_	1	_
	1%	1%	-	1%	-
Sigma	164	117	47	87	77
-	100%	100%	100%	100%	100%
Mean (with 0)	6.14	6.10	6.24	5.54	6.82
Std. Err.	0.44	0.53	0.83	0.62	0.63
Mean (without 0)	9.87	9.92	9.78	9.64	10.10
Std. Err.	0.38	0.45	0.71	0.60	0.47

	Total		Considerer		XM ======
Unweighted Base	70 100%	42 100%	28 100%	33 100%	37 100%
Base: Total Respondents Who Would Reduce Price Paid For Satellite Radio If No Music	70 100%	42 100%	28 100%	33 100%	37 100%
0	-	-	-	-	
\$1.00	4 6%	3 7%	1 4%		4 11%
\$2.00	1 1%	-	1 4%	-	1 3%
\$2.01	1 1%	1 2%	- -	-	1 3%
\$2.95	1 1%		1 4%	1 3%	-
\$2.99	1 1%		1 4%	1 3%	-
\$3.00	3 4%	2 5%	1 4%	3 9%	-
\$3.95	2 3%	1 2%	1 4%	1 3%	1 3%
\$4.95	2 3%	2 5%	- -	1 3%	1 3%
\$5.00	9 13%	5 12%	4 14%	6 18%	3 8%
\$5.95	4 6%	3 7%	1 4%	- -	4 11%
55.99	1 1%	- -	1 4%	1 3%	- -

	Total	Subscriber	Considerer		XM ======
Base: Total Respondents Who Would Reduce Price Paid For Satellite Radio If No Music	70	42	28	33	37
	100%	100%	100%	100%	100%
\$6.00	2 3%	2 5%	-	1 3%	1 3%
\$6.95	1	1	-	-	1
	1%	2%	-	-	3%
\$7.00	1	1	-	1	-
	1%	2%	-	3%	-
\$7.95	2 3%	-	2 7%	- -	2 5%
\$8.00	1	1	-	-	1
	1%	2%	-	-	3%
\$8.50	1	-	1	-	1
	1%	-	4%	-	3%
\$8.95	5	4	1	2	3
	7%	10%	4%	6%	8%
\$8.99	3	2	1	1	2
	4%	5%	4%	3%	5%
\$9.00	1	1	-	1	-
	1%	2%	-	3%	-
\$9.90	1	1	-	-	1
	1%	2%	-	-	3%
\$9.95	6	2	4	4	2
	9%	5%	14%	12%	5%
\$9.98	1	1	-	1	-
	1%	2%	-	3%	-
\$9.99	4	4	-	2	2
	6%	10%	-	6%	5%

	Total	Subscriber	Considerer	Sirius	XM ======
Base: Total Respondents Who Would Reduce Price Paid For Satellite Radio If No Music	70	42	28	33	37
	100%	100%	100%	100%	100%
\$10.00	5	-	5	4	1
	7%	-	18%	12%	3%
\$10.50	1	-	1	1	-
	1%	-	4%	3%	-
\$10.95	2	2	-	1	1
	3%	5%	-	3%	3%
\$10.99	2	2	-	-	2
	3%	5%	-	-	5%
\$11.00	1 1%	1 2%	-	-	1 3%
\$12.92	1	-	1	-	1
	1%	-	4%	-	3%
Sigma	70	42	28	33	37
	100%	100%	100%	100%	100%
Mean	7.18	7.12	7.26	7.27	7.10
Std. Err.	0.37	0.47	0.60	0.49	0.55

Table 34
Figure 9/17/28 Amount Willing To Pay If No News (Q9)

	Total		Considerer		XM ======
Unweighted Base	96	61	35	48	48
	100%	100%	100%	100%	100%
Base: Total Respondents Who Would Reduce Price Paid For Satellite Radio If No News	96 100%	61 100%	35 100%	48 100%	48 100%
0	- -	- -	- -	- -	-
\$2.00	1	-	1	_	1
	1%	-	3%	_	2%
\$2.50	1 1%	1 2%	- -	-	1 2%
\$2.99	1 1%	1 2%	-	-	1 2%
\$3.00	1	1	-	1	-
	1%	2%	-	2%	-
\$5.00	5	4	1	-	5
	5%	7%	3%	-	10%
\$6.00	1 1%	1 2%	- -	-	1 2%
\$6.95	2	1	1	1	1
	2%	2%	3%	2%	2%
\$7.00	2	2	-	1	1
	2%	3%	-	2%	2%
\$7.95	3	1	2	1	2
	3%	2%	6%	2%	4%
\$8.00	4	2	2	1	3
	4%	3%	6%	2%	6%
\$8.25	1	1	-	-	1
	1%	2%	-	-	2%

	Total	Subscriber	Considerer		XM ======
Base: Total Respondents Who Would Reduce Price Paid For Satellite Radio If No News	96	61	35	48	48
	100%	100%	100%	100%	100%
\$8.95	11	5	6	5	6
	11%	8%	17%	10%	13%
\$8.99	2	1	1	1	1
	2%	2%	3%	2%	2%
\$9.00	3	2	1	2	1
	3%	3%	3%	4%	2%
\$9.50	1 1%	-	1 3%	1 2%	- -
\$9.56	1	-	1	-	1
	1%	-	3%	-	2%
\$9.95	9	4	5	7	2
	9%	7%	14%	15%	4%
\$9.99	2	2	-	1	1
	2%	3%	-	2%	2%
\$10.00	15	10	5	10	5
	16%	16%	14%	21%	10%
\$10.01	1	-	1	-	1
	1%	-	3%	-	2%
\$10.50	1	1	-	1	-
	1%	2%	-	2%	-
\$10.95	13	10	3	6	7
	14%	16%	9%	13%	15%
\$10.99	2 2%	2 3%	-	-	2 4%
\$11.00	1 1%	1 2%	-	1 2%	- -

	Total	Subscriber	Considerer	Sirius	XM
Base: Total Respondents Who Would Reduce Price Paid For Satellite Radio If No News	96 100%	61 100%	35 100%	48 100%	48 100%
\$12.00	8	6	2	6	2
	8%	10%	6%	13%	4%
\$12.10	1	1	-	1	-
	1%	2%	-	2%	-
\$12.77	1 1%	- -	1 3%	1 2%	-
\$12.92	1	-	1	-	1
	1%	-	3%	-	2%
Don't know/no answer	1 1%	1 2%	-	-	1 2%
Sigma	96	61	35	48	48
	100%	100%	100%	100%	100%
Mean	9.30	9.24	9.40	9.96	8.64
Std. Err.	0.23	0.30	0.34	0.24	0.37

Table 35
Figure 9/17/28 Amount Willing To Pay If No Sports (Q9)

	Total		Considerer		XM ======
Unweighted Base	85 100%	63 100%	22 100%	40 100%	45 100%
Base: Total Respondents Who Would Reduce Price Paid For Satellite Radio If No Sports	85 100%	63 100%	22 100%	40 100%	45 100%
0		-	_	_	
\$1.00	1 1%	1 2%	- -		1 2%
\$3.00	1 1%	1 2%	-	1 3%	- -
\$4.00	1 1%	1 2%		- -	1 2%
\$4.95	2 2%	2 3%	-	1 3%	1 2%
\$5.00	9 11%	6 10%	3 14%	3 8%	6 13%
\$5.95	1 1%	1 2%	-	1 3%	-
\$6.00	1 1%	1 2%	- -	- -	1 2%
\$7.00	3 4%	2 3%	1 5%	2 5%	1 2%
\$7.95	2 2%	1 2%	1 5%	- -	2 4%
\$8.00	5 6%	3 5%	2 9%	2 5%	3 7%
\$8.25	1 1%	1 2%	-	-	1 2%

Table 35
Figure 9/17/28 Amount Willing To Pay If No Sports (Q9)

	Total	Subscriber	Considerer		XM
Base: Total Respondents Who Would Reduce Price Paid For Satellite Radio If No Sports	85	63	22	40	45
	100%	100%	100%	100%	100%
\$8.95	8	4	4	3	5
	9%	6%	18%	8%	11%
\$9.00	5	3	2	4	1
	6%	5%	9%	10%	2%
\$9.50	1 1%	1 2%	- -	1 3%	
\$9.95	6	4	2	6	-
	7%	6%	9%	15%	-
\$9.99	1 1%	1 2%	-	-	1 2%
\$10.00	15	12	3	9	6
	18%	19%	14%	23%	13%
\$10.30	1	1	-	1	-
	1%	2%	-	3%	-
\$10.95	10	9	1	3	7
	12%	14%	5%	8%	16%
\$10.99	4	3	1	1	3
	5%	5%	5%	3%	7%
\$11.95	1 1%	1 2%	- -	1 3%	
\$12.00	5	4	1	1	4
	6%	6%	5%	3%	9%
\$12.92	1	-	1	-	1
	1%	-	5%	-	2%
Sigma	85	63	22	40	45
	100%	100%	100%	100%	100%
lean .	8.88	8.86	8.93	8.98	8.79

Table 35
Figure 9/17/28 Amount Willing To Pay If No Sports (Q9)

	Total	Subscriber	Considerer	Sirius	XM
	=======	=======	=======	=======	=======
Base: Total	85	63	22	40	45
Respondents Who Would Reduce Price Paid For Satellite Radio If No Sports	100%	100%	100%	100%	100%
Std. Err.	0.26	0.32	0.45	0.33	0.40

25 oct 2006

	Total	Subscriber	Considerer		XM ======
Unweighted Base	89 100%	63 100%	26 100%	44 100%	45 100%
Base: Total Respondents Who Would Reduce Price Paid For Satellite Radio If No Talk and Entertainment	89 100%	63 100%	26 100%	44 100%	45 100%
0	- -	- -	- -	- -	-
\$0.99	1 1%	1 2%	-	1 2%	-
\$1.00	1 1%	1 2%	-	-	1 2%
\$2.00	1 1%	-	1 4%	1 2%	- -
\$2.95	1 1%	1 2%	- -	1 2%	- -
\$2.99	1 1%	1 2%	-	-	1 2%
\$3.00	1 1%	1 2%	- -	1 2%	-
\$4.00	1 1%	- -	1 4%	- -	1 2%
\$5.00	2 2%	2 3%	- -	1 2%	1 2%
\$5.75	1 1%	- -	1 4왕	1 2%	- -
\$5.95	2 2%	1 2%	1 4%	1 2%	1 2%
\$6.00	1 1%	-	1 4%	-	1 2%

25 oct 2006

	Total	Subscriber	Considerer		XM ======
Base: Total Respondents Who Would Reduce Price Paid For Satellite Radio If No Talk and Entertainment	89	63	26	44	45
	100%	100%	100%	100%	100%
\$6.50	1 1%	1 2%	-	1 2%	-
\$6.95	2	1	1	-	2
	2%	2%	4%	-	4%
\$6.99	1 1%	1 2%	-	1 2%	-
\$7.00	2	1	1	2	-
	2%	2%	4%	5%	-
\$7.95	3 3%	1 2%	2 8%	-	3 7%
\$8.00	7	6	1	6	1
	8%	10%	4%	14%	2%
\$8.50	1 1%	1 2%	- -	-	1 2%
\$8.95	8	4	4	4	4
	9%	6%	15%	9%	9%
\$8.99	1	1	-	-	1
	1%	2%	-	-	2%
\$9.00	1	1	-	1	-
	1%	2%	-	2%	-
\$9.50	1	1	-	-	1
	1%	2%	-	-	2%
\$9.95	5	3	2	1	4
	6%	5%	8%	2%	9%
\$9.99	1	1	-	1	-
	1%	2%	-	2%	-

	Total	Subscriber	Considerer		XM ======
Base: Total Respondents Who Would Reduce Price Paid For Satellite Radio If No Talk and Entertainment	89	63	26	44	45
	100%	100%	100%	100%	100%
\$10.00	15	11	4	9	6
	17%	17%	15%	20%	13%
\$10.25	1	-	1	1	-
	1%	-	4%	2%	-
\$10.75	1	1	-	-	1
	1%	2%	-	-	2%
\$10.95	15	12	3	7	8
	17%	19%	12%	16%	18%
\$10.99	1 1%	1 2%			1 2%
\$11.25	1	1	-	-	1
	1%	2%	-	-	2%
\$12.00	6	4	2	2	4
	7%	6%	8%	5%	9%
\$12.29	1 1%	1 2%	- -	-	1 2%
\$12.50	1	1	-	1	-
	1%	2%	-	2%	-
Sigma	89	63	26	44	45
	100%	100%	100%	100%	100%
Mean	8.91	9.03	8.63	8.62	9.20
Std. Err.	0.27	0.33	0.48	0.40	0.37

DDW 02/629 SUBSCRIBERS CASE ID 10014

SC: Are you or any members of your household employed in any of the industries listed on this card?

Response: An insurance company: No

A marketing research firm: **No**An advertising agency: **No**The entertainment industry: **No**A satellite radio provider: **No**A cable TV provider: **No**An Internet service provider: **No**

SD: During the past three months have you taken part in any market research survey other than a political poll?

Response: No

SE: I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your

responses will be kept confidential. Which of these groups includes your age?

Response: 50 - 64 years

SF: Which, if any, of the following decisions do you make or take part in making for your household?

Response: Decision to subscribe to cable TV

Decision to subscribe to an Internet service Decision to subscribe to satellite radio Decision to subscribe to a wireless phone service

Decision to subscribe to satellite TV

SG: Which of these services, if any, do you or your household currently subscribe to?

Response: Cable TV

Broadband Internet Satellite radio

Wireless phone service

SH: Which of the following best describe the type of satellite radio you or your household currently subscribes to?

Response: A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius
SI: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days?

Response: Satellite TV: Yes

SK: Which satellite radio service do you or your household currently subscribe to?

Response: XM

SM: Do you wear glasses or contact lenses when you read?

Response: Yes

SN: Do you have your glasses with you or are you wearing your contact lenses today?

Response: Yes

SO: RECORD GENDER OF RESPONDENT

Response: Male SP: We w

We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Response: Yes, will participate

SQ: May I please have your full name, address and phone number? You can be assured that your name and phone number

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER, YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD

COMPLETE ANSWERS VERBATIM)

Response: I put it in my vehicles,(P) I needed to have more options in what kind of music I wanted to listen to and there are

no commercials. (P)no (w/e)nothing

Q1b: 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)

Response: nothing

Q2a: 2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio?

(RECORD COMPLETE ANSWERS VERBATIM)

Response: Rock stations, and sometimes comedy stations. They also had college football. (P)no (w/e)nothing

Q2b: 2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: nothing

Q3a: 3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

Response: The rock stations and the college football stations are most critical to me and I love the way it works.

(P)no(w/e)nothing

Q3b: 3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: Nothing

HO1: INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Response: Respondent entering answers

DDW 02/629 SUBSCRIBERS CASE ID 10014 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH, TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response:

Okay Q4:

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100.

Comedy: 0 Response:

Kids: 0

Local Weather and Traffic: 0

Music: 60 **News: 20** Sports: 20

Talk and Entertainment: 0

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Response: Q5A:

Okay

A. Music Programming (Current Offering includes 74 Music Channels.)

Response:

1. No music programming: 0

2. Substantially fewer channels and less variety of music than currently offered: 1 3. The same number of channels and the same variety of music as currently offered: 7 4. Substantially more channels and more variety of music than currently offered: 8

B. News (Current Offering includes 13 News Channels.) Q5B:

Response:

1. No news programming: 0

2. Substantially fewer channels and less variety of news than currently offered: 7 3. The same number of channels and the same variety of news as currently offered: 3 4. Substantially more channels and more variety of news than currently offered: 1

C. Sports (Current Offering includes 13 Sports Channels and Live Game Channels for Major League Baseball, NASCAR, etc.)

Response:

Q5C:

1. No sports programming: 0

2. Substantially fewer channels and less variety of sports than currently offered: 1 3. The same number of channels and same variety of sports as currently offered: 7 4. Substantially more channels and more variety of sports than currently offered: 5

Q5D:

D. Talk & Entertainment (Current Offering includes 17 Talk and Entertainment channels including Opie and Anthony, Air America, etc.)

Response:

1. No talk and entertainment programming: 7

2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 8 3. The same number of channels and same variety of talk and entertainment as currently offered: 3 4. Substantially more channels and more variety of talk and entertainment than currently offered: 0

Q6a:

Response:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level

of desirability or undesirability of the option. A. The Number of Minutes of Commercials Per Hour on Music Channels

1. No commercials on music channels: 10 2. 2 minutes of commercials per hour: 6 3. 5 minutes of commercials per hour: 3

4. 12 minutes of commercials per hour: 0

B. Geographic Coverage 1. Typical FM coverage: 9

2. Complete nationwide coverage: 10

DDW 02/629 SUBSCRIBERS CASE ID 10014 (Continued)

Q6b: Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription.

Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record

the number that best reflects the level of desirability or undesirability of the option.

Response: C. The Monthly Price for A Single Subscription

1. \$8.95 per month: 10 2. \$10.95 per month: 9 3. \$12.95 per month: 8 4. \$14.95 per month: 8

Q6c: Please review the list below and tell me if there are any other non-programming features besides the ones listed that you

considered in your decision to subscribe and retain your subscription to satellite radio?

•The number of minutes of commercials per hour on music channels

·Geographic coverage

•The monthly price for a single subscription

Response: Other, please specify: specificity of sports stations

Q6cf1: Anything else?

Response: Yes

Q6cf2: What else?

Response: vast variety of contrasting options eg: conservative talk radio right next to liberal talk radio

Q7: Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among

the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

Response: The number of minutes of commercials per hour on music channels: 30

Geographic coverage: 20

The monthly price for a single subscription: 0 Other (specificity of sports stations): 20

Other (vast variety of contrasting options eg: conservative talk radio right next to liberal talk radio): 30

Q8: Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time

spent on each of the following program types. Again please do so by allocating 100 points among the type of programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of

points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response: Comedy: 0

Kids: 0

Local Weather and Traffic: 0

Music: 75 News: 10 Sports: 10

Talk and Entertainment: 5

Q9a: As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current

programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you

would be willing to pay for satellite radio?

Response: MUSIC: No NEWS: No

SPORTS: Yes

TALK AND ENTERTAINMENT: Yes

Q9b: How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume

that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say

SO.

Would be willing to pay:

Response: SPORTS: \$10.00

TALK AND ENTERTAINMENT: Would Cancel Subscription

DDW 02/629 SUBSCRIBERS CASE ID 10014 (Continued)

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that.

Response:

Card 57: 10

Card 58: 0 Card 59: 0 Card 60: 0 Card 61: 10 Card 62: 0 Card 63: 6 Card 64: 0 Card 65: 10

Q11a:

And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it?

Response: Q11b:

The music. Anything else?

Card 66: 0

Response:

I have enjoyed XM radio. I only use it in my vehicles. I hardly listen to regular radio except for sports and rarely

play CD's anymore.

DDW 02/629 CONSIDERING SUBSCRIBING CASE ID 20040

Are you or any members of your household employed in any of the industries listed on this card? SC:

An insurance company: No Response:

A marketing research firm: No An advertising agency: No The entertainment industry: No A satellite radio provider: No A cable TV provider: No An Internet service provider: No

During the past three months have you taken part in any market research survey other than a political poll? SD:

Response:

I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your SE:

responses will be kept confidential. Which of these groups includes your age?

Response: 18 - 24 years

Which, if any, of the following decisions do you make or take part in making for your household? SF:

Decision to subscribe to cable TV Response:

Decision to subscribe to an Internet service Decision to subscribe to satellite radio

Decision to subscribe to a wireless phone service

Which of these services, if any, do you or your household currently subscribe to? SG:

Cable TV Response:

> **Broadband Internet** Wireless phone service

Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days? SI:

Satellite TV: Yes Response:

Satellite radio: Yes

Which of the following best describes the type of satellite radio you or your household are considering? SJ: A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius Response:

Which satellite radio service are you currently considering subscribing to? SL:

Response: **Both**

Do you wear glasses or contact lenses when you read? SM:

Response: Yes

Do you have your glasses with you or are you wearing your contact lenses today? SN:

Response: Yes

SO: RECORD GENDER OF RESPONDENT

Response:

SP: We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Response: Yes, will participate

May I please have your full name, address and phone number? You can be assured that your name and phone number SQ:

> will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1(a) Why are you considering subscribing to satellite radio? (RECORD COMPLETE ANSWERS VERBATIM) Q1a: No commercials convenient different types of music on them not the same old songs. w/e nothing else Response:

1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM) Q1b:

it will save me money by not buying alot of cds. That you have over 250 channels to choose from. w/e nothing Response:

else

2(a) What types of satellite radio programming are most critical to your decision whether to subscribe? (RECORD Q2a:

COMPLETE ANSWERS VERBATIM)

music and sport and news and about the traffic in different states if i am going on vacation. w/e nothing else Response: Q2b:

2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

the weather and a variaty of different area that you can get news in not only illinois but different states as well. Response:

w/e nothing else

HO1: INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Interviewer entering answers Response:

DDW 02/629 CONSIDERING SUBSCRIBING CASE ID 20040 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's ultimate decision whether to subscribe to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision is likely to be affected by only one of the types of programming and none of the others are likely to be important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming to your decision whether to subscribe to satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH. TOTAL MUST **EQUAL 100.)**

Please click "Okay" if this is clear.

Response:

Okay

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100.

Response:

Q4:

Comedy: 20

Kids: 5

Local Weather and Traffic: 10

Music: 20 News: 15 Sports: 20

Talk and Entertainment: 10

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Response:

Okay Q5A:

A. Music Programming (Current Offering includes 74 Music Channels.)

Response: 1. No music programming: 0

2. Substantially fewer channels and less variety of music than currently offered: 0 3. The same number of channels and the same variety of music as currently offered: 8 4. Substantially more channels and more variety of music than currently offered: 10

Q5B:

Q5C:

B. News (Current Offering includes 13 News Channels.)

1. No news programming: 0 Response:

2. Substantially fewer channels and less variety of news than currently offered: 0 3. The same number of channels and the same variety of news as currently offered: 9 4. Substantially more channels and more variety of news than currently offered: 10

C. Sports (Current Offering includes 13 Sports Channels and Live Game Channels for Major League Baseball,

NASCAR, etc.)

1. No sports programming: 0 Response:

2. Substantially fewer channels and less variety of sports than currently offered: 0 3. The same number of channels and same variety of sports as currently offered: 4 4. Substantially more channels and more variety of sports than currently offered: 8

Q5D:

D. Talk & Entertainment (Current Offering includes 17 Talk and Entertainment channels including Opie and Anthony, Air America, etc.)

Response:

1. No talk and entertainment programming: 7

2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 4 3. The same number of channels and same variety of talk and entertainment as currently offered: 5 4. Substantially more channels and more variety of talk and entertainment than currently offered: 8

Q6a:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level

of desirability or undesirability of the option.

Response:

A. The Number of Minutes of Commercials Per Hour on Music Channels

1. No commercials on music channels: 10 2, 2 minutes of commercials per hour: 3 3. 5 minutes of commercials per hour: 2 4. 12 minutes of commercials per hour: 1

B. Geographic Coverage 1. Typical FM coverage: 1

2. Complete nationwide coverage: 10

DDW 02/629 CONSIDERING SUBSCRIBING CASE ID 20040 (Continued)

Q6b: Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription.

Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record

the number that best reflects the level of desirability or undesirability of the option.

Response: C. The Monthly Price for A Single Subscription

1. \$8.95 per month: 10 2. \$10.95 per month: 5 3. \$12.95 per month: 4 4. \$14.95 per month: 3

Q6c: Please review the list below and tell me if there are any other non-programming features besides the ones listed that

would likely impact your decision whether to subscribe to satellite radio?

•The number of minutes of commercials per hour on music channels

•Geographic coverage

•The monthly price for a single subscription

Response: No others considered

Q7: Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among

the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's ultimate decision whether to subscribe to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision whether to subscribe to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make

sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL MUST E#QUAL 100.)

Response: The number of minutes of commercials per hour on music channels: 33

Geographic coverage: 33

The monthly price for a single subscription: 34

Q9a: As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current

programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you

would be willing to pay for satellite radio?

Response: MUSIC: Yes

NEWS: No SPORTS: Yes

TALK AND ENTERTAINMENT: No

Q9b: How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume

that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to prevent you from subscribing please

say so.

Would be willing to pay:

Response: MUSIC: \$3.95

SPORTS: \$8.95

Q10: Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific

hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning

"definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know

and we will go back and do that.

Response: Card 57: 9

Card 58: 0
Card 59: 1
Card 60: 0
Card 61: 6
Card 62: 6
Card 63: 3

Card 64: 4 Card 65: 5 Card 66: 2

Are you or any members of your household employed in any of the industries listed on this card? SC:

An insurance company: No Response:

A marketing research firm: No An advertising agency: No The entertainment industry: No A satellite radio provider: No A cable TV provider: No An Internet service provider: No

During the past three months have you taken part in any market research survey other than a political poll? SD:

Response: No

I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your SE:

responses will be kept confidential. Which of these groups includes your age?

Response:

Which, if any, of the following decisions do you make or take part in making for your household? SF:

Decision to subscribe to cable TV Response:

Decision to subscribe to an Internet service Decision to subscribe to satellite radio

Decision to subscribe to a wireless phone service

Decision to subscribe to satellite TV

SG: Which of these services, if any, do you or your household currently subscribe to?

Response: Cable TV

> **Broadband Internet** Satellite radio Wireless phone service

Which of the following best describe the type of satellite radio you or your household currently subscribes to? SH:

A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius Response: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days? SI

Satellite TV: No Response:

SK: Which satellite radio service do you or your household currently subscribe to?

Response: XM

SM: Do you wear glasses or contact lenses when you read?

Response: No

RECORD GENDER OF RESPONDENT SO:

Response: Female

SP: We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Response: Yes, will participate

May I please have your full name, address and phone number? You can be assured that your name and phone number SQ:

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Gave phone number Response:

Q1a: Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD

COMPLETE ANSWERS VERBATIM)

it's anything you want to hear at anytime. Response:

Q1b: 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)

(P) it's an easy way to listen to all types of music. Response:

Q2a: 2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio?

(RECORD COMPLETE ANSWERS VERBATIM)

Response: the music for sure and the news and the sports for my husband

2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q2b:

Response: nothing else.

3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most Q3a:

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

music Response:

3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q3b:

Response: news

INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO HO1:

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Response: Respondent entering answers

DDW 02/629 SUBSCRIBERS CASE ID 20054 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response:

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100. Q4:

Response:

Comedy: 0

Kids: 0

Local Weather and Traffic: 10

Music: 40 News: 25 Sports: 20

Talk and Entertainment: 5

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Response:

A. Music Programming (Current Offering includes 74 Music Channels.)

Response:

Q5A:

1. No music programming: 0

2. Substantially fewer channels and less variety of music than currently offered: 1

3. The same number of channels and the same variety of music as currently offered: 3 4. Substantially more channels and more variety of music than currently offered: 10

Q5B:

B. News (Current Offering includes 13 News Channels.)

Response:

1. No news programming: 0

2. Substantially fewer channels and less variety of news than currently offered: 1

3. The same number of channels and the same variety of news as currently offered: 4 4. Substantially more channels and more variety of news than currently offered: 8

Q5C:

C. Sports (Current Offering includes 13 Sports Channels and Live Game Channels for Major League Baseball,

NASCAR, etc.)

Response:

1. No sports programming: 0

2. Substantially fewer channels and less variety of sports than currently offered: 0 3. The same number of channels and same variety of sports as currently offered: 7 4. Substantially more channels and more variety of sports than currently offered: 8

Q5D:

D. Talk & Entertainment (Current Offering includes 17 Talk and Entertainment channels including Opie and Anthony, Air America, etc.)

Response:

1. No talk and entertainment programming: 0

2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 1 3. The same number of channels and same variety of talk and entertainment as currently offered: 4

4. Substantially more channels and more variety of talk and entertainment than currently offered: 8

Q6a:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level

Response:

A. The Number of Minutes of Commercials Per Hour on Music Channels

1. No commercials on music channels: 10 2. 2 minutes of commercials per hour: 7

of desirability or undesirability of the option.

3. 5 minutes of commercials per hour: 4 4. 12 minutes of commercials per hour: 0

B. Geographic Coverage 1. Typical FM coverage: 6

2. Complete nationwide coverage: 10

DDW 02/629 SUBSCRIBERS CASE ID 20054 (Continued)

Q6b:

Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription. Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response:

C. The Monthly Price for A Single Subscription

1. \$8.95 per month: 10 2. \$10.95 per month: 6 3. \$12.95 per month: 3 4. \$14.95 per month: 0

Q6c:

Please review the list below and tell me if there are any other non-programming features besides the ones listed that you considered in your decision to subscribe and retain your subscription to satellite radio?

The number of minutes of commercials per hour on music channels

Geographic coverage

•The monthly price for a single subscription

Response:

No others considered

Q7:

Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

Response: The number of minutes of commercials per hour on music channels: 50

Geographic coverage: 10

The monthly price for a single subscription: 40

Q8:

Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time spent on each of the following program types. Again please do so by allocating 100 points among the type of

programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of

points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response:

Comedy: 0 Kids: 0

Local Weather and Traffic: 10

Music: 40 News: 20 Sports: 20

Talk and Entertainment: 10

Q9a:

As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you would be willing to pay for satellite radio?

Response:

MUSIC: No NEWS: No SPORTS: No

TALK AND ENTERTAINMENT: No

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that.

Response:

Card 17: 9 Card 18: 3

Card 18: 9
Card 29: 0
Card 21: 0
Card 22: 2
Card 23: 0
Card 24: 2
Card 65: 10

Card 65: **1** Card 66: **0**

Q11a: And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it?

Response: The variety

DDW 02/629 SUBSCRIBERS CASE ID 20054 (Continued)

Q11b: Anything else? Response: no, nothing else.

SC: Are you or any members of your household employed in any of the industries listed on this card?

Response: An insurance company: No

A marketing research firm: **No**An advertising agency: **No**The entertainment industry: **No**A satellite radio provider: **No**A cable TV provider: **No**

An Internet service provider: No

SD: During the past three months have you taken part in any market research survey other than a political poll?

Response: No

SE: I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your

responses will be kept confidential. Which of these groups includes your age?

Response: 35 - 49 years

SF: Which, if any, of the following decisions do you make or take part in making for your household?

Response: Decision to subscribe to satellite radio

SG: Which of these services, if any, do you or your household currently subscribe to?

Response: Cable TV

Broadband Internet

Satellite radio

SH: Which of the following best describe the type of satellite radio you or your household currently subscribes to?

Response: A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius
SI: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days?

Response: Satellite TV: Yes

Wireless phone service: Yes

SK: Which satellite radio service do you or your household currently subscribe to?

Response: Sirius

SM: Do you wear glasses or contact lenses when you read?

Response: Yes

SN: Do you have your glasses with you or are you wearing your contact lenses today?

Response: Yes

SO: RECORD GENDER OF RESPONDENT

Response: Male

SP: We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Response: Yes, will participate

SQ: May I please have your full name, address and phone number? You can be assured that your name and phone number

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1a; Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD

COMPLETE ANSWERS VERBATIM)

Response: IT WAS A GIFT

Q1b: 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)

Response: BECASUE I AM HARD TO BUY FOR

Q2a: 2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio?

(RECORD COMPLETE ANSWERS VERBATIM)

Response: THE COMEDY

Q2b: 2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: CLASSIC ROCK

Q3a: 3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

Response: MUSIC AND COMEDY

Q3b: 3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: MUSIC

HO1: INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Response: Interviewer entering answers

DDW 02/629 SUBSCRIBERS CASE ID 20092 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH, TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response:

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100. Q4:

Response: Comedy: 50

Kids: 0

Local Weather and Traffic: 0

Music: 50 News: 0 Sports: 0

Talk and Entertainment: 0

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Response: Okav

A. Music Programming (Current Offering includes 66 Music Channels.) Q5A:

1. No music programming: 0 Response:

2. Substantially fewer channels and less variety of music than currently offered: 0 3. The same number of channels and the same variety of music as currently offered: 0

4. Substantially more channels and more variety of music than currently offered: 9

B. News (Current Offering includes 15 News Channels.) Q5B:

Response:

Q5C:

Q5D:

Response:

1. No news programming: 1

2. Substantially fewer channels and less variety of news than currently offered: 1 3. The same number of channels and the same variety of news as currently offered: 1

4. Substantially more channels and more variety of news than currently offered: 9 C. Sports (Current Offering includes 8 Sports Channels and Live Game Channels for NBA, NFL, etc.)

1. No sports programming: 0 Response:

2. Substantially fewer channels and less variety of sports than currently offered: 1 3. The same number of channels and same variety of sports as currently offered: 0 4. Substantially more channels and more variety of sports than currently offered: 1

Stewart, etc.)

1. No talk and entertainment programming: 2 2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 8 3. The same number of channels and same variety of talk and entertainment as currently offered: 3

4. Substantially more channels and more variety of talk and entertainment than currently offered: 3

Q6a:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

D. Talk & Entertainment (Current Offering includes 22 Talk and Entertainment channels including Howard Stern, Martha

A. The Number of Minutes of Commercials Per Hour on Music Channels Response:

1. No commercials on music channels: 0

2. 2 minutes of commercials per hour: 1

3. 5 minutes of commercials per hour: 2 4. 12 minutes of commercials per hour: 3

B. Geographic Coverage 1. Typical FM coverage: 2

2. Complete nationwide coverage: 2

DDW 02/629 SUBSCRIBERS CASE ID 20092 (Continued)

Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription. Q6b:

Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response: C. The Monthly Price for A Single Subscription

1. \$8.95 per month: 9 2. \$10.95 per month: 8 3. \$12.95 per month: 7 4. \$14.95 per month: 6

Please review the list below and tell me if there are any other non-programming features besides the ones listed that you Q6c:

considered in your decision to subscribe and retain your subscription to satellite radio?

•The number of minutes of commercials per hour on music channels

Geographic coverage

The monthly price for a single subscription

Other, please specify: VARIETY OF PROGRAMMING Response:

Anything else? Q6cf1:

Response: No

Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among Q7:

the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

The number of minutes of commercials per hour on music channels: 10 Response:

Geographic coverage: 0

The monthly price for a single subscription: 60 Other (VARIETY OF PROGRAMMING): 30

Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time Q8:

spent on each of the following program types. Again please do so by allocating 100 points among the type of

programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of

points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response: Comedy: 50

Kids: 0

Local Weather and Traffic: 0

Music: 50 News: 0 Sports: 0

Talk and Entertainment: 0

Q9a: As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current

programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you

would be willing to pay for satellite radio?

Response: MUSIC: No

NEWS: Yes SPORTS: Yes

TALK AND ENTERTAINMENT: Yes

How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume Q9b:

that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say

SO.

Would be willing to pay:

NEWS: \$14.99 Response:

SPORTS: \$14.99

TALK AND ENTERTAINMENT: \$14.99

Are you willing to pay more than the current price of \$12.95 per month if no [PRGTYPE] were available but all other Q9c:

programming features of the service remain the same?

NEWS: Yes Response:

SPORTS: Yes

TALK AND ENTERTAINMENT: Yes

DDW 02/629 SUBSCRIBERS CASE ID 20092 (Continued)

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that.

Response:

Card 9: 8 Card 10: 8 Card 11: 8 Card 12: 8 Card 13: 9 Card 14: 8 Card 15: 8 Card 16: 9

Card 65: 9 Card 66: 8

Q11a:

And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it?

Response: Q11b:

THE VARIETY
Anything else?

Response:

NO COMMERCIALS

SC: Are you or any members of your household employed in any of the industries listed on this card?

Response: An insurance company: No

A marketing research firm: No An advertising agency: No The entertainment industry: No A satellite radio provider: No A cable TV provider: No

An Internet service provider: No

SD: During the past three months have you taken part in any market research survey other than a political poll?

Response: No

SE: I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your

responses will be kept confidential. Which of these groups includes your age?

Response: 35 - 49 years

SF: Which, if any, of the following decisions do you make or take part in making for your household?

Response: Decision to subscribe to an Internet service

Decision to subscribe to satellite radio

Decision to subscribe to a wireless phone service

Decision to subscribe to satellite TV

SG: Which of these services, if any, do you or your household currently subscribe to?

Response: Satellite radio

Wireless phone service
SH: Which of the following best describe the type of satellite radio you or your household currently subscribes to?

Response: A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius
SI: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days?

Response: Cable TV: Yes

Satellite TV: Yes

Broadband Internet: Yes

SK: Which satellite radio service do you or your household currently subscribe to?

Response: Sirius

SM: Do you wear glasses or contact lenses when you read?

Response: No

SO: RECORD GENDER OF RESPONDENT

Response: Male

SP: We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Response: Yes, will participate

SQ: May I please have your full name, address and phone number? You can be assured that your name and phone number

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD

COMPLETE ANSWERS VERBATIM)

Response: WELL I WANTED A LARGER SELECTION OF MUSIC

Q1b: 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)

Response: NOTHING

Q2a: 2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio?

(RECORD COMPLETE ANSWERS VERBATIM)

Response: I DONT KNOW

Q2b: 2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: NOTHING

Q3a: 3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

Response: THE MUSIC PROGRAMS

Q3b: 3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: I LIKE MUSIC

HO1: INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Response: Respondent entering answers

DDW 02/629 SUBSCRIBERS CASE ID 20114 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response: Okay

Q4: Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100.

Response: Comedy: 25

Kids: 10

Local Weather and Traffic: 20

Music: 20 News: 10 Sports: 10

Talk and Entertainment: 5

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Response: Okay

Q5A: A. M

A. Music Programming (Current Offering includes 66 Music Channels.)

Response: 1. No music programming: 0

Substantially fewer channels and less variety of music than currently offered: 4
 The same number of channels and the same variety of music as currently offered: 8
 Substantially more channels and more variety of music than currently offered: 9

Q5B: B. News (Current Offering includes 15 News Channels.)

Response:

No news programming: 6
 Substantially fewer channels and less variety of news than currently offered: 4

Substantially rewer channels and less variety of news than currently offered: 4
 The same number of channels and the same variety of news as currently offered: 5
 Substantially more channels and more variety of news than currently offered: 7

Q5C: C. Sports (Current Offering includes 8 Sports Channels and Live Game Channels for NBA, NFL, etc.)
Response: 1. No sports programming: 5

No sports programming. 3
 Substantially fewer channels and less variety of sports than currently offered: 7
 The same number of channels and same variety of sports as currently offered: 3

4. Substantially more channels and more variety of sports than currently offered: 8

D. Talk & Entertainment (Current Offering includes 22 Talk and Entertainment channels including Howard Stern, Martha Stewart, etc.)

Response:

1. No talk and entertainment programming: 4

Substantially fewer channels and less variety of talk and entertainment than currently offered:
 The same number of channels and same variety of talk and entertainment as currently offered:
 Substantially more channels and more variety of talk and entertainment than currently offered:

Q6a:

Q5D:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response: A. The Number of Minutes of Commercials Per Hour on Music Channels

No commercials on music channels: 6
 2 minutes of commercials per hour: 9
 5 minutes of commercials per hour: 2
 12 minutes of commercials per hour: 2

B. Geographic Coverage1. Typical FM coverage: 7

2. Complete nationwide coverage: 10

DDW 02/629 SUBSCRIBERS CASE ID 20114 (Continued)

Q6b:

Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription. Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response:

C. The Monthly Price for A Single Subscription

1. \$8.95 per month: 5 2. \$10.95 per month: 6 3. \$12.95 per month: 3 4. \$14.95 per month: 0

Q6c:

Please review the list below and tell me if there are any other non-programming features besides the ones listed that you considered in your decision to subscribe and retain your subscription to satellite radio?

•The number of minutes of commercials per hour on music channels

Geographic coverage

•The monthly price for a single subscription

Response:

No others considered

Q7:

Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

Response:

The number of minutes of commercials per hour on music channels: 25

Geographic coverage: 50

The monthly price for a single subscription: 25

Q8:

Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time spent on each of the following program types. Again please do so by allocating 100 points among the type of programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular

type of program, please give it a zero. The type of programming listened to the most should get the highest number of points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response:

Comedy: 15 Kids: 5

Local Weather and Traffic: 10

Music: 15 News: 20 Sports: 25

Talk and Entertainment: 10

Q9a:

As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you

would be willing to pay for satellite radio?

Response:

MUSIC: Yes NEWS: No SPORTS: Yes

TALK AND ENTERTAINMENT: Yes

Q9b:

How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say

Would be willing to pay:

Response:

MUSIC: \$5.00 SPORTS: \$5.00

TALK AND ENTERTAINMENT: \$5.00

DDW 02/629 SUBSCRIBERS CASE ID 20114 (Continued)

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that.

Response: Card 1: 7

Card 2: 0 Card 3: 5 Card 4: 10 Card 5: 0 Card 6: 3 Card 7: 0 Card 8: 3 Card 65: 9

Card 66: 5

And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would Q11a:

you miss most about it?

MUSIC Response:

Anything else? Q11b:

Response:

SC: Are you or any members of your household employed in any of the industries listed on this card?

An insurance company: No Response:

A marketing research firm: No An advertising agency: No The entertainment industry: No A satellite radio provider: No A cable TV provider: No An Internet service provider: No

During the past three months have you taken part in any market research survey other than a political poll?

Response:

SD:

I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your SE:

responses will be kept confidential. Which of these groups includes your age?

Response: 18 - 24 years

Which, if any, of the following decisions do you make or take part in making for your household? SF:

Decision to subscribe to cable TV Response:

Decision to subscribe to an Internet service Decision to subscribe to satellite radio Decision to subscribe to a wireless phone service

Decision to subscribe to satellite TV

Which of these services, if any, do you or your household currently subscribe to? SG:

Response: Satellite TV

Satellite radio

Wireless phone service

Which of the following best describe the type of satellite radio you or your household currently subscribes to? SH

A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius Response: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days? SI:

Response: Cable TV: Don't know Broadband Internet: Don't know

Which satellite radio service do you or your household currently subscribe to? SK:

Response:

SM: Do you wear glasses or contact lenses when you read?

Response: No

RECORD GENDER OF RESPONDENT SO:

Response: Male

SP: We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Response: Yes, will participate

May I please have your full name, address and phone number? You can be assured that your name and phone number SQ:

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Gave phone number Response:

Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD Q1a:

COMPLETE ANSWERS VERBATIM)

Response: I LIKE TO TRY NEW STUFF

1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM) Q1b:

Response: NONE

2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio? Q2a:

(RECORD COMPLETE ANSWERS VERBATIM)

HIP HOP, SPORTS, PRAISE Response:

2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q2b:

Response: NONE

3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most Q3a:

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

HIP HOP, SPORTS AND PRAISE Response:

Q3b: 3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: NONE

INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO HO1:

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Response: Respondent entering answers

DDW 02/629 SUBSCRIBERS CASE ID 20117 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH, TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response: 04.

Okay

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100.

Response:

Comedy: 0 Kids: 0

Local Weather and Traffic: 100

Music: 0 News: 0 Sports: 0

Talk and Entertainment: 0

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Response:

Okav

Q5A:

A. Music Programming (Current Offering includes 66 Music Channels.)

Response:

1. No music programming: 2

2. Substantially fewer channels and less variety of music than currently offered: 4 3. The same number of channels and the same variety of music as currently offered: 2 4. Substantially more channels and more variety of music than currently offered: 5

B. News (Current Offering includes 15 News Channels.)

Response:

Q5B:

1. No news programming: 1

2. Substantially fewer channels and less variety of news than currently offered: 4 3. The same number of channels and the same variety of news as currently offered: 6 4. Substantially more channels and more variety of news than currently offered: 9

Q5C: Response: C. Sports (Current Offering includes 8 Sports Channels and Live Game Channels for NBA, NFL, etc.)

1. No sports programming: 8

Substantially fewer channels and less variety of sports than currently offered: 1 3. The same number of channels and same variety of sports as currently offered: 3 4. Substantially more channels and more variety of sports than currently offered: 5

Q5D:

D. Talk & Entertainment (Current Offening includes 22 Talk and Entertainment channels including Howard Stern, Martha Stewart, etc.)

Response:

1. No talk and entertainment programming: 4

2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 6 3. The same number of channels and same variety of talk and entertainment as currently offered: 4 4. Substantially more channels and more variety of talk and entertainment than currently offered: 8

Q6a:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level

of desirability or undesirability of the option. A. The Number of Minutes of Commercials Per Hour on Music Channels Response:

1. No commercials on music channels: 4 2. 2 minutes of commercials per hour: 3 3. 5 minutes of commercials per hour: 5 4. 12 minutes of commercials per hour: 2

B. Geographic Coverage 1. Typical FM coverage: 1

2. Complete nationwide coverage: 8

DDW 02/629 SUBSCRIBERS CASE ID 20117 (Continued)

Q6b: Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription.

Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that host reflects the level of desirability of the option.

the number that best reflects the level of desirability or undesirability of the option.

Response: C. The Monthly Price for A Single Subscription

1. \$8.95 per month: **7**2. \$10.95 per month: **8**3. \$12.95 per month: **9**4. \$14.95 per month: **10**

Q6c: Please review the list below and tell me if there are any other non-programming features besides the ones listed that you

considered in your decision to subscribe and retain your subscription to satellite radio?

•The number of minutes of commercials per hour on music channels

·Geographic coverage

•The monthly price for a single subscription

Response: No others considered

Q7: Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among

the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

Response: The number of minutes of commercials per hour on music channels: 0

Geographic coverage: 0

The monthly price for a single subscription: 100

Q8: Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time

spent on each of the following program types. Again please do so by allocating 100 points among the type of

programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response: Comedy: 0

Kids: 0

Local Weather and Traffic: 50

Music: 50 News: 0 Sports: 0

Talk and Entertainment: 0

Q9a: As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current

programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you

would be willing to pay for satellite radio?

Response: MUSIC: Don't know

NEWS: Don't know SPORTS: Don't know

TALK AND ENTERTAINMENT: Don't know

Q10: Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific

hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning

"definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know

and we will go back and do that.

Response: Card 17: 8

Card 18: 6
Card 19: 2
Card 20: 10
Card 21: 1
Card 22: 5
Card 23: 0
Card 24: 9
Card 65: 4
Card 66: 10

Q11a: And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it?

Response: DONT KNOW

DDW 02/629 SUBSCRIBERS CASE ID 20117 (Continued)

Q11b: Anything else? Response: NO

SC: Are you or any members of your household employed in any of the industries listed on this card?

Response: An insurance company: No

A marketing research firm: **No**An advertising agency: **No**The entertainment industry: **No**A satellite radio provider: **No**A cable TV provider: **No**An Internet service provider: **No**

An Internet service provider: No

During the past three months have you taken part in any market research survey other than a political poll?

Response: No

SD:

SE: I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your

responses will be kept confidential. Which of these groups includes your age?

Response: 18 - 24 years

SF: Which, if any, of the following decisions do you make or take part in making for your household?

Response: Decision to subscribe to cable TV
Decision to subscribe to an Internet service

Decision to subscribe to an internet service
Decision to subscribe to satellite radio

Decision to subscribe to a wireless phone service

Decision to subscribe to satellite TV

SG: Which of these services, if any, do you or your household currently subscribe to?

Response: Satellite TV Satellite radio

SH: Which of the following best describe the type of satellite radio you or your household currently subscribes to?

Response: A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius

Si: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days?

Response: Cable TV: No

Broadband Internet: No Wireless phone service: No

SK: Which satellite radio service do you or your household currently subscribe to?

Response: XM

SM: Do you wear glasses or contact lenses when you read?

Response: No

SO: RECORD GENDER OF RESPONDENT

Response: Male

SP: We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Response: Yes, will participate

SQ: May I please have your full name, address and phone number? You can be assured that your name and phone number

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1a: Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD

COMPLETE ANSWERS VERBATIM)

Response: i got it as a gift

Q1b: 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)

Response: nope

Q2a: 2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio?

(RECORD COMPLETE ANSWERS VERBATIM)

Response: no commericals

Q2b: 2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: no

Q3a: 3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

Response: its paid for already

Q3b: 3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: no

HO1: INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Response: Respondent entering answers

DDW 02/629 SUBSCRIBERS CASE ID 20119 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH, TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response:

Okay

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100. Q4: Comedy: 10 Response:

Kids: 10

Local Weather and Traffic: 10

Music: 40 News: 10 Sports: 10

Talk and Entertainment: 10

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Response:

Q5A

A. Music Programming (Current Offering includes 74 Music Channels.)

Response:

1. No music programming: 0

2. Substantially fewer channels and less variety of music than currently offered: 0 3. The same number of channels and the same variety of music as currently offered: 10 4. Substantially more channels and more variety of music than currently offered: 10

OSB:

B. News (Current Offering includes 13 News Channels.)

Response:

1. No news programming: 10

2. Substantially fewer channels and less variety of news than currently offered: 10 3. The same number of channels and the same variety of news as currently offered: 0 4. Substantially more channels and more variety of news than currently offered: 0

Q5C:

C. Sports (Current Offering includes 13 Sports Channels and Live Game Channels for Major League Baseball,

NASCAR, etc.)

Response:

1. No sports programming: 0

2. Substantially fewer channels and less variety of sports than currently offered: 0 3. The same number of channels and same variety of sports as currently offered: 10 4. Substantially more channels and more variety of sports than currently offered: 10

Q5D:

D. Talk & Entertainment (Current Offering includes 17 Talk and Entertainment channels including Opie and Anthony, Air America, etc.)

Response:

1. No talk and entertainment programming: 10

2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 10 3. The same number of channels and same variety of talk and entertainment as currently offered: 0 4. Substantially more channels and more variety of talk and entertainment than currently offered: 0

Q6a:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level

of desirability or undesirability of the option.

Response:

A. The Number of Minutes of Commercials Per Hour on Music Channels

1. No commercials on music channels: 10 2. 2 minutes of commercials per hour: 0 3. 5 minutes of commercials per hour: 0 4. 12 minutes of commercials per hour: 0

B. Geographic Coverage 1. Typical FM coverage: 10

2. Complete nationwide coverage: 8

DDW 02/629 SUBSCRIBERS CASE ID 20119 (Continued)

Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription. Q6b:

Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response: C. The Monthly Price for A Single Subscription

1. \$8.95 per month: 0 2. \$10.95 per month: 0 3. \$12.95 per month: 10 4. \$14.95 per month: 0

Please review the list below and tell me if there are any other non-programming features besides the ones listed that you Q6c:

considered in your decision to subscribe and retain your subscription to satellite radio?

•The number of minutes of commercials per hour on music channels

·Geographic coverage

The monthly price for a single subscription

No others considered Response:

Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among Q7:

the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

The number of minutes of commercials per hour on music channels: 30 Response:

Geographic coverage: 20

The monthly price for a single subscription: 50

Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time Q8:

spent on each of the following program types. Again please do so by allocating 100 points among the type of

programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of

points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Comedy: 10 Response:

Kids: 10

Local Weather and Traffic: 10

Music: 40 **News: 10** Sports: 10

Talk and Entertainment: 10

As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current Q9a:

programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you

would be willing to pay for satellite radio?

MUSIC: Don't know Response:

SO.

NEWS: Don't know SPORTS: Don't know

TALK AND ENTERTAINMENT: Yes

How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume Q9b:

that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say

Would be willing to pay:

TALK AND ENTERTAINMENT: Would Cancel Subscription Response:

DDW 02/629 SUBSCRIBERS CASE ID 20119 (Continued)

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that.

Response:

Card 33: 10 Card 34: 10 Card 35: 8 Card 36: 0 Card 37: 0 Card 38: 6 Card 39: 8

Card 40: 9 Card 65: 10 Card 66: 7

Q11a:

And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it?

Response:

the whole any football game anytime i want

Q11b:

Anything else?

Response:

Are you or any members of your household employed in any of the industries listed on this card? SC:

Response: An insurance company: No

A marketing research firm: No An advertising agency: No The entertainment industry: No A satellite radio provider: No A cable TV provider: No An Internet service provider: No

SD: During the past three months have you taken part in any market research survey other than a political poll?

Response:

SE: I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your

responses will be kept confidential. Which of these groups includes your age?

Response: 25 - 34 years

Which, if any, of the following decisions do you make or take part in making for your household?

Response: Decision to subscribe to an Internet service

Decision to subscribe to satellite radio

Decision to subscribe to a wireless phone service

Which of these services, if any, do you or your household currently subscribe to? SG:

Response: Satellite TV

Broadband Internet Satellite radio Wireless phone service

Which of the following best describe the type of satellite radio you or your household currently subscribes to? SH:

A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius Response: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days? SI:

Cable TV: No Response:

SK: Which satellite radio service do you or your household currently subscribe to?

Response: Sirius

Do you wear glasses or contact lenses when you read? SM:

Response: No

RECORD GENDER OF RESPONDENT SO:

Response: Male

We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20 SP:

> minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Response: Yes, will participate

May I please have your full name, address and phone number? You can be assured that your name and phone number SQ:

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RÉCORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RÉSPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Gave phone number Response:

Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD Q1a:

COMPLETE ANSWERS VERBATIM)

Because on satellite radio there's more music and less talking and I can also listen to any genre of music that Response:

I'm in a mood for without hearing anything else at that point and time. 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)

Q1b:

Response: None.

2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio? Q2a:

(RECORD COMPLETE ANSWERS VERBATIM)

Response: Urban music and also some talk radio.

2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q2b:

Response: None.

3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most Q3a:

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

Response: The urban music, talk radio, and sports.

3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q3b:

Response: None.

INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO HO1:

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Respondent entering answers Response:

DDW 02/629 SUBSCRIBERS CASE ID 20126 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response: 0

Q4: Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100.

Response: Comedy: 5 Kids: 0

Local Weather and Traffic: 0

Music: 60 News: 0 Sports: 10

Talk and Entertainment: 25

Q5: Now I would like to show yo

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer.

Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Response: Okay

Q6a:

Q5A: A. Music Programming (Current Offering includes 66 Music Channels.)

Response: 1. No music programming: 0

No music programming. v
 Substantially fewer channels and less variety of music than currently offered: 0

3. The same number of channels and the same variety of music as currently offered: 9

4. Substantially more channels and more variety of music than currently offered: 10

Q5B: B. News (Current Offering includes 15 News Channels.)

Response: 1. No news programming: 0

Substantially fewer channels and less variety of news than currently offered: 2
 The same number of channels and the same variety of news as currently offered: 7

4. Substantially more channels and more variety of news than currently offered: 10

Q5C: C. Sports (Current Offering includes 8 Sports Channels and Live Game Channels for NBA, NFL, etc.)

Response: 1. No sports programming: 0

2. Substantially fewer channels and less variety of sports than currently offered: 23. The same number of channels and same variety of sports as currently offered: 8

4. Substantially more channels and more variety of sports than currently offered: 10

Q5D: D. Talk & Entertainment (Current Offering includes 22 Talk and Entertainment channels including Howard Stern, Martha

Stewart, etc.)

Response: 1. No talk and entertainment programming: 0

2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 2

3. The same number of channels and same variety of talk and entertainment as currently offered: 7

4. Substantially more channels and more variety of talk and entertainment than currently offered: 10

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely

undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level

of desirability or undesirability of the option.

Response: A. The Number of Minutes of Commercials Per Hour on Music Channels

1. No commercials on music channels: 10

2. 2 minutes of commercials per hour: 9
3. 5 minutes of commercials per hour: 2

4. 12 minutes of commercials per hour: 0

B. Geographic Coverage

1. Typical FM coverage: 2

2. Complete nationwide coverage: 10

DDW 02/629 SUBSCRIBERS CASE ID 20126 (Continued)

Q6b:

Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription. Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response:

C. The Monthly Price for A Single Subscription

1. \$8.95 per month: 10 2. \$10.95 per month: 9 3, \$12.95 per month: 7 4. \$14.95 per month: 6

Q6c:

Please review the list below and tell me if there are any other non-programming features besides the ones listed that you considered in your decision to subscribe and retain your subscription to satellite radio?

The number of minutes of commercials per hour on music channels

Geographic coverage

The monthly price for a single subscription

Response:

No others considered

Q7:

Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

The number of minutes of commercials per hour on music channels: 10 Response:

Geographic coverage: 40 The monthly price for a single subscription: 50

Q8:

Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time

spent on each of the following program types. Again please do so by allocating 100 points among the type of

programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of

points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response:

Comedy: 5

Kids: 0

Local Weather and Traffic: 0

Music: 60 News: 0 Sports: 10

Talk and Entertainment: 25

Q9a:

As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you would be willing to pay for satellite radio?

Response:

MUSIC: Yes NEWS: Yes SPORTS: Yes

TALK AND ENTERTAINMENT: Yes

Q9b:

How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say SO.

Would be willing to pay:

Response:

MUSIC: Would Cancel Subscription

NEWS: \$10.50

SPORTS: Would Cancel Subscription

TALK AND ENTERTAINMENT: Would Cancel Subscription

DDW 02/629 SUBSCRIBERS CASE ID 20126 (Continued)

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that.

Response:

Card 33: 0 Card 34: 3 Card 35: 8 Card 36: 6 Card 37: 0 Card 38: 0 Card 39: 3

Card 40: 7 Card 65: 10 Card 66: 0

Q11a:

And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it?

Response:

The freedom of being able to dictate what I want to listen to whenever.

Q11b: Response: Anything else? **Nothing.**

DDW 02/629 CONSIDERING SUBSCRIBING CASE ID 20129

Are you or any members of your household employed in any of the industries listed on this card? SC:

An insurance company: No Response:

A marketing research firm: No An advertising agency: No The entertainment industry: No A satellite radio provider: No A cable TV provider: No An Internet service provider: No

During the past three months have you taken part in any market research survey other than a political poll? SD:

Response:

I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your SE:

responses will be kept confidential. Which of these groups includes your age?

Response: 25 - 34 years

Which, if any, of the following decisions do you make or take part in making for your household? SF:

Decision to subscribe to cable TV Response:

Decision to subscribe to an Internet service Decision to subscribe to satellite radio Decision to subscribe to a wireless phone service

Decision to subscribe to satellite TV

Which of these services, if any, do you or your household currently subscribe to? SG:

Response: Satellite TV

Broadband Internet Wireless phone service

Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days? SI:

Cable TV: No Response: Satellite radio: Yes

Which of the following best describes the type of satellite radio you or your household are considering? SJ:

A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius Response: Which satellite radio service are you currently considering subscribing to?

Response: XM

Do you wear glasses or contact lenses when you read? SM:

Response: No

RECORD GENDER OF RESPONDENT SO:

SI .

Response: Male We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20 SP:

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Yes, will participate Response:

May I please have your full name, address and phone number? You can be assured that your name and phone number SQ:

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1(a) Why are you considering subscribing to satellite radio? (RECORD COMPLETE ANSWERS VERBATIM) Q1a:

More selection than regular radio and less hassle than cd's Response:

1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM) Q1b:

Response:

2(a) What types of satellite radio programming are most critical to your decision whether to subscribe? (RECORD Q2a:

COMPLETE ANSWERS VERBATIM)

the variety of channels provided Response:

2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) O2h:

Response:

INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO HO1:

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Respondent entering answers Response:

DDW 02/629 CONSIDERING SUBSCRIBING CASE ID 20129 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's ultimate decision whether to subscribe to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision is likely to be affected by only one of the types of programming and none of the others are likely to be important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming to your decision whether to subscribe to satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH, TOTAL MUST

EQUAL 100.)

Please click "Okay" if this is clear.

Response:

Okay

04:

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100.

Response:

Comedy: 10

Kids: 5

Local Weather and Traffic: 10

Music: 40

News: 5 Sports: 5

Talk and Entertainment: 25

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Response:

Okay

A. Music Programming (Current Offering includes 74 Music Channels.)

Response:

1. No music programming: 0

2. Substantially fewer channels and less variety of music than currently offered: 1

3. The same number of channels and the same variety of music as currently offered: 4 4. Substantially more channels and more variety of music than currently offered: 10

OSB:

Q5C:

Q5D:

Q5A:

B. News (Current Offering includes 13 News Channels.)

Response:

1. No news programming: 2

2. Substantially fewer channels and less variety of news than currently offered: 6 3. The same number of channels and the same variety of news as currently offered: 4

4. Substantially more channels and more variety of news than currently offered: 3

C. Sports (Current Offering includes 13 Sports Channels and Live Game Channels for Major League Baseball,

NASCAR, etc.)

Response:

1. No sports programming: 0

2. Substantially fewer channels and less variety of sports than currently offered: 0 3. The same number of channels and same variety of sports as currently offered: 4 4. Substantially more channels and more variety of sports than currently offered: 8

D. Talk & Entertainment (Current Offering includes 17 Talk and Entertainment channels including Opie and Anthony, Air America, etc.)

Response:

1. No talk and entertainment programming: 1

2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 0 3. The same number of channels and same variety of talk and entertainment as currently offered: 5 4. Substantially more channels and more variety of talk and entertainment than currently offered: 10

Q6a:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response:

A. The Number of Minutes of Commercials Per Hour on Music Channels

1. No commercials on music channels: 10 2. 2 minutes of commercials per hour: 9 3, 5 minutes of commercials per hour: 8 4. 12 minutes of commercials per hour: 4

B. Geographic Coverage

1. Typical FM coverage: 4

2. Complete nationwide coverage: 10

DDW 02/629 CONSIDERING SUBSCRIBING CASE ID 20129 (Continued)

Q6b: Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription.

Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record

the number that best reflects the level of desirability or undesirability of the option.

Response: C. The Monthly Price for A Single Subscription

1. \$8.95 per month: 10 2. \$10.95 per month: 8 3. \$12.95 per month: 6 4. \$14.95 per month: 4

Q6c: Please review the list below and tell me if there are any other non-programming features besides the ones listed that

would likely impact your decision whether to subscribe to satellite radio?

•The number of minutes of commercials per hour on music channels

Geographic coverage

•The monthly price for a single subscription Other, please specify: **genres of music**

Q6cf1: Anything else?

Response: No Q7: Bel

Response:

Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's ultimate decision whether to subscribe to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision whether to subscribe to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL MUST E#QUAL 100.)

Response: The number of minutes of commercials per hour on music channels: 25

Geographic coverage: 15

The monthly price for a single subscription: 35

Other (genres of music): 25

Q9a: As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current

programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you

would be willing to pay for satellite radio?

Response: MUSIC: Yes

NEWS: Yes SPORTS: Yes

TALK AND ENTERTAINMENT: Yes

Q9b: How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume

that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to prevent you from subscribing please

say so.

Would be willing to pay:

Response: MUSIC: Would Not Subscribe

NEWS: \$10.95

SPORTS: Would Not Subscribe TALK AND ENTERTAINMENT: \$8.95

Q10: Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific

hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning

"definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know

and we will go back and do that.

Response: Card 33: 0

Card 34: 6
Card 35: 8
Card 36: 1
Card 37: 3
Card 38: 0
Card 39: 1
Card 40: 6
Card 65: 0

Card 66: 0

Are you or any members of your household employed in any of the industries listed on this card? SC:

An insurance company: No Response:

A marketing research firm: No An advertising agency: No The entertainment industry: No A satellite radio provider: No A cable TV provider: No An Internet service provider: No

During the past three months have you taken part in any market research survey other than a political poll? SD:

Response: No

I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your SE:

responses will be kept confidential. Which of these groups includes your age?

35 - 49 years Response:

Which, if any, of the following decisions do you make or take part in making for your household? SF:

Decision to subscribe to cable TV Response:

Decision to subscribe to an Internet service Decision to subscribe to satellite radio

Decision to subscribe to a wireless phone service

Decision to subscribe to satellite TV

Which of these services, if any, do you or your household currently subscribe to? SG:

Cable TV Response:

Broadband Internet Satellite radio Wireless phone service

Which of the following best describe the type of satellite radio you or your household currently subscribes to? SH:

A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius Response: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days? SI:

Response: Satellite TV: No

Which satellite radio service do you or your household currently subscribe to? SK:

Sirius Response:

SM: Do you wear glasses or contact lenses when you read?

Response: No

RECORD GENDER OF RESPONDENT SO:

Response: Male

SQ:

SP:

We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20 minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a

mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Yes, will participate Response:

May I please have your full name, address and phone number? You can be assured that your name and phone number

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER, YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD Q1a:

COMPLETE ANSWERS VERBATIM)

I liked the fact I could pick my music and it would only be that kind of music without having to hear a mix of Response:

something I dont like listening to.

1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM) Q1b:

Response: I didnt have to hear a lot of commericals that had no meaning to me. p I could progam in several channels on

the system, so if something came up I could switch over to news or the weather channel to find out the lastest

right when I needed to without having to wait. p no

2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio? Q2a:

(RECORD COMPLETE ANSWERS VERBATIM)

The types of music offered was the biggest but how many channels they had to offer of each type of program Response:

was also impressive.

2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q2b:

The sports channels, I live 8 doors down from Cubs park and I really keep up with what is going on with them Response:

and the bears too.

3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most Q3a:

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

Music, its my life. I can record it on my lpod and not have to put up with a bunch of talk. Response:

3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q3b: They can play things other channels cant because you pay for it, and thier added comments with the talk shows Response:

can really be what they feel not what they have to watch what they say like on free radio. P no

DDW 02/629 SUBSCRIBERS CASE ID 20143 (Continued)

HO1: INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Respondent entering answers Response:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the 04:

seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain

your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear?

(RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response:

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100. Q4:

Response: Comedy: 20

Kids: 0

Local Weather and Traffic: 5

Music: 50 News: 5 Sports: 10

Talk and Entertainment: 10

Now I would like to show you four of these programming types. For each type of programming you will see a number of Q5:

hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of

desirability or undesirability. Is this clear? Please click "Okay" if this is clear.

Okay Response:

A. Music Programming (Current Offering includes 66 Music Channels.) Q5A:

Response: 1. No music programming: 0

2. Substantially fewer channels and less variety of music than currently offered: 0

3. The same number of channels and the same variety of music as currently offered: 9

4. Substantially more channels and more variety of music than currently offered: 10

B. News (Current Offering includes 15 News Channels.) Q5B:

1. No news programming: 0 Response:

2. Substantially fewer channels and less variety of news than currently offered: 5

3. The same number of channels and the same variety of news as currently offered: 5

4. Substantially more channels and more variety of news than currently offered: 2

C. Sports (Current Offering includes 8 Sports Channels and Live Game Channels for NBA, NFL, etc.) Q5C:

Response:

1. No sports programming: 10

2. Substantially fewer channels and less variety of sports than currently offered: 8

3. The same number of channels and same variety of sports as currently offered: 0

4. Substantially more channels and more variety of sports than currently offered: 6

D. Talk & Entertainment (Current Offering includes 22 Talk and Entertainment channels including Howard Stern, Martha Q5D:

Stewart, etc.)

1. No talk and entertainment programming: 3 Response:

2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 4

3. The same number of channels and same variety of talk and entertainment as currently offered: 8

4. Substantially more channels and more variety of talk and entertainment than currently offered: 8

DDW 02/629 SUBSCRIBERS CASE ID 20143 (Continued)

Q6a:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response:

- A. The Number of Minutes of Commercials Per Hour on Music Channels
- No commercials on music channels: 10
 2 minutes of commercials per hour: 7
 5 minutes of commercials per hour: 4
 12 minutes of commercials per hour: 2
- B. Geographic Coverage1. Typical FM coverage: 2
- 2. Complete nationwide coverage: 10

Q6b:

Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription. Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response:

- C. The Monthly Price for A Single Subscription
- 1. \$8.95 per month: 10 2. \$10.95 per month: 9 3. \$12.95 per month: 8 4. \$14.95 per month: 6

Q6c:

Please review the list below and tell me if there are any other non-programming features besides the ones listed that you considered in your decision to subscribe and retain your subscription to satellite radio?

- The number of minutes of commercials per hour on music channels
- Geographic coverage
- •The monthly price for a single subscription

Response: Q6cf1:

Other, please specify: I guess you could say Speak Freely

Response:

Anything else?

Q7:

Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL MUST E#QUAL 100.)

Response:

The number of minutes of commercials per hour on music channels: 80

Geographic coverage: 4

The monthly price for a single subscription: 1 Other (I guess you could say Speak Freely): 15

Q8:

Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time spent on each of the following program types. Again please do so by allocating 100 points among the type of programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response:

Comedy: 20

Kids: 0

Local Weather and Traffic: 5

Music: 60 News: 5 Sports: 5

Talk and Entertainment: 5

Q9a:

As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you would be willing to pay for satellite radio?

Response:

MUSIC: Yes NEWS: No SPORTS: No

TALK AND ENTERTAINMENT: No

DDW 02/629 SUBSCRIBERS CASE ID 20143 (Continued)

Q9b:

How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say

Would be willing to pay:

Response:

MUSIC: Would Cancel Subscription

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know

and we will go back and do that.

Response:

Card 9: 7 Card 10: 1 Card 11: 7 Card 12: 0 Card 13: 0 Card 14: 10 Card 15: 4 Card 16: 5 Card 65: 10

Q11a:

Card 66: 0 And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it?

Response:

Selecting the kind of music and other programming I like to hear without interruption.

Q11b:

Anything else?

Response:

The fact that I could not hear people speak their own mind without fear of offending someone.

SC: Are you or any members of your household employed in any of the industries listed on this card?

Response: An insurance company: No

A marketing research firm: No An advertising agency: No The entertainment industry: No A satellite radio provider: No A cable TV provider: No

An Internet service provider: No

SD: During the past three months have you taken part in any market research survey other than a political poll?

Response: No

SE: I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your

responses will be kept confidential. Which of these groups includes your age?

Response: 18 - 24 years

SF: Which, if any, of the following decisions do you make or take part in making for your household?

Response: Decision to subscribe to cable TV

Decision to subscribe to an Internet service
Decision to subscribe to satellite radio
Decision to subscribe to a wireless phone service

Decision to subscribe to satellite TV

SG: Which of these services, if any, do you or your household currently subscribe to?

Response: Cable TV

Broadband Internet Satellite radio Wireless phone service

SH: Which of the following best describe the type of satellite radio you or your household currently subscribes to?

Response: A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius
SI: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days?

Response: Satellite TV: No

SK: Which satellite radio service do you or your household currently subscribe to?

Response: XM

SM: Do you wear glasses or contact lenses when you read?

Response: No

so: RECORD GENDER OF RESPONDENT

Response: Male

SP: We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Response: Yes, will participate

SQ: May I please have your full name, address and phone number? You can be assured that your name and phone number

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD

COMPLETE ANSWERS VERBATIM)

Response: there was a free offer connected with buying the car adapter. w/e, i have always liked the XM programing.

Q1b: 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)

Response: none.

Q2a: 2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio?

(RECORD COMPLETE ANSWERS VERBATIM)

Response: i really like the wide verity of programs, there is somthing for evryone.w/e noting

Q2b: 2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: nope

Q3a: 3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

Response: i really like the xm radio b ecuase i get all the stations i love, wherever i go. Q3b: 3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: nothing else

HO1: INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Response: Respondent entering answers

DDW 02/629 SUBSCRIBERS CASE ID 20144 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response:

Okay

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100. Q4:

Response:

Comedy: 20

Kids: 0

Local Weather and Traffic: 0

Music: 20 News: 30 Sports: 10

Talk and Entertainment: 20

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Response:

Okay

A. Music Programming (Current Offering includes 74 Music Channels.)

Response:

Q5A:

1. No music programming: 2

- 2. Substantially fewer channels and less variety of music than currently offered: 2 3. The same number of channels and the same variety of music as currently offered: 8
- 4. Substantially more channels and more variety of music than currently offered: 10

Q5B:

B. News (Current Offering includes 13 News Channels.)

Response:

1. No news programming: 2

- 2. Substantially fewer channels and less variety of news than currently offered: 4 3. The same number of channels and the same variety of news as currently offered: 4 4. Substantially more channels and more variety of news than currently offered: 4
- Q5C: C. Sports (Current Offering includes 13 Sports Channels and Live Game Channels for Major League Baseball,

NASCAR, etc.)

1. No sports programming: 2 Response:

- 2. Substantially fewer channels and less variety of sports than currently offered: 5 3. The same number of channels and same variety of sports as currently offered: 7
- 4. Substantially more channels and more variety of sports than currently offered: 5 D. Talk & Entertainment (Current Offering includes 17 Talk and Entertainment channels including Opie and Anthony, Air

Q5D: America, etc.)

Response:

- 1. No talk and entertainment programming: 0
- 2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 3 3. The same number of channels and same variety of talk and entertainment as currently offered: 7 4. Substantially more channels and more variety of talk and entertainment than currently offered: 10

Q6a:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

A. The Number of Minutes of Commercials Per Hour on Music Channels Response:

- 1. No commercials on music channels: 10 2. 2 minutes of commercials per hour: 0
- 3. 5 minutes of commercials per hour: 6 4. 12 minutes of commercials per hour: 0

B. Geographic Coverage 1. Typical FM coverage: 1

2. Complete nationwide coverage: 7

02-629 TOTAL verbatims subscribers 370

DDW 02/629 SUBSCRIBERS CASE ID 20144 (Continued)

Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription. Q6b:

Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record

the number that best reflects the level of desirability or undesirability of the option.

C. The Monthly Price for A Single Subscription Response:

1. \$8.95 per month: 1 2. \$10.95 per month: 1 3. \$12.95 per month: 1 4. \$14.95 per month: 2

Please review the list below and tell me if there are any other non-programming features besides the ones listed that you

considered in your decision to subscribe and retain your subscription to satellite radio? •The number of minutes of commercials per hour on music channels

•Geographic coverage

•The monthly price for a single subscription

No others considered Response: Q7:

Q6c:

Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among

the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

Response: The number of minutes of commercials per hour on music channels: 10

Geographic coverage: 10

The monthly price for a single subscription: 80

Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time Q8:

spent on each of the following program types. Again please do so by allocating 100 points among the type of

programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of

points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Comedy: 20 Response:

Kids: 0

Local Weather and Traffic: 0

Music: 20 News: 10 Sports: 10

Talk and Entertainment: 40

As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current Q9a:

programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you

would be willing to pay for satellite radio?

MUSIC: No Response:

NEWS: No SPORTS: No

TALK AND ENTERTAINMENT: Yes

How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume Q9b:

that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say

Would be willing to pay:

TALK AND ENTERTAINMENT: Would Cancel Subscription Response:

DDW 02/629 SUBSCRIBERS CASE ID 20144 (Continued)

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that.

Response:

Card 41: 5 Card 42: 0

Card 43: 0 Card 44: 10 Card 45: 3 Card 46: 0 Card 47: 7

Card 48: 10 Card 65: 10 Card 66: 0

Q11a:

And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it?

Response: the veriety of channels i dont get with my local stations

Q11b:

Anything else?

Response:

not that i can think of

DDW 02/629 SUBSCRIBERS CASE ID 20146

SC: Are you or any members of your household employed in any of the industries listed on this card?

An insurance company: No Response:

A marketing research firm: No An advertising agency: No The entertainment industry: No A satellite radio provider: No A cable TV provider: No

An Internet service provider: No

During the past three months have you taken part in any market research survey other than a political poll? SD:

Response:

SF.

I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your

responses will be kept confidential. Which of these groups includes your age?

18 - 24 years Response:

Which, if any, of the following decisions do you make or take part in making for your household?

Decision to subscribe to cable TV Response:

Decision to subscribe to an Internet service

Decision to subscribe to satellite radio

Which of these services, if any, do you or your household currently subscribe to? SG:

Response: Cable TV

Satellite radio

Which of the following best describe the type of satellite radio you or your household currently subscribes to? SH:

Both

Response: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days? SI:

Satellite TV: Yes Response:

Broadband Internet: Yes

Wireless phone service: Yes

SK: Which satellite radio service do you or your household currently subscribe to?

Both Response:

SM:

Do you wear glasses or contact lenses when you read?

Response: Yes

SN:

Do you have your glasses with you or are you wearing your contact lenses today?

Yes Response:

SO:

RECORD GENDER OF RESPONDENT Female

Response:

SP:

We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20 minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Response: SQ:

Yes, will participate

May I please have your full name, address and phone number? You can be assured that your name and phone number

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Gave phone number Response:

Q1a:

Q2a:

Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD

COMPLETE ANSWERS VERBATIM)

Response:

i like the radio 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)

Q1b:

Response: none

2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio?

(RECORD COMPLETE ANSWERS VERBATIM)

Response: the bid pack

2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q2b:

Q3a:

Response: no

3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

Response: xm chill

Q3b: 3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response:

HO1:

INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS

ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Interviewer entering answers Response:

DDW 02/629 SUBSCRIBERS CASE ID 20146 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response:

Okay

Q4: Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100.

Response:

Comedy: 10 Kids: 10

Local Weather and Traffic: 10

Music: 10 News: 10 Sports: 10

Talk and Entertainment: 40

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okav" if this is clear.

Response:

Okav

onse: Okaj

A. Music Programming (Current Offering includes 74 Music Channels.)

Response:

1. No music programming: 10

- Substantially fewer channels and less variety of music than currently offered: 9
 The same number of channels and the same variety of music as currently offered: 8
- 4. Substantially more channels and more variety of music than currently offered: 7

Q5B:

Q5A:

B. News (Current Offering includes 13 News Channels.)

Response:

- 1. No news programming: 9
- 2. Substantially fewer channels and less variety of news than currently offered: 8
- 3. The same number of channels and the same variety of news as currently offered: 10
- 4. Substantially more channels and more variety of news than currently offered: 7

Q5C: C. Sports (Current Offering includes 13 Sports Channels and Live Game Channels for Major League Baseball,

NASCAR, etc.)

- No sports programming: 8
 Substantially fewer channels and less variety of sports than currently offered: 7
- 3. The same number of channels and same variety of sports as currently offered: 9
- 4. Substantially more channels and more variety of sports than currently offered: 10

Q5D: D. Talk & Er

Response:

D. Talk & Entertainment (Current Offering includes 17 Talk and Entertainment channels including Opie and Anthony, Air America, etc.)

Response:

- 1. No talk and entertainment programming: 8
- Substantially fewer channels and less variety of talk and entertainment than currently offered: 9
 The same number of channels and same variety of talk and entertainment as currently offered: 10
 Substantially more channels and more variety of talk and entertainment than currently offered: 7

Q6a:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response:

- A. The Number of Minutes of Commercials Per Hour on Music Channels
- 1. No commercials on music channels: 6
- 2. 2 minutes of commercials per hour: 7
- 3. 5 minutes of commercials per hour: 8
- 4. 12 minutes of commercials per hour: 9
- B. Geographic Coverage
- 1. Typical FM coverage: 10
- 2. Complete nationwide coverage: 5

DDW 02/629 SUBSCRIBERS CASE ID 20146 (Continued)

Q6b:

Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription. Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response:

C. The Monthly Price for A Single Subscription

1. \$8.95 per month: 3 2. \$10.95 per month: 4 3. \$12.95 per month: 5 4. \$14.95 per month: 6

Q6c:

Please review the list below and tell me if there are any other non-programming features besides the ones listed that you considered in your decision to subscribe and retain your subscription to satellite radio?

•The number of minutes of commercials per hour on music channels

Geographic coverage

•The monthly price for a single subscription

Response:

No others considered

Q7:

Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

Response:

The number of minutes of commercials per hour on music channels: 50

Geographic coverage: 50

The monthly price for a single subscription: 0

Q8:

Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time

spent on each of the following program types. Again please do so by allocating 100 points among the type of

programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response: Comedy: 0

Kids: 0

Local Weather and Traffic: 0

Music: 50 News: 0 Sports: 50

Talk and Entertainment: 0

Q9a:

As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you would be willing to pay for satellite radio?

Response: MUSIC: No

NEWS: No SPORTS: No

TALK AND ENTERTAINMENT: Yes

Q9b:

How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say SO.

Would be willing to pay:

Response:

TALK AND ENTERTAINMENT: \$23.99

Q9c:

Are you willing to pay more than the current price of \$12.95 per month if no [PRGTYPE] were available but all other

programming features of the service remain the same?

Response:

TALK AND ENTERTAINMENT: No

Q9d:

How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available?

Would be willing to pay:

Response:

TALK AND ENTERTAINMENT: \$2.99

DDW 02/629 SUBSCRIBERS CASE ID 20146 (Continued)

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that.

Response:

Card 17: 9 Card 18: 7 Card 19: 9 Card 20: 8 Card 21: 9 Card 22: 9 Card 23: 9

Card 24: 9 Card 65: 8 Card 66: 9

Q11a:

And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it?

Response: Q11b:

nothing i just get over it Anything else?

Response:

DDW 02/629 SUBSCRIBERS CASE ID 20152

SC: Are you or any members of your household employed in any of the industries listed on this card?

Response: An insurance company: No

A marketing research firm: **No**An advertising agency: **No**The entertainment industry: **No**A satellite radio provider: **No**A cable TV provider: **No**An internet service provider: **No**

SD: During the past three months have you taken part in any market research survey other than a political poll?

Response: No

SE: I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your

responses will be kept confidential. Which of these groups includes your age?

Response: 35 - 49 years

SF: Which, if any, of the following decisions do you make or take part in making for your household?

Response: Decision to subscribe to satellite radio

SG: Which of these services, if any, do you or your household currently subscribe to?

Response: Satellite radio

SH: Which of the following best describe the type of satellite radio you or your household currently subscribes to?

Response: A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius

SI: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days?

Response: Cable TV: No Satellite TV: No

Broadband Internet: No
Wireless phone service: No

SK: Which satellite radio service do you or your household currently subscribe to?

Response: XM

SM: Do you wear glasses or contact lenses when you read?

Response: Yes

SN: Do you have your glasses with you or are you wearing your contact lenses today?

Response: Yes

so: RECORD GENDER OF RESPONDENT

Response: Female

SP: We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Response: Yes, will participate

SQ: May I please have your full name, address and phone number? You can be assured that your name and phone number

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1a: Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD

COMPLETE ANSWERS VERBATIM)

Response: it was commercial free

Q1b: 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)

Response: there is no othere reason

Q2a: 2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio?

(RECORD COMPLETE ANSWERS VERBATIM)

Response: there was nothing that was critical

Q2b: 2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: there was nothing else

Q3a: 3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

Response: there was nothing else

Q3b: 3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: there was nothing else

HO1: INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS, RECORD:

Response: Interviewer entering answers

DDW 02/629 SUBSCRIBERS CASE ID 20152 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response:

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100. Q4:

Response: Comedy: 20 Kids: 0

Local Weather and Traffic: 20

Music: 20 News: 20 Sports: 0

Talk and Entertainment: 20

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undestrable to 10 = extremely destrable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Okay Response:

Q5A:

A. Music Programming (Current Offering includes 74 Music Channels.)

Response: 1. No music programming: 1

2. Substantially fewer channels and less variety of music than currently offered: 5 3. The same number of channels and the same variety of music as currently offered: 6

4. Substantially more channels and more variety of music than currently offered: 7 B. News (Current Offering includes 13 News Channels.)

Q5B: 1. No news programming: 5 Response:

2. Substantially fewer channels and less variety of news than currently offered: 4 3. The same number of channels and the same variety of news as currently offered: 3

4. Substantially more channels and more variety of news than currently offered: 2

Q5C: C. Sports (Current Offering includes 13 Sports Channels and Live Game Channels for Major League Baseball,

NASCAR, etc.)

Response: 1. No sports programming: 9

2. Substantially fewer channels and less variety of sports than currently offered: 5 3. The same number of channels and same variety of sports as currently offered: 4

4. Substantially more channels and more variety of sports than currently offered: 5

D. Talk & Entertainment (Current Offering includes 17 Talk and Entertainment channels including Opie and Anthony, Air Q5D: America, etc.)

Response: 1. No talk and entertainment programming: 5

2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 4 The same number of channels and same variety of talk and entertainment as currently offered: 5 4. Substantially more channels and more variety of talk and entertainment than currently offered: 6

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of Q6a: commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to

you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response:

A. The Number of Minutes of Commercials Per Hour on Music Channels

1. No commercials on music channels: 5 2. 2 minutes of commercials per hour: 4 3. 5 minutes of commercials per hour: 3 4. 12 minutes of commercials per hour: 2

B. Geographic Coverage 1. Typical FM coverage: 7

2. Complete nationwide coverage: 6

DDW 02/629 SUBSCRIBERS CASE ID 20152 (Continued)

Q6b: Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription.

Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record

the number that best reflects the level of desirability or undesirability of the option.

Response: C. The Monthly Price for A Single Subscription

1. \$8.95 per month: **5**2. \$10.95 per month: **4**3. \$12.95 per month: **3**4. \$14.95 per month: **2**

Please review the list below and tell me if there are any other non-programming features besides the ones listed that you

considered in your decision to subscribe and retain your subscription to satellite radio?

The number of minutes of commercials per hour on music channels

Geographic coverage

•The monthly price for a single subscription

Response: No others considered

Q6c:

Q7:

Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of

the features in a way that the number of points (0 to 100) you give each reature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

Response: The number of minutes of commercials per hour on music channels: 0

Geographic coverage: 100

The monthly price for a single subscription: 0

Q8: Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time

spent on each of the following program types. Again please do so by allocating 100 points among the type of

programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of

points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response: Comedy: 0

Kids: 0

Local Weather and Traffic: 0

Music: 0 News: 100 Sports: 0

Talk and Entertainment: 0

Q9a: As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current

programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you

would be willing to pay for satellite radio?

Response: MUSIC: Yes

NEWS: **Yes** SPORTS: **Yes**

TALK AND ENTERTAINMENT: No

Q9b: How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume

that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say

SO.

Would be willing to pay:

Response: MUSIC: \$11.00

NEWS: \$12.00 SPORTS: \$12.00

DDW 02/629 SUBSCRIBERS CASE ID 20152 (Continued)

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that.

Response:

Card 33: 4
Card 34: 3
Card 35: 8
Card 36: 7
Card 37: 3
Card 38: 7
Card 39: 5

Card 39: 5 Card 40: 8 Card 65: 4 Card 66: 8

Q11a:

And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it? there was nothing that I would miss

Response: there was n

Q11b: Anything else?

Response:

there was nothing else

DDW 02/629 SUBSCRIBERS CASE ID 20154

Are you or any members of your household employed in any of the industries listed on this card? SC:

Response: An insurance company: No

A marketing research firm: No An advertising agency: No The entertainment industry: No A satellite radio provider: No A cable TV provider: No An Internet service provider: No

SD: During the past three months have you taken part in any market research survey other than a political poll?

Response: I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your SE:

responses will be kept confidential. Which of these groups includes your age?

Response: 35 - 49 years

Which, if any, of the following decisions do you make or take part in making for your household? SF:

Decision to subscribe to cable TV Response:

Decision to subscribe to an Internet service Decision to subscribe to satellite radio Decision to subscribe to a wireless phone service

Decision to subscribe to satellite TV

Which of these services, if any, do you or your household currently subscribe to? SG:

Cable TV Response:

> **Broadband Internet** Satellite radio Wireless phone service

Which of the following best describe the type of satellite radio you or your household currently subscribes to? SH:

A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius Response: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days?

Response: Satellite TV: No.

Which satellite radio service do you or your household currently subscribe to? SK:

Response:

Do you wear glasses or contact lenses when you read? SM:

Response: Yes

Do you have your glasses with you or are you wearing your contact lenses today? SN:

Response:

SO: RECORD GENDER OF RESPONDENT

Response:

SP:

SQ:

Female

We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20 minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Response: Yes, will participate

May I please have your full name, address and phone number? You can be assured that your name and phone number

will not be used to self you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD Q1a:

COMPLETE ANSWERS VERBATIM)

First year came free w/my car. Liked it and keot it. Response:

1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM) Q1b:

Response: good variety

2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio? Q2a:

(RECORD COMPLETE ANSWERS VERBATIM) comedy, kids stations, international news

Response: 2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q2b:

nothing else Response:

3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most Q3a:

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

comedy, kids stations, international news Response:

3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q3b:

Response: no

INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO HO1:

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Respondent entering answers Response:

DDW 02/629 SUBSCRIBERS CASE ID 20154 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear?

(RECORD 0-100 FOR EACH. TOTAL MUST EQUAL 100.) Please click "Okay" if this is clear.

Response: Okay

Q4: Pl

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100.

Response: Comedy: 30

Kids: 30

Local Weather and Traffic: 5

Music: 20 News: 5 Sports: 5

Talk and Entertainment: 5

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Please click Okay it this

Response: Okay

Q5A: A. Music Programming (Current Offering includes 74 Music Channels.)

Response:

1. No music programming: 0

2. Substantially fewer channels and less variety of music than currently offered: 03. The same number of channels and the same variety of music as currently offered: 6

4. Substantially more channels and more variety of music than currently offered: 9

Q5B: B. News

B. News (Current Offering includes 13 News Channels.)

Response:

1. No news programming: 0

2. Substantially fewer channels and less variety of news than currently offered: 23. The same number of channels and the same variety of news as currently offered: 3

4. Substantially more channels and more variety of news than currently offered: 5

Q5C:

C. Sports (Current Offering includes 13 Sports Channels and Live Game Channels for Major League Baseball,

NASCAR, etc.)

Response: 1. No sports programming: 7

Substantially fewer channels and less variety of sports than currently offered: 0
 The same number of channels and same variety of sports as currently offered: 5

Substantially more channels and more variety of sports than currently offered: 8
 Talk & Entertainment (Current Offering includes 17 Talk and Entertainment channels including Opie and Anthony, Air

Q5D: D. Talk & Ente America, etc.)

Response: 1. No talk and entertainment programming: 0

Substantially fewer channels and less variety of talk and entertainment than currently offered:
 The same number of channels and same variety of talk and entertainment as currently offered:
 Substantially more channels and more variety of talk and entertainment than currently offered:

Q6a:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level

of desirability or undesirability of the option.

Response:

A. The Number of Minutes of Commercials Per Hour on Music Channels

No commercials on music channels: 10
 2 minutes of commercials per hour: 9
 5 minutes of commercials per hour: 1

4. 12 minutes of commercials per hour: 0

B. Geographic Coverage

1. Typical FM coverage: 2

2. Complete nationwide coverage: 10

DDW 02/629 SUBSCRIBERS CASE ID 20154 (Continued)

Q6b:

Now, let's turn to price, I'd like you to repeat the desirability task for various monthly prices for a single subscription. Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response:

C. The Monthly Price for A Single Subscription

1. \$8.95 per month: 10 2. \$10.95 per month: 9 3. \$12.95 per month: 8 4. \$14.95 per month: 7

Q6c:

Please review the list below and tell me if there are any other non-programming features besides the ones listed that you considered in your decision to subscribe and retain your subscription to satellite radio?

•The number of minutes of commercials per hour on music channels

Geographic coverage

•The monthly price for a single subscription

Response:

No others considered

Q7:

Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

Response:

The number of minutes of commercials per hour on music channels: 10

Geographic coverage: 85

The monthly price for a single subscription: 5

Q8:

Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time spent on each of the following program types. Again please do so by allocating 100 points among the type of programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of

points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response:

Comedy: 20 Kids: 30

Local Weather and Traffic: 5

Music: 30 News: 5 Sports: 5

Talk and Entertainment: 5

Q9a:

As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you would be willing to pay for satellite radio?

MUSIC: Yes Response:

NEWS: No

SPORTS: Don't know

TALK AND ENTERTAINMENT: No

Q9b:

How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say

Would be willing to pay:

Response:

MUSIC: Would Cancel Subscription

DDW 02/629 SUBSCRIBERS CASE ID 20154 (Continued)

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that.

Response:

Card 9: 1 Card 10: 0 Card 11: 5 Card 12: 0 Card 13: 0 Card 14: 10 Card 15: 7 Card 16: 1 Card 65: 10

Q11a:

Card 66: 0 And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it?

geographic reach, variety of stations Response: Q11b:

Anything else?

less commercials than fm radio Response:

DDW 02/629 SUBSCRIBERS CASE ID 20163

SC: Are you or any members of your household employed in any of the industries listed on this card?

Response: An insurance company: No

A marketing research firm: **No**An advertising agency: **No**The entertainment industry: **No**A satellite radio provider: **No**A cable TV provider: **No**An Internet service provider: **No**

SD: During the past three months have you taken part in any market research survey other than a political poll?

Response: No

SE: I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your

responses will be kept confidential. Which of these groups includes your age?

Response: 25 - 34 years

SF: Which, if any, of the following decisions do you make or take part in making for your household?

Response: Decision to subscribe to cable TV

Decision to subscribe to an Internet service Decision to subscribe to satellite radio

Decision to subscribe to a wireless phone service

Decision to subscribe to satellite TV

SG: Which of these services, if any, do you or your household currently subscribe to?

Response: Cable TV

Satellite radio

Wireless phone service

SH: Which of the following best describe the type of satellite radio you or your household currently subscribes to?

Response: A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius
SI: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days?

Response: Satellite TV: Yes

Broadband Internet: Yes

SK: Which satellite radio service do you or your household currently subscribe to?

Response: Sirius

SM: Do you wear glasses or contact lenses when you read?

Response: No

SO: RECORD GENDER OF RESPONDENT

Response: Female

SP: We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Response: Yes, will participate

SQ: May I please have your full name, address and phone number? You can be assured that your name and phone number

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1a: Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD

COMPLETE ANSWERS VERBATIM)

Response: because it would give me a wider range of stations

Q1b: 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)

Response: nothing else

Q2a: 2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio?

(RECORD COMPLETE ANSWERS VERBATIM)

Response: praise radio disney

Q2b: 2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: heart and soul

Q3a: 3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

Response: praise

Q3b: 3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: radio disney

HO1: INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Response: Respondent entering answers

DDW 02/629 SUBSCRIBERS CASE ID 20163 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH, TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response:

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100. 04:

Response: Comedy: 10 Kids: 25

Local Weather and Traffic: 10

Music: 30 News: 10 Sports: 10

Talk and Entertainment: 5

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Okay Response:

Q6a:

A. Music Programming (Current Offering includes 66 Music Channels.) Q5A:

Response: 1. No music programming: 0

2. Substantially fewer channels and less variety of music than currently offered: 1 3. The same number of channels and the same variety of music as currently offered: 5

4. Substantially more channels and more variety of music than currently offered: 7

B. News (Current Offering includes 15 News Channels.) Q5B:

Response: 1. No news programming: 0

2. Substantially fewer channels and less variety of news than currently offered: 1 3. The same number of channels and the same variety of news as currently offered: 2 4. Substantially more channels and more variety of news than currently offered: 4

C. Sports (Current Offering includes 8 Sports Channels and Live Game Channels for NBA, NFL, etc.) Q5C:

1. No sports programming: 0 Response:

2. Substantially fewer channels and less variety of sports than currently offered: 1 3. The same number of channels and same variety of sports as currently offered: 2 4. Substantially more channels and more variety of sports than currently offered: 4

D. Talk & Entertainment (Current Offering includes 22 Talk and Entertainment channels including Howard Stern, Martha Q5D:

1. No talk and entertainment programming: 1 Response:

2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 1 3. The same number of channels and same variety of talk and entertainment as currently offered: 2 4. Substantially more channels and more variety of talk and entertainment than currently offered: 4

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

A. The Number of Minutes of Commercials Per Hour on Music Channels Response:

> 1. No commercials on music channels: 5 2. 2 minutes of commercials per hour: 8 3. 5 minutes of commercials per hour: 2 4. 12 minutes of commercials per hour: 0

B. Geographic Coverage 1. Typical FM coverage: 1

2. Complete nationwide coverage: 3

02-629 TOTAL verbatims subscribers 434

DDW 02/629 SUBSCRIBERS CASE ID 20163 (Continued)

Q6b: Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription.

Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record

the number that best reflects the level of desirability or undesirability of the option.

Response: C. The Monthly Price for A Single Subscription

1. \$8.95 per month: 5 2. \$10.95 per month: 2 3. \$12.95 per month: 1 4. \$14.95 per month: 0

Q6c: Please review the list below and tell me if there are any other non-programming features besides the ones listed that you

considered in your decision to subscribe and retain your subscription to satellite radio?

•The number of minutes of commercials per hour on music channels

·Geographic coverage

•The monthly price for a single subscription

Response: No others considered

Q7: Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among

the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

Response: The number of minutes of commercials per hour on music channels: 30

Geographic coverage: 30

The monthly price for a single subscription: 40

Q8: Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time

spent on each of the following program types. Again please do so by allocating 100 points among the type of

programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of

points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response: Comedy: 5

Kids: 20

Local Weather and Traffic: 20

Music: 30 News: 20 Sports: 5

Talk and Entertainment: 0

Q9a: As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current

programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you

would be willing to pay for satellite radio?

Response: MUSIC: Yes

NEWS: Yes SPORTS: Yes

TALK AND ENTERTAINMENT: Yes

Q9b: How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume

that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say

SO.

Would be willing to pay:

Response: MUSIC: \$3.00

NEWS: \$3.00 SPORTS: \$3.00

TALK AND ENTERTAINMENT: \$3.00

DDW 02/629 SUBSCRIBERS CASE ID 20163 (Continued)

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that.

Response:

Card 33: 0
Card 34: 0
Card 35: 5
Card 36: 5
Card 37: 1
Card 38: 0
Card 39: 1

Card 39: 1 Card 40: 6 Card 65: 2 Card 66: 0

Q11a:

And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it? i would miss the variety of other stations i would be able to listen to if and when i wanted.

Response: i would miss the

Q11b: Anything else?

Response: no

DDW 02/629 SUBSCRIBERS CASE ID 20175

Are you or any members of your household employed in any of the industries listed on this card? SC:

An insurance company: No Response:

A marketing research firm: No An advertising agency: No The entertainment industry: No A satellite radio provider: No A cable TV provider: No An Internet service provider: No

SD: During the past three months have you taken part in any market research survey other than a political poll?

Response:

I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your SE:

responses will be kept confidential. Which of these groups includes your age?

Response: 18 - 24 years

Which, if any, of the following decisions do you make or take part in making for your household? SF:

Decision to subscribe to cable TV Response:

Decision to subscribe to an Internet service Decision to subscribe to satellite radio

Decision to subscribe to a wireless phone service

Decision to subscribe to satellite TV

SG: Which of these services, if any, do you or your household currently subscribe to?

Cable TV Response:

Satellite TV **Broadband Internet** Satellite radio Wireless phone service

Which of the following best describe the type of satellite radio you or your household currently subscribes to?

SH: A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius Response:

Which satellite radio service do you or your household currently subscribe to? SK:

Response:

Do you wear glasses or contact lenses when you read? SM:

Response: No SO: RECORD GENDER OF RESPONDENT

Response: Male

We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20 SP:

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Yes, will participate Response:

SQ: May I please have your full name, address and phone number? You can be assured that your name and phone number

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER, YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1a: Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD

COMPLETE ANSWERS VERBATIM)

Response: because it was new plus more music station because i listen to music all day 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM) Q1b:

Response: just to have something new

2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio? Q2a:

(RECORD COMPLETE ANSWERS VERBATIM)

Xm radio Response:

Q2b: 2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: No

Q3a: 3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

Response: Xm radio on my TV and Car

Q3b: 3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM)

Response: No

HO1: INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO

> THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Interviewer entering answers Response:

DDW 02/629 SUBSCRIBERS CASE ID 20175 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH, TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response:

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100. Q4:

Response:

Comedy: 15 Kids: 0

Local Weather and Traffic: 20

Music: 35 **News: 25** Sports: 0

Talk and Entertainment: 5

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 ≈ extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Response: Okay

Q5A:

A. Music Programming (Current Offering includes 74 Music Channels.) 1. No music programming: 10

Response:

- 2. Substantially fewer channels and less variety of music than currently offered: 6 3. The same number of channels and the same variety of music as currently offered: 5
- 4. Substantially more channels and more variety of music than currently offered: 6

Q5B:

B. News (Current Offering includes 13 News Channels.)

Response:

- 1. No news programming: 0
- 2. Substantially fewer channels and less variety of news than currently offered: 10 3. The same number of channels and the same variety of news as currently offered: 0
- 4. Substantially more channels and more variety of news than currently offered: 10

Q5C: C. Sports (Current Offering includes 13 Sports Channels and Live Game Channels for Major League Baseball, NASCAR, etc.)

Response:

- 1. No sports programming: 5
- 2. Substantially fewer channels and less variety of sports than currently offered: 3 3. The same number of channels and same variety of sports as currently offered: 5 4. Substantially more channels and more variety of sports than currently offered: 1

Q5D:

D. Talk & Entertainment (Current Offering includes 17 Talk and Entertainment channels including Opie and Anthony, Air America, etc.)

Response:

- 1. No talk and entertainment programming: 0
- 2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 10 3. The same number of channels and same variety of talk and entertainment as currently offered: 1 4. Substantially more channels and more variety of talk and entertainment than currently offered: 7

Q6a:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response:

A. The Number of Minutes of Commercials Per Hour on Music Channels

- 1. No commercials on music channels: 8 2. 2 minutes of commercials per hour: 7 3. 5 minutes of commercials per hour: 6 4. 12 minutes of commercials per hour: 5
- B. Geographic Coverage 1. Typical FM coverage: 10
- 2. Complete nationwide coverage: 9

DDW 02/629 SUBSCRIBERS CASE ID 20175 (Continued)

Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription. Q6b:

Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response: C. The Monthly Price for A Single Subscription

1. \$8.95 per month: 10 2. \$10.95 per month: 8 3. \$12.95 per month: 9 4. \$14.95 per month: 8

Please review the list below and tell me if there are any other non-programming features besides the ones listed that you Q6c:

considered in your decision to subscribe and retain your subscription to satellite radio?

•The number of minutes of commercials per hour on music channels

Geographic coverage

•The monthly price for a single subscription

Response:

Q7:

No others considered

Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

The number of minutes of commercials per hour on music channels: 35 Response:

Geographic coverage: 25

The monthly price for a single subscription: 40

Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time Q8:

spent on each of the following program types. Again please do so by allocating 100 points among the type of

programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of

points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response: Comedy: 10

Kids: 10

Local Weather and Traffic: 10

Music: 10 News: 20 Sports: 10

Talk and Entertainment: 30

As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current Q9a:

programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you

would be willing to pay for satellite radio?

MUSIC: Yes Response:

NEWS: Don't know SPORTS: Don't know

TALK AND ENTERTAINMENT: No

How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume Q9b:

that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say

Would be willing to pay:

MUSIC: \$9.95 Response:

02-629 TOTAL verbatims subscribers 455

DDW 02/629 SUBSCRIBERS CASE ID 20175 (Continued)

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning

"definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know and we will go back and do that.

Response:

Card 49: 10
Card 50: 10
Card 51: 10
Card 52: 10
Card 53: 9
Card 55: 10
Card 55: 10
Card 56: 10
Card 66: 10
Card 66: 10

Q11a:

And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it?

Response: Q11b:

the music Anything else?

Response: no

DDW 02/629 SUBSCRIBERS CASE ID 20184

Are you or any members of your household employed in any of the industries listed on this card? SC:

Response: An insurance company: No

A marketing research firm: No An advertising agency: No The entertainment industry: No A satellite radio provider: No A cable TV provider: No An Internet service provider: No

SD: During the past three months have you taken part in any market research survey other than a political poll?

Response:

I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your

responses will be kept confidential. Which of these groups includes your age?

25 - 34 years Response:

Which, if any, of the following decisions do you make or take part in making for your household? SF:

Response: Decision to subscribe to an Internet service Decision to subscribe to satellite radio

Decision to subscribe to a wireless phone service Decision to subscribe to satellite TV

Which of these services, if any, do you or your household currently subscribe to? SG:

Satellite radio Response:

Wireless phone service

SH: Which of the following best describe the type of satellite radio you or your household currently subscribes to?

A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius Response:

SI: Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days?

Response: Cable TV: Yes

Satellite TV: No

Broadband Internet: Yes

SK: Which satellite radio service do you or your household currently subscribe to?

Response: Sirius

SM: Do you wear glasses or contact lenses when you read?

Response: No

RECORD GENDER OF RESPONDENT SO:

Response: Male

We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20 SP:

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

Yes, will participate Response:

May I please have your full name, address and phone number? You can be assured that your name and phone number SQ:

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER. IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD Q1a:

COMPLETE ANSWERS VERBATIM)

I WANTED TO HAVE AVARIETY OF MUSIC. Response:

Q1b: 1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM)

BECAUSE IT LOOKS NICE. Response:

2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio? Q2a:

(RECORD COMPLETE ANSWERS VERBATIM)

I LIKE SPORTS. Response:

2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q2b:

NOTHING ELSE. Response:

3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most Q3a:

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

I LIKE THE SPORTS AND THE MUSIC. Response:

3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q3b:

THERE ARE NO OTHER REASONS. Response:

INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO HO1:

THE REMAINDER OF THE SURVEY HIM/HERSELF, BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Response: Interviewer entering answers

DDW 02/629 SUBSCRIBERS CASE ID 20184 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH, TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Okay Response:

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100. Q4:

Comedy: 10 Response:

Kids: 0

Local Weather and Traffic: 10

Music: 50 News: 10 Sports: 20

Talk and Entertainment: 0

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Response: Okay

A. Music Programming (Current Offering includes 66 Music Channels.) Q5A:

Response: 1. No music programming: 0

2. Substantially fewer channels and less variety of music than currently offered: 0 3. The same number of channels and the same variety of music as currently offered: 5 4. Substantially more channels and more variety of music than currently offered: 10

B. News (Current Offering includes 15 News Channels.) Q5B:

Response:

1. No news programming: 5

2. Substantially fewer channels and less variety of news than currently offered: 5 3. The same number of channels and the same variety of news as currently offered: 5 4. Substantially more channels and more variety of news than currently offered: 10 C. Sports (Current Offering includes 8 Sports Channels and Live Game Channels for NBA, NFL, etc.)

Q5C: 1. No sports programming: 0 Response:

2. Substantially fewer channels and less variety of sports than currently offered: 3 3. The same number of channels and same variety of sports as currently offered: 5 4. Substantially more channels and more variety of sports than currently offered: 10

D. Talk & Entertainment (Current Offering includes 22 Talk and Entertainment channels including Howard Stern, Martha Q5D:

1. No talk and entertainment programming: 0 Response:

2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 3 3. The same number of channels and same variety of talk and entertainment as currently offered: 4 4. Substantially more channels and more variety of talk and entertainment than currently offered: 5

Q6a:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level

of desirability or undesirability of the option. A. The Number of Minutes of Commercials Per Hour on Music Channels Response:

1. No commercials on music channels: 10 2. 2 minutes of commercials per hour: 0 3. 5 minutes of commercials per hour: 0 4. 12 minutes of commercials per hour: 0

B. Geographic Coverage 1. Typical FM coverage: 0

2. Complete nationwide coverage: 10

DDW 02/629 SUBSCRIBERS CASE ID 20184 (Continued)

Q6b: Now, let's turn to price, I'd like you to repeat the desirability task for various monthly prices for a single subscription.

> Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record

the number that best reflects the level of desirability or undesirability of the option.

C. The Monthly Price for A Single Subscription Response:

1. \$8.95 per month: 10 2. \$10.95 per month: 6 3. \$12.95 per month: 6 4. \$14.95 per month: 5

Please review the list below and tell me if there are any other non-programming features besides the ones listed that you Q6c:

considered in your decision to subscribe and retain your subscription to satellite radio?

•The number of minutes of commercials per hour on music channels

Geographic coverage

•The monthly price for a single subscription

No others considered Response:

Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among **Q7**:

the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

Response: The number of minutes of commercials per hour on music channels: 40

Geographic coverage: 10

The monthly price for a single subscription: 50

Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time Q8:

spent on each of the following program types. Again please do so by allocating 100 points among the type of

programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of

points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response: Comedy: 10

Kids: 0

Local Weather and Traffic: 10

Music: 50 News: 10 Sports: 20

Talk and Entertainment: 0

As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current Q9a:

programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you

would be willing to pay for satellite radio?

Response: MUSIC: No

NEWS: No SPORTS: Yes

TALK AND ENTERTAINMENT: Yes

How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume Q9b:

that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say SO.

Would be willing to pay:

SPORTS: Would Cancel Subscription Response:

TALK AND ENTERTAINMENT: \$13.95

Are you willing to pay more than the current price of \$12.95 per month if no [PRGTYPE] were available but all other Q9c:

programming features of the service remain the same?

TALK AND ENTERTAINMENT: Yes Response:

DDW 02/629 SUBSCRIBERS CASE ID 20184 (Continued)

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know

and we will go back and do that.

Response:

Card 17: 4 Card 18: 10 Card 19: 6 Card 20: 0 Card 21: 4 Card 22: 6 Card 23: 0 Card 24: 1 Card 65: 5

Card 66: 0 And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would Q11a:

you miss most about it?

THE MUSIC AND THE VARIETY. Response:

Anything else? Q11b: NOTHING ELSE Response:

DDW 02/629 SUBSCRIBERS CASE ID 20191

Are you or any members of your household employed in any of the industries listed on this card? SC:

Response: An insurance company: No

A marketing research firm: No An advertising agency: No The entertainment industry: No A satellite radio provider: No A cable TV provider: No. An Internet service provider: No

During the past three months have you taken part in any market research survey other than a political poll? SD:

Response:

I'm going to ask you a few questions, but please be assured that this is only for classification purposes and that your SE:

responses will be kept confidential. Which of these groups includes your age?

Response:

Which, if any, of the following decisions do you make or take part in making for your household? SF:

Decision to subscribe to satellite radio Response:

Which of these services, if any, do you or your household currently subscribe to? SG:

Cable TV Response:

Satellite radio

SH: Which of the following best describe the type of satellite radio you or your household currently subscribes to?

A paid or trial subscription (such as from the purchase of a car) directly from XM or Sirius Response:

Are you or your household currently considering subscribing to (INSERT ITEM) in the next 30 days? SI:

Response: Satellite TV: Don't know

Broadband Internet: Don't know Wireless phone service: Don't know

Which satellite radio service do you or your household currently subscribe to? SK:

Response: XM

SM: Do you wear glasses or contact lenses when you read?

Response: Yes

Do you have your glasses with you or are you wearing your contact lenses today? SN:

Response: Yes

SO: RECORD GENDER OF RESPONDENT

Response: Female

We would like to invite you to participate in a study that we think you will find interesting. The survey will take about 20 SP:

minutes. The survey we would like you to participate in requires you to read questions on a computer and either use a mouse to point and click on your answers or tell me your answers and I will record them. Would you like to participate in

this study?

Yes, will participate Response:

May I please have your full name, address and phone number? You can be assured that your name and phone number SQ:

will not be used to sell you anything or for any marketing or telemarketing purposes. It will only be used to verify your participation in the survey. (RECORD ON FRONT PAGE OF SCREENER. YOU MUST VERIFY RESPONDENT'S PHONE NUMBER, IF RESPONDENT REFUSES TO GIVE PHONE NUMBER, SAY:) I'm sorry but I cannot ask you to participate in our survey as my client needs your phone number to be able to verify your participation in this study.

Response: Gave phone number

Q1(a) Thinking back to the time you first subscribed to satellite radio, why did you decide to subscribe? (RECORD Q1a:

COMPLETE ANSWERS VERBATIM)

Response: My husband wanted it

1(b) (PROBE) Any other reason? (RECORD COMPLETE ANSWERS VERBATIM) Q1b:

I also wanted it Response:

2(a) What types of satellite radio programming were most critical to your decision to subscribe to satellite radio? Q2a:

(RECORD COMPLETE ANSWERS VERBATIM)

Response: talk, news

2(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q2b:

Response: music

3(a) And now, reflecting on your experience with satellite radio, what types of satellite radio programming are most Q3a:

critical to your decision to continue to subscribe? (RECORD COMPLETE ANSWERS VERBATIM)

Response: everything i just mentioned

3(b) (PROBE) Any others? (RECORD COMPLETE ANSWERS VERBATIM) Q3b:

Response:

INTERVIEWER: HAVE THE RESPONDENT SIT IN FRONT OF THE COMPUTER AND ANSWER QUESTIONS TO HO1:

THE REMAINDER OF THE SURVEY HIM/HERSELF. BE SURE TO SIT WITH THE RESPONDENT WHILE HE/SHE IS ANSWERING IN CASE HE/SHE HAS ANY QUESTIONS. IF THE RESPONDENT PREFERS, HAVE HIM/HER READ

THE QUESTIONS ON THE SCREEN, BUT YOU WILL ENTER THE ANSWERS. RECORD:

Interviewer entering answers Response:

DDW 02/629 SUBSCRIBERS CASE ID 20191 (Continued)

Q4:

Below is a list of the types of satellite radio programming. Please review the list and allocate 100 points among the seven types of programming in such a way that the number of points (0 to 100) you give each type of programming best reflects the relative importance of that type of programming to you and your family's decision to subscribe and retain your subscription to satellite radio.

If a specific type of programming is not important at all, feel free to give it zero points. If, on the other hand, your decision was affected by only one of the types of programming and none of the others were important to you, give that type of programming all of the 100 points. There are no right or wrong answers and we are just looking for your evaluation of the relative importance of the seven types of programming reflecting both the consideration you used in deciding to subscribe and your experience with satellite radio. Please make sure that the total adds to 100. Is this clear? (RECORD 0-100 FOR EACH, TOTAL MUST EQUAL 100.)

Please click "Okay" if this is clear.

Response: Q4:

Okay

Please enter a whole number response from 0 to 100 in each of the spaces provided. Your responses must sum to 100.

Response:

Comedy: 5 Kids: 0

Local Weather and Traffic: 10

Music: 25 News: 25 Sports: 10

Talk and Entertainment: 25

Q5:

Now I would like to show you four of these programming types. For each type of programming you will see a number of hypothetical options showing different amounts of programming. For each hypothetical option, please indicate how desirable it would be for you relative to the other options. Please assume that in each case all other programming and non-programming features of the service including price remain the same. Please use a number from 0 (zero) = extremely undesirable to 10 = extremely desirable. You can use any number from "0 to 10" to indicate your answer. Please examine each hypothetical amount of programming and record the number that best reflects its level of desirability or undesirability. Is this clear?

Please click "Okay" if this is clear.

Response:

Okay Q5A:

A. Music Programming (Current Offering includes 74 Music Channels.)

Response:

1. No music programming: 0

2. Substantially fewer channels and less variety of music than currently offered: 0 3. The same number of channels and the same variety of music as currently offered: 10

4. Substantially more channels and more variety of music than currently offered: 10

Q5B:

B. News (Current Offering includes 13 News Channels.)

Response:

1. No news programming: 0 2. Substantially fewer channels and less variety of news than currently offered: 0 3. The same number of channels and the same variety of news as currently offered: 0

4. Substantially more channels and more variety of news than currently offered: 10

Q5C:

C. Sports (Current Offering includes 13 Sports Channels and Live Game Channels for Major League Baseball,

NASCAR, etc.)

Response:

1. No sports programming: 6

2. Substantially fewer channels and less variety of sports than currently offered: 10 3. The same number of channels and same variety of sports as currently offered: 4

4. Substantially more channels and more variety of sports than currently offered: 0

Q5D:

D. Talk & Entertainment (Current Offering includes 17 Talk and Entertainment channels including Opie and Anthony, Air America, etc.)

Response:

1. No talk and entertainment programming: 0

2. Substantially fewer channels and less variety of talk and entertainment than currently offered: 0 3. The same number of channels and same variety of talk and entertainment as currently offered: 0 4. Substantially more channels and more variety of talk and entertainment than currently offered: 10

Q6a:

Now, we would like you to consider the non-programming features of satellite radio such as the number of minutes of commercials per hour on music channels and geographic coverage. For each type of non-programming feature you will see a hypothetical option showing different amounts for that non-programming feature. Please repeat the desirability task we did before for the types of programming, but this time let's do it with respect to the various options for each of the non-programming features. Please indicate how desirable each of the different options of a given feature would be to you relative to the other options of that feature. Again, please assume that all other programming and non-programming features of the service, including price, remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record the number that best reflects the level of desirability or undesirability of the option.

Response:

A. The Number of Minutes of Commercials Per Hour on Music Channels

1. No commercials on music channels: 10 2. 2 minutes of commercials per hour: 9 3. 5 minutes of commercials per hour: 5 4, 12 minutes of commercials per hour: 6

B. Geographic Coverage 1. Typical FM coverage: 8

2. Complete nationwide coverage: 9

DDW 02/629 SUBSCRIBERS CASE ID 20191 (Continued)

Q6b: Now, let's turn to price. I'd like you to repeat the desirability task for various monthly prices for a single subscription.

Please indicate how desirable each of the different price options would be to you relative to the other options. Again, please assume that all other programming and non-programming features of the service remain the same. Again, please use a number from 0 (zero) - extremely undesirable to 10 - extremely desirable. Please examine each option and record

the number that best reflects the level of desirability or undesirability of the option.

Response: C. The Monthly Price for A Single Subscription

1. \$8.95 per month: 10 2. \$10.95 per month: 9 3. \$12.95 per month: 2 4. \$14.95 per month: 0

Please review the list below and tell me if there are any other non-programming features besides the ones listed that you

considered in your decision to subscribe and retain your subscription to satellite radio?

•The number of minutes of commercials per hour on music channels

Geographic coverage

•The monthly price for a single subscription

Response: No others considered

Q6c:

Q7: Below is a list of the non-programming features of satellite radio. Please review the list and allocate 100 points among

the features in a way that the number of points (0 to 100) you give each feature best reflects the relative importance of that feature to you and your family's decision to subscribe and retain your subscription to satellite radio. As in the previous 100 point allocation task, please assign each feature a number from 0 to 100 that best reflects its relative importance to you and your family's decision to subscribe and retain your subscription to satellite radio. The more important a feature is, the higher the number of points you would give it, while the less important a feature is, the fewer number of points you would give it. Please make sure that the total adds to 100. (RECORD 0-100 FOR EACH. TOTAL

MUST E#QUAL 100.)

Response: The number of minutes of commercials per hour on music channels: 50

Geographic coverage: 25

The monthly price for a single subscription: 25

Q8: Reflecting on your and your family's usage of satellite radio in a typical week how would you estimate the amount of time

spent on each of the following program types. Again please do so by allocating 100 points among the type of

programming reflecting the % of time allocated to each. If you did not (or will not) spend any time listening to a particular type of program, please give it a zero. The type of programming listened to the most should get the highest number of

points, the second most should get fewer points, etc. Make sure the total adds up to 100%.

Response: Comedy: 15

Kids: 0

Local Weather and Traffic: 15

Music: 40 News: 15 Sports: 0

Talk and Entertainment: 15

Q9a: As you know, the single subscription price per month for satellite radio is \$12.95. Let's assume that some of the current

programming types were not available. Assuming that all other programming and non-programming features of the service, including price, remain the same. If no [PRGTYPE] programming were available, would it affect the amount you

would be willing to pay for satellite radio?

Response: MUSIC: No

NEWS: No SPORTS: Yes

TALK AND ENTERTAINMENT: No

Q9b: How much would you be willing to pay for satellite radio if no [PRGTYPE] programming were available? Please assume

that all other programming and non-programming features of the service, including price, remain the same. Please tell me the dollar amount you would be willing to pay for satellite radio if these types of programming were not offered at all. Furthermore, if you think that not having this programming type would lead you to cancel your subscription please say

SO.

Would be willing to pay:

Response: SPORTS: \$10.00

DDW 02/629 SUBSCRIBERS CASE ID 20191 (Continued)

Q10:

Now, I am going to show you 10 different hypothetical satellite radio program offerings. Each one represents a specific hypothetical satellite radio offering that includes a set of available programming options, as well as various combinations of the non-programming features we discussed before and a monthly price for a single subscription. Please examine each profile carefully and assign it a number from "0" meaning "definitely would not subscribe" to "10" meaning "definitely would subscribe" that best reflects your likelihood of subscribing to that offering.

If you definitely would not subscribe to the offering, you would give it a 0. If you definitely would subscribe to the offering, you would give it a 10. For any other case, use a number between 0 and 10 that best reflects your likelihood of subscribing to that offering. If at anytime you want to change your answer to a particular offering, please let me know

and we will go back and do that.

Response:

Card 25: 0 Card 26: 5 Card 27: 0 Card 28: 3 Card 29: 8 Card 30: 6 Card 31: 1 Card 32: 0 Card 65: 0 Card 66: 0

Q11a:

And finally, reflecting on your experience with satellite radio, if satellite radio was not available what, if anything, would

you miss most about it?

I would miss the whole thing, I never want to go bac to the regualr radio Response:

Anything else? Q11b:

Response:

Transcript of:

Date: June 14, 2007 **Volume:** VIII

Case: Adjustment of Rates for Pre-Existing Subscriptions

Neal R. Gross & Co., Inc. Phone: 202-234-4433

Fax: 202-387-7330

Email: info@nealrgross.com Internet: www.nealrgross.com

Page 1 Page 2 APPEARANCES: Before the On Behalf of Sound Exchange: COPYRIGHT ROYALTY BOARD DAVID A. HANDZO, ESQ MICHAEL B. DeSANCTIS, ESO LIBRARY OF CONGRESS Washington, D.C. JARED O. FREEDMAN, ESQ THOMAS J. PERRELLI, ESQ MARK D. SCHNEIDER, ESQ Jenner & Block 601 Thirteenth Street, N.W. In the matter of: Suite 1200 South Washington, D.C. 20005 (202) 639-6060 Adjustment of Rates and Terms | Docket No. 2006-1 for Preexisting Subscriptions | dhandzo@jenner.com Services, CRB DSTRA On Behalf of XM Satellite Radio, Inc.: BRUCE RICH, ESQ JONATHAN BLOOM, ESQ Satellite Digital Audio Radio TODD LARSON, ESQ Services BRUCE S. MEYER, ESQ RALPH MILLER, ESQ Weil Gotshal & Manges Room LM-408 567 5th Avenue Library of Congress New York, New York 10016 First and Independence Avenue, S.E. (212) 310-8238 Washington, D.C. 20540 On Behalf of Sirius Satellite Radio, Thursday, June 14, 2007 BRUCE G. JOSEPH, ESQ The above-entitled matter came on for KARYN K. ABLIN, ESQ MATT J. ASTLE, ESQ hearing, pursuant to notice, at 9:30 a.m. JENNIFER L. ELGIN, ESQ THOMAS W. KIRBY, ESQ MICHAEL L. STURM, ESQ BEFORE: THE HONORABLE JAMES SLEDGE, Chief Judge JOHN WYSS, ESQ THE HONORABLE WILLIAM J. ROBERTS, JR., Judge Wiley Rein 1776 K Street, N.W. Washington, D.C. 20006 THE HONORABLE STAN WISNIEWSKI, Judge (202) 719-7528 bjoseph@wileyrein.com Page 3 Page 4 INDEX WITNESS DIRECT CROSS REDIRECT RECROSS Yoram Wind By Mr. Handzo 52 By Mr. Meyer NO. DESCRIPTION MARK RECD SoundExchange 51 Wind Report 52 Amended Wind Testimony 153 163 **SDARS** Wind Depo Transcript 183 On Behalf of Music Choice: 203 203 Reference Guide 3 Data Development document 238 240 4 Data Development document 238 241 PAUL M. FAKLER, ESQ 5 Verbatim 241 247 6 Verbatim response 248 249 Moses & Singer LLP 7 Verbatim response 251 252 406 Lexington Avenue 8 Verbatim 254 255 Verbatim 259 259 New York, New York 10174-1299 10 Verbatim 260 261 (212) 554-7800 262 263 Verbatim Verbatim 264 265 pfakler@mosessinger.com

Page 5 Page 6 PROCEEDINGS 1 I'd just like to, if I may, the supplemental 2 9:37 a.m. declaration is part of our response to the 3 CHIEF JUDGE SLEDGE: Mr. Handzo? 3 motion. 4 MR. HANDZO: Thank you, Your 4 CHIEF JUDGE SLEDGE: Of Kathy 5 5 Ramono? Honor. SoundExchange is ready to begin its 6 MR. HANDZO: No. That declaration 6 case with its first witness, Dr. Yoram Wind. 7 7 CHIEF JUDGE SLEDGE: All right. was part of our response, but there was a 8 And we have a motion pending. second declaration that we had wanted to make 9 MR. HANDZO: We do, Your Honor. part of the response that we didn't get in time. That's the declaration of Aileen 10 We filed a response to that motion yesterday, 10 late afternoon. Hopefully, the Court has 11 11 English. And that's what we filed this 12 received that. 12 morning that I would ask if I could provide 13 CHIEF JUDGE SLEDGE: We have. 13 courtesy copies to the Court. 14 MR. HANDZO: We also had a 14 CHIEF JUDGE SLEDGE: That's fine. 15 supplemental declaration which we weren't able 15 MR. HANDZO: Copies have already to get in in time with that filing. That got 16 been given to counsel. 17 filed this morning. And I assume you probably 17 (Pause.) 18 hadn't received that, so I do have courtesy 18 CHIEF JUDGE SLEDGE: Mr. Wind. 19 19 copies of that. MR. MEYER: Bruce Meyer, Your 20 CHIEF JUDGE SLEDGE: We'll address 20 Honor. 21 the motion first. 21 CHIEF JUDGE SLEDGE: I'm sorry. 22 MR. HANDZO: Okay. That's fine. 22 MR. MEYER: Mr. Sturm is going to Page 7 Page 8 filled-out form for each verification, right? 1 argue the motion for the services. 1 2 2 CHIEF JUDGE SLEDGE: All right, Answer: Correct. 3 3 good. Thank you. Question: Do you have those 4 MR. STURM: Thank you, Your Honor. forms? 4 5 In the response to the motion that was filed, Answer: I don't. Data 6 SoundExchange has said that the services knew Development has them and I thought they were 7 the facts related to this motion for some part of the package that you got. If you time. In fact, what we learned for the first don't have it, I can find out. 9 9 time last night is that critical documents Question: Okay, I don't believe 10 that contradict the responses that were given 10 we received those." 11 to the Wind Survey have been destroyed. We 11 Now in view of that testimony, the learned that for the first time last night 12 12 services moved to compel production of the 13 13 documents. The SoundExchange response was after months of trial. 14 that these forms are not available at the We originally asked for these 14 15 verification-related documents back in the 15 individual level. 16 16 first document request in March. The time we According to Ms. Ramono's 17 took Dr. Wind, we didn't receive them in 17 declaration, which was filed with the response 18 response to the request for production. And 18 in March, before the Wind deposition and 19 so we asked Dr. Wind about it at his 19 before that response to the Motion to Compel 20 20 deposition which took place on April 27th. was filed, Data Direct advised counsel for 21 His testimony is quoted in our brief. SoundExchange that the verification for that 22 "Question: There should be a 22 verification forms had been destroyed.

Page 9 Page 10

1 Paragraph 9 of Ms. Ramono's declaration.

2

So in view of the fact that we still didn't have the documents, as I said, we

3 4

moved to compel and the Court granted the

5 Motion to Compel. The Court's order was

6 entered May 17 and on June 1st we received

7 this, along with other Motions to Compel. On

June 1st, we received a massive dump of about

80,000 pages of documents; and about a week

later, another 12,000 pages of documents, with 10

11 no indexes at the time, although they were

12 apparently provided some time later.

13 So we went through those documents

14 and still couldn't find the verification forms

15 that Dr. Wind had said existed. And so we

16 again contacted SoundExchange and we received

17 back orally and then in email, this is

18 Saturday, June 9th, which is attached as

Exhibit G to our motion. It says in part, "at

20 his deposition, Dr. Wind did not mean to

21 suggest that additional materials such as

individual verification forms for each

respondent exists regarding the verification

process. The materials we provided are the

3 only ones that exist."

4 Now that appeared irreconcilable

with the testimony that I just read from Dr. Wind who said there were forms that were

filled out and that Data Direct had them. And

that's what prompted us to file the motion on

9 Tuesday.

10

11

18

1

Now so there have been multiple opportunities since March when SoundExchange

12 counsel first found out that these documents

13 had been destroyed to advise both us and the

14 Court that these documents had been destroyed.

15 But that was never done, despite a knowledge

16 and despite Dr. Wind's sworn testimony that

17 the documents existed.

Well, why is this such a big deal?

19 Ms. Ramono's declaration which was Exhibit 2

20 to the SoundExchange response puts the key

21 documents together and I think that the

documents taken together with Dr. Wind's

Page 11

Page 12

testimony show why this is so important. 1

2 Exhibit A is this validation form

which was supposed to be filled out and

4 apparently it is these filled-out forms, what

we've been seeking all along, and what was

6 destroyed. It has a place, a blank, for the

7 response to each of the three questions,

including Question 2 which, if you flip over

to the next page is the verification

10 questionnaire. And it says from Data

Development Worldwide, it says "I'm calling to 11

12 confirm a few points in the survey, one where

13 you in a mall and ask questions and then ask

14 to go to a facility to do a survey; and then

15 two is the critical one. "Did you tell the

16 interviewer that you currently have satellite

17 radio in your household?"

18

Now as we set out in our motion,

between a quarter and a third of Dr. Wind's

20 survey respondents were so-called considering

21 subscribers or nonsubscribers. So the

truthful answer to them, to that question

would have been no. But Dr. Wind testified

2 that every respondent who was contacted

responded yes to that question.

4 He said and this is the short part

of it, but the whole thing is in there at

pages six and seven, "they basically reported

7 that there was no case of any no responses

from the people they got."

9 So you have all these considerers

10 saying in the main survey, no, I don't have

satellite radio. And in the verification 11

12 saying yes, I do. "I currently have satellite

13 radio in my household." And with that record

14 the survey would be fundamentally unreliable

15 because if there's inconsistent data regarding

16 whether they even have satellite radio,

17 responses to much more subtle questions in the

18 survey wouldn't have any credibility.

19 Now the story that has been told

20 in response to this motion is that well, 21 actually, we had a special rule for

2.2 considerers. A successful verification for Page 13 Page 14

them would be yes, no, yes. Well, look at the 1 2 form. It says "I'm calling to confirm a few points in the survey."

3 4 Now you wouldn't normally say "I'm calling to confirm a few points in the survey, 6 one of which isn't true." That doesn't make 7 any sense. Secondly, the form has the desired response, yes, yes, yes pre-marked. If they were going to do something different in 10 verification for considerers, they could have 11 done a separate form. They could have said 12 with the no marked in response to question 13 two, or they could have asked a different

14 question, did you tell the interviewer that 15 you currently have or are considering getting 16 satellite radio? But there isn't any of that.

17 And certainly Dr. Wind didn't seem 18 to be aware of it at his deposition because as 19 I said, he testified unequivocally that 54 20 percent of the respondents answered no to 21 every one of the questions. 2.2

MR. MEYER: Said yes.

1 MR. STURM: Excuse me, said yes to 2 every one of the questions. Thank you.

3 Then the lost document we have is 4 this Exhibit C. And this is a -- just the

summary and it says names, apparently of 6 interviewers, and it says validation is good.

7 So it says they were good, but it doesn't say what the answer was.

9 And so you've got this massive gap in the record between the blank form, the 10

questionnaire, which appears to be directed to 11

12 getting all yeses, and then some completed 13 results which say everything is good. You

have nothing in the middle. There is not one 14

15 document anywhere that shows this supposed

16 special rule for considerers. Nothing. And

17 keep in mind, there were three independent

parties involved in this process. There was 18

Dr. Wind. There was DDW, Data Development 19

20 Worldwide. And then there was the

21 subcontractor for this, ABC Research. And to

have these three entities in this process,

Page 15

Page 16

according to Ms. Ramono, it took a week and 1 2 involved hundreds of phone calls. And for 3 there to be absolutely no documents concerning 4 it is just unbelievable. No emails?

Apparently there were instructions given that yes, no, yes, was the desired response for considerers. There's no written instructions. There's nothing. And again, it is directly contrary to what Dr. Wind

10 testified which is that every single one that 11 they reached said yes to all three questions.

12 JUDGE ROBERTS: You may be the 13 wrong person to ask this question of, but

looking at Exhibit C --14

5

6

7

9

15 MR. STURM: Yes.

16 JUDGE ROBERTS: Do you know what

17 those numbers are? For instance, I look and

18 I see Atlanta, Angel, I presume is the first

19 name of the person contacted and then there's

a five followed by a two. Does that mean that

21 the surveyor, maybe it's a surveyor who is Angel and she conducted five surveys, two of

which were validated? Is that what that 1

means?

2

3 MR. STURM: That's what I've taken

this to mean. And just eyeballing it, it

appeared that the number verified in some of

them, some of them have no name on them. It

7 appeared that the number of verified was close

to the 54 percent where the validation is 9 good. That's what I took it to mean.

10 Then, it just says --

11 CHIEF JUDGE SLEDGE: Why then did

you just say that the last document says that 12

13 all the validations are good? 14

MR. STURM: It says validation is 15 good, but you don't know what's missing is

16 what "good" means. What were the answers to

17 the validation?

18 CHIEF JUDGE SLEDGE: What you also

19 don't know is whether that's all the

20 validations. You said that they say that all

21 the validations are good. How do you reach

that conclusion?

Page 17 Page 18 1 MR. STURM: There's a validation 1 MR. STURM: Not from these 2 documents. The representation has been that is good; there's nothing about validations 3 two calls were made to each recipient, each bad. 4 CHIEF JUDGE SLEDGE: But the 4 survey respondent. But again, there's no 5 documents to reflect what would be hundreds of number of validations good is less than the 6 number of surveys. 6 phone calls. 7 7 MR. STURM: And he said in his JUDGE ROBERTS: So it could be 8 original written direct testimony that they that all five were contacted of which only two 9 validated 54 percent. received a positive validation and the other 10 three for some reason or other answered no to CHIEF JUDGE SLEDGE: Right. So 10 11 one or more of those questions? you're assuming that this is all the 11 12 12 validations, but you don't have anything to MR. STURM: That's right. And we 13 show that? 13 just don't know. 14 MR. STURM: Your Honor, the five 14 JUDGE ROBERTS: Or they were never 15 sheets of paper that we have here are all we 15 contacted at all. 16 have about validation. That's all we've got. 16 MR. STURM: They were never 17 JUDGE ROBERTS: So we don't know, 17 contacted. 18 going back to the Atlanta market, we don't 18 CHIEF JUDGE SLEDGE: And did you 19 know if interviewer Angel of the five surveys say that the 54 percent is close to the number 20 that she conducted, we don't know of the three 20 that say the validations are good or is 21 that are missing here, whether there was even 21 exactly the same as the number of the 22 an attempt to verify those, correct? validations that are good compared to the Page 19 Page 20 1 number of surveys done? 1 our rules require the retention of the 2 2 MR. STURM: Your Honor, I individual validation? eyeballed it and it looked close and I did not 3 MR. STURM: There is the 4 attempt to see if it was exact. requirement that input data be retained. 4 5 5 (Pause.) JUDGE ROBERTS: Can you point to MR. STURM: So Your Honors, the 6 that? I think I'm looking at it, 351.10(e), 7 7 absence of this data, the destruction of this but perhaps I'm not reading the rule quite data regarding the verification process, like you are. 9 9 particularly when coupled with what Dr. Wind MR. STURM: May I grab my copy of 10 testified to very clearly, under oath, makes 10 the rule, Your Honor? 11 this survey unreliable. It justifies drawing 11 I'm sorry I didn't bring that. an inference that as Dr. Wind explicitly 12 12 (Pause.) 13 testified, that respondents who were reached 13 It's the last sentence. 14 during the verification process answered yes 14 "summarized descriptions of input data, 15 to all the questions, that would mean that for 15 aberrations of input data and the input data 16 themselves should be retained." And I believe the considerers that they were testifying that 16 17 they both had satellite radio, didn't have 17 that the responses to the verification 18 satellite radio, that would make the survey 18 process, they're part of the survey, an essential part of the survey and they should fundamentally unreliable and should make it 19 20 inadmissible and therefore we would request 20 have been retained. 21 21 that it be excluded from evidence. JUDGE ROBERTS: How are they input 22 JUDGE ROBERTS: Mr. Sturm, what in 22 data?

Page 21 Page 22 1 MR. STURM: Well, they are the 1 percent number. 2 2 same. They are Respondent's answers to MR. STURM: Other than to 3 questions related to the survey. I believe 3 demonstrate the reliability of the survey 4 which is a critical part, portion of its the same as any other responses to questions 4 5 related to the survey. It's all part of one admissability. 6 6 process. (Pause.) 7 7 JUDGE ROBERTS: I think that MR. MEYER: May I be heard to 8 address that point? certainly if the inputs that the initial 9 responses that they gave and in the mall when 9 CHIEF JUDGE SLEDGE: No, sir. 10 10 they were contacted by these various MR. STURM: Just one more thing to 11 interviewers, if they had disposed of those, 11 add and obviously I was answering the 12 that's clearly the input data because that is, 12 question, there have now been two affidavits 13 in fact, a number. They generated the numbers 13 and neither one of them, as I pointed out 14 that Dr. Wind was using, but I'm less clear as 14 before, says anything about how these supposed 15 to how the verification forms are, in fact, 15 special instructions were implemented or 16 the input data as they do not generate any 16 communicated. There is no explanation for the 17 numbers that document. 17 destruction of the verification forms. 18 18 MR. STURM: Well, they generate They just were destroyed. Thank 19 the 54 percent verification that Dr. Wind 19 you. 20 20 CHIEF JUDGE SLEDGE: Thank you. refers to in his report. 21 21 JUDGE ROBERTS: He refers to it, (Pause.) 22 yes, but he doesn't actually use the 54 22 Does Sirius have anything to Page 23 Page 24 1 present on this motion? 1 JUDGE ROBERTS: Let me stop you 2 2 MR. STURM: I am representing right there. 3 3 Sirius, Your Honor. Do you mean, XM? MR. STURM: Yes, sir. 4 4 CHIEF JUDGE SLEDGE: No. JUDGE ROBERTS: How can you be 5 MR. STURM: I know it gets responsible for holding documents that are confusing. going to responsive to a document request? 6 7 CHIEF JUDGE SLEDGE: Thank you, I You don't know at the time you have the was confused. Let me go back and change that. 8 documents whether or not they're going to be 9 Just a moment. 9 asked for at some point in time? 10 10 MR. STURM: Your Honor, I think (Pause.) 11 11 MR. MEYER: The only point I it's like in any litigation, they put in a 12 wanted to add to Mr. Sturm's presentation and 12 report that affirmatively represents in the 13 it was in response, I believe, to Judge 13 body of the report that 54 percent of the 14 Roberts' question is first of all, I think 14 people were validated. The report contains, 15 they have a general obligation to retain any 15 as an exhibit, Dr. Wind's report contains as 16 documents that are relevant to the case, and 16 Appendix E the instructions to the 17 certainly documents that were responsive to 17 interviewers which themselves say that it's 18 one of our document requests, even apart from contemplated that there will be 100 percent 18 19 the portion of the rule that speaks of the 19 telephone validation on all completed 20 20 inputs to the survey. interviews. That's in Tab E to Dr. Wind's 21 21 report, field instructions. But the other point I wanted to 22 make --22 Then also attached to Dr. Wind's

Page 26 Page 25 1 and then to come in and say well, we didn't 1 report --2 realize that it might be asked for, that we JUDGE ROBERTS: He's wrong there. would have to keep it, seems to me to be 3 MR. MEYER: I mean clearly that somewhat of a stretch. But that's the extra 4 4 didn't happen for whatever reason and we don't 5 know exactly why not. But so he makes the point I wanted to make. 6 affirmative representation in the report that 6 CHIEF JUDGE SLEDGE: Thank you. 7 7 it was 54 percent. He attaches to his report MR. MEYER: Thank you. the instructions to the interviewers which 8 CHIEF JUDGE SLEDGE: Mr. Handzo. 9 MR. HANDZO: Thank you, Your says that it's contemplated that there will be 10 100 percent validation. And then he attaches, Honor. Let me start where Sirius did, with 10 11 11 the rhetorical question why is this a big as Exhibit F to his report, the verification 12 deal? The answer is it's not. It's all a red form saying this is the form that is supposed 12 13 to be used to verify and it's this form that 13 herring. 14 Here's what happens. Dr. Wind 14 they have inexplicably destroyed with no 15 explanation. 15 designs a survey. He hires an independent 16 So I would say, Judge Roberts, 16 research firm, Data Development, DDW, to field 17 that to argue that what we didn't realize that 17 the survey. It's a double-blind survey, by 18 18 the way. DDW doesn't even know who the survey we should have kept these, really stretches 19 the bounds of credulity, if not ethics. I 19 is being run for or why it's being run. 20 20 DDW fields the survey. They have mean the fact that something that you attach 21 21 is an exhibit to your expert's report which the interviewers who go out to the malls and 22 22 they do the interview. DDW then, in turn, you say is part of the protocol of the report Page 27 Page 28 1 retains yet another independent company called 1 And so --2 2 ABC to do the verification, again independent CHIEF JUDGE SLEDGE: What is the 3 of DDW, independent of Dr. Wind and they have basis of that statement? 4 no idea what all of this is for or it's about. 4 MR. HANDZO: I'm sorry? 5 Now the way the verification 5 CHIEF JUDGE SLEDGE: What is the 6 process works and Judge Roberts, to some of basis of that statement? 7 7 your questions is, if you look at the MR. HANDZO: Dr. Wind, that may validation summary form, you're correct that 8 actually be in Dr. Wind's testimony, but he 9 the -- when you look at Atlanta and then 9 would certainly testify to that and he's here 10 there's a list of names. Those are the names 10 today. 11 11 of the DDW interviewers, who did the JUDGE ROBERTS: So just to interviews in the malls in that market. 12 clarify, Mr. Handzo, Angel, here in Atlanta, 12 13 So what the verification firm does 13 did five surveys? 14 is they attempt to contact every one of the 14 MR. HANDZO: Right. 15 people who was a survey respondent and when 15 JUDGE ROBERTS: And you're saying 16 you've heard referred to 100 percent 16 that of those five surveys, those people were 17 verification, they don't mean that they 17 called twice? 18 complete 100 percent. They mean they attempt 18 MR. HANDZO: Correct. 19 100 percent. They try and call every survey 19 JUDGE ROBERTS: Okay, and it 20 respondent. They agree to call twice. If 20 yielded two positive responses? 21 they reach them, great. If they don't, they MR. HANDZO: Two people were figure that's enough. 22 actually reached.

Page 30 Page 29 JUDGE ROBERTS: Two people were 1 verification questions of those two people. 1 2 actually reached? 2 And the result is that we get the 3 MR. HANDZO: Correct. 3 verification numbers that you've heard talk CHIEF JUDGE SLEDGE: I don't 4 4 about, I think it's 54 percent. Now as it 5 understand. What do you mean they were called turns out, that 54 percent verification is 6 twice? actually way higher than industry standards 7 7 MR. HANDZO: Your Honor, what and research standards typically would have 8 happens is if, let's take Angel from Atlanta 8 you do. 9 who did five surveys. 9 JUDGE ROBERTS: Mr. Handzo, do you 10 CHIEF JUDGE SLEDGE: Oh, I see. know why on this chart there's not a 10 11 They weren't called for the survey -validation is bad or another category that 11 12 12 MR. HANDZO: No, these five people says no response? 13 had completed the survey and Angel from DDW 13 MR. HANDZO: Because and again I 14 had done the survey with these five people. 14 think this is in Dr. Wind's testimony, but he 15 Then we give those names and addresses or DDW 15 can certainly testify to it. Had they gotten 16 gives those names and addresses to the 16 a bad verification, in other words, had 17 verification firm. The verification firm then 17 somebody answered the questions in a way which 18 tries to call each of those people and make said oh no, I wasn't interviewed or I'm not a 18 19 two attempts to call each of those five people 19 subscriber or whatever, then they would have 20 just to ask these questions. Well, they don't 20 gone back and done a complete review. I'm not 21 21 sure about this. I need to ask Dr. Wind. reach all five. In this case, with Angel, 22 they reach two. And so they ask the 22 I don't know whether they do a --Page 31 Page 32 then make sure that they contact every person 1 1 happened, because the verifications were all 2 2 who was interviewed by Angel, for example. Or good. 3 So that's the process. Now what 3 whether they go back and try to verify truly 4 reaching 100 percent. But the point is, if Sirius and XM want to argue is oh my goodness, 4 5 you get one that doesn't -in the verification process, some of the 6 JUDGE ROBERTS: Wait a minute. people should have said yes, yes, yes, on the 7 7 verification form, the people who are current You said that they're already trying to subscribers and in order to be correctly 8 contact all the people, Angel's survey. 9 MR. HANDZO: Right, but you're 9 verified, some of the people should have said 10 only making two attempts. If you found that yes, no, yes. Those are the people who are 10 11 one of Angel's didn't verify, that you reached 11 not yet subscribers, but are considered. 12 So what was ABC told to do? We 12 somebody who said oh no, I never got 13 interviewed in the mall, then you would make know what they were told to do because we've 13 14 sure. You'd keep trying until you got all 14 given you declarations from DVW, Kathy Ramono 15 five of Angel's. But if you don't get -- so 15 and from ABC and the declarations say exactly 16 16 the numbers that you're seeing here, on the 17 right, those are the evaluations --17 MR. MEYER: Your Honor, I am 18 verifications that were successful. There 18 sorry. It just occurred to us that perhaps weren't any where people said oh no, I wasn't Dr. Wind should not be in the courtroom while 20 interviewed. If there had been, there would 20 Mr. Handzo is arguing about what he 21 have been a further step in the process. But 21 understands to have really happened here, just that further step in the process never as a matter of sequestration.

Page 33 Page 34 1 MR. HANDZO: I don't have an be done. We then have a declaration from the 2 objection. verification firm, ABC. 3 CHIEF JUDGE SLEDGE: Dr. Wind will 3 JUDGE ROBERTS: Mr. Handzo, 4 please remove himself from the courtroom. 4 looking at Exhibit B, the verification 5 questionnaire? (Pause.) 6 6 MR. HANDZO: Your Honors, if you MR. HANDZO: Yes. 7 7 look at the Ramono declaration that we JUDGE ROBERTS: And this was 8 attached last night, she tells us what DDW brought up by Mr. Sturm. Why are the boxes 9 instructed ABC with respect to verifying the 9 already checked? survey results. And she says "for respondents 10 10 MR. HANDZO: That was given to ABC 11 who are subscribers, a respondent would be by DDW as a sample, but then there were, 11 12 verified if she or he answered yes to all 12 apparently Ms. Ramono called them and said for 13 three question son the verification 13 the considering subscribers, here's how you need to do it. 14 questionnaire. The respondents who were 14 15 considering subscribing, a respondent would be 15 JUDGE ROBERTS: Was there one sent 16 verified if she or he answered yes to 16 that had a yes box, a no box, and a yes box 17 questions one and three, and no to question 17 checked? MR. HANDZO: I don't believe so. 18 two. I further instructed ABC to notify me if 18 19 any respondent answered a question 19 My understanding is that those communications 20 incorrectly." were communicated orally by Ms. Ramono. 20 21 21 So we've got testimony from her So -- but we do know that those about how she instructed the verification to communications happened because we have Ms. Page 35 Page 36 Ramono's declaration. But that's what she got ABC saying we got those instructions. 2 told them to do. And we further have the That's how we did it and we verified according 3 declaration of ABC, where ABC says that they to that process. 4 got the instructions from DDW and they 4 So basically what you have to 5 5 confirmed the 54 percent of the respondents of believe in order to accept this motion is that 6 the survey were contacted by ABC and that 6 these two people from ABC and DDW are lying to 7 7 those individuals gave the proper responses to this Court. Why in the world these two the questions. independent companies which have no dog in 9 9 In particular, each of the this fight, they don't even know what this case was about. They weren't told because 10 respondents who had previously identified 10 themselves as subscribers to satellite radio it's a double-blind survey, who was ultimately 12 answered all three questions yes. Each of the 12 conducting the survey or what it being used 13 respondents who had previously identified 13 for, why they would come in and lie about what 14 themselves as considering a subscription to 14 happened is utterly beyond me. Nobody has 15 satellite radio answered the questions yes, 15 attempted to explain that one. 16 16 no, yes. So it's simply not true to say we 17 So we've got both: DDW and ABC 17 don't know what happened here. We know 18 submitting sworn declarations to this Court 18 exactly what happened here because we have the saying ABC was correctly instructed by DDW how 19 declarations of two totally uninterested 20 to conduct the verification and what the 20 witnesses with no stake in this case, not to 21 21 correct answers were for both considering mention the fact that in order to accept the subscribers and current subscribers. You've arguments of XM and Sirius, you'd have to

Page 38 Page 37 believe that ABC faked the responses, faked 1 opinion to support the party that hires them? 1 2 2 the verification in the first place, which MR. HANDZO: Your Honor, these 3 also doesn't make any sense. declarations couldn't -- there couldn't be a CHIEF JUDGE SLEDGE: No stake in 4 4 slant in here. They'd have to be flat out 5 lying to you, okay? Because they flat out say this case, except these are people that want here's how we did the verification. We did 6 business from Dr. Wind. 7 7 MR. HANDZO: Your Honor, I'm not the verification getting yes, yes, yes answers 8 even sure that ABC would have known that Dr. for people who were current subscribers. And 9 Wind was involved. we did the verification getting yes, no, yes answers for the people who were considering 10 I have to say I'm not sure about 10 11 that. I'd have to ask Dr. Wind. But my 11 subscribing. 12 understanding of the process is Dr. Wind does 12 There's no -- this is not shading retain DDW. Then DDW retains ABC. But I also 13 13 an opinion. They're telling you exactly what 14 14 they did. have to say these are companies that are in 15 the business of doing this. If they were 1.5 Now, that's the evidence. Sworn 16 faking results and lying to Courts, they're 16 testimony as to what happened, all absolutely 17 jeopardizing their own business by doing that. 17 on the up and up. So why are we even arguing 18 They're not going to do something like that 18 about this? Well, when ABC did the verification, they filled out a form for each 19 and there's certainly no reason to believe 19 20 that would have happened in this case. 20 one. And then they transmit those forms to 21 CHIEF JUDGE SLEDGE: Can the same DDW and as you see from the Ramono declaration argument be made for experts that slant their 22 DDW then looks over them to make sure that it Page 39 Page 40 1 was all correct. 1 happened. 2 2 So again, you've got ABC doing the But given that we can't --CHIEF JUDGE SLEDGE: Well, how do 3 verification, but then DDW reviewing their 3 4 work to make sure it's all correct. And 4 you know that? 5 5 again, that's in Ms. Ramono's declaration MR. HANDZO: Well, it's true, I 6 about which she'd have to be lying in order don't know. All I know is we asked them for 7 for the services' motion to be correct. 7 them and they say they're not available. I 8 However, those forms, those don't know what happened to them. 9 individual forms, we can't get our hands on. 9 But that sort of leads us to Judge 10 Now, Mr. Sturm keeps saying they're destroyed. Roberts' question, is there any violation of 10 11 any rule or regulation or order here? And I Frankly, I don't really know. What I know is 11 12 that we asked DDW for them and they said they 12 read the regulation at 351.10(e) to say that 13 what we are required to retain is the inputs can't be located or they weren't retained or 13 14 whatever. I mean what I've heard is that they 14 to the survey. 15 15 were painting their offices and they were Now this verification happens 16 moving and they can't find things. 16 after the survey is over. It's done. The 17 17 responses are in. This is not an input to the For all I know, it may turn up in 18 two months, but the bottom line is from our 18 survey results or an input to the survey 19 perspective, we can't get our hands on them, 19 itself. And there's nothing in its verification process that is a number that 20 20 but I don't want the Court to think that 21 21 anybody is relying on to set a rate in this somebody went off to a shredder and purposely destroyed these things. That's not what 22 case.

Page 41 Page 42

6

7

9

10

11

14

15

16

17

18

19

20

21

1 The inputs are the survey 2 questionnaires, the responses to those 3 questionnaires and the tabulations, all of 4 which we provided every piece of appear there 5 is and nobody suggests otherwise. 6

There's just no way to consider 7 these verification forms an input into the 8 survey itself. The Court, in addition to that 9 regulation, of course, there was a motion to compel which the Court granted. We went to 10 11 DDW. We asked them for the forms. They don't 12 have them for whatever reasons. We can't 13 produce what we don't have.

14 JUDGE ROBERTS: Dr. Wind's 15 statement about 54 percent verification, we 16 don't have any data now apparently to verify 17 his 54 percent.

18 MR. HANDZO: Well, we do have data 19 in the sense we've got the summary sheet which 20 shows you the number of contacts and that they 21 were verified. So we do have that. But in

addition, we've got the testimony that it

22

3

4

5

6

7

8

9

10

11

12

13

14

Page 43

1 surveys in this case, there's no verification 2 of those at all, period.

So it's not like verification means the survey is simply not admissible to begin with. It's an issue that the Court can consider with respect to weight. But the fact again is it was done and we know it's done and we've got sworn testimony that it was done.

CHIEF JUDGE SLEDGE: Sounds like an improper comparison. Here, we've got an expert witness whose testimony is subject to the gatekeeping responsibility of Court, and that doesn't apply to any of those surveys that you mention.

15 MR. HANDZO: What I would suggest 16 to you, Judge. That's a fair point, but the 17 case law which addresses that gatekeeping 18 function doesn't say oh, if there's no 19 verification you automatically throw the 20 survey out. They say you can consider it as 21 an issue going to the weight of the survey. 22 What all of this at the end of the

happened. We've got testimony not only from 1 2 Dr. Wind, but we've got the declarations from ABC and DDW which seems to me is pretty compelling evidence that it happened just as 4 5 we say.

And I would also say we should keep in mind that verification is just one element of proving that a survey is accurate and provides useful data. I mean let's say we hadn't verified at all. Those Courts under the federal rules would say well, that's an 12 issue that we'll consider in looking at the weight of the survey. Courts don't throw out a survey if it wasn't -- if nobody even attempted to verify it.

What happened here as Dr. Wind will testify is that DDW and ABC actually went beyond what is ordinarily required for survey research. They did more verification than one would ordinarily do, even for a very, very rigorous survey. I mean, for example, you've heard a lot of testimony about Sirius and XM

Page 44

1 day comes down to is that in his deposition,

Dr. Wind said well, the verification would

3 have required people to say yes, yes, yes.

4 Well, what happened in the deposition and

again, I think Dr. Wind will explain his

testimony. In the deposition, he's handed

that sample form, that you've seen and it's

got the yes, yes, yes answers. So he

9 understands the question to be addressing

10 people who are current subscribers for whom

11 the answers would be yes, yes, yes, and that

12 was the basis for his answer. 13

He was intending to say that would be the correct answers for people who say yes, no, yes. So bottom line, I think that's all a misunderstanding which he will explain, but at the end of the day, as I say, what we do know is that we have sworn testimony from disinterested witnesses that the verification was performed correctly, with the correct

21 responses for 54 percent of the respondents.

22 If the Court has any questions,

14

15

16

17

18

19

20

Page 46 Page 45 1 I'm happy to address them. 1 But we are certainly happen to 2 CHIEF JUDGE SLEDGE: A lot of your 2 submit the declarations into evidence if the explanation comes from the declarations and 3 Court desires that. 3 CHIEF JUDGE SLEDGE: If you can 4 you say that Dr. Wind will explain his 4 5 get them into evidence, you can submit them. deposition testimony which is -- needs That still wouldn't make them evidence. 6 explanation, and yet your response to this 6 7 7 motion says that the motion is frivolous. Okay. All right, any follow up, 8 Hyperbole is not a good trial 8 Mr. Sturm? 9 9 tactic. MR. STURM: Very briefly, Your 10 Honor. Mr. Handzo says we know what happened MR. HANDZO: I understand, Your 10 11 Honor. because we have the sworn declarations from 12 CHIEF JUDGE SLEDGE: You made 12 the two survey people to tell us. 13 another statement that may be confusing. You But as Your Honor pointed out, we 13 14 said that the content of the two declarations 14 also have Dr. Wind's testimony which is 15 is evidence to establish the facts on the 15 directly contrary with respect to the results 16 verification process. Those declarations are 16 of the responses that were given in the 17 not evidence. 17 verification process. MR. HANDZO: Your Honor, for that 18 18 Mr. Handzo tries to explain that 19 matter, I would suggest then that Dr. Wind's 19 testimony away saying well, Dr. Wind was 20 deposition on which the services rely is 2.0 looking at this forum which is marked yes, 21 likewise not evidence. That's not in the 21 yes, yes and he says so he thought they were record either. 22 just talking about subscribers, but the point Page 47 Page 48 1 is there isn't a separate form like this for 1 CHIEF JUDGE SLEDGE: Mr. Meyer, 2 2 the considerers. There's only this. And so anything in addition? 3 MR. MEYER: No, Your Honor. 3 his testimony makes perfect sense. 4 Now, Mr. Handzo also said well, 4 CHIEF JUDGE SLEDGE: Mr. Handzo? 5 5 maybe these things will turn up because they MR. HANDZO: Your Honor, the one point I was going to add is that in the 6 were painting their office or whatever. 7 7 Again, paragraph 9 of the Ramono declaration volumes of documents we produced, they not only have all of the verbatim responses, they says we don't know anything more than this. It says "counsel for SoundExchange requested 9 actually have the names and addresses of all 10 in March 2007 that DDW provide all materials 10 of the survey respondents. So to say oh, 11 relating to the validation process. At that 11 we're wholly at a loss, there's nothing we can 12 time, I discovered that the validation forms 12 do to verify this. It's not true. They could had not been retained." So it doesn't sound actually go through a verification process 13 13 14 like the prospects are very good for these 14 themselves. They have the names and addresses 15 things ever showing up. 15 of the survey respondents. 16 Mr. Handzo also described the 16 So if they're willing to check on 17 process which is ABC does the validation and 17 this, they can do it. They could have done 18 then DDW reviews it to make sure it's correct. 18 it. So it's not like there's no remedy here 19 But that's what we want to do. And that's 19 for them. They could go through and check on 20 20 the accuracy of these responses and verify what we're not going to be able to do because

themselves that they have that information to

21

22

do it.

21

22

you.

the documents have not been retained. Thank

Page 49 Page 50 1 CHIEF JUDGE SLEDGE: Don't the 1 Judges find that the requirement of Regulation 2 rules on unsolicited calls to people who put 2 351.10(e) for presenting and preserving their name in the no box interfere with that 3 3 underlying data does not apply to the 4 statement? information in question. There is no -- it has 5 MR. HANDZO: Your Honor, you are a not been determined that verification is 6 little bit beyond me in my knowledge of the required for a survey to be admissible and, 7 "do not call rule" so as far as I can tell, therefore, the verification data is not 8 nobody honors those things anyway. underlying data for the survey. On our gate-9 (Laughter.) keeping responsibilities for expert testimony, 10 CHIEF JUDGE SLEDGE: I don't know. 10 there has not been established from the 11 MR. HANDZO: My point is they have 11 evidence that the industry standard for 12 the information. 12 surveying requires that surveys be verified nor do our rules of procedure require that 13 MR. STURM: May I address --13 14 CHIEF JUDGE SLEDGE: I think 14 surveys be verified. 15 that's clear. 15 Verification is an element to fit 16 16 within the weight of the evidence presented (Pause.) 17 JUDGE SLEDGE: Thank you. We'll 17 and does not -- is not a required part of 18 recess for consideration. 18 admissibility and with these findings, the 19 (On the record at 10:49 a.m.) 19 motion filed is denied. 20 CHIEF JUDGE SLEDGE: Thank you, 20 MR. HANDZO: Your Honor, if I may, 21 21 we'll come to order. All right, considering I think Dr. Wind is still outside. While the presentation on the emergency motion, the 22 we're getting him, we do have binders of the Page 51 Page 52 testimony that I'd like to distribute to the 1 1 THE WITNESS: Good morning. 2 2 Court. DIRECT EXAMINATION 3 3 JUDGE ROBERTS: By the way, so BY MR. HANDZO: 4 that everybody's clear, with respect to this 4 Q For the record, could you 5 motion on the record and any others that may 5 introduce yourself to the Court? 6 be made during the course of this proceeding, 6 Yeah, I'm Yoram Wind. I am a 7 the time that has gone through during this Professor of Marketing and a Lauder Professor period is charged to the moving party. at the Wharton School, University of 9 MR. HANDZO: Your Honor, 9 Pennsylvania. 10 SoundExchange if we can proceed now, will call 10 How long have you taught at the Dr. Wind. 11 11 University of Pennsylvania? 12 CHIEF JUDGE SLEDGE: Please raise 12 Α Forty years. 13 your right hand. 13 What courses do you teach? 14 Whereupon, 14 Various marketing courses, 15 YORAM WIND marketing strategy, consumer behavior and was called as a witness and, having been first marketing research, marketing research and 16 17 duly sworn, was examined and testified as 17 modeling for business decisions and so on. 18 follows: 18 Do you teach graduate or 19 CHIEF JUDGE SLEDGE: Thank you, be 19 undergraduate courses? 20 20 seated. Mostly MBA and Executive 21 MR. HANDZO: Good morning, Dr. 21 Development which is basically senior 22 Wind. 22 executives.

Page 53 Page 54 1 Is that a particular focus to your 1 various topics related to marketing. 2 2 own academic work? Dr. Wind, in the course of your 3 3 academic work have you had occasion to perform Mostly in the marketing area, the marketing strategy, relating to the use of new or supervise surveys? 4 5 methods for better decision relating to areas 5 A Yes, many of them. I probably 6 conducted over the last 40 some years probably such as corporate growth, market segmentation, 6 7 7 positioning, new product development and the thousands of surveys, supervised dissertations 8 like. of research of students in many of the courses 9 9 I teach, conducted and evaluated research for 0 Dr. Wind, what is your educational 10 background? companies for whom I've consulted over the 10 11 years, evaluated research as an editor those, A My Doctorate is from Stanford 11 12 University. 12 when I was the Editor in Chief of Journal of 13 Marketing as well as being on editorial review Q That is a Doctorate in what? 14 Α In marketing and the behavioral 14 boards of most of the marketing publications. 15 15 Between the surveys that you've sciences. 16 Q When did you receive that degree? 16 conducted yourself, the ones that you've 17 In January `67 when I started 17 reviewed for your students, and the ones that A you reviewed as an editor, do you have a 18 teaching at Wharton. 18 19 Have you authored any books or 19 number of the surveys you've been involved in? 20 publications? 2.0 It would have to be in the Α 21 21 thousands. Yes, about 21, I think books and over 250 articles, monographs, chapters on 22 Q You mentioned doing some survey Page 56 Page 55 1 work for companies. Do you occasionally serve 1 Okay, we'll get to contract in 2 as a consultant to companies? awhile but does that involve going out and 3 3 actually doing a survey and getting Yes, I regularly serve as a 4 consultant to companies both with respect to 4 respondents and all that sort of thing? 5 marketing strategy in general, business 5 Yes, most of the studies involve 6 strategy as well as with respect to specific development of a research instrument and then 7 7 issues they have that require research. going out and interviewing consumers. 8 And have you conducted market 8 Now, in addition to the consulting 9 research or survey research for the companies work that you've done for businesses, have you 10 that you consult with? 10 testified in Court with respect to survey 11 11 evidence? A Many of them, yes. 12 12 Yes, I have. 0 Okay. Can you give us an example? A 13 13 Well, IBM, I was involved in the Do you recall how many times? 14 design of the AS-400. Courtyard by Marriott, 14 Not really. In my resume there is 15 actually it was Marriott Corporation, a listing of cases in which I have been 16 basically it was the design of the Courtyard 16 involved. I suspect probably in terms of

actual court appearances, somewhere in 30, 40

And in those 30 to 40 cases have

times over the span of the last probably 30

you been accepted by the court as a survey

17

18

19

20

21

22

years or so.

research expert?

17

18

19

20

21

by Marriott Hotel.

survey research.

And let me just stop you there.

It involved a conjoint analysis

study which would fall under the category of

Did that involve survey research?

Page 58 Page 57 1 probably over 20 years. He got his Doctorate Α Yes. 2 as far as I recall, from Harvard, came to us MR. HANDZO: Your Honor, I would offer Dr. Wind as an expert in marketing, 3 and since he came to Wharton, we have been 4 working very closely, he and another colleague marketing strategy and marketing research. 5 CHIEF JUDGE SLEDGE: Any of ours who retired recently, Paul Green. So 6 objection? 6 many of the publications that you will see in 7 7 MR. MEYER: No objection. my resume will be a Green, Krieger, Wind, some 8 CHIEF JUDGE SLEDGE: Without combination of that. 9 9 Okay, and Dr. Krieger assisted you objection, the offer is admitted. 10 with the statistical analysis? BY MR. HANDZO: 10 11 11 CHIEF JUDGE SLEDGE: And you said Dr. Wind, in the course of your he's a Professor of German of the Statistical 12 work in this case, were you assisted by anyone 12 at the University of Pennsylvania? Department? 13 13 14 THE WITNESS: No, no, Statistics. 14 Yes. For the statistical analysis 15 15 He is a Professor of Statistics and the and the analysis of the conjoint analysis part 16 of the study I conducted, I worked closely 16 Chairman, the Chairman of the Statistics 17 with Professor Abba Krieger, who is a 17 Department at Wharton. 18 CHIEF JUDGE SLEDGE: Chairman. 18 professor and Chairman of the Statistic 19 19 Department at Wharton actually. THE WITNESS: Chairman, sorry. 20 20 Q How long have you worked with Dr. BY MR. HANDZO: 21 21 Krieger? 0 Dr. Wind, we've got a very large 22 A Almost since he came to Wharton, 22 notebook in front of you. I'm going to ask Page 59 Page 60 1 you to open that up and take a look at the 1 A Yes. 2 2 document that appears in the first tab that Q Okay, and did you prepare this 3 says "Testimony". 3 report? 4 4 Yes. Α Yes. Α 5 MR. HANDZO: Your Honor, I believe 5 O What -- well, let me start at the 6 we have marked that as SoundExchange Trial beginning. Do you recall when you were 7 7 Exhibit 51 for identification. retained by SoundExchange? JUDGE WISNIEWSKI: Can I clarify 8 (SX Trial Exhibit 51 8 9 marked for 9 one thing? Dr. Wind, you said you prepared 10 identification.) 10 this report. Did you prepare it or was it 11 11 BY MR. HANDZO: prepared under your supervision? 12 12 Dr. Wind, can you identify this Q THE WITNESS: No, I prepared it. 13 document for me? 13 JUDGE WISNIEWSKI: Okay, thank 14 Yeah, this is a report I prepared 14 you. 15 that summarizes the research I conducted in 15 THE WITNESS: Would you like me to 16 this case and involves also behind it tabs elaborate the process? 17 17 JUDGE WISNIEWSKI: No, I'm sure from A to L with appendices relating to the 18 study. 18 that we'll get to that. 19 Okay, let me ask you to turn to 19 BY MR. HANDZO: 20 20 page 52 of the report itself. Q Well, since we're on it now, you 21 Yes. Α 21 say you prepared it. Was it also reviewed by 22 Is that your signature? 22 lawyers?

Page 61 Page 62 1 Yes, but I prepared originally the 1 Yeah, generally, it was to explore 2 typical type of research report that I do 2 the possibility of designing a study that will which is all the exhibits that we have here or determine the relative importance of music to most of them, but in the form of a PowerPoint satellite radio subscribers and those who 5 presentation as opposed to a detailed written consider subscribing. 6 report. When -- in this case, they included 6 Okay. Are the methods that you 7 I think virtually all the material we have undertook for that research described in 8 Exhibit 51? 9 This was then -- a draft of this 9 I used a variety of methods. The 10 was prepared by Matt Helman in your office who 10 idea underlying it was to try to determine the 11 converted it from my PowerPoint to a report. 11 value of music. Probably the best way would 12 I reviewed it, worked over this number of 12 be to try to identify different dimensions of 13 iterations in terms of changes so this is 13 value and to ask -- to use different 14 basically my report reformatted in the form 14 approaches to try to determine a consumer's 15 that this Court requires. 15 perceived value of music versus other Okay, now -- I'm not sure if I got 16 16 programming options. 17 an answer to this question. Do you recall 17 Dr. Wind, let me just stop you 18 when you retained by SoundExchange? 18 there because you're a step ahead of me. 19 I think around June or July of 19 Right now my question is just whether in 20 last year. 20 Exhibit 51 you've described the process that 21 Q Okay, and do you recall what you 21 you went through to create your survey? were asked to do? 2.2 Yes, yes. A Page 63 Page 64 Okay, and are the results of that 1 1 represents? 2 2 survey also reported in Exhibit 51? This is a summary figure that 3 reflects on the left side the different Α Yes. 4 measures of value that I used in this study MR. HANDZO: Your Honor, I would move that admission of SoundExchange Exhibit 5 and the body of the figure, it represents the 6 51 into evidence. key results. The results here are presented 7 7 MR. STURM: I'm sorry, for primarily as the value on the specific measure clarification, is that the whole binder or for music in the rate powers relative to the 9 just the original report? 9 highest ranked other programming type which 10 10 always is presented here as one. MR. HANDZO: No, it's -- yes, And in the blue you can see 11 11 thank you. That's the original report with 12 the appendices to the original report. It is basically the type -- what is the other 12 13 programming type that was the next highest to not the amended testimony. 13 14 MR. STURM: I have to objection, 14 music. In the report itself, there will be 15 your Honor. 15 the details of the measures for each one of 16 MR. MEYER: No objection, your 16 these specific measures. Here to facilitate 17 17 comparison in the different measures, I used Honor. 18 BY MR. HANDZO: 18 the ratio approach of presenting the ratio of

the number of times that music is more

preferred than the other leading programming

CHIEF JUDGE SLEDGE: As there was

20

21

22

type.

19

20

21

22

Q Dr. Wind, let me ask you to turn

testimony, Exhibit 51 and you'll see a figure

to page 5 of your testimony, your written

1 there. Can you tell us what that

Page 66 Page 65 no objection to the offer of admission, the is my operational interpretation of these, 1 1 2 Exhibit 51 is admitted. that this implies these dimensions. 3 3 (SX Trial Exhibit 51 Therefore, the research design 4 having been marked for 4 included various tasks ranging all the way 5 identification was from open-ended questions to some more 6 received in evidence.) 6 structured tasks involving conjoint analysis 7 7 MR. HANDZO: My apologies, your to allow us to get a reliable and valid 8 Honor. I got ahead of myself. measures of these dimensions. 9 9 BY MR. HANDZO: Okay, is there a benefit from a 10 Dr. Wind, looking at Figure 1, 10 survey research perspective to -- looking at 11 you'll see a number -- you've got a number of a number of different measures with respect to 11 12 12 the importance of music and non-music content? different bars on this chart representing from 13 the top cancellation, willingness to pay, Yes, obviously, in addition to the 13 insight it provides by looking at each one of 14 general draw and so on. Why is it that you 14 15 designed this survey to look at these 15 them as to what is the content it provides, it 16 different aspects? 16 provides us an opportunity to assess the 17 This was primarily my 17 convergence validity of the results. 18 Now, you'll have to explain for us understanding of the different dimensions of 18 19 value that one can look at. So when given the 19 what convergence validity is. 20 20 A Convergence validity primarily general assignment to determine -- of 21 21 determining the perceived value of music relates to a situation where I am measuring a 22 versus other offering of satellite radio, this phenomena using different methods, different Page 67 Page 68 of content. Do I have that right? 1 approaches and if I am getting the same 1 conclusions from all of these different 2 Correct. approaches, my confidence in the reliability 3 Can you tell me then why, for 4 and validity of the results are by far example, in the first bar, cancellation, the 5 blue bar says both sports and talk? 5 greater. 6 6 Because both of them apparently O And applying that concept of 7 7 convergence validity to you study, what did had the same score as the next highest. Q Now, let me take you back to the you find? 9 A very strong convergence of all 9 beginning. After you were retained by Α the results, as you can see in this figure 1, SoundExchange and given your assignment, what 10 10 was the first step in preparing this research? 11 in all of them, we have the red bars which are 11 12 12 representing music, significantly higher than The first step was to develop a 13 research design to clearly understand the the next highest programming type. And it 13 14 ranges from as low as 1.6 times the other 14 objective, clearly understand the universe 15 programming type for willingness to pay to as 15 involved and then decide what will be the 16 high as 5.3 for general draw. research design and once a research design is 17 The last bar is the average, does 17 developed, decide what type of data collection 18 represent the average score across all these 18 procedure to use and so on. 19 different measures. 19 Okay, and when you say what 20 I think you indicated in response research -- I'm sorry, what universe is 20 21 to an earlier question that this figure 1 21 involved, what do you mean by that? compares music to the next highest rated type 22 Who should be the respondents, who

Page 69 Page 70

1

2

3

4

6

9

10

should be asked. When we talk about consumers, you know, who are the consumers.

Q Okay, and what did you conclude about the universe for your study?

about the universe for your study?

A The -- primarily the decision
makers relating to satellite radio as well as
those who either had or consider buying
satellite radio in the next months. The best
way to identify it is really to walk through
the screening questionnaire if you want, which
will give you exactly the questions that
qualify people for inclusion in the study.

Q Okay. I will come back to that.

14 After identifying the universe and the

15 purpose, did you prepare a survey

16 questionnaire?

17 A Yes.

Q Is that attached to your

19 testimony?

20 A Yes, this will be under Appendix

21 **C**.

18

22

6

7

1

2

3

Q Now, did you decide on a method

for obtaining responses by respondents to your survey questionnaire?

A Yes, once I developed the research design and the research instrument, the main question there which is in Tab C, then the question was, what would be the best way to collect the data? And I decided that the best way would be to conduct a central location interviewing.

Q And what do you mean by central location interviewing?

11 12 Central location is a very common, 13 one of the most common research approaches in terms of data collection. The idea is that 14 15 there are in many shopping centers around the 16 country interviewing facilities. These interviewing facilities have trained staff, 17 that conduct interviews. The process there is 18 typically they get the screening questionnaire 19 and they send screeners to various parts of 20 21 the mall to identify people who would be 22 willing to participate in the study and that

Page 71

Page 72

qualify meeting the universe requirement and
 some security requirement for inclusion in the
 study.

The screening questionnaire is, incidentally, in Tab B of this report.

Q Now, you mentioned that the screening people go to various places in the mall. Why do they do that?

8 mall. Why do they do that?
 9 A This is actually a very important
 10 safeguard in this type of research because if

they were positioned let's say next to the interviewing facility, the actual site, and

13 this site was next to Neimann Marcus, they're

14 most likely to get people who go to Neimann

 $15\,$ Marcus. But what about people who shop at

16 Sears and not Neimann Marcus?

So the idea is to send them 18 constantly different part of the malls so they

19 will be able to capture people who buy at the

20 different type of stores in the mall.

Q How are the malls selected?A They were selected randomly. It's

1 basically, a three-step procedure that I use

2 for sampling. First I selected randomly six

markets in each of the four census regions.

4 So we had a random selection of markets

5 representing the entire country.
6 In each market, we then

In each market, we then select randomly the malls to participate, because there are many malls with interviewing facilities in each one of the markets and you

want, again, to select randomly the specific

mall. And the third phase is once the mall is selected, then to go to the selection of the

12 selected, then to go to the selection of the 13 respondents.

Q Okay, now --

15 CHIEF JUDGE SLEDGE: By limiting 16 your interviews to malls, aren't you excluding 17 lower income people in your survey?

18 THE WITNESS: The general

19 understanding in the market and research area

20 is that over 90 percent of the population

21 visits malls. Malls today are no longer just

a place to shop but they're actually an

9

14

Page 73 Page 74 1 entertainment place. They're -- many of the 1 CHIEF JUDGE SLEDGE: Or the Dollar 2 2 malls have fast-food restaurants, other Store. 3 THE WITNESS: Or a Dollar Store. 3 entertainment and so the going out to the mall is becoming very very common in the country. Sometimes they do have some smaller discount 5 stores in there. The reason they're being And the data that I have seen a 6 few years ago, I haven't seen more recent 6 used so often is because the general belief of 7 data, is that over 90 percent of the people 7 the marketing research community is that most 8 visit malls. people do visit them. There are a variety of 9 CHIEF JUDGE SLEDGE: Visiting them from very high income malls to actually low income malls and if you select randomly 10 malls requires private transportation --10 11 THE WITNESS: In many -the malls, you have basically a good chance of 11 12 CHIEF JUDGE SLEDGE: -- in most selecting people from the entire spectrum. 12 13 13 CHIEF JUDGE SLEDGE: Maybe I'm places, doesn't it? 14 THE WITNESS: In many places, but confused by what is a mall. 14 15 not all. That's the reason we select malls 15 THE WITNESS: Well, it would be 16 randomly because there are also shopping malls any area where you have clusters of stores and 17 within cities. 17 for this particular purpose, that have also an 18 CHIEF JUDGE SLEDGE: And malls do interviewing facility in there. And we're not 18 19 not include discount stores, do they? 19 talking here about a product which is a very 20 THE WITNESS: Typically, no, not 20 low income product. We're talking about 21 in terms of the big bucks retailers but 21 satellite radio. So primarily I was less WalMart will rarely be there but -concerned about trying to make sure that I can Page 76 Page 75 1 capture the inner city and other areas where 1 ever --2 2 you don't have typically shopping malls. CHIEF JUDGE SLEDGE: Let me 3 continue on just a minute. So, yeah, you are right in terms 4 of the very low end, inner city probably where 4 JUDGE ROBERTS: Oh, I'm sorry. 5 5 people will be even afraid to interview, will CHIEF JUDGE SLEDGE: What is the 6 not be covered here but I don't think that the 6 percentage of people that go to malls? 7 problem here, because of the nature of the 7 THE WITNESS: Over 90. 8 product, is more up-scale than for the very CHIEF JUDGE SLEDGE: Over 90. 9 9 low income. THE WITNESS: Over 90, 9-0. 10 CHIEF JUDGE SLEDGE: People are 10 CHIEF JUDGE SLEDGE: Your answers 11 afraid to interview? People are afraid to do not persuade me. What authority do you have 11 interview people that are walking on the that over 90 percent of people go to malls? 12 12 13 streets in inner city? 13 THE WITNESS: I have seen some data, as I mentioned before, a few years ago 14 THE WITNESS: Yes, in some places, 14 15 yes. In some places, it's very difficult, 15 and I can probably try to get more recent data 16 very difficult to get interviewers to do 16 and provide it to your Honor. 17 interviewing in certain areas, not in all 17 CHIEF JUDGE SLEDGE: I have to 18 inner cities but in some inner cities where 18 consider my personal life experiences in my you have a lot of crime, a lot of street decisions and I don't see many poor people at 20 fights and a lot of drugs. Yes, it's very 20 malls. I only see high income people at 21 difficult to get interviewers for these areas. malls, and I only see high income stores at 22 JUDGE ROBERTS: Dr. Wind have you 22 malls.

Page 77 Page 78 1 THE WITNESS: It just depends on 1 the interviewing facility. 2 2 which malls you're visiting. You may be Now to the extent that a field visiting the higher income malls. There are 3 3 house has bad experience with this particular

9

10

11

12

13

14

15

16

17

18

19

20

21

22

2

3

4

6

7

9

10

11

12

13

14

15

16

17

18

19

20

4 malls which are not designed for the high 5 income people. 6

7

8

9

10

21

11

JUDGE ROBERTS: Dr. Wind, just to be clear and following up on Judge Sledge's questions, are we talking about only indoor malls or are strip malls also included in this?

11 THE WITNESS: To the extent that there is an interviewing facility in a strip 12 mall, it will be included. 13

14 JUDGE ROBERTS: Which I imagine is 15 pretty rare.

16 THE WITNESS: I don't know the 17 incidence. I don't know the incidence. I 18 know that basically the instruction to the 19 field house who actually implement that sample 20 selection, is once we select the market, to

list all the available malls with interviewing

facilities in this market and select randomly

Page 79

1 in the ones we interviews but again, in this 2 particular case, because of the nature of the

3 product, and the expense involved of the 12.95

4 a month subscription, and that most of the

5 usage of this is in a car that, that requires

6 a car. I'm less concerned in this particular 7 case about not representing the real bottom

part of the income distribution.

9 JUDGE ROBERTS: I understand. 10 BY MR. HANDZO:

Q Dr. Wind, let me ask you to turn 12 to page 7 of your written testimony, Exhibit 13 51, and you'll see that you've cited to some survey research guides there. To your

14 15 knowledge, is the mall intercept survey a 16

recognized method of conducting surveys? 17 Yes, it is the most widely used

18 personal interview approach in the country. 19 In the times that you've testified

20 in Court and been accepted as an expert, have some or all of those involved mall intercept

22 surveys? mall, that they had some problems with the research facility there, and they cannot rely on the supervisor and interviewers there, they're instructed then to replace this mall randomly with another mall in this area.

But to the extent that I know, they include all malls with interviewing facilities.

JUDGE ROBERTS: I'm proud to say that I've never been a mall rat; however, experience has taught that indoor malls tend to have far more upscale stores than strip malls. And if most of the interview sites are located in the indoor malls, then I think it is going to involve a different group of people. But as you say, you don't know to the extent that strip malls were included?

THE WITNESS: I can try to find out to what extent strip malls were included

Page 80

1 Most of them, not all, most of them.

Why is that?

CHIEF JUDGE SLEDGE: These issues don't address admissibility. These issues address whether the survey had an merit, any weight or not.

MR. HANDZO: I understand, and that's what I am trying to address.

BY MR. HANDZO:

Going back to Chief Judge Sledge's question about trying to make sure you've sampled as much as possible lower income people, are there steps, in terms of the timing of the interviews within a mall that are taken to try and insure that that happens?

Yes. I require that 50 percent of the interviews will be conducted in evening and weekend to assure that you get also working people and they've had a chance to be interviewed in the mall.

21 Dr. Wind, when was the survey 0 2.2 fielded?

Page 81 Page 82 1 Data Development as well as will be the A I mid-October. 1 2 0 Of 2006? validation group ABC, in this case, to adhere 3 to the double blind standard. So the people A 2006. 3 4 who worked on this did not know who is it for. 0 Okay, and are you familiar with 5 the term "double blind process"? They didn't know why we're conducting the 6 Α Yes. 6 study and this is true also with respect to 7 7 Q What does that mean? the coder, the person who did the coding of 8 Double blind means that the the open-ended responses. 9 9 Okay, now you mentioned DDW, who interviewer as well as the interviewees do not 10 know what the purpose of the study is nor do 10 is DDW? 11 A DDW is Data Development Worldwide. they know who sponsors the study. So there is 11 12 no possibility here for the respondent to try 12 Until about a year ago, it was known as DDC, 13 13 to please the interviewer by giving answers Data Development Corporation. They changed 14 that they think the interviewer is looking for 14 ownership but primarily it's the same with the 15 15 same people and it's one of the leading and there is no opportunity for the 16 interviewer to suggest through body language 16 marketing research firms in the country that 17 or other ways to bias the responses. 17 specializes in custom marketing research study 18 Okav. 18 such as these, with whom I have worked for Q 19 In addition to this, in this 19 over 20, 25 years. 20 20 Was it DDW who actually fielded particular study and in most of my studies, 21 all of my studies, I actually keep also the 21 this survey for you? 22 Yes. 22 other people working on the study in this case A Page 83 Page 84 once they approached them, introduced themself 1 You don't actually go to the malls 1 2 vourself and do interviews? and they walked through Appendix B, which is 3 No, first of all, I would not 3 the screening questionnaire. Okay, and since you've mentioned 4 qualify because of the double blind. I know 4 5 what the survey is for and I would probably 5 that again, let's take a look at Appendix B. make a terrible interviewer. 6 6 What is the function of a screener? 7 7 Okay. After -- well, actually let The main function is to insure that we can identify the right respondents to me ask you this; do you know how the survey interviews took place? In other words, once 9 include in the study. That we are actually 10 DDW finds somebody who is willing to do the 10 selecting the people we intend to include 11 interview, what happens? 11 based on our universe definition. 12 12 Okay, so what would happen with Actually, it's not DDW defines the 13 the screener? In other words, somebody from person who's willing to do it. It is the 13 14 local research firm. So DDW contacts the 14 the research firm would go out into that mall 15 local research firms in each one of these 15 and they would do what? 16 malls. There are local supervisors so, who 16 Well, they will have -- they'll 17 train the interviewers. There is an elaborate 17 have their questionnaire on a clip and they'll 18 training process for the interviewers and then 18 approach people and primarily they'll start 19 once the interviewers are trained, then they 19 conducting the interview. So if you would

like to imagine that you are the respondent,

what a typical respondent is then exposed to.

we can just walk through it and you'll see

20

21

20

send screeners basically interviewers, who go

identify potential respondents by walking them

around the mall and primarily tried to

Page 86 Page 85

1 And when you say they conduct the 2 interview, are you now just talking about the 3 screener?

Α Just the screener which is done outside in the mall, somewhere in the mall.

Okay. And that interviewer would then be trying to figure out whether I qualify for this --

Α Correct, whether you qualify and 10 whether you are willing to be interviewed.

11 All right, and by the way, is 12 there anything offered to the respondents to 13 induce them to be willing to part with some of 14 their time to do this?

15 Yes, whenever -- it's a common 16 practice whenever you're dealing with a 17 questionnaire which is longer than two, three 18 minutes, you offer an incentive and we offer 19 here a \$10.00 incentive.

20 Now, let's say the interviewer has 21 approached me and I've gone through the 22 screener and I do qualify and I am willing to 1 actually spend the time. What happens?

2 Then the interviewer who screened 3 you will walk with you to the interviewing facility. Will, in most cases, hand you over to another interviewer who is at the interviewing facility. In some occasions, it might be the same interviewer who will now continue also the interviewing. And then they will basically start walking you through the main questionnaire which is under Tab D, Tab 10 C, I'm sorry. 11

Q Okay, and in this case, do the respondents actually fill out the survey questionnaire themselves or how is that done? Well, the easiest would be to look

16 at Tab C. First, the interviewer is asking 17 three open-ended questions and is recording the responses to the three open-ended 18

19 questions.

9

12

13

14

15

20 Q And let me just stop you there for 21 a second. Attachment C is the main survey 22 questionnaire?

Page 87

Α Correct, it's under Tab C.

2. Q Okav.

1

7

4

5

6

7

8

9

3 So they are asking them basically 4 to go through the first three open-ended 5 questions. They record the results and then if you look at Attachment C, under Tab C, on 6

the top of page 2, their instruction to the interviewer to place the respondent in front

of the computer because to increase the 10 accuracy of the study, we translated the paper

11 questionnaire into a computer program, so the

12 respondent is now seated in front of a

13 computer and on the screen it starts saying

14 the questions.

15 But before they start, they're 16 asking them the question whether the 17 respondent would like to input the answers 18 themselves or whether they would prefer that 19 the interviewer will do it for them. And in 20 general, we had about 60 percent of the

respondents who indicated they would like to do it themselves under the supervision and

Page 88

direction of the interviewer and about 40 percent that asked the interviewer to input 3 the data.

4 Okay. Now are there statistics --5

JUDGE WISNIEWSKI: What was the incentive for doing all this?

7 THE WITNESS: Ten dollars.

8 JUDGE WISNIEWSKI: Wow, that's a

9 deal.

10

11

12

13

14

15

BY MR. HANDZO:

Q Do you keep statistics on how many people were approached by the screener versus how many actually agreed to take the survey?

Yes, the last page of Tab B are the screening results. And if you look at the screening results they contacted a total of

17 4301 and, but most of them did not qualify because they did not have a subscription to 18

19 satellite radio nor did the consider, over

20 2,000 of them. And the others were screened

out for a variety of reasons. We ended up

22 with 428 completed interviews.

Page 90 Page 89 1 Okay, now in order to be 1 these interviews take? 2 2 considered somebody who is considering THE WITNESS: Average was about 25 3 subscribing, were there some criteria that you 3 minutes. have to meet for that? 4 JUDGE WISNIEWSKI: Twenty-five 4 5 Yes, there were. This goes back minutes. You get 10 bucks for doing this. As to the screening questionnaire and again, this an economist, I'd have to say that opportunity 6 6 7 7 is under Tab B. You had to, first of all, costs just don't match up but -meet a variety of security conditions which 8 THE WITNESS: Well, currently for 9 9 some of these people these are found \$10.00. are on the first page of the screener. So 10 that's just to make sure that we interview --10 JUDGE WISNIEWSKI: Well, there are 11 we don't interview people who know the 11 a lot of folks -- that just underlines, there 12 interviewer, for example, or they have a 12 are a log of folks that don't behave as 13 language problem or they work for an industry 13 rationally as economists assume them. 14 14 which typically are being excluded from CHIEF JUDGE SLEDGE: I'd like to 15 marketing research studies such as marketing 15 take a survey for 25 minutes and get \$10.00. 16 research firm or advertising agency or being 16 JUDGE WISNIEWSKI: There you go. 17 interviewed frequently. 17 THE WITNESS: You just proved the 18 So if they're interviewed in 18 geneity (phonetic) of markets. 19 another marketing research firm in the last 19 CHIEF JUDGE SLEDGE: I can get a 20 three months, they are basically being 20 milkshake for \$10.00. 21 21 excluded. And then the key --JUDGE ROBERTS: Do you get a 22 22 \$10.00 bill or do you get a certificate? JUDGE WISNIEWSKI: How long do Page 91 Page 92 1 THE WITNESS: I think you get a 1 So if you go back to the question, 2 bill. You're actually being paid. There are then one of the critical questions was 3 also people who enjoy the opportunity to Question F in the screener on page 3, which express their views. So it's not only --4 is, "Which, if any, of the following decisions 5 JUDGE WISNIEWSKI: Now, you're do you make or take part in making for your going too far. You're really --6 household", and they had to indicate yes to 7 CHIEF JUDGE SLEDGE: While we've 7 decision to subscribe to satellite radio. So 8 got you interrupted, looking at Appendix B and 8 they had to be the decision makers. 9 Appendix C, both the screener and the 9 In addition to this --10 interviewer knew that they were involved in a 10 JUDGE WISNIEWSKI: I'm sorry, satellite radio survey. 11 11 where are you at? 12 THE WITNESS: Correct. 12 THE WITNESS: I'm on Tab B, the 13 CHIEF JUDGE SLEDGE: So when you 13 screener, page 3, question F, right at the top 14 said earlier about double blind, you weren't 14 of the page. 15 referring to the fact that they didn't know 15 JUDGE WISNIEWSKI: Thank you. 16 that they were -- the subject matter was 16 THE WITNESS: In addition to this. 17 satellite radio. 17 we had to decide if they are subscribers or 18 THE WITNESS: No, obviously, they not, so we asked Question G, "Which of these have to know the subject matter, but they 19 19 services, if any, do you or your household didn't know who was the study done for. They 20 20 currently subscribe to", and the number of 21 didn't know who sponsors it nor what we were 21 options, and they had to subscribe to looking for. 22 22 satellite radio to qualify.

Page 93 Page 94

1 And then there was a --

2 CHIEF JUDGE SLEDGE: Let me

3 question you on that. On Question F, it 4 indicates that they are not terminated if they

5 answer that they take part in any of those

6 decisions, not just satellite radio.

THE WITNESS: No, I'm sorry. If you look below Question F in the first box, it says, "Respondent must be boxed answer in

10 question F", and you'll see that the only

11 boxed answer is decision to subscribe to

12 satellite radio. "If not, terminate in the

appropriate box below". 13

14 CHIEF JUDGE SLEDGE: I don't see

15 that.

7

8

9

16 THE WITNESS: Just under F, just 17 below Question F, there is a narrow box that

18 says, "Respondent must be boxed answer in

19 Question F". Your Honor, this is the --

20 CHIEF JUDGE SLEDGE: "Respondent

21 must be boxed answer", but just above that,

where it says "terminate", it says, "None of

21

16

17

18

19

20

1

2

3

4

these".

answer in the decisions, they are being 6 terminated. In addition to this, if they say none of these or they refuse answer, they are being terminated. So there are two 9 instructions here for termination. A separate

to this. That's you have here basically the

set of decisions and if it's not a boxed

THE WITNESS: That's in addition

10 one for "none of these", and "refused", and a

11 separate one if they indicate any of the other 12 decisions but not the decision to subscribe to

13 satellite radio and that's a common procedure

14 and form that is used in all of these 15 screening studies.

BY MR. HANDZO:

I'm not sure if I got you to this point, Dr. Wind, but with respect to people who are considering subscribing, was there certain criteria that they had to meet in

order to be considering subscribers? 2.2

Yeah, they had to answer for

Page 95

1 consider, I think the easiest would be to go

2 through the sequence of G, H, I and J and

3 actually pay to look at the sequence of

questions. So if you talk about the consider, 4

if you look at Question I, this is on page 4,

if in Question G, which was, "Which of these

7 services, if any, do you or your household

currently subscribe to", if they did not

respond satellite radio, then they were asked

10 Question I and the instruction about Question

11 I says, "Ask Question I for each item not 12 circled in Question G."

13 And before the Judge asked in

14 terms of whether they knew the purpose. At 15 this stage, whether they knew satellite radio,

16 not the purpose of the study. At this stage

17 of the screening, we're still trying to hide

18 satellite radio. So at this stage we're still

19 asking questions concerning cable TV,

20 satellite TV, broadband internet, wireless 21 phone service as well as satellite radio. So

that's a reason that the interviewer is asking

for all of the items not circled in Question 1

2 G.

3

Let me just stop you there for a Q second. Are the interviewers trained in how to go through these?

6 Absolutely. First of all, we 7 employ in this study only experienced

interviewers with whom the supervisor has worked before? So they're all professional

10 interviewers. They're all accustomed to these

11 five approaches and this type of screening.

12 This is very standard, and in addition to 13 this, they go through extensive training

14 interview as well as role playing. You know,

15 basically one interviewer role play for the

16 other so they're going through practice

17 interview before they start interviewing and

the supervisor is actually observing and then 18 19 evaluating the practice interview as well. So

20

it doesn't sound as complex as I kind of put 21 it when I read it.

22

CHIEF JUDGE SLEDGE: Does that

Page 96

Page 97 Page 98 same answer apply to those who are selected to So the respondent has first to indicate that 1 1 2 be screeners? 2 they make or take part in making the household 3 3 decision to subscribe to satellite radio. THE WITNESS: Yes, absolutely. JUDGE WISNIEWSKI: Well, let's 4 4 The screening -- now with the screeners, it's 5 a very important part. assume they said they're going to make that 6 JUDGE WISNIEWSKI: Before you go 6 decision. 7 7 on, I'm a little puzzled about Question H here THE WITNESS: So if yes, then yes, 8 and as to whether this question accurately you're right. JUDGE WISNIEWSKI: Then Question H 9 captures the group of folks who it seemed to is aimed at capturing both of those 10 be attempting to capture. I take it what 10 11 you're trying to capture here are folks who 11 possibilities? That you either have gone 12 12 forward and subscribed to Sirius and XM or either have actually subscribed or those folks how may have purchased, for example, an 13 that you have simply purchased a car and 13 you're using Sirius and XM until you make that 14 automobile and there is a complimentary either 14 15 three-month, six-month or 12-month XM or 15 decision. 16 Sirius service available to them after which 16 THE WITNESS: Yes, and the way we 17 point they have to make a decision to 17 word this was a paid or trial subscription. 18 18 JUDGE WISNIEWSKI: Well, I know, subscribe. Is that correct? Is that what 19 you're trying to capture in this question? 19 that's what gives me some pause is that you 20 THE WITNESS: We cannot look at 20 worded it as trial subscription and I wonder 21 21 how many consumers, automobile consumers in the question by itself because we have to look at this also in conjunction with Question F. 22 that admittedly trial period actually view it 22 Page 99 Page 100 as a trial subscription. You know, whether 1 1 process is complete and you've given us the 2 they associate the word "subscription" with numbers on how many people got through that 3 what they're experiencing. process and then responded to the main 4 THE WITNESS: I don't know. The 4 questionnaire, I guess I might as well take 5 reason I selected this wording was in you to the main questionnaire and ask you what you were trying to get at with the questions 6 consultation with counsel and with the people 7 7 that you designed. So if we could turn to Tab that they work with and my understanding was this will be the right way of differentiating C, please -here. All that I can tell you is we are --9 Α Is there a question? 10 10 the respondents are those who responded Sure, actually, I hadn't asked one 11 yet. Sorry. Looking at the questionnaire, positively to this or to both as well as met 11 12 the criteria for having satellite radio and 12 let's just start with Questions 1A and 1B. 13 being the decision makers or if we go into 13 What -- why did you include those questions, 14 sequence Question I and J, those who are 14 what were you trying to do? 15 15 currently considering subscribing in the next This is very customarily in 16 30 months, next 30 days, I'm sorry. considering research to start with. It's a 17 So I don't know how they 17 very broad open-end question. "Here thinking 18 interpreted it. 18 back to the time you first subscribed to 19 satellite radio, why did you decide to JUDGE WISNIEWSKI: Okay, thank 19 20 20 subscribe", very open-ended question. you. 21 21 BY MR. HANDZO: Let me ask you, the people who are 22 Dr. Wind, once the screening 22 considering subscribing but haven't actually

Page 102 Page 101

subscribed, do they get this questionnaire or 1 2 a similar one appropriate to their status?

No, after page 9 of the

questionnaire, there is a second questionnaire 5 which is for considering subscribing. And the question for them, Question 1A, and I read, 6 7 this is right after the first questionnaire and it says considering subscribing on the top 9 and Question 1A is, "Why are considering 10 subscribing to satellite radio, any other 11 reason".

12 0 So the considering subscriber and the actual subscribers get the same kinds of 13 questions but aimed at their particular 14 15 circumstances.

16 Α Correct, and this is true for all 17 the question.

18 Q Okay. So --

3

4

1

2

3

4

5

6 7

8

10

11

12

13

14

15

16

17

18 19

20

22

19 JUDGE WISNIEWSKI: So I raised the 20 question we had earlier.

In this case, they probably will

Q Okay, but my question, I guess is,

are they trying to capture exactly what the

A Absolutely, and they're very

part of the training that instruct the

interviewer to write exactly what the

strict instructions both in writing as well as

respondents say and if they don't understand

very important training to record exactly what

explain why you included those questions?

Still in the same spirit of the

open-end exploration, we asked what type of

satellite radio programming was most critical

to your decision to your decision to subscribe

Okay, questions 2A and 2B, can you

or they didn't catch it, to say, "Could you

repeat it, please", and not to guess. It's

21 MR. HANDZO: I understand.

use the computer because the whole

questionnaire is on the computer.

2.2 BY MR. HANDZO:

verbatim?

respondent said?

the respondent says.

Going back to the main questionnaire for subscribers, I think what you were telling us was these are intended to be fairly broad questions.

Correct. A

1

2

4

5

6

7

And why do you start that way? Q

We found in research that the best way of trying to understand consumer

9 perception and behavior in any given situation

10 is to start pretty broad by asking questions

11 such as this. Why did you decide to buy, why

12 did you decide to subscribe? Why are you 13 considering it and anything else. This

14

basically provides us the broadest opportunity to see what are the important considerations 15

that this respondent had. 16

17 And let's say I'm the respondent 18 and I'm asked this question, how is my

response recorded? 19

20 The interviewer will record the A

21 answer.

22

Q And do they write it down

Page 103

1

to satellite radio? And then also a probing

follow-up in any others. Very common in most consumer research. Once you ask the general

question, "Why did you subscribe", you focus

on the specific features or benefits that may

6 have led to the decision.

7 And again, are the responses recorded verbatim?

9 Α Yes.

10 Okay, how about Questions 3A and

3B? 11

12 The same thing. In 3 now we're

13 trying to reflect on your experience with

14 satellite radio, what type of satellite radio

15 programming are most critical to your decision

to continue to subscribe. So this is trying

17 to capture now those respondents who are

currently using and having satellite, what 19 will be the motivation for them to continue.

20 And obviously this is inappropriate for the

21 considering to subscribe. So if you look at

22 the first page of considering subscribe

26 (Pages 101 to 104)

Page 104

Page 105 Page 106 questionnaire, it says, there is no Question like. Someone else may get -- the next person 1 2 3 on this version. may get comedy, music, news, sports and so on, 3 3 Okay, now Question 4 you actually so it's a randomized order and they are to 4

5

6

7

8

10

11

12

13

22

have kind of a different type of a question.

Can you explain what that is?

5

6

7

Yeah, this is -- we're moving now to establishing the relative importance of one programming type over another. The

9 methodology here is called constant sum

10 allocation which is a very common and reliable

11 and valid way of measuring consumer's trade-

12 off among different options, different

features. The individual receives in this 13

14 cade the seven types of programming on the

15 computer and the instructions and is asked to

16 allocate 100 points among them.

17 Important to note is that order in

18 which the respondent sees those various type

19 of programming, is rotated by the program. So

20 it's randomized and you may get a version

21 where it would start with talk and

entertainment, sport, news, music and the

allocate 100 points among them.

Q What happens if I'm the respondent and math isn't my strong suit and I actually only get 98 points down?

A You will not be able to continue with the next question because the computer will kick it back and say, "Please re-examine the numbers".

Q Okay. I'm going to skip a couple of questions and ask you --

14 JUDGE WISNIEWSKI: At that point, 15 may I take my 10 bucks and go home?

16 THE WITNESS: Then you would be --17 you won't get the 10 bucks. You can go home, 18 you're terminated but no 10 buck.

19 JUDGE WISNIEWSKI: You're really 20 making me work for that.

21 BY MR. HANDZO:

And just so we're clear, you can't

Page 107

do the survey, take the 10 bucks and come back

2 and do it the next day and the next day after

3 that.

1

7

4 No, because you validate the rule 5 of not being interviewed in the last three

months. 6

> Q Okay.

Let me ask you to take a look at 8

Question 8 and I wonder if you can just tell

10 us what you were trying to do with that 11 question.

12 JUDGE ROBERTS: Before we go to

13 Question 8, Dr. Wind, I'm looking through the

14 guide here and I don't recall there being a

15 question here asking the respondent if they

16 planned to continue to subscribe to satellite

17 radio; is that correct? I notice that in 3a

18 you say, "What types of programming are most

19 critical to decision to continue to subscribe

but I didn't see a question that said, "Are

you actually planning to continue to

subscribe".

Page 108

1 THE WITNESS: Right, I did not ask

2 this question. I w-- as primarily in the

3 first three questions, I was focusing

4 primarily on the reasons.

JUDGE ROBERTS: You don't think that that might effect the outcome if somebody says, "Well, I had it for awhile but I'm not

really planning to subscribe any more. I

didn't find it all that interesting for X 10 reasons".

11 THE WITNESS: The respondent 12 obviously can answer anyway they want. It's

13 totally open-ended. So to the extend that the 14

respondent felt that basically they did not 15 want to continue, then they said, "You know,

16 I probably will not continue to subscribe".

17 I don't recall from reviewing all the verbatim

responses that there were such people. It was

19 the benefit of looking at some of the XM and

20 Sirius other research that I did later on,

there was a very high level of satisfaction,

22 but the --

Page 110 Page 109 1 JUDGE ROBERTS: I can see someone 1 Verbatim and we would see then 2 saying, like for instance, with Sirius and NFL 2 3 3 programming that, "Well, I plan to discontinue this interviewee. 4 my subscription after the NFL season is over". 4 5 5 THE WITNESS: This would be

recorded then. This will be recorded here 6 under Question 3a, "What type of satellite questions, 1, 2 and 3, have the follow-up radio programming are most critical to your 8

14

16

17

18

19

20

21

22

decision", obviously, you just indicated that 9

there -- if you saw the NFL, you won't get NFL 10 10 11 or any other programming, you will not 11

12 Ouestion 8? continue. That's exactly what we're trying to 12 13

13 find here.

6

7

9

4

5

6

7

14 BY MR. HANDZO:

15 So just so I'm clear, if the 16 respondent in response to Question 3 said, 17 "Well, you know, I got it for the NFL but I'm 18 not going to listen to that any more and I'm

19 going to give it up", would the interviewer

20 have recorded that response?

21 Α Verbatim.

2.2 Q Verbatim exactly this response in the questionnaire for

JUDGE ROBERTS: For Question 3a. THE WITNESS: Yeah, 3a or 3b, the continuation, the probing. Any one of these probing which is any others.

BY MR. HANDZO:

Turning to Question 8, can you describe to us what you were trying to do with

Question 8 is very similar in terms of methodology to Question 4. This is again, a constant sum allocation and in this time we are primarily focusing on the amount of time they spend listening to different program type. So at this stage you can also see that they -- actually the instructions are a little shorter because they went already through a location and they're familiar with

Page 111

Page 112

points among the seven different types of 1 2 programming. 3

And is it correct that once again the type of programming is automatically rotated by the computer so they don't see the same order?

Α Correct.

Okay, and it is again true that they have to hit 100 percent or the computer 10 will kick the response out?

11 Α Correct.

12 Q What about Question 9, what's that 13 all about?

14 Α Question 9 tried to address the 15 question of a hypothetical situation, what 16 would happen if some of the programming type 17 were not available? Would you continue to 18 subscribe? How much would you be willing to 19 pay for it? So we identified the four major 20 programming types; music, news, sports, and

21 talk and entertainment. Independently for

each one of them, we asked them Question A,

you know the 9a. "As you know the single 1

the methodology and they allocate the 100

subscription price per month for satellite

radio is 12.95. Let's assume that some of the

current programming types were not available.

Assume that all other programming and nonprogramming features of the service remain the

7 same."

8 And here we now start the 9 question. "If no music programming, for 10 example, were not available, would it effect

the amount you would be willing to pay for 11 12 satellite radio?" And then they are given the

13 option of yes, no, don't know and if yes, then

14 we ask them, "How much are you willing to

15 pay", and some of them basically also can

16 indicate that basically, they would like to 17

cancel the subscription if this was done. 18 And then there was another option,

19 some people may have given an answer "higher

20 than the 12.95", so to make sure that this is

21 not a mistake, we have a follow-up question to

try to capture what is the real answer in case

Page 113 Page 114 they're giving you an amount higher than 1 And again, I assume the responses 1 2 12.95. 2 are recorded verbatim? 3 3 Q Okay, now looking at Question 11, A Correct. that appears, once again to be an open-ended 4 MR. HANDZO: Can we just stop for 4 question; is that right? a second. I'm just realizing we didn't take 6 Α Yes. 6 our customary break and that's partly because 7 7 0 And again are the responses to we broke while the Court was in recess to 8 that recorded verbatim? consider the motion. So, I'm assuming I 9 should just keep going but I just wanted to Yes, this is the final question 10 which is, "And finally reflecting on your let the Court address that. 10 11 experience with satellite radio, if satellite CHIEF JUDGE SLEDGE: Thank you. I 11 12 radio was not available, what, if anything, 12 hadn't noticed that either. would you miss most about it", and a probing 13 BY MR. HANDZO: 13 14 14 of anything else. And again, that's a Q Dr. Wind, in your written 15 customary program to try to ask people what do testimony you talk about something called 15 16 they miss. 16 conjoint analysis. Do you recall that? 17 17 A Yes. Obviously, this again, is 18 18 appropriate only for the subscribers and in O And can you tell us without having 19 the consider subscriber questionnaire, you'll 19 to teach an entire course about it, what 20 see on page 7 of that questionnaire, that it conjoint analysis is? 20 21 21 says, "Question 11 does not appear on this A Conjoint analysis is a tradeoff 22 version". 22 methodology and approach. Page 116 Page 115 1 CHIEF JUDGE SLEDGE: I'm sorry, 1 be the configuration of the hotel? Should it 2 can you spell -be just a mini-Marriott, just take the regular 3 THE WITNESS: Tradeoff, tradeoff. 3 Marriott and scale it down or should it be CHIEF JUDGE SLEDGE: What kind of 4 something else"? 4 5 analysis? They had no idea how to go about 6 THE WITNESS: Conjoint, c-o-n -it, so basically we designed a study using 7 MR. HANDZO: I'm sorry, c-o-n-j-oconjoint analysis where we gave consumers 8 i-n-t. different type of features and asked for their 9 CHIEF JUDGE SLEDGE: Thank you. I preference. For example, do they prefer a 10 was having trouble understanding both of you. 10 larger room or a separate bathroom, so it will 11 THE WITNESS: I apologize. 11 be like a separate section around the dressing 12 MR. HANDZO: He has the accent but 12 area around the bathroom. How important, for 13 I can't spell, so between the two of us you 13 example, is for them to have a restaurant? 14 were going to have a problem with that one. 14 How important is it to have only interior kind 15 THE WITNESS: Conjoint analysis is 15 of corridors to get to the hotel as opposed to 16 a tradeoff methodology primarily. The easiest 16 outside doors". 17 way would be to explain it, perhaps, through 17 A variety of questions relating to 18 an example. I mentioned before the Courtyard type of room, size of room, type of amenities, 18 19 at Marriott. The Courtyard was concerned 19 type of features of the hotel and the way to 20 about building a new chain for markets where identify what's really important to the

consumer, you cannot just ask them because

people have a hard time answering a question,

21

they could not support the very large

Marriotts. And the question was, "What should

Page 117 Page 118 an abstract question such as, "Would you like but there's no restaurant", or I might get a 1 2 to have a separate dressing area outside the card that says, "You can have the restaurant but there will be no exercise facility and the 3 bathroom or would you -- or not. How important is it? How important is it to have parking lot is two blocks away", and they get music or some other entertainment in the room? a series of choices. 6 So the idea was basically to Exactly, and there was a very present them with different options, different large set, there was all together 50 different 8 profiles that we use a very similar approach factors that we looked at, each one at many we use in this study to try to give consumers levels. We presented people with different combinations of this and asked them a very 10 different options and they had to select 10 11 between here's a picture, for example, of 11 simple task, to try to evaluate them. Then 12 we, the researcher, because we designed the certain type of room configuration, which of 12 13 13 these three different pictures would you profiled experimentally, and we know what's 14 prefer. And by then selecting the one they 14 going into it, we can then analyze this and 15 prefer, we can then decompose the results and 15 infer the relative importance of each one of 16 identify how important is each one of the 16 the features. And that's the methodology we 17 features. 17 used here because the objective here was to 18 18 find out what is the relative importance of BY MR. HANDZO: 19 So if I'm understanding you music versus other type of programming and 20 correctly, if I'm a respondent in that survey, 20 features. 21 I might be given a card that says, "You can CHIEF JUDGE SLEDGE: Dr. Wind, in have a room of this size, with a dressing area the analysis that you just described are the

Page 119

Page 120

3 THE WITNESS: Most of them, that's 4 a great question. Most of them in the Marriott were independent. The initial type of analysis focuses on an attitude and effect 7 model. There is a way, especially in hybrid type designs such as this, to analyze after the fact specific interactions. Now, there 10 are situations which are more complex where 11 basically interactions are much more 12 important. 13 And example, we did a study on 14 frozen pizza. When you're doing a study on 15 frozen pizza, you cannot just tell people 16 conceptually how important is pepperoni versus 17 the type of cheese versus the thinnest of the 18 crust or how well done it is. So we actually had a master design of 81 different 20 combinations, had the company actually back 81

21 different pizzas and each respondent received

22 four pizzas to taste. And then they actually

attributes independent of one another or is

there any overlap?

1

2

had the real pizza because each one of them were the interaction. 3 And we found out in the frozen pizza example, that basically interaction -was one of the few cases that interaction were more important than the main effect. In most 7 other studies we start with main effect. We test how well can we explain the phenomena with the main effect and if needed, we then 10 test for interactions. 11 BY MR. HANDZO: 12 Dr. Wind, let me stop you there because SoundExchange only has about 35 hours left in its time to present this case and we could probably spend all of it on conjoint but in terms of the factors that respondents were 17 asked to consider in this case, is there any 18 way that the Court can find what those factors were? 19 20 A I think it's Figure 5. Figure 4, 21 page 15, I apologize. Page 15, Figure 4.

These are the seven factors. This is of the

Page 122 Page 121

1 main report before the Tabs. These were the 2 seven factors that we included in the conjoint 3 analysis task.

Okay, now other than sort of doing this research of the tradeoffs of these factors, were there other questions in the survey that were inputs into the conjoint?

4

5

6

7

1

2

3

4

5

6 7

10

11

12

13

14

15

16

17

18

22

8 Yes, because of the large number of factors and potential combinations here, 10 there are over 8,000 potential combinations of 11 these various seven factors, we used what's 12 called the hybrid conjoint analysis that 13 required three tasks. And the three tasks 14 are, if we look at the main questionnaire, go 15 back to the main questionnaire, one of them is 16 the same task we did before. This is Tab C. 17 One of them is the same question

18 we asked before for the constant sum on 19 Ouestion 4. This is Item Number 1 in the 20 hybrid conjoint analysis which is a constant 21 sum allocation among the seven factors. 2.2 Item 2 related to this was also

1 the constant sum allocation in Question 7 2 relating to the non-programming type 3 variables. The second task was a desirability 4 task that primarily if you look at on page 3 under A, music programming, there are four 6 levels or options we were giving them and the question is, "What is the spacing among these four levels"? And in the methodology that we

9 used, we allow each respondent to select any 10 spacing they want among them. 11 So they can decide no music

12 programming is extremely undesirable but substantially fewer is only two and then the 13 14 other, the substantially more can be only five. Someone else can select those scale, 15 someone else can select equal spacing. So 16 17 that's the question of desirability, which is 18 covered in Question 5 and 6, and then finally 19 the hybrid, the combinations, the profiles 20 that I was describing before in the Marriott 21 case, is in Question 10, which gives them the 22 specific combination.

Page 123

Page 124

The specific profiles are under Tab D which represent there -- you have there 64 cards. They are the test cards. Each respondent received only eight of them plus two control cards. So that's a common hybrid conjoint analysis study been used widely by Paul Green and me and many others in many situations like Easy Pass, Courtyard by Marriott and others and is, in my view, the best approach to assess the relative importance of music.

Okay, now in the questions that we've gone through in the questionnaire, it sounds like there are some questions where you're getting numerical responses, like the constant sum, and others where you're just getting the verbatim response of the respondents. In the cases where you get the

verbatim response, how do you then translate 20 those into the numbers that appear in the

21 results of your report?

I used an independent coder who

- 1 works independent as an independent contractor
- with Data Development, who I worked with for
- probably over 10 years, in different studies.
- He, too, did not know the purpose of the study
- or the sponsor of the study and he did the
- coding. He did the coding scheme and I
- 7 reviewed it. I did not make any changes to it
- and then he actually coded the questionnaires,
- 9 each respondent, following the code scheme
- 10 that he developed.

11

13

14

- Q Okay, if, for example, in response 12 to Question 1, the respondent said, "Well, gee, I think the music is great", that would have been coded in a certain way?
- 15 Yeah, it would have been probably 16 coded as music without any specific other 17 characteristics around it.
- 18 Okay, and if the respondent had 19 said, "I love commercial free music", would 20 that have been a different coding?
- 21 Yes. This would have been under the coding of commercial free or possibly also

Page 126 Page 125 1 you'll see in bold the second row is the I love it. 2 2 O Okay, now let me -- let's take a percent that would cancel. 3 3 look then at the results of all of this and So just so I'm clear, the numbers 4 that we see in Figure 6 are reflected in the I'm going to ask you to turn first to Figure 5 graph on Figure 7; is that correct? 7 of your written direct testimony, Exhibit 6 6 51. Do you have that? Α Correct, correct. 7 7 Α Yes. Okay. Now, you've also, it 8 appears on the same topic, got some numbers 0 Okay, can you tell us what that represents? It's on page 23 for the benefit reflected in Figure 8 on the next page, page 9 10 of the Court. 10 24. 11 11 Correct. Whereas Figure 7 focused Α This is a graphic presentation of 12 the results as to percentage of respondents 12 on the percent that would cancel if this 13 who would cancel their subscription to 13 programming type was not available, Figure 8 14 satellite radio if under the first column, focuses on their willingness to pay without 15 "music was not available", second column, "if the programming type. And there are different 15 16 news was not available", third column, "if 16 ways of looking at this in terms of what is 17 sports was not available", fourth column, "if 17 the base we are looking at. If we're looking 18 talk entertainment was not available". This 18 at average price among all respondents, then for no music would be \$6.15 compared to if 19 is going back to the basis for this Question 19 20 9 we discussed before and the previous chart, 20 there was no news they would be willing to pay 21 21 Figure 6 present actually the numerical \$10.14, if there were no sports, they would be 22 willing to pay \$9.99, not talk and 22 results that we got to Question 9. And if Page 127 Page 128 1 entertainment would be willing to pay \$9.99. 1 And if you took away talk and 2 2 So obviously, the lower the price entertainment, 14 percent of respondents would 3 3 they were willing to pay, the more important cancel. 4 4 this programming type is to them. Α Correct. 5 5 Q Okay. All right, and then in Figure 8 6 The other two rows just represent you're just looking at how that might effect 7 7 different ways of looking, slicing the data so their willingness to pay a certain price. as opposed to looking at the total of 400 8 Α Correct. people in the first category, if you look at 9 0 Now, let me ask you to turn then 10 the 259 people who indicated that they would to Figure 10 which is on page 27. 10 11 change, including those who would pay zero, so 11 CHIEF JUDGE SLEDGE: Let me ask 12 we calculate include the zero here, then it 12 one follow-up to that. So 6 and 7 capture 13 13 goes down to \$2.45. those who will cancel and 8 captures those who 14 Q Okay, so just so I'm clear, going 14 wouldn't go so far as to cancel but they'd pay 15 back to Figure 7, what you're looking at there 15 less but they'd still subscribe.

32 (Pages 125 to 128)

THE WITNESS: Correct.

includes both actually. If we look at Figure

amount willing to pay. Part of them would

6, you have the first categories would change

excluding two different groups.

CHIEF JUDGE SLEDGE: It's a self-

THE WITNESS: If we -- Figure 6

16

17

18

19

20

21

22

16

17

18

19

20

21

22

subscription.

Correct.

Yes.

music, 43 percent would cancel?

Α

0

is just if I took away this component to the

Okay, and if you took away the

programming, would you cancel your

Page 129 Page 130 cancel the 43 and this is reflected in Figure mentioned music as the number one response in 1 1 2 7. 2 Question 1, among the balance of them is the 3 CHIEF JUDGE SLEDGE: Okay. 3 number one response in Question 2, if not THE WITNESS: And some would there, number one response in Question 3, and 4 reduce price. And then for those who said in Question 11. 6 reduce price, the question is, how much. How 6 Or that they were among the top 7 much are you willing to pay and that's three mentioned, three items that each 8 reflected in Figure 8. respondent could have mentioned in any of 9 CHIEF JUDGE SLEDGE: Thank you. these questions. And you get here, this is 9 10 10 the net response but across all these four BY MR. HANDZO: 11 questions. Dr. Wind, turning, if you would, 11 12 12 to Figure 10, which I believe is on page 27, Q Okay, so that if I were a tell us what that chart represents. respondent and I said that I subscribed 13 13 because I love the Fox news, the music and the 14 As you recall we covered, as we 14 15 reviewed the questionnaire four open-ended 15 fact that I can get this anywhere I want, I 16 questions. There was Question 1, 2, 3, and 16 wouldn't have been coded as in the blue 17 11. So this is a summary across all these 17 column. 18 18 A four open-ended questions, looking to what Correct. 19 extent people actually mentioned music or any 19 O But I would have been coded in the 20 of the other programming type and we're 20 red column. 21 looking at percent top mentioned which means 21 Α In the red, correct. 22 Okay. Because it didn't mention 22 this is in the blue, which means they Q Page 131 Page 132 1 music first. 1 Dr. Wind, to page 32, Figure 13, can you tell 2 us what that chart is? Α Correct. 3 I only wind up in the blue if I 3 This figure primarily summarizes mentioned music first. 4 the result only to the open-ended Question 2 5 Α Correct. which is the type of programming most critical 6 to the decision to subscribe or consider And just generally, what does this 7 7 show you with respect to the comparison of subscribing and this shows also we're 8 music versus non-music content? reporting here the top mentioned and the top 9 three mentioned and similar results it shows It primarily shows again that when 10 10 you're looking at all the open-ended that music is by far the most preferred compared to all the other types of 11 questions, there is a significantly higher 11 12 percent of people who mention music in 12 programming. 13 13 response to these four questions. Q Okay, so am I right then, that 14 Now, again, if we go back to 14 this is sort of a sub-set of the data we were Figure 9, does that provide the underlying 15 15 looking at in Figure 10? 16 numbers for the chart in Figure 10? 16 A Correct, and focusing only at the 17 17 response to Question 2. Yes. Figure 9 basically covers three columns. Top mentioned, this is the 18 Okay, so focusing specifically on 18 mention Number 1, top three and then any 19 your decision to subscribe. 19 20 20 mention in the key categories relating to A Correct. 21 21 Okay. programming types. Q

Or consider subscribing.

22

Okay. Moving ahead, if you would,

22

Page 134 Page 133

- Or consider subscribing. And once 1 2 again, if we go back a page, you've got the 3
- numbers that support that.
- 4 Yes, this is Figure 12 provides the underlying data. 5
- 6 Right. All right, if you'd turn please, to Figure 15 on page 34, do you have 7 8 that?
- 9 Α Yes.
- 10 Q What is that?
- 11 This is, again, focusing now only
- 12 on Question 3, and reporting the percent of
- 13 consumers who mention music or any of the
- 14 other programming types is the most critical
- 15 to their decision to continue to subscribe.
- 16 This is the retention measure we are looking
- 17 at.
- 18 Q Okay, so the earlier one was
- 19 decision to subscribe. This is the decision
- 20 to continue.
- 21 Α Correct.
- 22 Q Okay.

1 And again, the same findings.

- 0 And again, is this a response to
- 3 an open-ended question?
- 4 Α Yes.

2

- 5 O With the same results with respect
- to music versus other content? 6
- 7
- 8 Figure 17, if you would, Dr. Wind, 0
- 9 that's on page 36.
- 10 Yes.
- 11 0 Are we looking at the same sort of
- 12 thing now with just a different open-ended
- 13 question?
- 14 Correct, this is basically the Α
- 15 results to the question, "What would you miss
- 16 most if the service were not available", and
- 17 open-ended again and we find again, the same
- 18 type of responses, that they would miss the
- 19 music the most.
- 20 Now, if you would turn, Dr. Wind,
- 21 to page 38, you've got a couple of charts
- 22 there, Figures 19 and 20. Where does that

Page 135

1

12

Page 136

- 1 data come from?
- 2 This is if you recall, Question 4
- 3 which was the constant sum allocation of 100
- 4 points among the seven programming types and
- 5 primarily the previous page, Figure 18, shows
- 6 the actual data and shows two things. One is
- 7 the share, so in this specific case, music got
- 44 percent out of the 100 and the second
- 9 column on Figure 18 shows the item, the
- 10 programming type that got the highest number
- of points. Since allocation of 100 points 11
- 12 allows us not only to get the average amount
- 13 for each category but also which one got the
- 14 highest number of points. And these are
- 15 reflected in Figure 19, which is the average
- 16 points of programming type and Figure 20,
- 17 which is the percent of respondents selecting
- 18 each programming type as the most important.
- 19 And we find out that in Figure 19
- 20 it is by far the most dominant factor in terms
- 21 of importance, 44 percent.

22

And let me just stop you there.

- When you say "it", you mean, music?
- 2 A Music. I'm sorry. Music is 44
- percent, the highest. The next highest will
- be sports with 13 percent and in terms of
- Figure 20 when we look at the programming type
- that has the highest number -- the largest
- 7 number of people selecting as most important,
- we find out that 74 percent selected music.
- 9 Okay, now turn, if you would, Dr.
- Wind, to page 40, you've got again two figures 10
- there, Figure 22 and 23. 11
 - This is a question relating again
- 13 from the constant sum question with respect to
- 14 usage. So Figure 22 reports that average
- 15 weekly usage of programming type. This was
- 16 the Ouestion 8, I believe that we discussed
- 17 before in terms of usage and Figure 23
- 18 represents the percent of respondents
- 19 indicating that the highest usage of each
- 20 programming type and again we find like music
- 21 having 77 percent here.
- 22 CHIEF JUDGE SLEDGE: Is usage

Page 138 Page 137

1

measured by the time listening? 1

THE WITNESS: Yes, this was

- Question 8 that says, reflecting on the
- footnote on page 39, it clarifies this. 4
- 5 Question 8 is, "Reflecting on you and your
- 6 family's usage of satellite radio in a typical
- 7
- week, how would you estimate the amount of
- time spent on each of the following program
- types", and we used constant sum allocation

10 for this.

2

3

11

12

BY MR. HANDZO:

- And now, Dr. Wind, I think we come
- 13 to the results of your conjoint analysis,
- 14 which I believe are presented on page 43 in
- 15 Figures 25 and 26, is that right?
- 16 Α Correct.
- 17 And can you tell us how these --
- 18 what data put these charts together, what you
- 19 drew on.
- 20 As you recall, we talked about A
- 21 three types of data. We talked about the
- 22 constant sum data. We talked about the

- desirability data and we talked about the 2 evaluation of the profiles, the eight profiles
- plus two control profiles. The desirability
- data and the profiles included basically
- various combinations from the factors and
- levels listed in Figure 4 and the results then
- -- the first analysis from here allows us to
- determine what is the relative importance of
- 9 music versus the other programming type.
- 10 And we see on Figure 25 that the
- 11 averaging points of music is 30 percent and
- 12 the next highest item is the monthly price for
- a single subscription which is 15 percent. So 13
- 14 this is now the situation where we are
- 15 evaluating the four programming types; the
- 16 music, news, sports, and talk and
- 17 entertainment, plus number of minutes per hour
- 18 of commercial and music channels, plus
- 19 geographic coverage, plus the price. So
- 20 that's the primary result from the conjoint
- 21 analysis study.

22

Figure 26, again, as we've done

Page 139

Page 140

- 1 with the constant sum allocations, we are also
- 2 looking at the percent of respondents who
- 3 selected each attribute as the most important
- 4 one based on the conjoint analysis and we find
- 5 out the music is selected by 47 percent of the
- 6 people and the next highest one is price with
- 7 14 percent.

12

18

- And then, Dr. Wind, if you'd just
- turn to the next page, page 44, and following
- 10 that, you've got a Figure 27 on page 45. Can

Yes, I mentioned before that we

- 11 you describe what those results present?
- 13 had two control cards, so each respondent
- 14 received in the last question, Question 10 of
- 15 the questionnaire eight profiles, so each
- 16 respondent had eight out of the set of 64, so
- 17 he got eight cards, plus two control cards.
 - If you turn to Tab D, that
- includes the various cards, the 64 cards, you
- 20 will see at the end of Tab D, just before Tab
- 21 E, you will see two cards, Card 65 which is
- 22 primarily the current situation. So Card 65

- describes the current offering in the 1
- marketplace and Card 66, the second control,
- describes the same characteristics as Card 64
- with one exception; no music programming. So
- the only difference between the two is no
- 6 music programming.
- 7 We used these cards as a way of
- validating the result of the conjoint analysis
- 9 at the individual level because we could
- predict from the way we analyzed the data for 10
- 11 each respondent, the self-explicated data, the
- 12 desirability in the eight cards, we were able
- 13 to predict what will be their score, the
- evaluation of card 65 and 66. But card 65 and 14
- 15 66, in addition to allow us to validate the
- 16 conjoint analysis result, offer us a great
- 17 opportunity to examine very explicit choice
- 18 situation that respondent have between the two
- 19 conditions.
- 20 So if you look at Figure 27, you
- 21 see that out of 10 points when basically this
- 22 is the intention to subscribe on a 10-point

Page 141 Page 142 1 scale, you see the current offering Card 65 1 likes. 2 2 gets 7.13. The current offering with no music THE WITNESS: The only way I can 3 which is Card 66, gets only 2.47 on this 10-3 identify it is by looking at the responses to 4 point scale. So if you look at the relative 4 the open-ended questions, Question 1, 2, 3 and 5 importance of the current offering with no 11 and to the extent that the respondent 6 music, as a percent of the current offering, mentioned a particular type of music, jazz, 6 7 you'll find it's 35 percent in terms of value. rock or whatever, I can capture it there, but 8 And similarly, we can also look at in the structured questions, no, I did not 9 another measure which is how many of them gave 9 focus on that. 10 zero points out of the 10 points they could 10 JUDGE WISNIEWSKI: Let me take a 11 have assigned here, how many gave zero points 11 extreme example. Suppose the only type of 12 to this offering. And we found that on Card 12 music that the person liked was heavy metal. 13 65, the current offering only five percent And that really wouldn't necessarily be 13 14 gave zero points but to Card 66, the current 14 captured here because you could eliminate the 15 offering with no music 57 percent gave zero heavy metal and still have all this other 15 16 points. 16 music that the person wouldn't care much for. 17 JUDGE WISNIEWSKI: Dr. Wind, 17 THE WITNESS: Well, what we know 18 you're not able, however to determine because here is that when the person gets to the kind 18 19 with this amount of specificity to determine 19 of more structured question where there is 20 if a large part of the effect that you appear 20 music, where we ask about music, like in the 21 21 to capture here is associated with a constant sum allocation or in the conjoint particular type of music that the person 22 analysis, this is in the context of what they Page 143 Page 144 1 answered to us before in the open-ended 1 MR. HANDZO: Thank you, Your 2 2 Ouestion 1, 2, 3 on music. Honor. JUDGE WISNIEWSKI: I understand, 3 3 BY MR. HANDZO: but if it weren't captured there --4 4 Q Dr. Wind, still on the subject of 5 THE WITNESS: But also the framing 5 Exhibit 51, your written testimony with regard for the respondent will be his or her 6 to your survey, once a survey has been 7 7 response. completed by DDW and the results have been JUDGE WISNIEWSKI: I'm just trying obtained, is there a verification process that 8 8 9 to understand the limits of what --9 is supposed to happen? 10 THE WITNESS: Yeah, no, we did not 10 Α Yes. 11 examine this exclusively, okay? 11 O Can you describe to the Court what 12 MR. HANDZO: Your Honor, I'm at a is supposed to happen? How does that 12 logical breaking point, if it makes sense to verification work? 13 13 14 break for lunch at this point. 14 Α The easiest will be if we look at 15 CHIEF JUDGE SLEDGE: But you will 15 the verification form on Section -- on Tab F. 16 continue with this witness for --16 This is the second page in this tab. This 17 MR. HANDZO: Yes, I will. 17 form is being completed by the interviewers, 18 CHIEF JUDGE SLEDGE: We'll recess so each interviewer is completing basically 19 for one hour. 19 the list of respondent they interviewed. And 20 (Whereupon at 12:26 p.m. a 20 there's the screener ID, the quota, the luncheon recess was taken until 1:32 p.m.) 21 respondent name, the address, the phone

number, and the -- and the phone number.

22

CHIEF JUDGE SLEDGE: Mr. Handzo?

22

Page 146 Page 145 1 This, then, is -- and the terms of this process that you are describing, 2 are these instructions that you give to DDW, interviewer actually is instructed in the 3 field instruction to complete these specific

4

interview forms. This validation form goes to DDW. They check it and primarily validate and

6 make sure that the quota code, which is at the

7 top of the page where it says, "Quota,

Satellite Radio Subscriber, Sirius Satellite

Radio Subscriber XM, Satellite Radio is

10 considering subscribing, Satellite Radio

11 considering subscribing XM," is inserted

12 basically under the quota on the second

13 column.

14 They verify that the -- against 15 the actual document the telephone number, that

it's correct. And I think also the supervisor

17 is supposed to check this in the field.

18 And then, this is being sent to an

19 independent research house -- I think it's ABC

20 in this case -- that then conducts the

21 interviews.

22 Q Let me just stop you there. In or they do this on their own? How does that work?

Given that I've been working with them for years, these are standard operating procedures in all of the studies. And so DDW gets, then, the form checked, send it to ABC.

They basically -- the procedure is --as

specified in the validation procedure is try 10 11 to contact 100 percent of the respondents, and

12 you have to try at least twice to contact each

13 respondent.

14 Okay. Now, what happens if you can't reach 50 percent of them? 15

16 Well, the target is actually to

try to reach as many as you can. The industry 17

norm, for example, under the guideline of the

19 Advertising Research Foundation is that

20 typical studies are 20 percent validation.

21 That is, 20 percent actually 22 reached, or 20 percent --

Page 147

1 A Twenty percent actually reached.

2 O Okay.

3

Just reached. Then, the safeguard

4 that I have, which is also recommended by the 5

Advertising Research Foundation guidelines, is 6 that if there are any problems with the work

7 of any interviewer, then you have to go as

many times as it takes to try to interview the

rest of the interviewees of that interviewer,

10 because if we have a problem there is no

11 guarantee that there won't be problem with

12 others.

13 Okay. Let me just try and make 14 sure I understand that, and let me give you an

15 example. Let's say that we have an

16 interviewer in an Atlanta mall, and that

17 interviewer interviewed six people. And let's

18 say that the verification firm tries to reach

19 all six of those people, is only able to reach

20 two. Okay?

21 Now, if those two people that the verification firm reaches, both appropriately 1 verify, are there any steps taken as far as

2 that interviewer is concerned?

3 No, that will be fine.

4 0 Okay.

5

6

We continue.

Let's say one of the people they

7 reach says, "No, I've got no idea what you're

talking about." What happens?

9 They all basically provide the

10 wrong answer to these questions, in this case

11 they have to continue trying to reach all six, 12 as many times as it takes to try to reach the

13 100 percent of that interviewer's work.

14 And are the results of the

verification process then communicated back to

16 you?

15

17 Yes, to Data Development. And 18 then, from Data Development to me.

19 Okay. And what was communicated 20 to you about the results of the verification

process? 21

22 That they completed 54 percent of

Page 148

Page 150 Page 149 the -- of verification, and there is no 1 1 And is it your understanding --2 problems, and we continue. 2 CHIEF JUDGE SLEDGE: Actually, 3 Okay. Now, when the verification 3 that's the third page, isn't it? process happens, do you have an understanding 4 THE WITNESS: Yes, you're correct, 5 about whether the verification firm is depending on how you count. 6 supposed to create -- you know, fill out forms 6 BY MR. HANDZO: 7 7 as they do the verification? Q Okay. Is it your understanding 8 My understanding is that the only 8 that DDW is supposed to retain those? 9 9 form that exists is this. This is the form Yes. And typically they do. I 10 that is completed by the interviewer, is 10 think in this specific case what happened, 11 complete, and we have a page like this for 11 they were painting the office, as far as I 12 each interviewer. And this form is the one 12 understand, and mislocated this, and that is basically my understanding what happened. that is being sent to the ABC, and that's the 13 14 form that is then getting back to Data 14 How do you know that? 15 Development. 15 When I was asked about this 16 O Okay. And then -before, we checked with them what happened. 17 JUDGE ROBERTS: What form are you 17 Why aren't they delivering? Because I think 18 looking at, Dr. Wind? Where is that? 18 in my deposition I said that I thought the 19 THE WITNESS: This is the second 19 forms would be with DDW, and they said they 20 page in Tab F. 20 cannot find them because they were painting, 21 JUDGE ROBERTS: Thank you. 21 they were moving stuff in the office, and they 22 BY MR. HANDZO: 22 just don't know where they are. Page 151 Page 152 1 Okay. But that would be contrary 1 yes, yes, because I was looking I think --2 there was this form, the one on page 2, was to your standard instructions to them? 3 Correct. And their regular 3 presented before. 4 And for the subscribers, the yes, 4 practice. 5 Q Now, you alluded to your yes, yes, was the answer. That's what I had 6 6 in mind. deposition. Do you recall, Dr. Wind, that in 7 7 your deposition you were asked some questions O Okay. about what would be the correct responses to, But it's obvious, based on the 9 you know, a verification call? That is, 9 real form that is complete, where there is a 10 10 clear quota indication here, and a quota for whether the answer should be yes, yes, yes, or 11 yes, no, yes, or something else. Do you 11 each respondent, that there could not be an recall that? 12 12 error here, and that upon, you know, checking 13 Α Yes. 13 again with Data Development the Field Director 14 And do you recall, as you sit here 14 clearly indicated that they communicate. 15 today, the precise question you were asked? 15 They checked these numbers, they 16 Α Not the precise one. communicated them to the ABC, and ABC clearly 16 17 17 knew that the responses they consider should Q Okay. Do you recall what your 18 response was? 18 be in B, as it's all logical, and that should 19 Yes, I think that I misspoke. I be a no, and the response to the subscriber 19 20 20 think that the question was somewhat should be a yes to question 2. 21 MR. HANDZO: I have no further convoluted, in my view at least, or I could not understand it correctly. And I said yes, questions on this subject, but I know the

Page 154 Page 153 Court might, so I wanted to give you that 1 A In discussion I think with Matt 1 2 2 Hellman. opportunity now, because I was going to move 3 on to a different subject. 3 Q And that's Mr. Hellman here in the 4 CHIEF JUDGE SLEDGE: We are not 4 front row? 5 5 shy to let you know. Α Yes, it is. 6 MR. HANDZO: Thank you. 6 Q Okay. 7 7 BY MR. HANDZO: I don't recall if he indicated 8 Q Dr. Wind, in the notebook that you this first or I asked if there are any other 9 have, let me ask you to turn to the tab that 9 data, but eventually we found -- I found that says Amended Testimony, which we have marked 10 10 there is a body of research projects, and I 11 for the record as SoundExchange Trial Exhibit 11 suggested that we may want to look in terms of 12 52. Can you tell me what that is? 12 to what extent their results may validate my 13 (Whereupon, the abovestudy, to the extent they are addressing 13 14 14 referred to document was similar type of questions. 15 marked as SX Exhibit 15 And did you then obtain the survey 16 No. 52 for 16 research performed by XM and Sirius? 17 identification.) 17 Yes. 18 After I submitted my original 18 0 Okay. And did you review it? 19 testimony, I found out that Sirius and XM 19 Α Yes. 20 actually had a number of studies that they 20 O And is that survey research then 21 conducted. discussed in this amended testimony? 21 22 How did you find that out? 2.2 Q Α Yes. Page 155 Page 156 admitted on a restricted basis. The document 1 And do you attach to this amended 1 2 attached to Dr. Wind's amended testimony as testimony the survey research that you looked 3 at? 3 SoundExchange Exhibit 116 has already been 4 4 admitted as SoundExchange Trial Exhibit 33 on Α Correct. 5 5 Q Did you receive any survey an unrestricted basis. research that you didn't attach? 6 The document attached to Dr. 6 7 7 Α No. Wind's testimony as SoundExchange 118 was 8 MR. HANDZO: Your Honor, I would already admitted as SoundExchange Trial move the admission of SoundExchange Trial 9 Exhibit 29, not restricted. The document 10 Exhibit 52 and the attached exhibits. I 10 attached to Dr. Wind's testimony as Exhibit 11 119 has already been admitted as SoundExchange should also note for the record, though, that 11 12 some of the exhibits attached to Dr. Wind's 12 Trial Exhibit 6, not restricted. 13 The document attached to Dr. 13 amended testimony have already been admitted 14 into evidence. And so just to clarify the 14 Wind's testimony as Exhibit 120 has been 15 record, I'd like to go through and indicate 15 admitted as SoundExchange Trial Exhibit 2. 16 which those are. And I've consulted with 16 Portions of that were restricted, but only 17 counsel. I think we are in agreement as to 17 portions. Exhibit 121 to Dr. Wind's testimony 18 what has already been admitted. 18 has been admitted as SoundExchange Trial 19 The first one with Dr. Wind's 19 Exhibit 8 on a restricted basis, and the 20 document attached to this Exhibit 124 has been testimony, SoundExchange Exhibit 11 -- I'm 20 21 21 admitted as SoundExchange Exhibit -- Trial sorry, 111, has been already admitted as SoundExchange Trial Exhibit 35, and was Exhibit 13 on a restricted basis.

Page 158 Page 157 1 So with that for clarification, I 114, and 125. And I would ask Mr. Handzo to 2 would move the admission of Dr. Wind's amended correct me if I misspeak. As to those, we do 3 testimony, Exhibit 52, and the associated 3 not have an objection, although at the 4 exhibits. appropriate time I do have a motion about the 5 CHIEF JUDGE SLEDGE: I don't have confidentiality. an Exhibit 52. 6 CHIEF JUDGE SLEDGE: I don't 6 7 MR. HANDZO: Your Honor, it's part understand your response. You had addressed 8 of the same notebook. It's just the tab that 8 three exhibits. The offer is Exhibit 52. 9 says Amended Testimony. I think there is a 9 MR. MEYER: Well, Your Honor, as I 10 separate exhibit sticker on it. 10 understand it -- and maybe I am 11 CHIEF JUDGE SLEDGE: Any objection misunderstanding -- is 52 just the testimony 11 12 to Exhibit 52? 12 without the attachments? 13 MR. MEYER: Yes, Your Honor. I 13 CHIEF JUDGE SLEDGE: No, it's with 14 mean, I think Mr. Handzo correctly summarized 14 the attachments. 15 which of the attachments are already in 15 MR. MEYER: It's with the evidence. And, of course, some of them are 16 16 attachments. restricted, some of them are not. So, let me 17 17 CHIEF JUDGE SLEDGE: Yes. 18 get to the objection first. 18 MR. MEYER: Okay. I have no 19 Three of the exhibits that I 19 objection to the testimony, and I certainly 20 understand Mr. Handzo is submitting as have no objection -- and can't object -- to 20 21 the attachments that are already in evidence attachments to the amended Wind report have 21 not previously been tendered. That's 113, 22 as correctly pointed out by Mr. Handzo. As to Page 159 Page 160 1 those attachments that are not already in 1 study that we've looked at before. 2 2 evidence, I have no objection, subject to a I have no objection to Exhibit concern about confidentiality, which I'll 3 115. I do have an objection to Exhibit 116, 4 address when Your Honor is ready for that. which is a study -- which purports to be 5 Excuse me. And for clarification another study that I do not believe has had --6 again, my understanding of the three XM there has been any knowledge -- excuse me, any 7 7 exhibits that are attachments that have not testimony concerning it up to this point. I yet made their way into evidence are attached don't believe Dr. Wind is a proper sponsor for 9 to Dr. Wind's amended report as SoundExchange 9 this exhibit, so I would object to 117. And 10 Exhibits 113 and 114 and 125. 10 that's the only one, Your Honor. 11 CHIEF JUDGE SLEDGE: So you have 11 CHIEF JUDGE SLEDGE: I am not sure 12 no objection to the exhibit? 12 I understand your objection. The expert is --13 I started to say "is required," but maybe I MR. MEYER: I have no objection. CHIEF JUDGE SLEDGE: Okay. Mr. should change that to say "should" produce the 14 14 15 Sturm? 15 material considered in reaching the decisions 16 MR. STURM: Your Honor, I have no 16 or conclusions. 17 objection to the amended testimony itself, and 17 And your objection is that the 18 obviously no objection to the documents that 18 materials considered don't have a sponsoring 19 are already in evidence. I also have no 19 witness? objection -- I'm going to focus on the Sirius 20 MR. STURM: All he is doing on documents. I have no objection to Exhibit this, Your Honor, is he is taking what appears 112, which is another version of the listener on the face of the document and talking about

Page 161 Page 162 it. But there has been no testimony 1 CHIEF JUDGE SLEDGE: So the answer 1 2 2 to my question is yes? whatsoever concerning what went into this 3 MR. STURM: Yes. 3 document, what the situation was at the time CHIEF JUDGE SLEDGE: You do think 4 of the document. 4 5 So essentially he is just reading it has to be authenticated before the material 6 what is in the document. 6 considered by an expert can be admitted? 7 7 CHIEF JUDGE SLEDGE: Right. MR. STURM: For him to -- for him 8 MR. STURM: And I don't believe to testify concerning this document, yes, Your 9 it's proper for him to --9 Honor. 10 CHIEF JUDGE SLEDGE: I don't think 10 CHIEF JUDGE SLEDGE: Okay. 11 Anything else? I understand your -- does that respond to my 11 12 12 MR. STURM: Well, Your Honor, he question? 13 MR. STURM: It's attempting to, 13 is -- I understand that he can -- he can 14 consider things, but here, as I understand it, Your Honor. 15 15 he is sponsoring it independently into CHIEF JUDGE SLEDGE: So you think 16 that the material considered by an expert has 16 evidence as a stand-alone exhibit. And he doesn't have any basis for doing that. 17 to be authenticated before it can be admitted? 17 18 MR. STURM: Well, it's not 18 CHIEF JUDGE SLEDGE: Anything 19 19 anything that he has created himself. It's else? 20 not anything that he knows about. It's not 20 MR. STURM: No, Your Honor. 21 21 CHIEF JUDGE SLEDGE: all right. anything that he has any basis for opining 22 about. The objection is overruled. The matters Page 163 Page 164 1 considered by an expert do not require demographic profile of XM users and their 2 authentication. And without further likes and dislikes, including most popular 3 objection, Exhibit 52 is admitted. channels. 114 is an Arbitron study done for 4 4 XM, which contains similar information, (Whereupon, the above-5 referred to document, breakdown of demographics, channel, ratings, 6 previously marked as 6 that sort of thing. 7 7 SX Exhibit No. 52 for And then, 125 is a presentation 8 given to the programming staff at XM, which identification, was 9 admitted into evidence.) contains, again, demographic data, data about 10 which stations are being listened to. This is MR. HANDZO: Thank you, Your 10 11 Honor. 11 certainly data that XM would not want its 12 12 competitor Sirius to be aware of. MR. MEYER: Your Honor, yes, I'd 13 like to move for the three XM exhibits that To give an example, if Sirius saw 14 are now being admitted for the first time --14 information that said that XM had put on a 15 and in this binder they are SoundExchange 113, 15 program that a lot of people listened to, the 16 114, and 125 -- to be given restricted status. 16 Sirius executives may say, "Hey, that's a 17 And I think these documents are 17 great idea. We should have our own channel 18 actually similar to other documents that the 18 like that." It's competitively sensitive in 19 Court has already determined to give such 19 that way, much as I earlier -- in making a 20 20 status to -- 113 -- I mean, generally, they similar motion I gave an example of Coke and 21 Pepsi. That was the reason why I showed it -fall into the category of market research. 22 113 is a study showing a 22 to see their marketing demographic studies.

Page 165 Page 166 And so, again, I think these fall into the 1 to the motion on Exhibit 52? 1 2 2 MR. HANDZO: No. Your Honor. same category. 3 3 CHIEF JUDGE SLEDGE: Motion is (Pause.) 4 CHIEF JUDGE SLEDGE: Any objection 4 granted. Mr. Sturm? 5 5 to the motion for Exhibits 113, 114, and 125? MR. STURM: Your Honor, I would 6 MR. HANDZO: No, Your Honor. 6 similarly move to protect Exhibit 112, which 7 7 CHIEF JUDGE SLEDGE: Without has been previously protected, the customer 8 objection, the motion is granted satisfaction monitor. Excuse me, it's another 9 MR. MEYER: Your Honor, version of the listener study, which has been previously marked. It has the same data that 10 additionally, the amended testimony of Mr. 10 11 Wind, which quotes extensively from all of were previously protected in Exhibit 11 12 these documents -- and, of course, Mr. Sturm 12 SoundExchange 34. can speak for himself with respect to the 13 13 And also, Exhibit 115, which is a 14 Sirius ones, but I believe the copy that has 14 customer satisfaction monitor. Similar 15 been given to the Court is the same copy I version -- excuse me, a similar document has have and it grays out portions of the written 16 been previously protected as SoundExchange 17 testimony that cites directly to the attached 17 Exhibit 35. 18 exhibits. And so I would move the Court to, 18 CHIEF JUDGE SLEDGE: Any objection 19 again, designate this restricted version of 19 to the motion for Exhibits 112 and 115? 20 Dr. Wind's amended written testimony to be 20 MR. HANDZO: No, Your Honor. 21 21 CHIEF JUDGE SLEDGE: The motion is restricted. 22 22 granted. CHIEF JUDGE SLEDGE: Any objection Page 167 Page 168 1 MR. STURM: Your Honor, we don't 1 Q Okay. Let's take a look at an 2 need to have me move for protection with example of that. If you could turn to page 2 3 respect to the ones that were previously in, of your amended testimony, Exhibit 52, and 4 correct? Those will maintain their prior 4 take a look if you would at Figure 2. 5 5 status? Yes. Basically, in one of the 6 CHIEF JUDGE SLEDGE: Yes, sir. Sirius reports -- am I supposed to read it, 7 7 MR. STURM: Thank you. since this is --8 BY MR. HANDZO: 8 Q Let me just ask you, don't use the 9 O Dr. Wind, what conclusions did you 9 actual number in your testimony. But sort of 10 draw in this amended testimony from the survey 10 generally, what does it indicate? 11 evidence that you received and that is 11 A Generally, it indicates the level 12 attached to Exhibit 52? 12 of cancellation that Sirius found in their 13 With respect to variables such as 13 study, which is higher -- somewhat higher than 14 14 usage and willingness to cancel that are the one that I found in my study. 15 included both in my study and in the set of 15 Okay. So this is the percentage 16 studies by XM and Sirius, they seem to 16 of people who would cancel if there was no 17 collaborate and confirm the findings that I 17 music? 18 had in my study. 18 Α Correct. 19 19 Okay. And it winds up being Q Okay. 20 20 So I looked at them basically as higher in their survey than yours? an external validation to the results that I 21 Correct. A got in my study. 22 Turn, if you would, to Figure 12,

Page 170 Page 169 which is on page 17. understand, in January of '06, it increased to 1 1 2 2 Α 17. 31, and reached a peak of 52 percent in the 3 Q And can you tell us what this 3 January-April 2006. This is at the height of 4 represents? 4 the move to Sirius. 5 5 One of the questions is the effect But in the April-May period, we 6 of Howard Stern and his impact. And given the see already a decline in the number of 6 7 fact that talk and entertainment received subscribers who said they were interested in actually significantly less responses on all talk programming to 34, and the last data that 9 the measures that I did in my study compared we had in this study for June 2006 suggested 10 to music, the question was: how can we 10 17 percent. 11 11 explain it, given the popularity of Howard MR. STURM: Your Honor, the 12 Stern and all of the publicity around it? 12 questions originally were to not -- as I 13 understood them, were not to elicit specific And the studies that were provided 13 14 14 here gave an explanation for the phenomena. numbers, and he has gone into it. If we are 15 And what you see here is the result of the 15 going to talk about the specific numbers, 16 percentage of new Sirius subscribers who said 16 request to go into closed session. MR. HANDZO: Your Honor, let me --17 they were interested in talk programming. And 17 18 18 it's a timeline, so the first study is from BY MR. HANDZO: 19 May 2004, or before, which was 9 percent. 19 Q Dr. Wind, I will ask the questions 20 In 2004 to June 2005, it increased 20 in terms of just sort of a general 21 to 22 percent. In the July-December 2005, 21 description, and you don't need to give me before Howard Stern moved, as far as I 22 specific numbers. Page 171 Page 172 page 20. And can you tell me, again not using 1 Okay. I'm sorry. 1 2 So in terms of the overall trend specific numbers, but generally, what this that you're seeing here, what are you seeing 3 3 represents? 4 from the Sirius data? 4 This is the direct comparison of 5 A Increase up to January-April, and the percent of the June 2006, the latest date 6 a decrease from that period down to the last we have from the Sirius studies, subscribers 7 7 data point we have, which is the June 2006. interested in music as compared to talk 8 Q Okay. And do you know when Howard programming, and compared their results to the 9 Stern's show actually began on Sirius? 9 results of my study. 10 My understanding is January '06. 10 And how do those match up? 11 11 Okay. And do you know whether If you can see the comparison of 12 that show was promoted or advertised prior to the two, the two reds are very similar, the 13 that? 13 two blues are very similar. The reds show --14 14 Α Heavily. between the reds and the purples or the blues 15 Now, your own study was what date? 15 are very similar in those areas, confirming 16 Α October. 16 basically the validity of my study. 17 Q Okay. So that would be a more 17 MR. HANDZO: Thank you, Dr. Wind. 18 recent time than the data you have here from 18 That's all I have, Your Honor. Sirius? 19 19 CHIEF JUDGE SLEDGE: All right. 20 20 Α Correct. Who will cross examine for the services? 21 Let me ask you to take a look, 21 MR. MEYER: I'm going to go first,

Your Honor, for XM. If I can just have a

22

22 lastly, at Figure 14 of this testimony on

Page 174 Page 173 1 1 moment to get set up, Your Honor. I'm not sure. I think that I was 2 MR. STURM: Your Honor, Sirius 2 involved in legal cases probably over a 3 will cross after Mr. Meyer has completed. 3 hundred times. 4 MR. MEYER: I take offense to 4 0 Okay. 5 that, Your Honor, that there would be anything 5 But in terms of testifying, to the 6 left to -best of my recollection it would be somewhere 7 MR. STURM: Or perhaps not. around 30 to 40 cases over a 30-year period 8 MR. MEYER: Notwithstanding that. probably. 8 **CROSS EXAMINATION** 9 9 Okay. And you are very much in 10 demand as a survey expert, is that right? BY MR. MEYER: 10 11 O Good afternoon, Dr. Wind. 11 Yes. 12 A Good afternoon. 12 O And your charge for your services 13 Q You and I met at your deposition 13 -- you charge to SoundExchange how much? 14 in this case, correct? 14 The same as in all my consulting, 15 Α 15 which is \$1,000 an hour. Correct. 16 Q And you're an extremely 16 O \$1,000 an hour. And 17 experienced expert, isn't that right? 17 notwithstanding all of the surveys that you've 18 I'm experienced. I'm not sure done in all different contexts, it's correct, 19 what "extremely experienced" is. isn't it, that you have never done a survey on 19 20 Don't be modest. I looked at your 20 music, isn't that right? 21 CV. You've testified, it looks like, a 21 Α Correct. 22 hundred times, maybe more, is that right? Q And you have never done any Page 175 Page 176 1 research even into the satellite radio 1 Α Yes. 2 2 industry, isn't that right? 0 And you didn't consult with 3 Α Correct. anybody in the radio business, right? Well, they -- no, they basically 4 And you don't even have any 4 5 knowledge of what's on satellite radio, right? 5 consulted with others. And when I asked them 6 I have limited knowledge. specific questions, they came back later on 7 7 Which is what, that they play -with specific answers. 8 tell us the extent of your limited knowledge, 8 Q Okay. My question was: you 9 please. 9 didn't have any direct contact with anyone from the radio business, right? 10 The few times that I rented a car 10 11 that had satellite radio in it, and the 11 Α Correct. studies I have read in this case, and looking 12 12 Q You didn't speak to anyone in the 13 at the websites of the two companies. 13 record business, correct? 14 And that's the full extent of your 14 Correct. 15 knowledge about satellite radio? 15 And, in fact, you have never Q 16 Yes. before done any surveys for the purpose of Α 16 17 trying to determine a price that a consumer Q And you would characterize that as 17 superficial knowledge, right? would pay for any form of radio, TV, or music, 18 19 19 isn't that right? Α Correct. 20 20 And, in fact, in this case you A I think that one of the studies that I did for -- in Japan on TV did include 21 relied on SoundExchange's lawyers as your 21 22 substantive experts, isn't that right? 22 price. And in most of the studies that I have

Page 177 Page 178 done using conjoint analysis price is one of 1 And you look at line 6, do you see 1 Q 2 the factors. 2 that, sir? 3 3 Q The question was whether you've A Yes. Okay. And the question I asked at 4 done any surveys trying to determine the price 4 O 5 of radio TV or music content. the deposition was, "And have you ever done 6 6 any studies for the purpose of determining the Well, as I mentioned, the study in 7 Japan for TV as far as I recall had a price 7 price that a consumer would be willing to pay 8 component to it. for radio or television or music content?" 9 9 Okay. This will be the first And the answer you gave was? Can you read it 10 possibly of many times we are going to make for the record? 10 11 reference to your deposition. "No, not that I recall." And now 11 12 12 Can we hand out copies of the that you ask me the questions, I recall that I did do a study on TV in Japan, which I think 13 transcript? 14 Dr. Wind, we've already 14 I may have mentioned in the deposition. 15 15 established I think that you were deposed in Okay. You gave the testimony that this case, and I was present, correct? 16 I just read, and your recollection has now 16 17 Α Correct. 17 been improved, correct? 18 18 Well, I recall that I did a study Q Okay. And take a look at page 17, 19 please, of the deposition. 19 on Japan. I'm trying to see --20 JUDGE ROBERTS: 17 in the box? 20 Q Okay. MR. MEYER: Yes, Your Honor. 21 21 Α -- if I have it in my resume. 2.2 BY MR. MEYER: 22 What did you study in Japan? Page 179 Page 180 1 A It was a TV study conducted in 1 to them. 2 2 Japan. Well, you submitted to them a 3 Since you had forgotten about that 3 Powerpoint outline, correct? Q 4 at the time I took your deposition, am I fair 4 It's not an outline. It was a 5 in concluding that you are not relying on that Powerpoint presentation that included all the 6 in any way in doing your work in this case? details which are in the report on the charts, 7 Correct. I don't think that I and they converted this into a written report have to rely on specific industry studies. I 8 to follow the format required in this court. am relying on my general expertise in consumer 9 9 Is it true or is it not that the 10 research. 10 lawyers prepared the first draft of the 11 O Sir, I'm just asking you -- most 11 report? 12 of my questions are going to be very simple 12 Α Yes, based on the Powerpoint I 13 yes or no questions. Now, you're not an 13 presented -- I gave them. So, yes, it is true that they 14 economist, right? 14 15 Α Correct. 15 prepared the first draft based on the 16 And in response to a question from 16 Powerpoint. 17 the Court, I think you testified that you 17 CHIEF JUDGE SLEDGE: He has 18 prepared the report, is that your testimony? answered that question twice. 18 19 A 19 BY MR. MEYER: Correct. 20 Okay. In fact, the lawyers did 20 Q So the written text that the Court

has before it was originally drafted by the

lawyers, and then you reviewed it, right?

21

22

21

22

the first draft of the written report, right?

Based on a report that I submitted

Page 182 Page 181 1 A No. The original report -- the point. For the record, you have not 2 identified what you are asking the witness to Powerpoint presentation that included a lot of 3 3 the verbiage explaining what's there, and the look at. 4 procedure and other, was written by me, MR. MEYER: Okay. For the record, 5 submitted to them, and they formatted this I am directing the witness to portions of his 6 into the report. They prepared the first deposition transcript dated Friday, April 27, 7 7 reformatted report, which I then reviewed. 2007, in this matter. If Your Honor would 8 8 like --Okay. 9 CHIEF JUDGE SLEDGE: What exhibit 9 Α And exchanged with them a number 10 of times. 10 number are you asking him to look at? 11 All right. Well, maybe if we look 11 MR. MEYER: We haven't marked it 12 as an exhibit, since frankly, Your Honor, I at page 19 of your deposition we can see the 12 13 source of my confusion. 13 have never done that in any court. But if you 14 CHIEF JUDGE SLEDGE: You are would like to do that, we can. 14 15 referring to a deposition. We have not 15 CHIEF JUDGE SLEDGE: Mine is 16 identified an exhibit number. 16 marked as an exhibit. 17 MR. MEYER: Your Honor, right now, 17 MR. MEYER: We can do that. 18 JUDGE ROBERTS: Mine is marked, I wouldn't introduce -- I'm using portions of 18 the deposition for impeachment. Ordinarily, 19 too. 20 I wouldn't introduce the entire deposition as 20 CHIEF JUDGE SLEDGE: Why is yours 21 21 an exhibit. not marked the same as mine? 22 CHIEF JUDGE SLEDGE: That's not my 22 MR. MEYER: It has an exhibit Page 183 Page 184 1 number? 1 going to spend much time on this. 2 2 CHIEF JUDGE SLEDGE: Yes, sir. BY MR. MEYER: 3 3 JUDGE ROBERTS: Yes. Let's talk about our favorite 4 MR. MEYER: Okay. So we'll mark 4 subject, which is validation. Okay? Now, 5 these with an exhibit number. It's exhibit -sometimes we see terms "validation" and 6 then, I apologize, Your Honor. I was "verification," are they the same thing? Or 7 7 confused. SDARS Exhibit 1. We have decided are they different? that we are now going to begin marking our A In the context of marketing 9 exhibits SDARS 1, 2, etcetera, as opposed to 9 research firms in general, yes. The typical 10 having separate Sirius and XM exhibits. 10 term used by marketing research firms for the 11 (Whereupon, the above-11 process where an independent research house is 12 referred to document was 12 calling back the respondent is often called 13 marked as SDARS Exhibit 13 validation. I prefer to call it verification, 14 No. 1 for 14 because all that it does is verifies that the 15 identification.) 15 consumers were interviewed. And it's not, in 16 I apologize, Your Honor. The a sense, validation. So I have been using in 17 confusion was all mine. Are you ready, Your 17 my reports, both in litigation as well as in 18 Honor? 18 research, the term "verification." 19 CHIEF JUDGE SLEDGE: You've 19 Okay. Now, the reason we do 20 identified the exhibit. That's what I asked 20 verification is because there are occasions 21 you to do. 21 when the people who actually do the interviews 22 MR. MEYER: Okay. Okay. I'm not 22 and fill out the verbatims don't do it

Page 186 Page 185 accurately, correct? 1 1 A It's important, but you have to 2 2 Α Correct. put it in the broader context of all the 3 O In fact, there are even occasions safeguards that a study has. And when you 4 in surveys where people don't really do them have a study where you have basically very 5 at all, isn't that right? close supervisor monitoring of the 6 6 A yes. questionnaire, of the interviewing process, 7 Okay. So sometimes -- and this when you have basically computer-assisted has happened in your experience, right -- you programming involved here, you have enough actually have people who are paid to go out initial safeguards that the verification is and conduct the interview and record 10 10 done but is much less important and critical, 11 verbatims. But rather than actually do that, 11 because it is only one of a number of 12 they pocket the money and they fill out the 12 safeguards done in the study. verbatims themselves. You've seen that MR. MEYER: Your Honor, I would 13 ask -- the only question I asked was, "Is 14 happen, right? 14 15 A I've seen it happen, but it cannot 15 verification important?" which is a yes or no 16 happen when you have supervisors involved. question. He began by saying "yes," and then 16 17 17 gave a lengthy speech. And given the fact, in Okay. The purpose of the 18 verification or validation is to make sure 18 particular, that in this case we're under time 19 that doesn't happen, right? 19 constraints, I would ask that the witness be 20 20 Α Correct. directed to answer the questions, and 21 Q And that's why it's important, additional information could be elicited on 22 redirect. 22 correct? Page 187 Page 188 1 MR. MEYER: Absolutely, but not CHIEF JUDGE SLEDGE: Dr. Wind, you 1 2 are directed to answer the questions, which with the understanding that the normal rules 3 you just did. And I wonder why you mentioned 3 of cross examination wouldn't apply. But all 4 time constraints. What time constraints are 4 I can do is ask. Your Honor. 5 5 you under? CHIEF JUDGE SLEDGE: And neither 6 MR. MEYER: The fact that we have can you require a witness to answer yes and no 7 7 if that's not their answer. limited hours. 8 CHIEF JUDGE SLEDGE: Which are the 8 MR. MEYER: Okay. Well --9 9 hours that the parties asked for. CHIEF JUDGE SLEDGE: They give you 10 MR. MEYER: Yes, Your Honor. But the answer that they think is appropriate to 10 11 Ĭ --11 your question. 12 CHIEF JUDGE SLEDGE: So what time 12 BY MR. MEYER: 13 13 constraints are you under? In response to the question about MR. MEYER: Your Honor, 14 14 the validation forms, right, and you attached 15 ordinarily, on cross examination, if the 15 a copy to your report, correct? 16 16 witness wants to give a lengthy speech in Α Correct. 17 response to question which calls for a yes or 17 Okay. You thought it was important enough to attach to your report, am 18 no, ordinarily, I don't like that, but I can 18 live with it. In a case where I have a finite 19 19 I right? 20 amount of time to present my case --20 Α It's part of the report, yes.

Okay. And you made an affirmative

representation in your report that I think it

21

CHIEF JUDGE SLEDGE: Which you

21

imposed on yourself.

Page 189 Page 190 was 54 percent of the people had been 1 and ask that you, the interviewer, fill out 2 validated, is that right? your own validation forms." Do you see that? A Correct. And I still make it. 3 3 Α Yes. 4 That's a correct number. 4 So the people who are doing the 5 Q Okay. And you also attached to survey were told that there would be 100 6 your report a copy of the instructions that percent telephone validation, correct? Is 6 7 were given to the people in the field, 7 that right? 8 correct? 8 Which is -- no, they were told 9 A Correct. 9 exactly what is being done, and that's 100 10 All right. And in those percent telephone validation of all completed 10 instructions, if you take a look at your 11 11 interviews. It's 100 percent effort --12 report, your initial report, at Exhibit E or 12 attempt to reach 100 percent of the Attachment E, the field instructions, do you respondents with two callbacks. We don't have 14 have that, sir? 14 to give this detail to the field. You want 15 Α 15 Yes, I do. them to know that there is a firm control, and 16 Q If you'll turn to page 3 of that 16 everything is going to be validated. 17 document. 17 Sir, is it correct -- yes or no --Yes. 18 Α 18 that they were told, "DDW conducts a 100 19 And under Validations, in the box 19 percent telephone validation on all completed it says, "DDW conducts a 100 percent telephone interviews"? Isn't that what they were told? 20 20 21 validation on all completed interviews. Right. And that's correct. Therefore, we are enclosing validation forms 22 Q Thank you. And if you'll look at Page 191 Page 192 1 page 4 of this document, in the middle of the Tab E are two other documents, the third of 2 page, again, in a box in bold letter next to which is a memo from Kathy Romano to 3 the word "validation," do you see that, sir? 3 supervisors. Do you see that? 4 On page 4, I don't. 4 Yes, this is -- these are the 5 Q Page 4 of the same -- actually, I 5 instructions to the supervisors. see it's the second --6 6 0 Supervisors --7 7 That's a different -- that's a Α I don't see it on page 4. 8 It's a separate document, which is different group. The first question there you still part of Appendix A. So it's now the ---- the first document you relate to was the interview instructions. The second one is the 10 well, there are actually three documents here. 10 11 It's the third document, the first page of 11 supervisors. 12 12 which is a memo from Kathy Romano to I'm sorry. Supervisors of --13 supervisors. Do you have that document? 13 Field supervisor. In each 14 A I don't know what you're talking 14 location there is a supervisor. In this 15 about. 15 specific study, there were a large number --16 JUDGE ROBERTS: Are we in Tab A 16 very large number of interviewers, a very 17 17 now? large number of supervisors. 18 18 MR. MEYER: No, we're still in Tab And did they work for DDW? 19 19 E. Α Yes. 20 20 BY MR. MEYER: Q Okay. My first question was Tab E, page 21 21 DDW basically contact the local 3, of the first document. And combined under 22 field house in each area. Each one has a

Page 194 Page 193 an effort to reach 100 percent of the 1 supervisor. 2 O Okay. And if you go now to page 4 respondents with two callbacks. That's the 3 of that document, please, in the middle of the 3 common procedure that I've been using in all page it says "Validation," do you see that? my studies, and this was done. 4 4 5 5 Α How do you know? Yes. 6 Q 6 Because I trust the people I work And, again, in a box in bold 7 letters it says, "Please Note: This research with. I work with them for years. I have no is being conducted for a client who does 100 reason under the sun to doubt the fact that 9 the 54 percent is accurate, and I don't know percent telephone validations." Do you see 9

10

11

12

11 Α Yes.

that?

10

12 0 Okay. And so that's what the 13 supervisors were instructed as well, correct? 14 Correct. Α

15 Q And the client that is being 16 referred to there who does 100 percent

17 telephone validations, who is that? 18

Me. And I actually insisted on 19 the specific wording for these specific items.

20 Okay. And do you know whether 100 21 percent validations were done?

22 Correctly, as designed, there was why even raise this question.

So you know because somebody tells you, that's the answer, right?

13 These are professional people I 14 have been working with for years. What do you 15 mean "because they told me"? You have to rely 16 on the team. They are part of the team.

17 Is my question not correct? You 18 know because somebody told you, right?

19 As opposed to what? I'm not sure 20 as opposed to what.

21 Is the answer to my question yes 22 or no? The reason you know -- is it based on

Page 195

Page 196

1 personal, firsthand knowledge, or is it

2 because somebody told you? Sir, it's not a

3 trick question.

4 It's based on a regular, standard 5 operating procedure that I have with Data

Development. And, yes, I rely in most of my

7 communications with them on people telling me.

I've got a project director communicating with 8

9 me directly.

10 Okay. And you also rely on them to keep copies of the validation forms, don't 11 you? 12

13

Yes. But things happen. And when 14 they were basically painting the offices, and

15 people moved stuff, it's possible that they

16 lost one box of material.

17 Q Okay. So notwithstanding the fact 18 that you rely on them, and you place so much

19 trust in them, based on your years of

experience, in this case that trust was

21 misplaced with respect to the forms, right?

22 I don't think that the trust was misplaced. I think that I can understand the

fact that it was a human error. There was a

3 change in the office. They moved things, and

4 they could not find one -- one item, which is

not that critical, because you have the actual worksheet that tells you exactly what were the

7 results of the validation.

Q Who did the worksheet?

9 A The computer-printed validation 10 was done by ABC.

11 Q Okay. ADC, is that it?

12 A ABC.

8

13 O ABC.

14 A I think it's ABC.

15 ABC gave the summary to Data

Development, is that your understanding? 16

17 Correct.

18 Okay. But I thought you testified

19 that Data Development, or maybe it was

20 something Mr. Handzo said -- does Data

Development also get the forms, so that they

22 can check the work of ABW -- ABC?

Page 198 Page 197 1 Let me clarify the process, so came back after validation completed by ABC to 2 there won't be any kind of understanding. The 2 DDW. 3 3 forms are -- the forms that I related to Q Okay. So to be clear, ABC was 4 4 supposed to give the forms to DDW, right? before in the verification, page 3, is 5 completed by each interviewer, checked by the 5 They did. 6 supervisor, sent to DDW. DDW, the field 6 Q Excuse me? 7 7 person, checks it against the questionnaires A My understanding is they did, to make sure that the name and everything is because they --9 9 It seems they did. correct, and adds the quota, makes sure that Q 10 the quota is correctly specified. 10 They did, because the field 11 supervisor at DDW indicated they received the This is being sent to the 11 validation house, the ABC, they complete the forms. She checked them, they are fine, they 12 interview. They record here the correct just cannot find them. But they also had 13 received from ABC at the same time the 14 answer, whether it's a yes, yes, yes, or a 15 yes, no, yes, and send it back to DDW together computer printout which was the one that was 15 16 with a computer printout of the results of the referred to earlier today, for each 17 validation, plus typically a letter or 17 interviewer the number of completed interviews 18 18 and how many of them were validated. something indicating that there are no 19 problems. 19 Okay. And so then it was DDW that 20 didn't retain the forms, correct? This was done. The only thing 20 21 21 that is missing, because of the painting, are A Correct. Basically, because of the actual forms, the completed forms that the painting, they misplaced them. They Page 199 Page 200 1 cannot find them. 1 A Probably they were never 2 2 That's what they told you. destroyed. Right. I have no doubt -- no 3 3 Oh? Do you know where they are? 4 reason to doubt what they told me. No, they disappeared during the 4 5 Now, you were deposed on April 27, time of -- the time of the painting, and I 6 2007. Do you recall testifying that there don't think this -- the word "destroy" is an 7 7 should be a filled out form for each accurate description of the situation. verification, and that Data Development has Q Did you read the declaration of 9 them? Do you recall giving that testimony? 9 Kathy Romano that Mr. Handzo submitted to the 10 Yes. This was the best of my Court earlier today? 10 understanding concerning these forms on page A I think so. I'm not sure. Yes, I 11 11 3 of Tab F. 12 12 did it yesterday. 13 Okay. Do you recall Ms. Romano So when you testified in your 13 saying that the validation forms had not been 14 deposition and you said Data Development has 14 retained? 15 them, you were wrong, right? 15 16 16 I assumed they had them, because I don't recall exactly. But if 17 you did not have them, the lawyer did not have 17 you read it to me, I will accept your 18 them, so my only conclusion was Data 18 statement. 19 Development must have them. And I was wrong, 19 I'll represent to you that's what

she said. But your understanding is they

weren't disposed of, they could be, as Mr.

Sturm said earlier, sitting in a closet

20

20

21

because apparently they could not find them.

that these documents were destroyed?

Okay. And when did you find out

	Page 201		Page 202
1	somewhere.	1	of learned treatises, isn't that right?
2	A To me, there is a big difference	2	A Yes.
3	between them not being retained or	3	Q And I assume the fact that you
4	disappearing as opposed to destroyed.	4	cited it means that you think that they are
5	Q Okay. Now, since at your	5	reputable, reliable, authoritative sources, is
6	deposition you told us that the forms existed	6	that correct?
7	and that Data Development had them, and that	7	A In general.
8	was April 27, 2007, when did you come to learn	8	Q And one of the ones that you cited
9	that the forms were in fact not obtainable?	9	in your report, I believe on page 7, was
10	A Sometime between then and today	10	Sherry Diamond's Reference Guide on Survey
11	when I think Matt Hellman told me that DDW	11	Research, do you recall that?
12	cannot find them.	12	A Yes.
13	Q And so did you then get on the	13	Q And do you know what that survey
14	phone with DDW?	14	says about the need for validation, do you
15	A Yes. And that's when they told me	15	recall?
16	about the painting.	16	A I don't recall. I go for the
17	Q Now, I think you testified on	17	verification. I typically relied on the
18	direct that verification the standard is 20	18	Advertising Research Foundation standards.
19	percent. Do I have that correct?	19	MR. MEYER: Okay. Let's take this
20	A Correct.	20	and admit this, or offer it for admission. Do
21	Q Okay. And you cite in your	21	you have an exhibit number, Jen? This will be
22	written direct testimony in this case a couple	22	SDARS 2.
	Page 203		Page 204
1	Page 203	1	
1 2	Page 203 (Whereupon, the above-	1 2	admitted into evidence.)
2	Page 203 (Whereupon, the above-referred to document was	2	admitted into evidence.) BY MR. MEYER:
	Page 203 (Whereupon, the above-referred to document was marked as SDARS Exhibit		admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page
2 3 4	Page 203 (Whereupon, the above-referred to document was marked as SDARS Exhibit No. 2 for	2 3 4	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the
2 3 4 5	Page 203 (Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.)	2 3 4 5	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It
2 3 4 5 6	Page 203 (Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER:	2 3 4 5 6	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the
2 3 4 5 6 7	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference	2 3 4 5 6	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than
2 3 4 5 6	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference guide that you refer to in your direct written	2 3 4 5 6 7 8	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened
2 3 4 5 6 7 8	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference	2 3 4 5 6 7 8	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened standard for validation checks may be
2 3 4 5 6 7 8 9	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference guide that you refer to in your direct written testimony? A Yes.	2 3 4 5 6 7 8 9	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened standard for validation checks may be appropriate. Thus, independent validation of
2 3 4 5 6 7 8 9 10	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference guide that you refer to in your direct written testimony? A Yes. MR. MEYER: I'd like to offer it	2 3 4 5 6 7 8 9 10	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened standard for validation checks may be appropriate. Thus, independent validation of at least 50 percent of interviews by a third
2 3 4 5 6 7 8 9 10 11	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference guide that you refer to in your direct written testimony? A Yes. MR. MEYER: I'd like to offer it in evidence, Your Honor, as SDARS Exhibit 2.	2 3 4 5 6 7 8 9 10 11	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened standard for validation checks may be appropriate. Thus, independent validation of at least 50 percent of interviews by a third party rather than by the field service that
2 3 4 5 6 7 8 9 10	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference guide that you refer to in your direct written testimony? A Yes. MR. MEYER: I'd like to offer it in evidence, Your Honor, as SDARS Exhibit 2. CHIEF JUDGE SLEDGE: Any objection	2 3 4 5 6 7 8 9 10 11 12 13	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened standard for validation checks may be appropriate. Thus, independent validation of at least 50 percent of interviews by a third party rather than by the field service that conducted the interviews increases the
2 3 4 5 6 7 8 9 10 11 12 13	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference guide that you refer to in your direct written testimony? A Yes. MR. MEYER: I'd like to offer it in evidence, Your Honor, as SDARS Exhibit 2. CHIEF JUDGE SLEDGE: Any objection to Exhibit 2?	2 3 4 5 6 7 8 9 10 11 12 13	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened standard for validation checks may be appropriate. Thus, independent validation of at least 50 percent of interviews by a third party rather than by the field service that conducted the interviews increases the trustworthiness of the survey results." Do
2 3 4 5 6 7 8 9 10 11 12 13	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference guide that you refer to in your direct written testimony? A Yes. MR. MEYER: I'd like to offer it in evidence, Your Honor, as SDARS Exhibit 2. CHIEF JUDGE SLEDGE: Any objection to Exhibit 2? MR. HANDZO: No, Your Honor.	2 3 4 5 6 7 8 9 10 11 12 13 14 15	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened standard for validation checks may be appropriate. Thus, independent validation of at least 50 percent of interviews by a third party rather than by the field service that conducted the interviews increases the trustworthiness of the survey results." Do you see that?
2 3 4 5 6 7 8 9 10 11 12 13 14 15	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference guide that you refer to in your direct written testimony? A Yes. MR. MEYER: I'd like to offer it in evidence, Your Honor, as SDARS Exhibit 2. CHIEF JUDGE SLEDGE: Any objection to Exhibit 2? MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without	2 3 4 5 6 7 8 9 10 11 12 13	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened standard for validation checks may be appropriate. Thus, independent validation of at least 50 percent of interviews by a third party rather than by the field service that conducted the interviews increases the trustworthiness of the survey results." Do you see that? A Yes, I do.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference guide that you refer to in your direct written testimony? A Yes. MR. MEYER: I'd like to offer it in evidence, Your Honor, as SDARS Exhibit 2. CHIEF JUDGE SLEDGE: Any objection to Exhibit 2? MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it is admitted.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened standard for validation checks may be appropriate. Thus, independent validation of at least 50 percent of interviews by a third party rather than by the field service that conducted the interviews increases the trustworthiness of the survey results." Do you see that? A Yes, I do. Q Okay. And that is what this
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference guide that you refer to in your direct written testimony? A Yes. MR. MEYER: I'd like to offer it in evidence, Your Honor, as SDARS Exhibit 2. CHIEF JUDGE SLEDGE: Any objection to Exhibit 2? MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it is admitted. (Whereupon, the above-	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened standard for validation checks may be appropriate. Thus, independent validation of at least 50 percent of interviews by a third party rather than by the field service that conducted the interviews increases the trustworthiness of the survey results." Do you see that? A Yes, I do. Q Okay. And that is what this article that you cite in your report
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference guide that you refer to in your direct written testimony? A Yes. MR. MEYER: I'd like to offer it in evidence, Your Honor, as SDARS Exhibit 2. CHIEF JUDGE SLEDGE: Any objection to Exhibit 2? MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it is admitted. (Whereupon, the above- referred to document,	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened standard for validation checks may be appropriate. Thus, independent validation of at least 50 percent of interviews by a third party rather than by the field service that conducted the interviews increases the trustworthiness of the survey results." Do you see that? A Yes, I do. Q Okay. And that is what this article that you cite in your report recommends, correct?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference guide that you refer to in your direct written testimony? A Yes. MR. MEYER: I'd like to offer it in evidence, Your Honor, as SDARS Exhibit 2. CHIEF JUDGE SLEDGE: Any objection to Exhibit 2? MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it is admitted. (Whereupon, the above- referred to document, previously marked as	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened standard for validation checks may be appropriate. Thus, independent validation of at least 50 percent of interviews by a third party rather than by the field service that conducted the interviews increases the trustworthiness of the survey results." Do you see that? A Yes, I do. Q Okay. And that is what this article that you cite in your report recommends, correct? A Yes. But I also indicated that I
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	(Whereupon, the above- referred to document was marked as SDARS Exhibit No. 2 for identification.) BY MR. MEYER: Q Now, sir, is this the reference guide that you refer to in your direct written testimony? A Yes. MR. MEYER: I'd like to offer it in evidence, Your Honor, as SDARS Exhibit 2. CHIEF JUDGE SLEDGE: Any objection to Exhibit 2? MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it is admitted. (Whereupon, the above- referred to document,	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	admitted into evidence.) BY MR. MEYER: Q And if you'll turn, sir, to page 267 of SDARS Exhibit 2, and we'll look on the bottom of the past, in the last paragraph. It says, "When a survey is conducted at the request of a party for litigation, rather than in the normal course of business, a heightened standard for validation checks may be appropriate. Thus, independent validation of at least 50 percent of interviews by a third party rather than by the field service that conducted the interviews increases the trustworthiness of the survey results." Do you see that? A Yes, I do. Q Okay. And that is what this article that you cite in your report recommends, correct?

Page 206 Page 205 about -- well, let me ask one more question on 1 case, we had 54 percent, which is more than 1 2 the validation. You said DDW checks the forms the standard required by Sherry Diamond. 3 3 Okay. And it's a lot more than 20 they get from ABC to see if they are correct, 4 right? 4 percent? We can agree on that, right? 5 5 Well, the fact is that in this A No. No. Let me repeat the case we had 54 percent verification, which is process. 6 6 7 7 higher than the standard. The higher No, I don't want to take the time standards that you suggest here -- if you talk to repeat the whole process. ABC's people go 9 out and do the validation. They fill out the with field houses, research houses such as 10 Data Development, you will find that my forms. They are supposed to give them to DDW, 10 11 correct? requirement typically is higher than they 11 12 12 usually had. And typically, a lot of the A Right. Okay. And DDW is supposed to look 13 13 studies submitted in courts that I have seen 14 and evaluated were around the 20 percent, not 14 at them to check them, right? 15 15 Yes, but not to check them the way the 50 plus. they check when they get it from the field. 16 Q Now, when you found out that your 16 17 17 This is basically reviewing the results. deposition testimony was incorrect, did the 18 attorneys give you any opportunity to correct 18 Q Okay. 19 19 it? They get two pieces of data -- of 20 20 documents from ABC. They gave the forms A No, I did not ask for this. We 21 just basically discussed the fact. 21 completed with the results of the actual 22 22 validation. Okay. Okay. Now, let's talk Page 207 Page 208 1 Q Right. out if they -- you know, where they are, I 2 And they can then check it 2 will be delighted to send them to you Federal 3 basically to see, depending on the quota, 3 Express. 4 whether it was subscriber or intended 4 We appreciate that. 5 subscriber, whether it was a, you know, yes, 5 All right, sir. Now, let's turn to the substance of your indirect testimony in 6 no, yes, or yes, yes, yes, as well as they are 7 this case. Now, is it true that the primary getting the computer printout. That's what objective of your initial direct written they do. They check this. They do the real check at the beginning when they get it from 9 testimony was to determine the value of music? 10 the field. 10 A Yes. 11 11 Q In any event, that's the kind of 0 And the secondary objective was to 12 check that we can't do, because we don't have determine the value of music programming 13 the forms, right? 13 relative to talk and entertainment 14 Right. But I -- we do have one of 14 programming? 15 the forms. We have the form -- the computer 15 A Yes. 16 form, and I have no -- no reason to doubt the 16 Now, you don't contend, do you, 17 17 integrity of DDW and ABC. sir, that your survey gives you a precise

52 (Pages 205 to 208)

value of music in dollars and cents to a

reasonable degree of certainty, do you?

measures and dimensions of value.

No. I basically measured multiple

Okay. And in doing that, you used

18

19 20

21

22

Okay. If you find out, sir, where

They are done with the painting.

They couldn't find it. The minute I will find

the forms are after they're done with the

painting, will you let us know?

18

19

20

21

Page 209 Page 210 how many different questions in your survey? 1 1 THE WITNESS: I'm sorry. 2 I think if you look at the 2 BY MR. MEYER: 3 questionnaire there are 11 questions. 3 Do you think they were all equally And in asking the question in all reliable? 4 4 5 of those different ways, you believe that each A Unless shown otherwise, I would 6 of them measures a different dimension of say that, yes, I think that they are equally 6 7 value, right? reliable. 8 Yes. Some of them may be related, 8 Q Okay. And do you agree that value but -- or multiple measures of the same item. is a multi-dimensional construct? 9 10 So, for example, importance would be measured 10 Yes. both by the direct constant sum allocation in 11 11 0 Is that right? 12 question 4 as well as through the conjoint 12 That's the way I defined it here. analysis that combined multiple tasks given 13 13 Well, not coincidental, but that's 14 the respondent. 14 why I asked about that. There are many ways 15 And you think all of your 15 of looking at it, right? 16 questions are equally reliable, isn't that 16 Α Correct. 17 right? 17 Q And by assessing the value of 18 Α I have no reason to doubt the music in multiple ways, we can obtain a more 19 reliability or validity of my questions. robust measure of its value than any one 19 20 I think I'm asking --20 method could provide alone, isn't that right? 21 CHIEF JUDGE SLEDGE: That didn't 21 That's the principle of answer the question. 22 convergence validity. Page 211 Page 212 1 Now, are you aware that Dr. 1 is not appropriate, right? 2 2 Pelcovits and Dr. Ordover relied in a Correct. 3 significant way on your work in this case? 3 Now, have you since learned that 0 4 I know it in general. I don't the question that Dr. Pelcovits and Dr. 5 know specifically what they have done. Ordover are using from your survey is question 6 Are you aware of the fact that Dr. 9? Have you heard that? 7 7 Pelcovits and Dr. Ordover looked and used data Α No. That's the first I hear of from only one of your 11 questions? it. 9 I have no idea. The first time I 9 O Okay. Let me -- we're going to 10 hear it. get to question 9, but let me ask you about 11 11 0 And that the one they used was one some of the other questions that are in your 12 that yielded a higher value of music, do you 12 survey. And I want to focus your attention on 13 know that? 13 question 1. And this is Appendix C to your No, I don't. 14 14 Α initial direct written testimony. I'm looking 15 And so notwithstanding the fact 15 at the main questionnaire. that Dr. Pelcovits and Dr. Ordover used the 16 Α Yes, sir. 17 data from your survey as a key input, neither 17 Q Do you have that, sir? 18 one of them ever spoke to you, did they? 18 Yes, I do. 19 19 A I have never spoken to them, All right. And there are two 20 right. 20 surveys, right? One for subscribers and one 21 And so you have no idea whether 21 for considering subscribers? 0 the use they are making of your survey is or 22 Correct. And they are one behind

Page 213 Page 214 objective of the study and the universe, then 1 the other. 1 2 2 0 Okay. And you referred to this I could go into designing a study. 3 earlier as the universe that you used, is that 3 Q So is the answer to my question 4 right? yes, in this case, the lawyers gave you the 5 universe to use? A I'm sorry. 6 6 Q I recall Mr. Handzo asking you, Yes. But I want to put it in the 7 "What did you conclude was the correct right context, that this is typically done in 8 universe?" and you said, "Considerers and all studies, whether it's for litigation or subscribers." Is that not accurate? 9 9 not. It's the client who gives those 10 Well, the universe was defined a 10 information. 11 little more than this, defined also as the 11 All right. Now, so coming back to 12 decisionmakers, those involved in the 12 the questionnaires, and let's look at the 13 decision, relating satellite radio among those 13 first one, which is subscribers. Now, the 14 subscribers and those who intend to subscribe. 14 first question you asked is, "Thinking back to 15 Okay. And the lawyers were the 15 the time you first subscribed to satellite 16 ones who gave you the definition of the 16 radio, why did you decide to subscribe?" And 17 universe to use, isn't that right? 17 then, similarly, for considerers, when you get to that survey it's, "Why are you considering 18 This is typically the case. 18 19 Q So is the -subscribing to satellite radio," correct? 19 20 In most studies, the client is the 20 A Correct. 21 one who specifies the objective of the study 21 0 And I think you yourself described 22 and the universe. And given these two, the these in your direct oral testimony as very Page 215 Page 216 1 open-ended, right? 1 Yes, the question is just at the 2 2 Correct. bottom of the page. 3 Okay. And they're the most open-3 Okay. And the first column you 4 ended questions in your survey, right? have you have top mention, and then you have 4 5 Correct. 5 top three mention, and any mention, right? 6 And so they contain no clues of 6 Α O Correct. 7 7 any kind to the respondent as to how to answer And the reason you have that is 8 the question, correct? because people could have, and in fact often 9 Α Correct. 9 did, give more than one answer, right? 10 Okay. Now, if we take a look in 10 A Correct. your report at page 29, Figure 11 -- this is Q So somebody could say music, 11 11 12 in your original report -- and I can't recall sports, and news, right? 12 13 whether Mr. Handzo showed you this page or not 13 Α Correct. -- do you have that, sir? 14 14 And you said in response to Mr. 15 A Yes, I do. 15 Handzo it's basically the job of people to 16 Okay. Now, this reflects the then take those answers and match them up with 17 answers to that first very open-ended 17 codes. It's called coding, right? 18 question, right? 18 No. That's in the wrong time and 19 Correct. 19 place. At the interview, what's happening --Α 20 20 And the question was just, "Why No, I'm sorry. I didn't mean to did you decide to subscribe" or "why are you 21 suggest it was being done at the interview.

At some point, the answers are coded, correct?

22

considering to subscribe," right?

Page 218 Page 217 1 1 And that's even though question 1 Yes. Once the study is complete, 2 the data comes to Data Development. Then, an -- if we could go back -- if we go back to the 3 independent coder takes those open-ended questionnaire, we'll see this -- question 1 is actually asking them twice, right? Because 4 responses and creates codes and codes them. 5 Okay. We're going to talk about you ask them the question, and then you ask 6 what's called a probe. Basically, you ask the coding. But assuming that the coding is 7 all accurate, isn't it true, sir, that in 7 them, "Is there anything else?" response to your most open-ended question, 8 Correct. 9 9 O simply asking people their reasons for So given two opportunities to give 10 subscribing, that 82 percent of the people did music, over 60 percent made no mention of 10 11 music in response to that question, right? not mention music as their top mention? 11 12 12 It's not surprising at all. No. You are just reading from the 13 13 Sir, I didn't ask you whether it table. 14 was surprising. I simply asked you whether it 14 0 Okay. 15 was true. 15 A Is there a question? I thought Mr. Handzo did some 16 Yes. You are reading from the 16 17 table. The table speaks for itself. These reading from the tables as well, and I just 17 want to show different parts of some of the 18 are the correct numbers. 18 19 Okay. And in response to question 19 tables. 20 1, only 39 percent made any mention of music 20 CHIEF JUDGE SLEDGE: You said over 21 at all, correct? 21 60 percent? 22 22 MR. MEYER: Over 60 percent did Α Correct. Page 219 Page 220 1 not mention music at all. 1 And you said this reflects answers 2 2 CHIEF JUDGE SLEDGE: I thought to open-ended questions, right? 3 your earlier question said 82 percent. 3 Α Correct. 4 MR. MEYER: Yes. The difference, 4 Now, here when we say "open-ended 5 Your Honor, is 82 percent did not mention 5 questions," you're not just looking at the 6 music as their top mention. answers to the one we just talked about, which 7 7 CHIEF JUDGE SLEDGE: Top mention. is question 1, the most open-ended question, 8 BY MR. MEYER: 8 right? 9 Q And over 60 percent didn't mention 9 Well, if you look at the second 10 music at any point in answering question 1 and line of the title, it says, "Net for Question 10 the probe, question 1B, right? 11 11 1, Question 2, Question 3, and Question 11." 12 12 A Correct. Q Right. 13 CHIEF JUDGE SLEDGE: Thank you. 13 So I'm looking at all four open-14 BY MR. MEYER: 14 ended questions. 15 Q And I think you looked at, with 15 Okay. So, then, I think the 16 Mr. Handzo, a figure -- Figure 10 on pages 26 16 answer to my question is yes. You're not just

55 (Pages 217 to 220)

looking at the most open-ended question, you

are also looking at question 2. Now, question

2 in your survey -- again, Appendix C -- says,

"What types of satellite radio programming

were most critical to your decision to

subscribe to satellite radio?" Do you see

17

18

19

20

22

17

18

19

20

21

22

O

and 27. Actually, there's Figure 9, which has

the data, and then Figure 10 which has a chart

based on the data. Is that a fair --

Pages 26 and 27?

Correct.

Correct.

Page 222 Page 221 1 that? 1 We can agree that, unlike question 2 Α Yes. 1, which is totally open-ended, question 2 3 Q Okay. So unlike question 1, which asks them specifically about programming, 4 simply says, "Why did you decide to 4 right? 5 5 subscribe?" question 2 actually is just asking Α It's open-ended with respect to them to focus on programming, correct? programming. 6 6 7 7 Correct. Right. But if somebody wanted to 8 say, "I like the sound quality" or "I like the So it's a little more leading than question 1 in that it's now suggesting your 9 fact that, you know, I get nationwide 10 answer should be something about programming, coverage," this question wouldn't be 10 11 correct? 11 soliciting or eliciting that type of 12 A I don't think I would use the term 12 information, right, because you're asking them 13 "leading." about types of program? 13 14 0 Okay. 14 A Correct. They would have 15 That's a common practice in terms 15 responded to this in question 1. 16 of the funneling approach when you start very 16 Okay. Right. And then, question 17 broad and then you narrow it to focus on the 3, which is also combined in your Figure 9 is 17 18 area of interest. There is nothing leading in now reflected on your experience what types of 19 this question. 19 satellite radio programming are most critical 20 Q 20 to your decision to continue to subscribe. Do Okay. 21 Music is never mentioned here, and 21 vou see that? 22 it asked about programming in general. 22 Α Correct. Page 223 Page 224 1 Again, focusing on types of them. Keep in mind that those considered were 2 programming, right? not asked question 3, nor question 11. 3 3 Α Correct. Okay. So for existing 4 Okay. And then, the fourth subscribers, though, they would have been question that you include in this Figure 9 and asked those four different questions. And Figure 10, which Mr. Handzo showed you, is after each question, they would have been 7 7 question 11, which asks people, "If satellite probed to say anything else, right? radio was not available, what, if anything, Α Correct. 9 would you miss most about it," correct? 9 0 Okay. And so this table, Figure 10 Correct. 10, the chart Figure 10, the table in Figure 11 All right. So to be clear, then, 11 9, reflects anyone who in response to any of 12 again, Figure 9, Figure 10, these results 12 those eight questions said anything about combine any mention of music from any of these 13 13 music, correct? Well, this table combines both 14 four questions, correct? 14 15 A Correct. 15 consider and subscribers. So let's now 16 Actually, it's not just four clarify this. But, yes, but you should look 17 questions, though, is it, Dr. Wind? It's at all of the comparison, not only at music, 18 really eight questions, right? 18 look what was the level of response to all the 19 If you want to add the probe to A 19 other programming types, which are 20 this, yes. 20 significantly below the level of music. 21 21 Q Okay. So --Do you know whether music was more

or less than all of the other things? Well,

22

But not everyone was asked all of

22

Page 226 Page 225 let me come back to that, because we are going responses is critically important in looking 1 2 2 to talk about the coding. And just one at the results of the survey, wouldn't you 3 3 question about the coding. So in looking at agree? this data, isn't it true that if anyone in any 4 Well, they are important, but you of their verbatim answers used the word also have the full verbatim. So you can go 6 "music," no matter what context, it would have back and look at the actual verbatim for each 7 7 been coded under music, isn't that right? one of them. 8 Correct. 8 Q Well, let's talk about that. 9 0 9 Coding involves somebody looking at --So if somebody said, "I like the 10 sound quality of the music," that would have 10 CHIEF JUDGE SLEDGE: Let me ask a 11 been quoted as music, correct? 11 point of clarification --12 A Correct. 12 MR. MEYER: Yes, sir. 13 If somebody said, "I like the fact 13 CHIEF JUDGE SLEDGE: -- on that 14 that my music doesn't fade in and out as I 14 last question, last several questions. When 15 drive," that would have been coded as music, you say that any mention of music in the 16 correct? 16 answer triggers the code for music, you're 17 17 saying that the code for music applies, but A Depending on the exact wording, 18 but likely, yes. 18 you're not saying where -- what number in that 19 Okay. So the word "music" 19 code applies, but some number in that code 20 immediately triggers code music, right? 20 applies. 21 21 Α MR. MEYER: Well, no, Your Honor, 2.2 Q and we'll look at the coding chart. And the coding of open-ended Page 227 Page 228 CHIEF JUDGE SLEDGE: You're going 1 verbatim. I don't recall even one situation 2 to get into that? Okay. where we had the person say they did not 3 MR. MEYER: There is a code for subscribe because of the music. We did have 4 music, and so any time they mention music it -- I did look after the deposition where you 5 would have been given that code and simply raised this whole issue, I did look at some of 6 categorized as this person is saying music, the verbatim again. And the majority of them, 7 the most important thing is music. or close to 50 percent, did not mention 8 CHIEF JUDGE SLEDGE: Okay. anything else but music. 9 MR. MEYER: But we'll go through I 9 There were others, about 25 think how it's done, and hopefully it will be 10 10 percent or so, that mentioned variety of 11 clear. music. And then, there are others, very few, 12 JUDGE ROBERTS: It certainly isn't 12 less than 10 percent, that mentioned all type 13 every time somebody mentions music. Somebody 13 of other characteristics of music. could say -- when asked this question could 14 14 BY MR. MEYER: 15 say, "Well, I didn't sign up for the music," 15 Some people got coded under music, 16 and they used that -- the magical word, but I 16 even though they didn't say anything about 17 wouldn't think that it -- would that show up music, isn't that right? 17 18 as a response for music? 18 I don't think so. 19 THE WITNESS: No. No. 19 Okay. Well --Q JUDGE ROBERTS: But you don't know 20 20 I'm not sure what you're referring 21 that for a fact, do you, sir? 21 to. 22 THE WITNESS: I reviewed all the 22 All right. We'll take a look at

Page 230 Page 229 1 1 that. But just to set the foundation as to And I believe that you need a 2 2 coding, and what it is, and how it works, double-blind for both of these functions. 3 somebody -- the first thing somebody has to do 3 My question was: you could come is come up with a list of codes, correct? 4 up with a list of codes and give it to Data 5 Categories, yes. Development or somebody else, and it would 6 Right. And did you do that? 6 still be double-blind, correct? Q 7 7 Α No. No. it would not, because I -- I 8 Q Okay. am not double-blind. I know what the purpose 9 I should not do it. It should be 9 of the study is. So if I develop the 10 done by someone who follows the double-blind 10 categories, I will be biased in the 11 principle and doesn't know the purpose of the 11 development -- I can be biased in the 12 study or the identity of the sponsor. 12 development of the categories. I want to make Well, you can give somebody a list sure, for objectivity in the study, and I am 13 13 14 of codes to use without them knowing the 14 letting, then, someone else who doesn't know 15 identity of the sponsor, correct? 15 the purpose of the study develop the codes. 16 Well, but you are asking -- there 16 Q Okay. So you didn't develop the 17 are two parts, right? There is the code 17 codes. You also didn't do the coding. In 18 development, which I believe should be done by other words, you didn't review the verbatims 19 an independent person. And then, there is the and then figure out which bucket or code each 19 20 20 actual assigning of each questionnaire to -answer went into, right? 21 21 each response to the specific codes. Right. I think we discussed this 22 Q Okay. 22 in my deposition. I said I reviewed a sample Page 231 Page 232 1 of the responses. studies that I have been involved in for at 2 2 Okay. least 10 years, if not more. 3 I did review all of the verbatim 3 Q Okay. and then looked at the sample of them in terms 4 He is a very smart guy, he knows 4 5 of the coding, but I did not do a thorough, 5 research in and out, and very competent coder. 6 complete checking of the codes that were 6 0 And he did all the coding. 7 7 conducted. Α Correct. You have the utmost confidence in 8 Q Okay. And you made no changes, 8 Q 9 once the coding -- and by "coding," I mean the 9 him. 10 matching of the codes to the answers. Once 10 Yes. that was done by somebody -- do you know who 11 11 Q Okay. 12 that somebody was, by the way? 12 Again, I have no reason -- unless 13 Yes. Greg Pierce. 13 I have good reason, I have no reason to doubt 14 Did you give him any instructions 14 15 or details as to the coding? 15 Q Okay. 16 -- the integrity of the people I 16 No. He basically was working with 17 Data Development. This is a way to assure work with. They're a part of the team. 17 18 basically that we do have this objectivity, Okay. So, then, the coding that 18 19 the double-blind here. was done was sent to you, and you made no 19 20 Q Do you know if he was given any 20 changes whatsoever, correct? 21 training by Data Development? 21 Correct.

You didn't think there was any

22

22

Greg has been doing coding for

Page 233 Page 234 answer in the 420 respondents times four openresponding to -- that I reviewed the coding 1 1 2 2 scheme. ended questions, actually times eight for the 3 3 actual subscribers, including the problems, Q I see. Α Then, I looked in the term of as out of those thousands of answers, you didn't 4 -- you are correct, I looked at the sample of think any answer had been coded improperly, is 6 that right? the code the way they were coded from the 7 7 As I said, I did not validate each questionnaires. 8 one of them. I did not stand there and check 8 CHIEF JUDGE SLEDGE: Is this a 9 each one of them. 9 good time for a break? 10 10 MR. MEYER: Yes, certainly. Q Okay. 11 11 CHIEF JUDGE SLEDGE: We'll recess I have confidence in the people 10 minutes. 12 who did it, and I think that the coding, by 12 13 13 and large, following the scheme was accurate. (Whereupon, the proceedings in the 14 14 Q Now, you said on direct testimony foregoing matter went off the 15 in response to Mr. Handzo -- I wrote this down 15 record at 3:00 p.m. and went back -- you said with respect to the coding, "I 16 on the record at 3:12 p.m.) CHIEF JUDGE SLEDGE: We'll come to 17 reviewed it." So, but you actually reviewed 17 18 a sample, and the sample that you reviewed 18 order. 19 consisted of probably a few for each one of MR. MEYER: Hello again, Dr. Wind. 20 20 the coding categories, right? BY MR. MEYER: 21 21 You attached some of the verbatims Yes, but I reviewed -- but I was 0 22 responding to -- the question in direct, from your survey to your report, didn't you? Page 235 Page 236 1 Α Yes. have you not, for lack of participation in 2 0 And that would be at Exhibit L, at every stage of the survey process? 3 the end of Exhibit L? 3 Yes, by very few on this point, 4 Α Correct. but I still feel that the correct approach is 5 Appendix L. And do you know why the one I use in term of involvement as part of a research team. these particular verbatims out of all the 7 7 verbatims generated were attached to your MR. MEYER: And I don't know. Your 8 report? Honor, what the Court's preference is with 9 A Because these are the ones that I 9 respect to the case, whether I go ahead and referred to actually in the report, so if I 10 try and introduce that as an exhibit, or I 10 11 mention a specific quote in the report, I 11 could simply cite the case to the Court. 12 12 added them. These were the full supporting CHIEF JUDGE SLEDGE: The purpose 13 documents for the specific references. 13 is to use it for authority? MR. MEYER: Well, it makes some 14 Okay. And just to orient 14 15 ourselves, I know we covered this just before. 15 statements that are critical of Dr. Wind, that You didn't write the codes, you didn't do the 16 I think are relevant to the survey he did in 17 coding, and you reviewed a sample of the 17 this case. 18 coding. Right? 18 CHIEF JUDGE SLEDGE: I don't 19 Correct. Which I believe is the 19 understand that authorities are exhibits. 20 20 correct procedure to do. MR. MEYER: Okay. Then we can 21 Okay. Now it's true, isn't it, simply cite the case. I could cite it now or sir, that you have been criticized by courts, 22 at an appropriate point. Is that acceptable?

Page 237 Page 238 1 CHIEF JUDGE SLEDGE: I think 1 them accepted, one of them had some criticism, 2 2 exactly the same study. that's an option available to you. 3 3 MR. MEYER: Okay. All right. MR. MEYER: Now with respect to 4 4 BY MR. MEYER: coding, I'm going to hand out several 5 One of the cases, Dr. Wind, in documents, and with apologies to all concerned, this process of trying to see how 6 which you were criticized for being 6 7 7 insufficiently involved in the design and a particular verbatim was coded is actually not that simple. You have to look at three or analysis of the survey was a case called 9 United States versus Dense Fly International, four different documents and play it through. And I'm going to try and do that with just a 10 277 F. Supp. 2d, 387. You recall that case. 10 few verbatims. If we could introduce the Wind 11 Right? 12 12 depo, Exhibit 5 and 6. What are the exhibit A Vaguely. That was in 2003? numbers for those? Okay. SDARS 3 and SDARS 13 Q 14 14 Α Yes. 15 15 (Whereupon, SDARS Q And another case in which you were 16 criticized for a lack of supervision of the 16 Exhibit Nos. 3 and 4 17 17 were marked for people doing the survey was G. Heileman 18 identification.) 18 Brewing Company v. Anheuser-Busch, cited at 19 19 BY MR. MEYER: 676 F. Supp. 1436. Do you recall that one? 20 20 I don't recall the particular Q Let's start with that, and just 21 21 establish for the record what those are. All criticism that you're mentioning, but this is right. Now SDARS 3 should be a document with a case where it was in two courts, and one of 22 Page 239 Page 240 1 a lot of incomprehensible computer codes on 1 objection, Exhibit 3 is admitted. 2 it. Do you have that? 2 (Whereupon, SDARS Yes. 3 Α 3 Exhibit No. 3 was 4 4 Q And have you seen this document admitted.) 5 5 before? BY MR. MEYER: 6 6 If you could just take a look at Α Yes. You showed it to me at my 7 7 deposition. SDARS Exhibit 4. Can you tell us what that 8 Q Okay. Do you recognize it? 8 is? 9 A Yes. 9 Α This is also from Data 10 What is it? Development, and these are the coding Q 10 framework and guidelines. My understanding is still that 11 11 12 this is the program that was used by Data 12 Okay. And on SDARS Exhibit 4, on 13 Development to input the codes. 13 the second page, and possibly the third and 14 MR. MEYER: Okay. I'd like to 14 fourth pages, at least on the second page is 15 offer it into evidence, Your Honors. 15 a list of the codes that were used. Is that 16 CHIEF JUDGE SLEDGE: Are you 16 right? 17 17 referring to Exhibit 3? A Correct. 18 MR. MEYER: Yes, Your Honor. 18 MR. MEYER: Okay. I would offer 19 CHIEF JUDGE SLEDGE: Any objection 19 this into evidence, Your Honors. 20 20 CHIEF JUDGE SLEDGE: Any objection to Exhibit 3? 21 MR. HANDZO: No. Your Honor. 21 to Exhibit 4? 22 CHIEF JUDGE SLEDGE: Without 22 MR. HANDZO: No.

Page 241 Page 242 1 CHIEF JUDGE SLEDGE: Without recognize this document, sir? 2 2 objection, it's admitted. This is a verbatim, yes. 3 3 (Whereupon, SDARS Q From your survey? 4 Α Exhibit No. 4 was 4 Yes. 5 5 admitted.) MR. MEYER: I'd like to offer it 6 BY MR. MEYER: into evidence, Your Honor. 6 7 7 Now using these two documents in a CHIEF JUDGE SLEDGE: Any 8 given verbatim, it's true, isn't it, Dr. Wind, 8 objection? 9 9 MR. HANDZO: No, Your Honor. that you can tell how a given verbatim 10 response was coded. Correct? 10 BY MR. MEYER: 11 Α Correct. 11 Q Okay. So let's interpret some of 12 0 So let's take a look at a 12 this. Dr. Wind, at the top of the page it verbatim. And looking at the one with the says, "Considering subscribing case I.D. 20-0-13 13 14 Bates number 8620, Case I.D. 2025. 14 25." Do you see that? 15 Α I don't have it in front of me. 15 Α Yes. 16 My associate is gathering it. I 16 Okay. So does that tell you that 17 17 this is a consider, and that the subject I.D. apologize for the delay. 18 number is 2025? (Whereupon, SDARS 18 19 Exhibit No. 5 was marked 19 Α Correct. 20 for identification.) 20 0 All right. Go down to question 21 BY MR. MEYER: 21 1A. Do you see that? 22 22 Q Okay. Now SDARS Exhibit 5, do you A Yes. Page 243 Page 244 1 And in response to the question, 1 "Q1A1". Do you see that? Are you looking at 2 SDARS 4, sir? "Why are you considering subscribing to A Yes. 3 satellite radio", this person responded, "It 3 4 Q 4 sounds -- we started out with cable, and then Okay. So you see Q1A1? 5 5 went to satellite, and satellite was so much Α better". Do you see that? 6 Okay. Now if you go to the right, 6 7 7 Α Yes. we still haven't figured out what flag means, Q Does that suggest to you that this 8 but under Main 1 and Main 2, 6411 and 6412, do person might have been confused and was 9 you know what that means? 10 thinking about cable T.V. and satellite T.V., 10 Yes. This is column 64, position 11 and, therefore, should have been excluded from 11 11, column 64, position 12. And if you want 12 the survey results? to understand what the flag is, if you'll go 13 13 Possible. I'm not sure. to the next page, you have on the left side 14 Okay. All right. Now let's final quotes. The left column is flag. This 15 illustrate how you determined how that answer is the category, and then the full code is the 16 was coded. 16 category, the coding within each one of these 17 17 MR. MEYER: And, again with categories. 18 apologies to the Court, it's somewhat awkward 18 Q Okay. 19 and took us a while to figure it out. 19 So music is category 1. 20 20 Oh, the code for music is 11. BY MR. MEYER: Q 21 21 Right? If you go to SDARS Exhibit 4, and you see on the left-hand column is says 22 Well, but the flag for music is 1,

Page 245 Page 246 so everything that will be related to music numbers, and one of those numbers is 2025. 1 1 2 will be flagged 1, and then you have a more 2 Correct? specific code within it. 3 3 A Correct. Okay. So looking on page 2 of 4 4 Okay. And so that tells us that 5 SDARS Exhibit 4, 11 music NS. What does NS these relate to subject 2025. Right? 6 mean? 6 Α Correct. 7 7 Α Not specific. Okay. And now if we take the 8 O Okay. All right. Now let's see first 2025 and we go across and it says C6411, if we can figure out how Mr. or Ms. 2025 was 9 9 6412, and going back to Exhibit 4, that tells coded on this answer. If you go to SDARS us that that's a code for the response to 10 Exhibit 3, and you look in the parentheses, 11 11 Question 1(a)(1). Correct? 12 see on the top it says one five, and EQ, N001. 12 A Correct. That's the first entry on Exhibit 3. Do you 13 13 Okay. And then it says 44. And see that? that's actually the code. Right? 14 14 15 15 Α If you want t his responded, you A Right. This says there is no flag 16 should look at page 12. That's what you are for 44. These are the major categories, 17 looking at? miscellaneous, and it says it's good, the 17 18 I understand that. I was just 18 best, nothing specific. 19 trying to take it slower for the panel. Yes, 19 Okay. Again, I don't want to get let's go to page 12 of Exhibit 3. Okay. And 20 20 ahead of the Court. So the 44 tells you 21 we see here in the parentheses on the left, 21 that's how it was coded. And to find out what 22 after the one fives, and after the EQs, we see 22 that means, you go back to Exhibit 4, page 2, Page 247 Page 248 1 and you look under full code, and you see 44, 1 BY MR. MEYER: 2 it's good, the best, not specific. Right? I 2 All right. So then wrapping this 3 think that's what you just said. 3 up, the person who says they started with 4 Correct. 4 cable, and then went to satellite, and 5 MR. MEYER: Okay. Can I ask 5 satellite is so much better, that response was 6 whether the Court is with me on this? coded it's good, the best. Right? 7 7 CHIEF JUDGE SLEDGE: No you may Α Right. 8 not. 8 Q Okay. Now let's take some more 9 9 interesting ones. If I can have 20153. (Laughter.) 10 MR. MEYER: If I can assist the 10 (Whereupon, SDARS 11 Court in any way, please let me know. 11 Exhibit No. 6 was marked 12 CHIEF JUDGE SLEDGE: You can 12 for identification.) 13 assist me by giving me a moment to state what 13 BY MR. MEYER: 14 should have been stated long ago. SDARS 14 Q Dr. Wind, can you identify this 15 Exhibit 5 is admitted without objection. 15 document? 16 (Whereupon, SDARS Yes. This is the verbatim 16 17 Exhibit No. 5 was 17 responses for subscriber responder number 18 admitted.) 18 20153. 19 MR. MEYER: Apologize, Judge. May 19 MR. MEYER: I would offer it into 20 I continue? 20 evidence, Your Honor. 21 CHIEF JUDGE SLEDGE: Please. 21 CHIEF JUDGE SLEDGE: Any 22 MR. MEYER: Okay. 22 objection?

Page 250 Page 249 1 1 A Looks like it. I think they coded MR. HANDZO: No, Your Honor. 2 CHIEF JUDGE SLEDGE: Without correctly the 1(a) and 2(a), but apparently 3 objection, Exhibit 6 is admitted. 3 something is wrong here. 4 4 (Whereupon, SDARS Okay. So this is clearly a 5 Exhibit No. 6 was mistake coding "I will not like it" as music. 6 admitted.) 6 Right? 7 7 MR. MEYER: Thank you, Your Honor. JUDGE ROBERTS: Are you on page 31 8 BY MR. MEYER: of Exhibit 3? 9 9 THE WITNESS: I'm on page 31, and Dr. Wind, I want to ask you here O 10 if you want to look at this respondent 20153, about response to Question 3(a). It says, 10 11 the first answer was 12, which was a question "Now reflecting on your experience with 11 12 satellite radio, what types of satellite radio 12 to Question 1(a), which was "I like the top 20 programming are most critical to your decision 13 13 and 20", which was coded correctly as specific 14 to continue to subscribe"? And the response 14 genre of music. And the second one in 15 was, "I will not like it." Do you see that? 15 response to question 2(a), when he says "Top 16 Α Yes. 20 and 20 is good for me and my family", also 17 O 17 was coded correctly as 12. And, apparently, Okay. Now from SDARS Exhibit 3 with 3(a) I think it's an error, because he 18 and 4, can you tell the Court how that 18 19 said, "I will not like it". The coding for response was coded? 20 It was coded as 11, which is music Α 20 this is error 11, music not specific, should 21 21 not specific. not have been. 22 22 BY MR. MEYER: Q That's an error, isn't it? Page 251 Page 252 1 Okay. Let's take a look at 1 verbatim response from your survey? 2 2 Α Yes. subscriber I.D. 20157, please. MR. MEYER: I would offer it into 3 (Whereupon, SDARS 3 4 Exhibit No. 7 was marked evidence, Your Honor. 4 5 5 for identification.) CHIEF JUDGE SLEDGE: Any objection 6 to Exhibit 7? 6 BY MR. MEYER: 7 7 MR. HANDZO: No, Your Honor. So that was a mistake, sir, 8 obviously, that you didn't catch in your 8 CHIEF JUDGE SLEDGE: Without 9 review of the coding. Correct? 9 objection, it's admitted. 10 10 (Whereupon, SDARS No. As I mentioned before, I just Exhibit No. 7 was 11 did a sample review. I did not check each one 11 12 of the numbers. 12 admitted.) 13 BY MR. MEYER: 13 Because, as you said, you have the 14 14 utmost confidence in the person who does all Q Now on this one, take a look at 15 your coding. Right? 15 the answer to 3(a)(1), or 3(a), actually. The 16 And if you found only two or three 16 question is, "Now reflecting on your 17 mistakes in all of this, this is a very small 17 experience with satellite radio, what types of level of error. 18 satellite radio programming are most critical 18 19 19 to your decision to continue to subscribe?" Okay. Take a look at SDARS 20 20 Exhibit 7. This is subject 2157. Right? Do you see how this person answered the 21 question? 21 Α 22 Do you recognize this as another 22 Not very comprehensible. "I will

Page 254 Page 253 1 not like that. I need it." 1 happens. 2 2 "I will not like that. I need Q Let's take a look at 20180, if we could, subject 20180. 3 it." How do you think this was coded? Can 3 (Whereupon, SDARS 4 you tell us? 4 5 5 A Yes. It was coded also a mistake Exhibit No. 8 was marked as 11, as music not specific. Even though 6 for identification.) 6 7 7 the first code on 1 and 2 are correct. CHIEF JUDGE SLEDGE: Mr. Meyer, I 8 All right. And in this instance, suffer from the same problem that John does. 9 When you say those numbers, you're referring unlike where you pointed out in the prior 9 to two zero one-eighty? 10 instance, this person's response to Question 10 11 1(a), which was the most open-ended, was, "It 11 MR. MEYER: Two zero one-eighty, is the news". Correct? 12 12 that's right. CHIEF JUDGE SLEDGE: And not 13 And correctly categorized it as 13 14 number 22. 14 twenty one eighty. 15 15 Okay. But in any event, in MR. MEYER: Correct. Two zero 16 Question 3(a), and this would have been 16 one-eighty. 17 combined into your chart that Mr. Handzo 17 BY MR. MEYER: 18 showed, combining all the open-ended answers, 18 Dr. Wind, do you recognize this as 19 this was incorrectly coded as music, like the 19 another verbatim from your study? 20 previous ones. Correct? 20 Α Yes. 21 21 Like I said before, so we have MR. MEYER: I would offer it, Your 22 two, three errors, so far we have two. This 22 Honor. Page 255 Page 256 1 CHIEF JUDGE SLEDGE: Any objection 1 Nothing else. 2 2 to Exhibit 8? O Okay. How do you think this was MR. HANDZO: No, Your Honor. 3 3 coded? Do you have any idea? 4 BY MR. MEYER: 4 This is the second -- this was 5 Q Let's take a look at the answer to 5 coded incorrectly as music not specific. 6 Question 1(a), Dr. Wind. 6 0 Okay. Another mistake. Right? 7 7 CHIEF JUDGE SLEDGE: Exhibit 8 is A Yes. 8 admitted. 8 Q Let's take a look at 20213, 9 (Whereupon, SDARS 9 please. Exhibit No. 8 was 10 10 JUDGE WISNIEWSKI: You've got to 11 11 admitted.) say two zero. 12 MR. MEYER: I apologize, Your 12 MR. MEYER: Yes. Two zero two one 13 Honor. 13 three. 14 BY MR. MEYER: 14 JUDGE ROBERTS: Before we leave 15 If we could, Dr. Wind, look at 15 Exhibit 8, I notice that the response, Mr. 16 question 1(a), which is the general open-end, Meyer, since you've been bringing up question 16 17 "Why did you decide to subscribe?" The 17 3, there is a response of music and the 18 response given by this subject was, "It's 18 variety of stations, and what they offer. Are 19 wireless, NE Probe, you get a variety of you simply saying that it's coded incorrectly stations." Do you see that? 20 20 on that particular line on page 35 of Exhibit 21 Yes. 21 3? Α 22 Do you know what "NE Probe" means? 22 MR. MEYER: Well, I'm saying the

Page 258 Page 257 1 1 answer to Question 1(a), which is the open-Q All right. So, Dr. Wind, I have 2 ended question was coded improperly as music. to confess, I don't recall. Have we 3 Each of the other questions and answers have established how that answer to Question 1(a) was coded? Was that coded as music? separate codes, and they go into separate 5 buckets, but Question 1(a) is another mistake, Which one? I'm sorry. inaccurately coding something as music, which 6 Question 1(a) where the subject 7 clearly is not. said, "It's wireless, NE probe, you get a 8 JUDGE ROBERTS: I think in your variety of stations." 9 9 cross examination here you've been bringing up Which exhibit are you talking Α 10 10 Question 3, as well. about? 11 SDARS Exhibit 8. MR. MEYER: On some of them I've 11 0 12 been pointing to Question 3, on some of them 12 Yes, on 20180. Yes. I'm pointing to other questions. 13 13 Q Okay. 14 JUDGE ROBERTS: Yes. So if in 14 And the 1 will be wrong, and in 15 Question 3 on this one the person does mention 15 the cumulative because we're focusing on that, 16 music, isn't it then a correct code? it will have no effect. 16 17 MR. MEYER: Question 1(a) the code 17 MR. MEYER: Okay. And have we 18 is incorrect, and Dr. Wind has tabulated all 18 distributed 20213? 19 sorts of data, including the answers to just 19 THE WITNESS: Yes, you have. 20 20 Question 1(a). That's in his report. It's MR. MEYER: Okay. You have that 21 one of the tables in his report. 21 one, Dr. Wind? 22 BY MR. MEYER: 2.2 THE WITNESS: Yes. Page 259 Page 260 1 MR. MEYER: Okay. And that's 11(a), Dr. Wind. And question 11 was one of 2 SDARS Exhibit 9. the questions that you combined into that 3 (Whereupon, SDARS chart that Mr. Handzo showed, that combined 4 Exhibit No. 9 was marked 4 so-called open-ends. Correct? 5 for identification.) 5 A Yes. 6 BY MR. MEYER: 6 0 Okay. And you see the answer --7 Q Do you recognize this as a your Question 11(a) says, "If satellite radio verbatim from your survey? 8 is not available, what, if anything, will you 9 Α Yes. miss most about it?" And the response was, "I 10 MR. MEYER: I'd like to offer this will not like it." Do you see that? 10 11 into evidence, Your Honor. 11 Α Yes. 12 CHIEF JUDGE SLEDGE: Any objection 12 Q Can you confirm for me, Dr. Wind, 13 to Exhibit 9? 13 that this one, again, was coded, "I will not MR. HANDZO: No, Your Honor. 14 14 like it", that answer was coded as music? 15 CHIEF JUDGE SLEDGE: Without 15 A Yes. 16 objection, it's admitted. 16 Q Another mistake? 17 (Whereupon, SDARS 17 Α Yes. Exhibit No. 9 was 18 18 (Whereupon, SDARS 19 admitted.) 19 Exhibit No. 10 was 20 BY MR. MEYER: 20 marked for 21 Okay. Now here I'd like to direct 21 identification.) your attention to the answer to Question 22 Let's take a look at 20219,

Page 261 Page 262 please. I apologize, two zero two one nine. 1 And the response this person gave Is this another verbatim from your survey, Dr. was, "I did not choose the service for any 3 Wind? particular programming. I chose the satellite 4 Α Yes. because of family traditions." Can you tell 5 MR. MEYER: I would offer it, Your the Court how that was coded by your coders, 6 Dr. Wind? 6 Honor. 7 7 CHIEF JUDGE SLEDGE: Any objection Α This was coded in error as music. 8 to Exhibit 10? 8 non-specified. 9 MR. HANDZO: No, Your Honor. 9 Q Let's take a look ---CHIEF JUDGE SLEDGE: Without 10 10 The next one was correct. 11 objection, Exhibit 10 is admitted. 11 0 Oh, well. 12 (Whereupon, SDARS 12 A The 3(a) was correctly classified. 13 Exhibit No. 10 was 13 I'm using two more, 20108. 14 admitted.) 14 (Whereupon, SDARS 15 BY MR. MEYER: 15 Exhibit No. 11 was 16 Q Let's take a look on this one, at 16 marked for 17 the answer to Question 2(a), another one of 17 identification.) 18 the so-called open-ends. "What types of 18 BY MR. MEYER: 19 satellite radio programming were most critical 19 O Dr. Wind, is this another verbatim 20 to your decision to subscribe to satellite 20 from your survey? 21 radio?" Do you see that? 21 Α Yes. 22 Yes. 2.2 MR. MEYER: I would offer it into A Page 263 Page 264 evidence, Your Honor. 1 1 Q Okay. 2 2 CHIEF JUDGE SLEDGE: Any objection CHIEF JUDGE SLEDGE: I'm sorry, I 3 to Exhibit 11? don't understand that. Why is variety of 4 MR. HANDZO: No, Your Honor. 4 program a mistake? 5 5 CHIEF JUDGE SLEDGE: Without THE WITNESS: No, the variety of 6 objection, Exhibit 11 is admitted. program was correct, but there were two 7 7 (Whereupon, SDARS answers, and there were two codes for Question 1. And the second one, they corrected this as 8 Exhibit No. 11 was 9 admitted.) 9 -- they misclassified this as music. 10 10 BY MR. MEYER: CHIEF JUDGE SLEDGE: So it's half 11 And for this subject, Dr. Wind, if 11 a mistake. 12 12 you look again at the most open-ended THE WITNESS: Right. 13 question, Question 1(a), why did you decide 13 CHIEF JUDGE SLEDGE: Okay. 14 to subscribe, this person said, "I really like 14 BY MR. MEYER: 15 the wide variety of channels, and I loved the 15 Q And, finally, let's take a look at 16 equipment which I purchased." Can you tell 16 Subject 20191. 17 17 the Court how that was coded, that response? (Whereupon, SDARS 18 Α Variety of programming. 18 Exhibit No. 12 was 19 Q And? 19 marked for 20 20 Α And music, not specific. identification.) 21 That's another mistake. Right? 21 BY MR. MEYER: 22 Α Correct. 22 Do you recognize this as another

Page 266 Page 265 verbatim from your survey, sir? 1 Q Could you tell us how that was 1 2 2 coded? Yes. 3 3 MR. MEYER: I would offer it, Your Α This was coded as music. Another mistake. Right? 4 4 Honor. O 5 5 CHIEF JUDGE SLEDGE: Any objection Yes, mistake on this, but keep in to Exhibit 12? mind that since - when all the net tables we 6 6 7 MR. HANDZO: No, Your Honor. had, we found music only once, so to the 8 CHIEF JUDGE SLEDGE: It's extent that there is an answer here, music 9 admitted. 9 correctly classified in some of the other 10 (Whereupon, SDARS questions, like in Question 2(b), it will not 10 11 Exhibit No. 12 was 11 have effect on the specific tables. But this 12 admitted.) 12 mistake should not have happened. 13 BY MR. MEYER: 13 So seeing all of those errors that 14 And, Dr. Wind, if you take a look 14 I just pointed to you, and in each of those 15 at on this one Question 11(a), and the cases the erroneous code was attributed to 16 question here was, "If satellite radio was not 16 music, when it should not have been. Does 17 available, what, if anything, would you miss 17 that in any way undercut your confidence in 18 most about it"? And this person said, "I 18 your coder that you trust with the utmost 19 19 would miss the whole thing. I never want to confidence that you've used for so many years? 20 go back to the regular radio." Do you see 20 No, I still trust him, and I think 21 that? he's very competent. I think that I'm 21 22 Yes. A 22 disturbed by the fact that out of the 400 and Page 267 Page 268 1 some interviews, we had eight errors that were that would only be true on your chart that 2 discovered. This should not have happened, attempts to amalgamate all of the mentions of 3 but in reality does not change the conclusion 3 music in Question 1-3 and 11. Right? 4 that I have, because in most of these cases, 4 The net responses. 5 I think in the bulk of these, there was other Q Okay. 6 correctly classified music responses. And 6 A We're talking about the net 7 7 since we're looking at net responses, we were responses. 8 not duplicating a respondent, where a 8 Right. If you take a look at page 9 respondent is counted for music only once and 29 of your report, for example, and Figure 11, 10 not twice or three times, if they mention it, which I believe we touched on before, that 10 it does not affect the net conclusions of the 11 11 just goes to Question 1. Right? 12 A 12 study. But you are right, this should not Correct. 13 have happened. 13 And so, to the extent that there 14 Q And do you wish that maybe you 14 are errors in the coding of responses to 15 would have checked more of the coding than you 15 Question 1, it would, obviously, change the 16 actually did in the survey? 16 data on this chart. Correct? 17 A No. The conclusion for me is 17 By very small amount. You're 18 basically to have a second independent coder talking about probably two or three, only two 18 review all the codes. I still don't think 19 of these, as far as I can recall, or three, 20 that I should do it. 20 are problem with Question 1, so you will --21 Okay. And what you were just 21 let's deduct three people out of 423, which saying about how you only count music once, 22 is less than 1 percent, so you'll have top

Page 270 Page 269 mention, you'll still have 16 percent. And adjust the numbers. My objective is to 1 2 when you're looking at this in comparison to provide the Court with the correct 3 the next highest mention, which will be talk 3 information. And, unfortunately, these errors and entertainment, five, my conclusions on the occurred, which are easily corrected. It does 4 5 dominant effect of music is not affected. not change the essence of the conclusion, 6 How do you know those are the only because you're changing less than 1 percent of 7 mistakes? the respondent, impact on Question 1. It does 8 You went through all of them, and not change the relation between music and the Α 9 9 that's the only one you found. next highest, which is talk and entertainment. 10 How do you know I went through all 10 Sir, when I took your deposition, 11 of the mistakes? You don't know that, do you? 11 isn't it true that you didn't even know how to 12 I can assume this, because you're 12 tell me how these things were coded? 13 trying to identify the mistakes. I did not 13 Correct. 14 14 see any mistakes. If you have any others, Q You couldn't figure it out. 15 show them to me. Right? 15 16 What percentage of the coding did 16 Α Correct. Q 17 you review? 17 Q I gave you SDARS Exhibit 3, and 18 I reviewed a small sample of the 18 SDARS Exhibit 4, and I gave you a variety of 19 coding. When I reviewed it, I did not find verbatims. You didn't even know how to check 20 20 them. Right? problems. I feel, basically, that this is 21 21 very unfortunate that this happened. If you Α Correct, because that's not the 22 way I check them. have other mistakes, show it to us, and we'll Page 271 Page 272 Okay. Well, is there some other 1 your direct written testimony. Correct? 2 document that you used to check them, that Correct.

3

4

5

7

10

11

12

13

14

1 2 3 perhaps wasn't produced to us? 4 No. What I basically did is, I 5 had -- I worked with the director at Data Development and basically asked her to -- I 7 picked random numbers, and asked her to -basically random questionnaires, and asked 9 her to read me the code, so there was no 10 document. She was probably working from this. I have never in my life seen this document 11 12 before the deposition. 13 And the verbatims that you 14 attached, you attached quite a few verbatims 15 to your direct testimony that you gave to this 16

Court. Right? A I also provided the complete three documents, three big volumes of all verbatim, so you actually have access to all the verbatim in the study.

17

18

19

20

21

Sir, my question was, you provided a portion of the verbatims to the Court with

O Okay. And did you personally choose those verbatims to attach?

I selected randomly a number of quotes which I thought are interesting, and these were the ones that were attached, basically, the full verbatim for any respondent that was mentioned in my direct testimony.

Q Do you know whether any of the verbatims that I just showed you were attached in your selection that you gave to the Court?

No, I don't.

15 All right. Let's change the Q subject, Dr. Wind. I want to ask you about 16 17 your conjoint analysis. And the conjoint 18 analysis is reflected, what you referred to as

the conjoint analysis is reflected in Question 19

20 4-7 and 10 of your survey. Is that right? 21

A Correct. 22

And you believe, you testified on

Page 273 Page 274

- 1 direct, I wrote it down, "Conjoint analysis is
- 2 the best approach to assess the relevant
- 3 importance of music." Do you stand by that
- 4 testimony?

6

- 5 A Yes. Other than kind of field
 - experiments, and these are things we talked in
- 7 my deposition, conjoint analysis will be the
- 8 best approach to determine it.
- 9 Q Okay. And you have confidence in 10 the results of your conjoint analysis. Right?
- 11 A Yes, I do.
- 12 Q And you're comfortable with the
- 13 methodology. Correct?
- 14 A Yes, I do.
- 15 Q In fact, of all the methodologies
- 16 you used in the survey, the only one that you
- 17 chose to include an entire separate appendix
- 18 explaining how well thought of it was, was the
- 19 conjoint analysis. Correct?
- 20 A The assumption was that the Court
- 21 may not be as familiar with conjoint analysis,
- as with some of the other more common

1 procedures, such as constant sum evaluation.

- Q Okay. And that's Appendix H to your direct written testimony?
- A Correct.

2

3

4

8

9

- Q Okay. And, again, you don't knowwhether Dr. Pelcovits or Dr. Ordover made any
- 7 use of the conjoint analysis. Do you?
 - A I have no idea.
 - Q Now tell the Court what your
- 10 conjoint analysis revealed about the
- 11 percentage of the value of satellite radio
- 12 that comes from music.
- 13 A If you go to page 42 of the
- 14 report, or you can actually go to page 43, it
- would be easier to read, you have the bar
- 16 graph that's showing the relative importance
- 17 of the seven factors studied in the conjoint
- 18 analysis.

1

5

9

- 19 Q And it's true, is it not, that
- 20 your conjoint analysis, what you described as
 - 1 the best approach to assess the relevant
- points of music, has a number for music of 30.

Page 275

Page 276

1 Is that right?

2

3

12

- A Correct.
- Q And if you look back at the text
- 4 in your report on page 41, in the middle of
- 5 the second paragraph, you write: "The analysis
- 6 revealed that a full 30 percent of the value
- 7 of satellite radio comes from music." Do you
- 8 see that?
- 9 A Yes.
- 10 Q And that was your conclusion based
- 11 on the conjoint analysis.
 - A In the context of the variables
- 13 that we studied, you have to realize that in
- 14 conjoint analysis the value is a function of
- 15 the complete set, so when you look at this in
- 16 term of the four programming type, as well as
- 17 price, as well as geographical coverage, as
- 18 well as the commercial-free, in this context,
- 19 this is the number.
- 20 Q Sir, I'm just reading the sentence
- 21 you wrote here.
- 22 A I'm trying to explain it.

- Q "The analysis revealed 30 percent
- of the value of satellite radio comes from music", not 56 percent, or 55 percent, or 68
- 4 percent, 30 percent. Correct?
 - A In this context, in the context in
- which it was evaluated, yes.
- 7 Q Now on page 41 of your -- well,
- 8 actually, if you continue -- I'm sorry, let me
 - withdraw that.
- In fact, in your report, if you
- 11 look at the Table of Contents, which is on the
- 12 second page of your written report, when
- 13 you're describing the responses from your
- 14 various questions in your survey, the conjoint
- 15 questions, 4-7 and 10, are described under the
- 16 heading "Value." Correct?
- 17 A Yes. These are the terms that I
- 18 use to describe the conjoint analysis here.
- 19 Q Okay. And by putting the conjoint
- $2\,0$ $\,$ under the heading "Value", is it reasonable to

assume that you thought that it had something

22 to do with the value of music. Right?

Page 278 Page 277 1 1 MR. MEYER: It's Appendix C, which I think that all of these measures 2 - I think I mentioned in direct at the is his questionnaire, and then it's Question 3 beginning, and it's clear that throughout the 3 9 of that questionnaire. testimony here, that I view all of the 4 4 BY MR. MEYER: 5 Now in Question 9, you asked about measures in Figure 1, for example, is 6 different dimensions of value. I don't single four categories of programming. Right? 6 7 7 this, this is just one measure which I think Correct. is very reliable and valid measure. It's one 8 Music, news, sports, and talk and 9 entertainment. Is that correct? of the measures that we have. And we cannot 9 10 ignore it in the context of all the measures 10 Correct. in Figure 1. 11 11 0 And those areas came from your 12 O And it's the one that you happened 12 lawyers. Right? to put under the heading "Value." Right? 13 13 They came in discussion with the 14 I think that we're referring here 14 lawyers as to what are the major programing 15 also to all of these as the value, to the types. And they're also the ones that the two 15 16 entire set of dimensions we have here. 16 companies advertise the most. 17 All right. Now let's take a look 17 They suggested them to you, and 18 at Question 9 of your survey. Do you have you didn't make any changes, did you? 18 19 that, sir? 19 I had no basis to suggest changes, 20 A Yes, I do. 20 and their suggestion was reinforced by the web 21 Okay. Now in Question 9 -sites of the two companies that emphasize 22 JUDGE ROBERTS: Where is that? 22 these programming types. Page 279 Page 280 1 0 You checked those web sites 1 Correct. But the reason we 2 vourself? selected people who consider buying it in the 3 A Yes. next months to make sure, the next 30 days, to 4 Now Question 9(a) asks the subject make sure that we're dealing with people who 5 to assume that the price is \$12.95. Correct? 5 are interested and aware of what we're dealing 6 6 with. Α Correct. 7 7 And you know that's not true for My question is those people aren't 8 every subscriber. Right? paying anything. Right? 9 9 I was not aware of this. Α So far. 10 10 Now at the end of Question 9(b), Do you know that some people get a you then ask the people, "If you think that 11 lower rate based on family plans? 11 12 12 not having this programming type would lead My understanding was that the 13 statement, the single subscription price per 13 you to cancel your subscription, please say 14 month for satellite radio is \$12.95. My 14 so." It's possibly a little bit leading, 15 belief is that this was accurate. 15 wouldn't you agree? 16 16 Possible. Depending how you Q Okay. 17 A I had no other data to suggest 17 interpret this, but possible. 18 And when you're asking about these 18 that this is not accurate. various programming types, no music, no news, 19 Okay. And then for considerers, 19

no sports, the question, or the value

is all or nothing. Right?

proposition you're putting in front of people

20

21

22

20

where you also tell them assume the price is

\$12.95, those are people who, by definition,

haven't paid anything yet. Right?

Page 281 Page 282 1 Α Right. 1 Q And is that found on page 22, 2 O This question tells you nothing 2 Figure 6? 3 about the margin of value of a little more or 3 A Yes. And it's also actually a little less music. Correct? 4 confirmed by some of the other studies that 5 Correct. were done by I think Sirius. 6 It doesn't tell you anything about 6 O I'm asking you now about your 7 music as it is on satellite radio, versus survey, about this question, about this piece music as it is on terrestrial radio. Right? of data. 9 Correct. 9 Α Α Yes. 10 Doesn't tell you anything about 10 Q When you asked people what would 11 commercial-free music, versus music with 11 you do if there were no music programming 12 commercials. Right? 12 whatsoever, not one iota of music on satellite 13 Correct. All of these -- most of radio, isn't it true that 57 percent of 14 these variables that you mentioned were people, the majority of people wouldn't cancel 15 covered in the conjoint analysis test. the service, even if you dropped all music 16 Okay. I'm just focusing on from it. Isn't that right? Isn't that what 16 17 Question 9. Now when you asked people what 17 your data shows? 18 they would do if there were no music 18 Yes, they would not cancel. 19 programming whatsoever, do you know how many 19 Right. 20 people said they would cancel the satellite 20 Q Okay. 21 radio service? 21 Thirty-three would not change the 22 Yes. Α 22 amount willing to pay. Page 283 Page 284 So without any music at all on a 1 1 would change amount willing to pay. 2 2 satellite service, a third of the people Q All right. Now I understand. So 3 wouldn't pay a penny less. Correct? 39 percent didn't say they would pay less for 4 a service with no music. Correct? Right. But, again, you have to 4 5 look at all these data relative. You're Correct. looking at this as absolute. You have to look 6 6 Okay. Now does this Question 9, 7 7 at this as relative. does this tell you -- I mean, you have here 8 Sir, I'm asking questions that I that more people said they would cancel if 9 want to ask on cross examination. So a 9 there were no music than news, sports, and 10 majority of people wouldn't cancel even with 10 entertainment. Does this tell you whether -how the number of people who would cancel if 11 no music. And, I'm sorry, I think I may have 11 misspoke. Thirty-nine percent of the people 12 12 there were no music relates to the number of 13 would not change the amount they were willing 13 people who would cancel if there were no news, 14 to pay. Do I have that right? Because you 14 no sports, and no talk and entertainment put 15 have 61 percent would change the amount 15 together? 16 willing to pay. Does that mean 39 percent A No. This is, basically -- the 17 wouldn't even pay less for the service with no 17 purpose of this question is to look for four 18 music? 18 distinct scenarios. One is assuming there is 19 19 no music, everything else the same. Two is No. If you look further down the

assuming no news, everything else the same.

And four, no talk and entertainment,

Three assuming no sports, everything the same.

20

21

22

20

22

column, you have also -- you have 33 percent

that would not change amount willing to pay,

and 6 percent indicated they don't know it

Page 286 Page 285

1 everything else the same.

5

6

7

8

- 2 So it doesn't compare the value of 3 music versus all non-music content. Correct? 4 All non-music content together.
 - A Not if you combine them, but it gives you a direct -- it's an apple-to-apple comparison. What will happen if there is no music, what will happen if there is no news.
- 9 I understand, but is the answer to 10 my question yes, it doesn't tell you -- it 11 doesn't compare the value of music to the value of all non-music content. Right? 12
- 13 The difficulty I'm having 14 answering your question is that it does not 15 combine them. It does not provide the
- 16 situation of combining the others.
- 17 Q That's all I'm asking.
- 18 Α But when you're asking the
- 19 scenario of the no music, they will continue
- 20 having all the other programming. That's what
- 21 they will have, so you are comparing it
- 22 against everything else. So it's basically

- music against continuing -- the task is, I 1
- 2 basically have no music, but I continue to
- 3 have news, sports, talk, entertainment,
- everything else the way I have it. 4
- 5 Q All right. But you don't ask them what if you had music, and no news, no sports, and no talk and entertainment. Right? You don't ask that.
- 9 A No. Let me repeat it. The task here is saying - let's go to the 10 11 questionnaire.
- 12 CHIEF JUDGE SLEDGE: Mr. Meyer, 13 you varied your question from the several times you've asked it before.
- 15 MR. MEYER: I thought I was asking 16 the same question, but, obviously, it didn't 17 come out that way, so let me clarify.

BY MR. MEYER:

19 You've tested four different types 20 of programming. And as to each of them, I 21 understand what you did. You said what would you pay for a service with no music, but news,

Page 287

14

18

1

9

Page 288

- 1 sports, and entertainment. Right? But you
- 2 don't ask what would you pay for a service
- 3 with music, but no news, and no sports, and no
- 4 talk and entertainment.
- 5 Α Correct.
 - 0 That's all I'm getting at.
- 7 Α Correct.

6

- Q Okay. Now with respect to, again,
- Question 9, where you're asking about music,
- 10 and some of your other questions that just ask
- 11 about music, well, this Question 9, it's not
- 12 discriminating enough to distinguish between
- 13 the value of the music itself, as opposed to
- 14 the superior variety of music, or the superior
- 15 fidelity of the music. Right?
- 16 Whatever the respondent
- 17 understands when they talk about no music.
- 18 Let me ask you to take a look at
- 19 your deposition, sir, which has been marked as
- 20 SDARS Exhibit 9. And if you look, please, at page 84 at the bottom, line 22. Do you have
- 22 that, sir?

- Α Yes.
- 2 Line 22 I asked you the exact same
- question. "So the question like this is not
- discriminating enough to distinguish between
- the value of the music itself, as opposed to
- superior variety of music, or the fidelity of
- 7 the music, for example." And you answered,
- "No." Correct? 8
 - Α Yes. You were just reading it.
- 10 All right. Now in Question 9 --
- 11 I continue to explain to you what
- 12 the question addresses. Do you want to read 13 the rest of it?
- 14 Q I don't think it's relevant to my 15 question, so I don't. But if you want to on
- 16 redirect, that's fine.
- 17 Now on Question 9, when you just
- asked about no music, that assumes that the 18
- 19 entire value of music as it's presented on the
- 20 satellite services is attributable to the
- 21 sound recordings. It doesn't take into any
- 22 account any of the things that the SDARS might

Page 289 | Page 290

1

2

3

4

9

10

11

12

13

14

15

1

5

9

12

13

14

15

16

17

18

19

20

22

music.

answered in the open-ended questions, you find

out that there are very few who really mention

these extra characteristics. The most of the

responses, I think over 45 percent, is just

music by itself, unspecified, about over 25

variety here. And I think then there is also

programming, so based on the open-ended

percent mentioned variety, how you interpret

a number of people that talked about 24-hour

responses, it seems the majority of the people

think about music, and not the things around

Well, if somebody says variety of

programming skill of the people who select and

1 add to the value of the music. Is that right?

2

3

4 5

6

7

21

22

10

- A Well, it addresses whatever the respondent understands music to mean. It's the totality of the music as the respondent understands it.
- Q Is it fair to say your survey doesn't attempt to show the value of sound recording, as opposed to the value of music programming, in general?
- 9 10 You brought the point in 11 deposition, and I looked at the verbatim 12 responses following the deposition, and as I started mentioning before in response to 13 14 another question, there were very few people, 15 less than 10 percent of the total people that 16 mentioned anything that can relate to other 17 programming characteristics of music, like one 18 person mentions a DJ. I think two people 19 mentioned bringing live concert. I think two 20 people mentioned the value of mentioning the

name of the song, and the name of the artist.

So if you look at the totality of what people

- 16 choose the music that gets played on satellite
 17 radio. Right?
 18 A Or they can refer to plainly the
 19 variety, the fact they have variety. Some
- 20 people mentioned explicitly, like, I like it

music, they could be referring to the

because it gives me my genre. I don't have tolisten to other things.

Page 291

Page 292

- Q All right. You don't know whether somebody who said variety of music is referring to the selection, the programming ability of the programmers at XM or Sirius. You don't know that, do you?

 A Correct.

 And when somebody says when asked.
 - Q And when somebody says, when asked why did you decide to subscribe, and they say music, that doesn't tell you what aspect of the music allowed them to subscribe. Right?
- 11 A Well, there are plenty of 12 opportunity to elaborate on this. And the
- fact is that close to 50 percent ofrespondents did not elaborate besides music.
- 15 And then a small -- then we have two other big
- 16 chunks, which is the variety, and the
- 17 commercial-free. And very few, less than 10
- 18 percent, who mentioned the other things that
- 19 I mentioned.
- 20 Q You didn't ask people what they
- 21 meant by "music", when they said music.
- 22 Right?

- A No, we did not.
- 2 Q You didn't ask people what aspect 3 of music they were referring to when they said 4 "music". Right?
 - A No.
- Q Okay. Now you know music is
 available to people in the car, for instance,
 on AM-FM radio. Correct?
 - A Correct.
- 10 Q And you know that people don't pay 11 anything for that. Right?
 - A Correct.
 - Q And so, for people to pay \$12.98 for satellite radio, do you know what it is that gets people -- if people say music is the reason, do you know why those people are willing to pay \$12.98 for something that they get for free? Does your survey tell us that?
 - A No, but it tells us that people clearly, regardless of the measure you use, perceive that music is the greatest value in satellite radio.

Page 293 Page 294

- 1 Q It could be the variety of music.
- 2 It could be commercial-free. Right?
- A I'm giving you the number, the results that I got in the open-ended analy
- results that I got in the open-ended analysis,
 where you have close to 50 percent that
- 6 mention only music. You have about slightly
- 7 over 20 percent that mention, I think, variety
- 8 and commercial-free, somewhere around there,
- 9 the 20s. Then you have very few, less than 10
- 10 percent, that mentioned clearly thing that
- 11 will be the value-added of the programming,
- 12 like a DJ.
- Q I don't want to go over what we've
- 14 already covered, but when somebody pays
- 15 \$12.95, and they say the reason they're doing
- 16 it is music, and you know that music is
- 17 available for free on FM radio, it doesn't
- 18 really tell you much about what about the
- 19 music on satellite radio causes them to pay
- 20 \$12.95. Right?
- A I did not ask them about the
- 22 meaning of what they mean by "music".

- 1 Q Okay.
- 2 A I thought music is relatively
- 3 straightforward, the same way that when they
- say talk and entertainment is straightforward, or news.
- 6 Q Now your survey includes error 7 ranges. Correct?
 - A Correct.

Yes.

- Q And, for example, when looking at
- 10 Question 9 on page 22 of your report, the
- 11 responses.12 A Y

8

9

- Q So when it says 43 percent would
- 14 cancel if there were no music, that's got an
- 15 error range surrounding it, 37.84 to 47.21?
- 16 A Correct.
- 17 Q And you didn't calculate those
- 18 statistics. Right?
- 19 A No. Abba Krieger calculated all
- 20 of the statistical significance in the study.
- Q Do you know whether that means
- 22 that it's just as likely that the true number

Page 295

3

9

16

21

Page 296

- 1 is 37.84 percent, as it is 47.21 percent? Do
- 2 you know?
- 3 A What it means is that in 95 out of
- 4 100 times, if you repeat the study, the
- 5 results will be within the range of the 37.84
- 6 and the 47.21.
- 7 Q That wasn't the question I asked
- 8 you. The question was, do you know whether
- it's equally likely that the true number is
- 10 37.84, as it is 47.21? Do you know?
- 11 A I don't know. What I answered you
- 12 is the correct interpretation of the 95
- 13 percent confidence interval.
- Q You think it was important to
- 15 include these error ranges in your report.
- 16 Right?
- 17 A Yes.
- 18 Q That's something you customarily
- 19 do. Correct?
- 20 A Yes.
- 21 Q Now let me ask you a few questions
- 22 about the universe you selected. Now the

- 1 universe basically refers to the people that
- 2 you choose to question in your survey. Right?
 - A Correct.
- 4 Q And it's important, isn't it, to
- 5 try and match as closely as possible the
- 6 actual characteristics of users, and in your
- 7 case, potential users of the product?
- 8 A I'm not sure what you mean by
 - "match". Can you repeat the question? I'm
- 10 not sure I got it.
- Q Well, let me ask you this way.
- 12 Would you agree that identification of the
- 13 survey population must be followed by
- 14 selection of a sample that accurately
- selection of a sample that accurate
- 15 represents that population?
 - A Correct.
- Q And so ideally, when you do a
- 18 survey, if, let's say, the male/female split
- 19 of a service like, say, Sirius, happened to be
- 20 something like, say, 81 percent male, and 19
- something fixe, say, or percent mate, and 19

percent female, ideally you would want to have

22 a survey that duplicated that demographic.

Page 298 Page 297

- Isn't that right? 1
- 2 Well, you ought to have a
- 3 representative sample. The question is when
- you talk about the 81/19, are these basically 4
- the distribution that they have for people who
- 6 meet my criteria here, or they're actually
- 7 people who signed the contract. So the
- question is, what is the statistic that you
- are giving me, the 81/19, what it represents?
- The procedure I used here is very safe and a 10
- 11 regular procedure used in most quality
- 12 research, which would be to identify an
- 13 initial demographic pool of people based on
- 14 gender and age, as an initial, so you're
- 15 representing the entire population. And then
- 16 to stream them down to meet the universe
- 17 requirement, which I've done in all my
- 18 research, and it's the more accurate way of
- 19 doing it, as opposed to setting up a quota, an
- 20 a priori quota for completion of, let's say,
- 21 the 81/19.

1

2

3

4

5

6 7

8 9

10

11

12

22 Q But, Dr. Wind, at the end of the

gender and age as an initial opening

ultimate survey population is in terms of

gender to the gender demographic of the

get a tabulation of the gender distribution,

screening, not a final one.

satellite services. Correct?

gender/age distribution.

procedure I'm using does not require you to

have final gender quota here. I am using the

You have no idea how close your

- day what you want is to get as close as 1
- 2 possible to a sample population that matches,
- to the extent possible, the demographics of
- the population that you're trying -- that
- you're interested in; in this case, purchasers
- and considerers of purchasing satellite radio.
- 7 Right?

8

- A Right.
- 9 O So if, for example, going back to
- 10 my hypothetical, and there may be evidence on
- this later, if, for example, Sirius Radio had 11
- 12 an 80 percent male subscribership, you would
- want, ideally, to end up with a sample 13
- population that was 80 percent males. Isn't 14
- 15 that right?
- 16 If you're comparing apples to
- 17 apples, yes, you would like to come close to
- 18 it.

22

- 19 Okay. You have no idea, do you,
- 20 what the gender mix was of your final survey,
- 21 of the final population?
 - No. And, basically, because the A

Page 299

- subscribers, because by definition, they are
 - 2 the same demographic that you're asking.
 - 3 MR. MEYER: With all respect, I

 - that you could ask ten -- you could find ten

 - 9 the actual population. You have to take steps
 - to ask questions of a population so that you 10
 - can eventually get down to the appropriate 11
 - 12

Do you know? Q

I can give you -- we can easily

- 13 I don't know it sitting here, but
- 14 we can easily -- the data are there. You have
- 15 the data, too.
- 16 It's not in the big binder that
- 17 you handed up to the Court.
- 18 It's in the data that you have.
- 19 CHIEF JUDGE SLEDGE: Mr. Meyer,
- 20 your questions only address that part of the
- universe that are considering subscription.
- 22 It couldn't address those that are

- 4 don't agree with that, because it is possible
- women who do subscribe to Sirius, and you'll
- 7 end up with a population of ten females and no
- males. That doesn't mean it's reflective of

- population. 13

BY MR. MEYER:

- 14 O And you didn't even check - at the
- 15 end, you did not check your final survey
- 16 population to see whether it met the
- demographic description in any respect of the 17
- 18 satellite services. Isn't that right?
- 19 First of all, I don't have the
- 20 demographic comparison for -- against which I
- 21 can evaluate it. Second, the data are
- 22 available. And, third, I think that the

Page 300

Page 301 Page 302

procedure that I use here is a better sampling 1 2 procedure than the one you suggest.

- Sir, it's getting late in the day. My question was, did you check?
- 5 No. I didn't have a base against 6 which to check.
- 7 Okay. You say you didn't have any 8 basis to check, and then you say that the data 9 is available. Which is it? I'm confused.
- 10 I did not have an external number. 11 the number you gave me, 81/19, I don't know 12 what it's composed of. I have not seen this 13 number.
- 14 O Okay.

3

4

- 15 So I don't have a target against 16 which to evaluate. When I said data are 17 available, in the study we did ask for gender 18 and age. The data are there. It's easy to
- 19 calculate, easy to get a tabulation of this
- 20 for people who consider, people who are
- 21 subscribers for each of the services.
- 22 Okay. Q

1 So that's what I meant by this. 2 And I still stand by the fact that the

3 procedure that I developed here and used for 4 a sampling is a better procedure.

- 5 Q A lot of these documents that you 6 attached to your amended report have demographic data. Did you look at that?
 - A I did not have them at the time that I did this report.
- 10 Q Okay. That wasn't my question. 11 Did you look at it?
- 12 A I looked at it. I looked at those 13 reports.
- 14 O Have you looked at the demographic data for XM and Sirius that's contained in the 15 documents that you submitted attached to your 16 17 amended report?
- 18 Yes. I looked at them as part of 19 the review of the studies that I had.
- 20 Okay. And you saw the demographic 21 data there. Right? In those documents.
- 22 Right?

9

13

14

15

8

9

Page 303

Page 304

- 1 Right. But I did not basically go 2 back and compare them. I did not check in to 3 see what extent they are the same definition 4 of these demographic characteristics that you 5 are suggesting here.
- 6 Okay. How about, to take another 7 one, for example, age distribution. Do you
- know what the average age is of an XM or a
- 9 Sirius subscriber?
- 10 Α I don't remember off-hand. It's 11 in some of those reports.
- 12 Do you know what the average age 13 is of the subjects in your survey?
- 14 A I don't, but the data are there.
- 15 Okay. And do you know the ethnic
- 16 or racial breakdown of the average Sirius or
- 17 XM subscriber?
- 18 I don't recall. I remember seeing
- 19 it in some of the reports. I did not ask this 20 question.
- 21 And do you know what the average -Q 22 - do you know the breakdown of the racial or

- ethnic background of your subjects in your 2 surveys?
- 3 Α I didn't ask for that, so I cannot 4 know.
 - Let me ask you about geography.
- You stated in your report on page 7 that you selected 24 markets in which to survey. You
- selected them randomly. Is that right? 8
 - Α Correct.
- 10 But it wasn't totally random in 11 the sense that you selected six from each of
- 12 the four census areas. Correct?
 - I'm sorry. I said explicitly they were selected - it was a random selection of six within each one of the census regions.
- 16 Q Okay. Well, I was just reading
- 17 from your report, page 7. You say, "Twenty-
- four markets, six from each of the four census 19 areas were randomly selected." Is that
- 20 correct?
- 21 Α Well, I think it is correct
- 22 statement, that is basically six markets

Page 306 Page 305 selected randomly in each one of the four 1 you. The research -- the sampling procedure 1 2 2 census regions. used here is the best possible sampling 3 Do you know, for example, the 3 procedure. If you want to insist on quotas 4 demographic, geographic distribution of the based on the current data you have, you can 5 typical XM customer? easily do it by weighting it. So if you know 6 6 that the higher percentage are in one of the A No. 7 census regions, you can weight it If I said to you that it was 42 differentially. You have the data, and this 8 percent people from the Northeast, and 16 9 9 percent people from the East, then could easily be done. geographically your survey would not be 10 10 Sir, my question was, if it's 11 representative. Isn't that right? 11 correct, if I'm correct that the data shows 12 My survey is representative of the 12 that 42 percent of the XM subscribers are in 13 U.S. If you want to weight different regions 13 the Northeast, then your geographic 14 14 distribution does not reflect that of the XM separately, you can easily do it. 15 15 subscribers. Isn't that right? Well, it may be representative --16 The data are there. 16 A It does not represent this Α 17 O Excuse me. It may be 17 specific distribution. I think it represents, 18 basically, the population of subscribers, and representative of the U.S., but it's not necessarily representative of the 19 19 those who consider nationally. 20 subscribership of XM and Sirius. Isn't that 20 How about - I'm going to quibble 21 right? 21 with you on this one. Your survey locations 22 Α The -- I don't know how to tell 22 you have them broke down, six in each census Page 307 Page 308 1 area. Do you see that? 1 Α If you're correct, it's a correct 2 2 Correct. statement. 3 3 Isn't it true that Baltimore, Okay. 0 Q 4 Maryland is, in fact, not in the Eastern 4 I still stand by the fact that 5 region of the census breakdown, but is, in 5 this is - the survey's design is a national 6 fact, in the South? 6 survey, not as a survey to analyze each one of 7 7 I don't know. I basically rely on the regions separately. But you can weight the distribution, on the market distribution them any way you want to, so if you're that DDW has, and they basically have markets 9 concerned about the Northeast, and you want to 10 from which you select randomly, and then they 10 have a higher weight there, we can take the 11 work from there, so I don't know. 11 data. You can find out if there is an 12 12 Well, let me give you a question agreement on the weight, and you can weight 13 with hypotheticals. If I'm correct that the 13 this, the sample then that we have, with a 14 average XM user, or that 42 percent of the XM 14 higher weight for the Northeast. 15 15 users are in the Northeast, and if I'm correct Which you didn't do. 16 16 that Baltimore, by the same standard, the JUDGE WISNIEWSKI: But, Dr. Wind, 17 17 census standard, is not in the East, but in you didn't do that. 18 the South, then isn't it true that not only 18 THE WITNESS: I didn't do it. 19 didn't you reflect the geographic distribution 19 JUDGE WISNIEWSKI: Okay.

CHIEF JUDGE SLEDGE: But the

Northeast is not one of the four census areas.

MR. MEYER: I, actually --

20

21

22

20

21

22

of XM subscribers, but you actually have less

sites that you tested from the Northeast, than

any other region. Isn't that right?

Page 310 Page 309 1 CHIEF JUDGE SLEDGE: So I'm I can go back to it. 2 2 puzzled by your question. BY MR. MEYER: 3 3 MR. MEYER: Well, I actually There are four regions, four 4 printed out a map that says -- it's got West, 4 census regions. Right? 5 Midwest, Northeast and South. And then it's 5 There are actually more than four. broken down into sub-regions. But it's 6 6 They're either a categorization of nine census 7 either East or Northeast. regions, where some tables are within the 8 CHIEF JUDGE SLEDGE: The survey Northeast is separated, and some of them are 9 only refers to East. four. My understanding, that these were 10 MR. MEYER: I believe the survey 10 markets selected from the census regions of 11 four. is wrong. I believe it's actually referred to 11 by the census as Northeast. I don't intend to 12 12 0 Okay. In any event, we agree that 13 13 you made no attempt to match the cities where 14 CHIEF JUDGE SLEDGE: Your question 14 you did the survey to the actual geographic 15 distribution of either of the SDARS. Right? refers to the Northeast, but the survey refers 15 16 to East. 16 Correct. Because at the time we 17 MR. MEYER: Okay. 17 did the survey, I did not have the other data, CHIEF JUDGE SLEDGE: So your 18 and I still feel that the procedure that I 19 question doesn't refer to the same criteria as used is the correct procedure for sampling. 19 20 used in the survey. 20 Do you know if there's any 21 MR. MEYER: Okay. I'm going to -21 difference in the interests of, say, males and to save time, I'm going to leave the area, but 22 females on Sirius in terms of the type of Page 311 Page 312 1 content they favor? 1 Unless they were -- defined 2. 2 I did not analyze it separately in themselves as those who would consider it 3 3 again. the study. 4 4 Okay. Unless they bought a new Do you know whether males on 5 Sirius are more, tend to be more interested 5 car, and were on a new trial subscription. And you also asked whether somebody in a 6 in, say, Howard Stern, or sports than music person's household subscribed, and on that programming? Do you know that? 8 I saw some reference to this in basis, you included them in your universe. 9 some of the studies that I reviewed for my 9 Correct? 10 10 amended testimony. I'm not sure which question you're 11 11 referring to. And that -- for your amended 12 12 Well, it's in the screener. Do testimony, but not your original testimony. 13 Correct. I didn't have those you know whether that's the case? Do you know 14 studies when I did the original study. whether, if somebody said they were in a 15 15 household that subscribed, they would have Okay. All right. Just a few more 16 been included in the survey? 16 questions about the universe. Your survey didn't sample any former users. Right? 17 17 Well, they had to qualify on 18 multiple criteria, like Question F, where A Correct. 18

basically is, if they are involved in making

household, so they had to do this. Then when

or taking part in making the decision to

subscribe to satellite radio for their

19

20

21

19

20

21

22

0

universe.

So people who had used the

service, and then quit for one reason or

another, they're not included in your

Page 313 Page 314

- 1 you talk about the subscribe, the question was
- 2 (G), "Which of these services, if any, do you
- 3 or your household currently subscribe to?" So
- 4 it's a household question, and the same thing
- 5 was for the considering, Question J, which
- 6 was, "Which of the following best describes
- 7 the type of satellite radio you or your
- 8 household are considering", for example.
- 9 Q Okay. So if I got satellite radio
- 10 for my daughter to listen to the Disney
- 11 channel, and then never listen to it again, I
- 12 would have qualified for your survey.
- 13 Correct?
- 14 A If you qualify on -- if you
- 15 responded yes to Question F, which is that you
- 16 are the one to make the decision, or take part
- 17 in making the decision.
- 18 Q Right. And so it's not necessary
- 19 for someone to actually be familiar with the
- 20 content of the service to have qualified for
- 21 your survey. Isn't that right?
- A Well, the assumption is that these

- criteria will qualify them. And in the open-
- 2 end responses, we saw in one of the errors
- 3 that you indicated, a person said I don't
- 4 know.
- 5 Q In answer to my question, isn't it
- 6 true that it's not necessary for someone to
- 7 actually be familiar with the content of the
 - services to be included in your survey?
- 9 A I don't know whether there were
- 10 any who were not familiar. They had ample
- 11 opportunity in each one of the questions, is
- 12 it open-ended, or you don't know to the other
- 13 questions, to indicate so.
- 14 Q And your screener and your survey
- 15 doesn't distinguish people with limited
- 16 familiarity with the content on the SDARS, and
- 17 people who listen to it all the time.
- 18 Correct?

21

2

3

6

15

- 19 A Correct.
- 20 Q Now you did your survey, you
 - testified, in October of 2006. Is that right?
- 22 A Right.

Page 315

Page 316

- 1 Q You actually did some of it in
- September. Right?A Right, the presentation
- A Right, the pre-test was done the end of September.
- 5 Q You did a pre-test of a few
- 6 people, and then you included those results in
- 7 your final results. Correct?
 - A With the exception of a few
- 9 respondents who had some difficulty with
- 10 Question 9, so we, basically, excluded these
- 11 few respondents, modified actually the
- 12 questionnaire, Question 9 to reflect a clearer
- 13 understanding. This was in case people
- 14 responded that they will pay more than the
- 15 \$12.95. And other than excluding these few
- 16 people, there is no since we didn't change
- 17 anything else, there is no reason why not to
- 18 include the rest of the pre-test people in the
- 19 main study, which is a common procedure.
- Q I think you're getting a little
- 21 too defensive. I didn't ask you why you did
- 22 it. I just said you did it. Right? And how

- 1 many people were those?
 - A The ones that were combined?
 - Q The pre-test.
- 4 A The pre-test was, I think, 55 or
- 5 something like that.
 - Q Okay. So your survey was actually
- 7 done on several dates between, I believe it
- 8 was September 29th, `06, and October 17th, `06.
- 9 Is that right?
- 10 A Correct.
- Q Okay. Now are you aware of how,
 - if at all, the content on either Sirius or XM
- 13 has changed since that date?
- 14 A No.
 - Q That could affect the results of
- 16 your survey. Right?
- 17 A Well, this depends on the nature
- 18 of the changes. If there are dramatic
- 19 changes, change the environment, it may. If
- 20 the changes are not perceived by consumer as
- 21 major, it will not change.
 - Q You can't tell from your screener

Page 317 Page 318 how long respondents have been subscribers. 1 Not exact date.

6

7

8

9

10

11

12

13

14

16

- 1
- 2 Right? 3
 - Α Correct.
- 4 So any individual subject in your survey could have been a subscriber for two 6 years, or could have been a subscriber for a 7 week. Right?
- 8 A Well, I would assume that you will 9 have a distribution of all of these different 10 lengths of membership.
- 11 So the answer to my question is Q 12 yes.
- 13 Correct. I don't know, but, 14 basically, the likely response will be that 15 you will have a full distribution here.
- 16 So you can't distinguish between 17 so-called early adopters and more recent
- subscribers. Right? 18
- 19 Α Correct.
- 20 0 Now if -- do you know when Oprah
- 21 and Friends, when that station was added to
- 22 XM?

3

2 0 Well, you would agree, would you 3 not, that to the extent content changes, the interests and nature of the subscribers could 4 5 change. Right?

- Obviously, there is some inter-Α dependency.
- Q Okay. And as subscribers themselves are added to the service for any reason, that cohort of subscribers, they could yield different answers to your survey, if you surveyed them. Right?
- A Well, this assumes that there are fundamental changes. This is the issue of aging of data, in terms of how long can you rely on the result of any survey.
- 17 And you would agree then, wouldn't you, that your survey can only tell us about 18 the preferences of people as of the dates that 19 20 you did the survey. Right?
- 21 Correct. And apply, as long as 22 there are no major changes in the environment

Page 319

Page 320

- 1 we're dealing with.
- 2 And it's possible that if the
 - content changed significantly, the results of
- 4 the survey would no longer be probative.
- 5 Isn't that right?
- 6 It's possible. We don't know how 7 likely, but it's possible.
- 8 And the question of whether such 9 change is an empirical question, that you
- 10 would have to do a survey to test. Isn't that
- 11 right?
- 12 A Correct.
- 13 Okay. This will be a very short
- 14 subject area. When you did your survey, were
- you aware that not all of what you termed 15
- 16 music was subject to the sound recording
- performance right? 17
- 18 At the time, no.
- 19 Okay. So you weren't aware that
- 20 pre-1972 music was not subject to that right.
- 21 Right. You brought it the first 22 time in the deposition.

- Well, the Judges weren't at the 1 2 deposition, so that's why some of this stuff
- 3 we have to do again.
- 4 Α Yes.
- 5 Q And so there's no way to tell from
- your survey what value, what percentage of the
- value of music that you determined is pre-1972
- 8 music. Right?

- 9 Α Only from the open-ended 10 responses.
- 11 Okay. Before I leave your direct
- report, your original direct written report, 12
- 13 I have a few questions on the amended report.
- 14 I want to ask you about something that you
- 15 said on page 27 of your report. Do you have
- 16 that, sir?
- 17 Α Yes.
- On the bottom of page 27, you say, 18
- "As our last example indicates, in providing 19
- 20 these responses, some respondents cited the
- 21 fact that satellite radio would allow them to 22 avoid buying music from other sources." Do

Page 321 Page 322 in, didn't they, Dr. Wind? 1 you see that? 1 2 2 Α Where? I don't recall. 3 3 Q The bottom of page 27? Q You don't recall one way or the 4 Α other? Yes, I see. 4 5 5 O And we refer to this sometimes in I don't recall if they asked or Α 6 shorthand as a substitution effect. That 6 not. 7 7 wasn't the purpose of your study, was it? 0 All right. 8 Correct. 8 I selected some examples, and I Α 9 Q 9 thought that's an appropriate kind of And you don't know what percentage 10 of respondents said that, did you? 10 description of this last example. 11 A Correct. 11 Because in your mind, the issue of 12 0 And you're not saying that your 12 substitution versus promotion was something 13 survey is enough to demonstrate to any degree 13 that you were concerned about in doing the 14 of certainty that there was a substitutional 14 survey? 15 effect from satellite radio, are you? 15 A No. I was not really focusing on 16 Α Correct. 16 this at all. 17 Q 17 You just felt the need to throw in JUDGE ROBERTS: It's getting kind 18 that gratuitous statement in your report? of late in the day, Dr. Wind, and I wanted -18 19 I'm not sure it's gratuitous, but even though I know you're going to be back 19 20 basically it was one of the quotes, and I 20 here on Monday, or so it would appear, I 21 thought it's interesting. 21 wanted to ask you a couple of questions, 22 The lawyers asked you to put that 22 because it'll give me the weekend to think Q Page 323 Page 324 1 about your answers. 1 so that I was just left with football, sports, 2 Obviously, we're having a mighty 2 Howard Stern, I don't think I would subscribe, 3 struggle from this side saying music isn't as well. So my question to you is, can you 4 really all that important to our business, to 4 tell me anything about what that says about 5 this side of the room saying it's critical to 5 the value of music? the satellite radio business. And as Judge 6 THE WITNESS: Well, I think there 6 7 Sledge observed earlier, one always tends to are two ways of looking at this. One is that 8 relate these things to one's personal markets are heterogenous. If there's anything 9 experience. 9 in marketing that we know, is that all markets 10 I am a Sirius satellite radio are heterogeneous. And there are different 10 11 11 subscriber. I received it because my wife got people who subscribe for different reasons, or 12 it for me for Christmas. I think really 12 will drop it for different reasons. 13 13 because she wanted Pittsburgh Steeler's games, So given this heterogeneity of all 14 but clearly, there was a lot more programming 14 markets, the question here is, if you look at 15 on there. And I've continued to subscribe. 15 the population of the subscribers, and those 16 And there's -- if Sirius had been just a music who intend to subscribe, what you're trying to 16 17 service, quite honestly, I don't believe I 17 find out is the relative importance, and focus 18 would have subscribed to it, if it was only 18 on the relative of music versus other 19 music, whether it was 69 channels, or however 19 offering. And I think there is no simple many channels of music, and it was just music, 20 20 answer to your question, but looking at the 21 21 I don't think I would have subscribed. Yet, various dimensions of music, and the various

comparison, like in the first figure, Figure

22

certainly, if Sirius dropped all of the music,

Page 326 Page 325 1 1, should help understand the magnitude of the 1 asking absolute value, or relative value? 2 2 importance of music in each of the dimension JUDGE ROBERTS: I'm asking 3 3 compared to the other leading programming absolute value. type. That's what the study is trying to do, 4 THE WITNESS: You see, absolute 5 is trying really to identify number of value you have to identify then the specific 6 dimensions, and show the relative evaluation measures that you want to focus on, because a 7 of music versus the others. lot of the insight you get is really also on 8 JUDGE ROBERTS: I understand that the relative basis. So we know, for example, 9 9 part of your study, and I agree with you, with respect to in the extreme situation that 10 that's exactly what it's attempting to do, is you described, if music was not available, you 10 11 measure the relative importance in the view of 11 will fall in the segment that says yes, I will 12 12 subscribers, and in your instance, those cancel. 13 supposedly intending to subscribe. But do you 13 JUDGE ROBERTS: Yes. 14 14 believe that that really tells me anything THE WITNESS: So you belong - not 15 about the value, the ultimate value of the 15 everyone did. There were some people who did 16 music, or is it just telling me that well, in 16 not, that still stayed, even though you drop 17 these generic categories of music, and news, 17 music. So because of this heterogeneity of 18 and Howard Stern, and sports, subscribers tend the market, I think, and the different 18 19 to overall think more highly of this one 19 measures here, I think we do have to look at 20 20 this, to some extent, relative to provide us compared to that one, but is it really 21 answering the question of the value of music? 21 a better base. So when you compare music to 2.2 CHIEF JUDGE SLEDGE: Are you 22 any of other programming type, I think my Page 328 Page 327 to continue to subscribe. So I think there 1 conclusion is quite clear here, that music is 1 2 really the power, the driving power of are different dimensions here, there are 3 satellite radio. different determinants. There are also 4 JUDGE ROBERTS: Is your survey different determinants in terms of subscribing 4 5 capable of telling me the difference between to satellite radio, versus subscribing to the reason I might subscribe, in this case, Sirius versus XM, which is kind of a different 6 7 7 let's say that I was actually the one that lower-level decision. wanted the Pittsburgh Steeler games, and I got 8 JUDGE ROBERTS: But if you note in the Pittsburgh Steeler games by signing up to 9 the question that I just posed to you, I 10 Sirius. But I'm of the view now that well, if 10 didn't just say to you well, I -- if all 11 11 they drop that service, I think I would sports were dropped, I would continue to 12 probably still continue to subscribe. 12 subscribe. I was actually just mentioning 13 THE WITNESS: Well, this will be -13 one, in particular, the NFL, which is the one 14 - there are two different measures now. We're 14 that, certainly, attracted my family to subscribe in the first place. And I guess, 15 talking about in Question 2(a), will respond 15 16 what type of satellite radio programming were 16 more or less, what I'm focusing on here is 17 most critical to a decision to subscribe, for 17 that, isn't it not really generic categories, the decision to subscribe. You're describing 18 like music, or sports, or talk that maybe 19 19 then the second situation, which would be provides the incentives to come, or the 20 Question 3, reflecting on your experience with 20 incentives to go, but it's maybe a whole

collection of individual things. Within

sports, maybe it's just the NFL, within talk

22

21

satellite radio, what type of satellite radio

programming are most critical to the decision

Page 330 Page 329 and entertainment, maybe it's just Howard 1 Once you move to the level you're

2

9

11

12

13

14

15

16

17

21

1 2 Stern, within music, maybe it's just Channel 3 23, Hair Nation.

4 THE WITNESS: I think that you 5 will probably find different respondents out 6 there, different segments that will respond 7 differently. In one of the documents that I looked at, the NFL document for the amendment of testimony, there was actually a comment in

term of even though they looked at the NFL, 10

11 that still music is a pretty dominant kind of

12 draw for the population at-large. So I think

13 you're raising a very serious question that

14 requires real examination at a more detailed

15 level, because it's very difficult to

16 generalize to the whole population when you

17 look at the entire market, then I can clearly

18 tell you that without any doubt, and despite

those eight errors we found here, that music

20 is, by far, more important to consumers on any

21 of the measures, than any of the other

programming types.

Okay.

1

discussing, the details, is it the NFL, is it NASCAR, is it specific type, specific genre there are some people who say they love it because of the specific genre that I have here, that I don't have to hear a kind of mixture of music. There was two people that mentioned this, so I think we have to go at a much more detailed level. 10 JUDGE ROBERTS: Well, I appreciate

your thoughts on this, and I'm going to think more about this over the weekend. And since it looks like you're going to be here on Monday, I may have more questions for you. MR. MEYER: Your Honor, I am reaching an actual breaking point. Well, I was going to turn to his amended report, so it

18 would be a great time to break, or I'm happy 19 to keep going, at your pleasure.

20 CHIEF JUDGE SLEDGE: I think it's

at your pleasure.

2.2 MR. MEYER: I can keep going.

Page 331

Page 332

2 BY MR. MEYER: 3 Dr. Wind, let's take a look -- and

4 by the way, I said I was turning to your

amended report, but in your answer to Judge 6

Roberts' question, where you said that by any measure, music is by far the most important -

7 again, if you look at the answers to the most

open-ended question, which was on page 29,

10 Figure 11, when you asked people what was the

11 top reason for considering subscribing, only

12 18 percent of them gave the top mention as 13 music. So by that measure, at least, that

14 would suggest that music is really not that

15 important. Wouldn't you agree?

16 No, because I mentioned - I talked 17 about this relative, so this would be compare

18 18 to 5 percent who mentioned talk and

19 entertainment, compare this to 2 percent who

20 mentioned news, compare this to 1 percent who

21 mentioned sports, so that's the -- I'm talking

relative, I'm talking about comparing the

1 relative in each question, the relative

evaluation. That's the reason Figure 1 is

showing this as the ratio between the number

of times that people prefer music over the next highest ranked or mentioned programming

type.

6

7 Well, if you -- okay, you're saying relative, but if you add up in this

9 table, Figure 11, if you add up talk,

10 entertainment, price, coverage, news,

11 certainly if you added commercial-free with no

12 mention of music, sports, et cetera, you get 13 a number that's at least equal, and depending

14 on where you put commercial-free, greater than

15 the number of mentions for music. Right?

16 Right. But the comparison that 17 I'm talking about here is - and that's my

18 understanding of the objective of the study -

19 is to look at the evaluation of music versus

20 other programming type. In the context of

21 programming, what is the relative value of

22 music versus the others, so you look at this

Page 334 Page 333 me you were doing no other work. Correct? independently, music versus talk, music versus 1 sports, versus news and the like. 2 That's correct. 3 3 Q Okay. So the purpose of your O And you told me that you had not 4 survey was only to look at music versus 4 looked at any Sirius or XM internal documents. 5 specific other programming types. Right? 6 A No. You defined actually 6 A That's correct. 7 accurately way, way back the objective of the O Okay. And yet, about two weeks study, to determine the value of music based later, on May 14th, you completed this amended 9 on all these various measures that I defined. testimony where you summarize all of these Sirius and XM documents that were attached to 10 And to look particularly at a comparison of 10 11 music versus talk and entertainment. But a your amended report. Correct? 11 12 12 lot of the -- I think the insight from the Yes. I'm not sure that I 13 study, and from the evidence we have here from 13 summarized all these reports, but I reviewed 14 the study, is to look at this in the 14 these reports to evaluate to what extent their 15 comparison of music versus each one of these conclusions support or don't support the 15 16 programming types. 16 conclusions that my study reached. 17 Okay. Let me ask you about your 17 And you did --Q 18 amended testimony. Now I took your deposition 18 Α It's in the summary. 19 on April 27th. Correct? 19 And you did that all between April 20 A I don't recall the date, but I'm 27th and May 14th. Right? 20 21 21 sure vou're correct. Right. As soon as I got the 22 And at that deposition, you told studies. I did not have them for the time Page 335 Page 336 1 that we had the deposition. formatted it in the form that you have it 2 here. So the draft, and this was then Did you make a decision to wait 3 until after your deposition to start looking 3 formatted along this line. 4 at those documents? 4 You drafted the prose in here, you 5 5 didn't the first draft? A I had no idea that these documents 6 A I drafted some of the prose, 6 exist when we had the deposition. 7 7 drafted some of this, and then Matt completed, At the time of your report, you didn't ask the attorneys, or I take it at the basically, the first draft. He sent it back time of the report you didn't have the 9 to me, and we changed it a few times. 10 documents, at the time of your deposition, did 10 Who decided what documents you 11 should look at in connection with the amended you ask your attorneys whether there were any 11 testimony? 12 documents in the Sirius or XM document 12 13 I received the set of documents, 13 production that --A I don't recall the time line. I and I used some of them, not all of them, in 14 14 15 do recall that I did ask after completing the 15 the report. Not all of them are actually 16 report if there are any other studies, but I 16 included in the report. 17 don't recall the time line when it was. 17 So is the answer to my question 18 Okay. So after the deposition, 18 the lawyers decided which documents you should look at? 19 you wrote the report. Did you write it 19 20 20 vourself? A I asked them to give me all the

recent studies we had, and I got this batch of

21

22

reports from them.

21

Α

Yes, I wrote it, and then I basically sent it to Matt, who had, again,

Page 338 Page 337

1

10

11

2.2

1 And you read through all those 2 documents cover-to-cover?

I reviewed them. It's not that you read cover-to-cover, tables that you know are not related to what you're looking at.

The lawyers directed your attention to certain pages, didn't they?

7 8 No, I skimmed the documents, 9 looked at the specific things, specific areas, 10 seeing that the major conclusion can support 11 related to usage and cancellation. It had 12 some other data on usage that related actually to Judge Roberts' question before, that relate 14 to the top 10 channel, did an analysis by 15 channels, which I did not have in my report 16 which seemed to be related. And these were the area that I focused on.

17 18 Okay. And of the documents that 19 you attached, most of the -- portions of the

20 documents that you cite in your amended 21 testimony, most of that is data related to

time spent listening. Isn't that right?

Page 339

Page 340

1 A No.

3

4

5

6

2 And going to something like Judge

Roberts' hypothetical, and go from my personal

4 experience, I moved into a house and was

5 deciding between cable TV and satellite,

6 DirectTV. The sole reason I selected DirectTV

7 was because they had the NFL Sunday Package,

which gives you every NFL football game.

9 Notwithstanding that, and if you're

10 uncomfortable taking my personal anecdote, you

can treat me as a hypothetical. 11

12 Notwithstanding that that was the sole reason

13 for my decision to get DirectTV over cable,

you'd be surprised to here that I don't spend 14

15 most of my time listening or watching NFL

16 football, because it's not on that much. I

17 spend most of my time watching, unfortunately,

18 re-runs of "Friends", and "The Honeymooners",

and "Seinfeld", and other things I shouldn't

be wasting my time. So given my situation, or

using me as a hypothetical, the fact that I

chose DirectTV for NFL football, but I spend

usage, right, to time spent listening, and some of them, I think two reports relate to cancellation. Okay. And time spent listening

Most of the reports relate to the

5 6 doesn't necessarily equate to the value placed on that particular type of program. Isn't that right? 9

I would hypothesize that time spent listening is highly correlated with importance.

12 0 Okay. Well, you said hypothesize, 13 and highly correlated. When you say you'd 14 hypothesize, that means you don't know. 15 Correct?

16 Well, it means that professionally 17 I would go on the hypothesis. If you want to 18 test it, we can look at our own data, look at

19 the usage data versus the scores on

20 importance, and my guess is we'll come with

21 significant relation between the two.

Okay. But you haven't done that.

1 most of my time watching something else, that

makes perfect sense to you, doesn't it? 3

Yes. This goes back to market heterogeneity. There are different segments,

and you're the one that we don't have a high correlation between the two. But, overall, in

7 markets, you look at the entire market, I

would hypothesize, and I think it won't be

9 that difficult to try to test, to see to what

10 extent usage is highly correlated with

11 importance.

12 Okay. And so, let me give another 13 example, someone who signs up to Sirius solely

14 for the reason that they like Howard Stern,

but listens to Howard Stern in the morning for

an hour, and spends the rest of the time

17 listening to other programming, such as music,

but clearly joined up to get Howard Stern. In 18

19 that instance, clearly then listenership data

20 would not correlate to the value placed on a 21

particular type of program for that subject. 22 For this particular case, you're

Page 341 Page 342 1 right. on usage, and we have data on importance. And 2 we can correlate the two. So then I'm correct, aren't I, 3 that listenership data does not necessarily 3 Well, that assumes that we assume correlate to the value that people put on 4 the validity of the rest of your survey. 5 5 particular types of programming. Which I feel comfortable about. 6 I would feel more comfortable 6 O I'm not surprised. Now the indicating that, in general, the literature in 7 documents that you chose to attach to the marketing consumer behavior will support that amended testimony, you say in your amended 9 there is a correlation between usage and testimony that reviewing these documents - I 10 preference, and usage and importance. There 10 forget the exact words you use - but they 11 are, of course, heterogeneities of all support or corroborate the conclusions in your 11 12 markets, and there will be people for whom 12 original testimony. Right? 13 13 Correct. this will not fit, so there will be segments 14 out there that will have a very low 14 Now did you take a look at --15 correlation between the two. 15 CHIEF JUDGE SLEDGE: Mr. Meyer, 16 Any of the literature that you're 16 before you start on that analysis, would this 17 thinking of have anything to do with satellite 17 be a reasonable time to break? 18 radio? 18 MR. MEYER: I think it would, Your 19 I don't think so. I have not seen 19 Honor. And I think it would go more smoothly 20 any specific study on this for satellite if I got my documents together. 20 21 radio. We can actually test it in this case, CHIEF JUDGE SLEDGE: Before we because we have, in my study we have data both recess, let me ask you not to publicize that Page 343 Page 344 lawyers spend time on Sundays watching 1 1 JUDGE ROBERTS: Mr. Handzo, I can 2 television. only carry so much, and I'm clearly going to 3 (Laughter.) want to have this again on Monday, but if you 4 CHIEF JUDGE SLEDGE: That will 4 could take it back until that point in time. 5 hurt the recruitment activities of the I'm afraid that if I put it back here, it 6 government for lawyers, and they're trying to 6 might be gone on Monday. 7 7 be able to recruit lawyers. MR. HANDZO: That's fine, Your 8 We'll recess until 9:30 Monday 8 Honor. 9 morning. 9 (Whereupon, the proceedings went 10 MR. MEYER: Your Honor, I felt 10 off the record at 5:04 p.m.) 11 that if Judge Roberts felt comfortable 11 12 admitting that he listens to the Hair metal 12 13 13 station, that it was okay to confess to 14 watching football on Sundays. 14 15 JUDGE ROBERTS: Which is Channel 15 41, the Boneyard on XM. I know that, I'm 16 17 aware of that, and listen, on occasion. For 17 18 tallies on the hours, SoundExchange has 18 consumed 19 hours, and Services have consumed 19 19 20 28 hours. 20 21 CHIEF JUDGE SLEDGE: And please 21 try to have the room clear by 5:30. 22

Transcript of:

Date: June 18, 2007 **Volume:** IX

Case: Adjustment of Rates for Pre-Existing Subscriptions

Neal R. Gross & Co., Inc. Phone: 202-234-4433

Fax: 202-387-7330

Email: info@nealrgross.com Internet: www.nealrgross.com

```
Page 1
                                                                                                              Page 2
                                                                APPEARANCES:
                           Before the
                                                                  On Behalf of Sound Exchange
                    COPYRIGHT ROYALTY BOARD
                                                                     DAVID A. HANDZO, ESQ
                       LIBRARY OF CONGRESS
                                                                     MICHAEL B. DeSANCTIS, ESQ
                        Washington, D.C.
                                                                     JARED O. FREEDMAN, ESQ
THOMAS J. PERRELLI, ESQ
                                                                     MARK D. SCHNEIDER, ESQ
                                                                     Jenner & Block
                                                                     601 Thirteenth Street, N.W.
     In the matter of:
                                                                     Suite 1200 South
Washington, D.C. 20005
     Adjustment of Rates and Terms !
                                          Docket No.
                                                                     (202) 639-6060
     for Preexisting Subscriptions ;
                                          2006-1
                                                                     dhandzo@jenner.com
     Services,
                                          CRB DSTRA
                                                                  On Behalf of XM Satellite Radio, Inc.:
BRUCE RICH, ESQ
     Satellite Digital Audio Radio
                                                                     JONATHAN BLOOM, ESQ
                                                                     WILLIAM CRUSE, ESQ
     Services
                                                                     TODD LARSON, ESQ
                                                                     BRUCE S. MEYER, ESQ
                                                                     RALPH MILLER, ESQ
            Room LM-408
                                                                     Weil Gotshal & Manges
            Library of Congress
            First and Independence Avenue, S.E.
                                                                     New York, New York 10016
            Washington, D.C. 20540
                                                                     (212) 310-8238
            Monday.
            June 18, 2007
                                                                  On Behalf of Sirius Satellite Radio,
                                                                Inc.:
                   The above-entitled matter came on
                                                                     BRUCE G. JOSEPH, ESQ
                                                                     KARYN K. ABLIN, ESQ
     for hearing, pursuant to notice, at 9:30 a.m.
                                                                     MATT J. ASTLE, ESO
                                                                     JENNIFER L. ELGIN, ESQ
                                                                     THOMAS W. KIRBY, ESQ
     THE HONORABLE JAMES SLEDGE, Chief Judge
                                                                     MICHAEL L. STURM, ESQ
     THE HONORABLE WILLIAM J. ROBERTS, JR., Judge
                                                                     JOHN WYSS, ESQ
                                                                     Wiley Rein
1776 K Street, N.W.
     THE HONORABLE STAN WISNIEWSKI, Judge
                                                                     Washington, D.C. 20006 (202) 719-7528
                                                                     bjoseph@wileyrein.com
                                                 Page 3
                                                                                                              Page 4
                                                                       P-R-O-C-E-E-D-I-N-G-S
                                                             1
13 Survey Verification
                                         5 6
                                                                                    9:30 a.m.
                                          199 205
    SX Financial Information
                                                                       CHIEF JUDGE SLEDGE: Thank you.
15 SX Financial Projections
                                          210
                                                                We'll come to order.
                                                             4
                                                             5
                                                                       Mr. Meyer, were you still in your
    2005 and 2006 Digital Revenue
                                              215 216
                                                                examination?
17 Eisenberg Deposition
                                         227
                                                                      MR. MEYER: Yes, Your Honor,
                                              232 233
                                                                although I've concluded and pass the time to
18 6/2003 memo, Larry Kanusher
                                                             9
                                                                Mr. Sturm for Sirius.
     to Phil Wiser
                                                             10
                                                                      CHIEF JUDGE SLEDGE: Mr. Sturm.
19 7/2003 memo, Eisenberg to Sony 237 245
                                                             11
                                                                      MR. STURM: Thank you.
                                                             12 WHEREUPON.
     Music executives
                                                             13
                                                                          YORAM WIND
20 screenshot from Radio Locator
                                             305
                                                             14 HAVING BEEN PREVIOUSLY SWORN, WAS RECALLED AND
21 Sony emails to XM and Sirius
                                             313
                                                             15 TESTIFIED AS FOLLOWS:
                                                             16
                                                                        CROSS EXAMINATION
22 Phase 1 Marketing Plan for
                                           318
                                                             17
                                                                      BY MR. STURM:
     Jamie Foxx Album
                                                             18
                                                                   Q Good morning, Dr. Wind.
                                                             19
     SoundExchange
                                                                      Good morning.
                                                             20
                                                                      MR. STURM: I pass up this
53 Eisenberg Written Testimony
                                              94 95
                                                             21 exhibit, Your Honor.
54 Demonstrative Exhibit
                                         145
                                                             22
                                                                           (Whereupon, the above-
```

Page 5		Page 6
1 referred to document was	1	CHIEF JUDGE SLEDGE: Any objection
2 marked as SDARS Exhibit	2	to Exhibit 13?
3 13 for identification.)	3	MR. HANDZO: No, Your Honor.
4 BY MR. STURM:	4	CHIEF JUDGE SLEDGE: Without
5 Q Dr. Wind, I've handed you a	5	objection, Exhibit 13 is admitted.
6 document that has been marked for	6	(The document, having
7 identification as SDARS Exhibit 13. Do you	7	been marked previously
8 have it there?	8	for identification as
9 A Yes, I do.	9	SDARS Exhibit 13, was
10 Q And Exhibit 13 represents all of	10	received in evidence.)
11 the documents that we have with respect to the	11	BY MR. STURM:
12 verification process that was undertaken	12	Q The second page of Exhibit 13 is
13 following the survey that you did, correct?	13	the forms that were intended to be filled out,
14 A As far as I know, other than the	14	correct, during the verification process?
15 new letters that you received from Data	15	A Yes.
16 Development and from ABC.	16	Q And the forms were intended to be
17 Q By that, you're referring to the	17	filled out, those were the forms that were
18 affidavits explaining that the documents were	18	lost as a result of the painting incident at
19 lost?	19	DDW?
20 A Yes.	20	A Yes.
21 MR. STURM: Your Honor, I'd move	21	Q I want to be sure. Looking at the
22 the admission of Exhibit 13.	22	first page of Exhibit 13, that's a
Page 7		Page 8
1 questionnaire, right?	1	questionnaire that is the first page of
2 A No, that's an illustrative	2	Exhibit 13?
3 questionnaire.	3	A No.
4 Q And illustrative questionnaire.	4	Q Who did?
5 A Yes, this illustrates the	5	A Data Development.
6 responses, possible set of responses for this.	6	Q Did you have any involvement in it
7 Q Now, this is the only	7	whatsoever?
8 questionnaire you have, right? You don't have	8	A Yes, in terms of discussion on the
9 a separate questionnaire, verification	9	verification questions.
10 questionnaire for considering subscribers,	10	Q So did you approve this form?
11 correct?	11	A No, I approved the questions, not
12 A Correct, because that's not the	12	the form.
13 way it is communicated to the verification	13	Q You approved the questions?
14 house.	14	A Correct.
15 Q Is it your testimony that you were	15	Q It says that "I'm calling to
16 aware all along that considerers were supposed	16	confirm a few points in the survey." Do you
17 to answer no to question 2 on the verification	17	see that?
18 questionnaire?	18	A Yes.
19 A Absolutely.	19	Q And for about between a third and
20 Q Absolutely?	20	a quarter of the respondents, you're calling
21 A Absolutely.	21	to confirm something that is false, correct?
22 Q Did you design the verification	22	A No. This is again, as I mentioned

20593226-a494-474a-a448-130b45af751b

Page 12

Page 9

- 1 to you before, this is an illustrative
- 2 questionnaire and now it is primarily can be
- completed. The field house that calls the
- 4 verification is using this and has their own -
- 5 - primarily they're using the second form, the
- one on page two, and they basically are asking
- 7 the questions and then they check basically
- 8 correct or not, based on matching it against
- 9 column two which is the quota.
- 10 They're asking the questions that appear on this verification form, correct? 11
- 12 I'm not sure on this particular
- 13 one. They're asking the question, but there
- is no marking, there is no XXX on the 14
- 15 questionnaire that they asked that's
- 16 illustrative for the report, but that's not
- 17 the way -- they have the blank questionnaire
- and they complete the responses on the last
- 19 three columns of page two.
- 20 The questions that are asked are
- 21 the questions that appear on the first page of
- 22 the verification questionnaire?

Α Correct.

1

2

8

11

- And so when the -- when it says, 0
- the text says, "I'm calling to confirm a few
- points in the survey for considers" the proper
- 5 answer is no. Question two is false, correct?
- You're expecting a no response to question two
- 7 from the considerers?
 - Α Correct.
- 9 0 Even though you say "You're
- calling to confirm a few things", right? 10
 - Correct.
- 12 Is that good survey design?
- It's a common way of doing 13 Α
- 14 verification.
- 15 To call to confirm something that
- you expect to be false or untrue? 16
- 17 No, it's no so much as a trick
- 18 question. I think this is basically fairly
- 19 common in verification that you are including
- 20 questions that not all the answers to them are
- 21 yes.

22

1

6

7

8

9

10

11

17

22

form.

Q

any more?

Α

CHIEF JUDGE SLEDGE: Mr. Sturm,

No, I don't. I explained before,

But you don't have the blank form

I don't have the blank form, no.

form to the best of your knowledge, correct?

And DDW doesn't have the blank

the way the form is presented to the research

house that does the telephone calling. It's

a blank form. It's not with the X's marked

and they record the answers on the second

Page 11

- your questions are equating false with
- negative. That's a curious way of phrasing
- 3 things.

1

2

- 4 MR. STURM: Well, because it says it's calling to confirm a few points and you
- 6 are expecting the respondent not to confirm.
- 7 CHIEF JUDGE SLEDGE: Right, is that the same in your mind as saying it's 8
- 9 false?
- 10 MR. STURM: Well, I think so.
- 12
- 13 household. I'll move on, Your Honor.
- 14 CHIEF JUDGE SLEDGE: Answer
- negative and answering false seem to me to be 15
- two different answers. 16
 - BY MR. STURM:
- 18 The form is premarked "yes", Q
- 19 correct?

17

- 20 Α It's an illustrative form, yes.
- 21 Do you have an illustrative form that is premarked "no" for considerers?

- You're telling the interviewer that you
- currently have satellite radio in your
- 12 Α To the best of my knowledge, they 13 don't have it.
- 14 Now your question on direct about your deposition testimony concerning this 15
- issue, right, do you remember that? 16
 - A Yes.
- 18 And you said on direct that the
- 19 questions, the question was somewhat
- convoluted, in my view at least, or I could 20
- 21 not answer it correctly.
 - Do you remember giving that

Page 13 Page 14 1 testimony? percent of the respondents had their responses 2 Α Something along those lines. 2 verified. Is that right? 3 And did you say that "I said yes, 3 Answer: Correct. 4 yes, yes because I was looking I think, there 4 Question: Would a verification 5 was this form, the one on page two was require a yes response to all three of these 6 presented before, and for subscribers, the 6 questions? 7 7 yes, yes, was the answer. That's what I Answer: Yes." had in mind." Do you remember giving that 8 Is that your testimony at the testimony? 9 9 deposition? 10 10 A I don't remember, but it sounds Α Yes, I suppose. 11 reasonable. And are you telling the Judges 11 Q 12 that those questions are convoluted or that O Do you have Exhibit 1 which is 12 your deposition testimony in front of you? 13 13 you weren't able to understand them? 14 Yes, I do. 14 Well, I basically -- when I saw 15 Q Will you look at page 143, please? 15 the form I was thinking about the subscribers 16 Α Yes. 16 and respondent in this respect and I did not 17 Q I'm going to start at page 143, 17 think about kind of the full set of responses 18 line 4. 18 that included that they consider at that time. 19 19 So that's basically what was It says, "Now is Exhibit 9 the 20 verification form that was used? apparently the frame of my mind at the time 20 21 Answer: Yes. 21 that I answered it. Question: As I understand it, 54 22 2.2 Are you saying -- you said on Page 15 Page 16 direct that the questions were convoluted. particular respondent. And they have the 1 2 Would you agree that you understood the quota from the top of the page where they have 3 question? 3 basically the four different sales. Q Now going on in your deposition, 4 I think there were a number of 4 other questions here related to this. And I looking at page 144, line 9. This is your 6 think what I was referring to is the entire 6 answer to the question about the procedures, 7 sequence of this questioning. 7 right? 8 8 Now you say that you were also I don't know. Again, I think it's confused because you had the form in front of quite clear that throughout this set of 10 you, right? 10 responses I was thinking about the subscribers 11 Α At some point I saw the form, yes. 11 and responding in this context. That's But the form is the same one that 12 12 consistent throughout my responses here. 13 is used for both subscribers and considerers, 13 You testified there was no case of 14 right? 14 any no responses from these people, correct? 15 15 But not the form with the Well, I misspoke. I basically was markings. That's what I tried to explain to thinking again in terms of the subscribers and 16 16 17 you before. The research house gets a blank 17 for them there was no case of no responses. form with the questions, without the markings. 18 18 Looking down at the bottom of page 145, you say "in the materials you got, you And they ask the questions and they complete 19 19 20 it on page two. And then they basically 20 should have received probably these sheets

with 54 percent of the respondents a yes.

decide if it's a validated response or not,

depending on the quota assignment for this

21

21

22

Yes, yes, yes."

20593226-a494-474a-a448-130b45af751b

Page 17 Page 18 1 1 Question from me: "So I think I That's your assumption, but you 2 did misspeak in my question. For 54 percent 2 don't have any data to confirm or contradict 3 of the respondents, there should be a sheet that assumption, right? 4 with Q1, Q2, Q3, all yes, yes, yes? 4 A Correct. 5 Answer: Correct." 5 0 Fifty-four percent has to refer to 6 Was that your testimony? all of the respondents, including the 7 7 Yes, and as I indicated before I considerers, correct? 8 misspoke because I basically had in mind the 8 Α Correct. response to the subscribers and obviously this 9 And so when you said 54 percent, Q 10 is consistent throughout my set of responses 10 there should be a sheet, Q1, Q2, Q3, yes, yes, 11 here. 11 yes. 12 12 0 Now what percentage of actual Α I misspoke. subscribers were verified? 13 13 And you don't have any idea what 14 I don't know offhand. 14 percentage there were for considerers or It's impossible to know, isn't it, 15 subscribers? 15 16 16 because you don't have any data to show that? Α No, but it would be reasonable to 17 A I don't have the exact number. 17 assume it will be the same proportion as they 18 But given the large number of respondents who 18 are in the sample. 19 were validated, the 54 percentage, my 19 Again, the data has been assumption would be they'll probably be 20 destroyed, so we don't know. 20 21 21 distributed based upon their proportion in the It's not been destroyed. I think 22 sample. 2.2 we talked about this before. Page 19 Page 20 Now, did DDW report any problems 1 Α Yes. 1 2 And Tab E in the binder is a 2 to you with other aspects of their offices 3 besides painting? 3 series of documents, right? First, there's the interviewer instructions that go on for I think they may have mentioned 4 4 5 something construction and painting. 5 six pages, plus -- six pages or so? 6 They didn't say anything about 6 Α Yes. 7 7 their computers having a problem? 0 Are there similar instructions for 8 8 the verification process? Α No. 9 9 No. The verification process is 0 So to your knowledge, their 10 computer system should be intact? 10 basically done on the routine basis based on 11 discussions between the field director and the Α I assume so, but I have no idea. 11 verification house. 12 12 And you're not aware of any Then the next document, there's a 13 painting or other problems that ABC which is 13 couple, a several page form and then there's 14 the company that actually did the 14 15 verifications? 15 a memorandum to supervisors from Kathy Romano 16 I am not aware of any. 16 for five pages, do you see that? Α 17 Q Do you have your binder of 17 Α Yes, I do. 18 exhibits in front of you? And that's her instructions to all 18 19 the supervisors who are going to work on the 19 A Yes, I do. 20 20 study? Q Could you look at your report, Tab

E, please?

(Pause.)

21

22

21

22

A

O

Correct.

And is there again, is there any

Page 24

Page	21

- 1 kind of memorandum from Ms. Romano to the 2 people who are going to work on verification
- process or does that not exist?
- 4 No, as I said before, the common 5 procedure in verification is that there are no
- such detailed instructions. There are also no
- 7 training by DDW of the people who are doing
- 8 the verification. The verification is a house
- 9 that specializes in straight-forward telephone
- 10 interviewing. They're doing it on all, my
- guess is most of the studies of DDW, they're 11
- 12 doing this on all of my studies. There are --
- they know basically the process. They work on 13
- this very closely with the field director and 14
- 15 I have never had in any study written
- instructions similar to the ones to the field 16
- 17 for the verification process.
- 18 Could you turn to page four of Ms.
- 19 Romano's memorandum to the supervisors?
- 20 Α Yes.
- 21 Q Down at the bottom, the very
- bottom of page four, it says "The validation

- form will be e-mailed to you. You must fill
- 2 in information for each respondent. There
- must be a separate sheet/tab for each
- interviewer. Email to DDW." Do you see that? 4
 - Α Yes, I do.
 - So the completed verification
- 7 forms with the respondents' names were emailed
- from the field to DDW, right? 8
 - Based on this instruction.
- 10 And you don't have any reason to
- believe that these instructions were violated, 11
- 12 correct?

5

6

9

- 13 The only question is to what Α
- 14 extent they sent it together with the
- 15 questionnaire in the Federal Express package.
- 16 And so I -- that's the instruction, but I'm
- 17 not sure whether -- if you look at the next
- 18 page, on page five, when returning work, they
- 19 say "you must return the form to DDW completed
- screeners, validation forms emailed to DDW, 20
- 21 and screeners only."
- 22 That's right. I was going to

Page 23

- 1 A very specific question. Do you
 - know if the computers at DDW have been
 - 3 searched?

8

- No, I don't. 4 Α
- Now if they received the email,
- the forms by email per instruction, then they 6
- 7 could have emailed them also to ABC, correct?
 - A I don't know the process. My
- understanding is that these forms once
- 10 received by DDW goes through primarily
- checking by the field people before they
- forward them to ABC and I don't know how they
- forward them. 13
- 14 Typically, when you receive an
- email within an attachment, then you can just
- 16 forward it along as an attachment, right?
- 17 A Not if you basically -- you may
- print it to work on this. I don't know the 18
- 19 process they went through.
- 20 And then they could have been
- 21 emailed back from ABC to DDW, correct?
 - They could, but I don't know the

point that out. The validation forms are

- 2 called out as being emailed to DDW, correct?
- 3 Α Right.

1

5

- 4 Now has DDW's computer been Q searched for those validation forms?
- 6 My understanding is they searched 7 for it. They looked everywhere for the form.
- Do you know if the computers have 8 9 been searched?
- 10 A No. Not explicitly. I know that
- 11 they search everywhere for the forms.
- 12 But the records on the computer
- 13 wouldn't be affected by the painting, correct?
- 14 The record on the computer will not be the complete record because they are
- before they were sent to the verification
- 17 house and before the completion of the forms.
- 18 So it's most, if the records are available 19 there, they will be the names of the

the results of the interview.

- 20 interviewers completed on the page three of
- 21 Appendix A of the verification, but without

www.nealrgross.com

Page 25 Page 26 1 1 process they use. Yes. Α 2 Do you know if ABC's computers 2 0 And the conjoint allocates 3 have been searched? relative weights or relative importance among 4 No, I don't. If it's important, I 4 these attributes that you tested, right? 5 can probably call and find out and get you the 5 Yes. Α 6 answer. 6 O And these attributes that are 7 Well, it is important. It should 7 listed here are the ones that you came up with 8 and worked with in consultation with have been done already, but you don't know? 9 I don't know. But when we have a 9 SoundExchange's lawyers, right? 10 10 break, I'll be glad to call and find out what A Correct. 11 is the process they went through, whether they 11 Q Attributes that you don't test on 12 emailed them or they mailed them or they sent 12 the conjoint effectively are given a weight of 13 it with a messenger, I have no idea. 13 zero, right? They aren't tested? 14 14 And you do know that the Judges Α Correct. 15 15 ordered these documents to be produced, Q Now there's been testimony in this 16 correct? 16 case that a lot of money has been spent on 17 A 17 satellites and special antennas and things Right. 18 Q Do you have your main study there 18 like that so that these services can be in front of you? 19 19 received in a moving car. 20 Yes, I do. 20 A Based on what you know about 21 Page 43 shows the results of your satellite radio, it makes sense that the way Q 22 conjoint analysis that you discussed? to receive the service in a car is an Page 27 Page 28 important attribute, right? correct? 1 2 Yes, because many of the people 2 No, the question is I don't know 3 use it in a car. to what extent consumers when they evaluated 4 Most people use it in a car, the cards they assumed, based on their own Q 5 right? experience, that all of these options are 6 Yes. basically, can be used in a car or to what A 6 7 extent they included this more in their mind Q But that isn't an attribute that you tested in your conjoint, correct? as part of the geographic coverage. But when 9 Well, unless consumer assumes that 9 we tested explicitly are those seven factors 10 this is part of the coverage. 10 that are listed here. 11 11 Q Geographic coverage. And any other attribute that you 12 A Geographic coverage. 12 didn't test explicitly isn't included in this, Okay, but geographic coverage is 13 13 right? 14 14 different from being able to receive it on a Α Correct. Unless assumed by the 15 mobile basis, right? consumer as given for all the options. 15 Right, maybe. I don't know how 16 16 And the closest you came you say 17 consumers will receive it. Some consumers may 17 was geographic coverage, right? 18 18 assume that this is included here, especially If assumed as part of one of the given their usage pattern. Others may not. 19 factors, unless because of the wide usage of 20 I don't know. 20 this, everyone assumes that when we talk about 21 So either it wasn't included or 21 satellite radio, it is obviously all of these

cards, all of them are usable in a car.

22 you don't know if mobility was included,

Page 29 Page 30 1 So you're saying that the 1 Mr. Hellman on this? 2 respondents might have just assumed that 2 Inputting it in this format and he 3 satellite radio would be available in the car, also did the exhibits, the graphics for the right? 4 4 report. 5 5 Α Which is a reasonable assumption 0 Mr. Hellman did the graphics? given the usage data that we've seen. 6 He or someone in his office, but 7 But because they're just assuming 7 they did the graphics. 8 it, it's not weighted within these responses, 8 Did you and Mr. Hellman go through correct? Or given a relative value within and try to present a fair and unbiased 9 10 these responses? 10 analysis or were you just picking some things 11 It's not -- we don't have an out of the research that supported 11 12 explicit value for this particular variable. 12 SoundExchange's position? The way it worked is I reviewed 13 Now your amended testimony is 13 Exhibit 52 which is about halfway back in the 14 14 the material that I received which is the 15 binder. package here. It's all the tabs behind it. 15 16 Did the lawyers right the text of And concluded that basically the areas which 17 the amended testimony? 17 help explain or validate my report are the 18 No. As I mentioned on Thursday, areas relating to usage and cancellation and 19 there were -- I preferred a very rough first they provide an explanation also with respect 20 draft and it was worked in basically as a 20 to the Howard Stern question and these are the 21 series of iterations with Matt Hellman. 21 areas I focused on in the report. 2.2 So you worked collaboratively with 2.2 I did not see other data there Page 31 Page 32 that could shed light on my report and that's which I think they clearly do with respect 1 2 both to Sirius and XM. 2 the reason I focused on these items. 3 And so one of the items you 3 And two, to try to see if they focused on was Howard Stern, right? provide an explanation for the Howard Stern 4 4 5 Α Correct. 5 question. 6 And did you try to give a fair and 6 One of the things that you talk 7 unbiased analysis of the Howard Stern issue 7 about on page six is percentage of time spent based on all of the data and you had in these 8 listening. 9 9 surveys? Α Yes 10 10 Α No, this was not designed to Q You have a chart, Figure 4, about cover, summarize all the hard stored material that, correct? 11 12 in the documents. It was designed to try 12 Α Yes. 13 13 explain what basically happened over time to And that is based on Exhibit 111 the importance of Howard Stern and this is 14 which is the next document in the binder, 15 reflected in Exhibit -- in Figure 12 of the 15 correct? 16 16 report. Α Yes. 17 So you didn't intentionally leave 17 Q And that's at page 22, I believe? out things that demonstrated the importance of Yes. 18 18 Α non-music programming at Sirius, did you? 19 19 Now that same chart shows some 20 I did not intend to. I basically 20 trends in listening, doesn't it? That overall

usage went up two hours; music went down

almost two hours; and talk went up almost four

21

tried to focus primarily on the report and see

do they confirm or not the importance of music

21

22

20593226-a494-474a-a448-130b45af751b

Page 33 hours. Do you see those? 1 1 2 2 Yes. 3 3 Your survey doesn't explain that 0 4 change in listening, does it? 4 5 No. My survey is basically a 5 6 point in time and presents the result as of 6 7 7 October of '06. 8 Q Again, your survey doesn't explain 8 9 the change in listening over time, correct? 9 10 10 Well, it's not designed as a 11 longitudinal study, so it's primarily, it's a 11 point in time study in October and it presents the picture, the importance of music versus 13 13 14 14 the other programming types as of October of 15 15 last year. 16 Q Figure 10, which is on page 13 of 16 17 your former testimony --17 study I had and that's all it does. 18 18 A Yes. 19 That is based on Exhibit 116, Q 19 20 20 which is a Fox News study? 21 A Correct. 21 22 O And that Fox News study is from Page 35 1 1 data.

Page 34 August of 2005, correct? Α Correct. Q And you're aware that the programming on Sirius changed significantly between August 2005 and the present, correct? Α Correct. Among other things, in August 2005, if someone wanted to listen to Howard Stern, they couldn't do it on Sirius, correct? Α Correct. Q And so whatever the validity of this was back in August 2005, you wouldn't say that it now represents the views of Sirius subscribers, correct? It just represents basically the latest data we have and this was the latest

Well, you had much more recent data on cancellation, correct? There is the next analysis, I think, represents this. The analysis basically per channel represents a more recent

Page 36

2 Looking at Figure 12 which is on Q 3 page 17, now as I understood your testimony, you said that this showed changing interest in 5 talk programming over time based on different 6 surveys? Is that what you said on direct? 7 A I don't recall exactly what I said. It basically shows that the interest in

kind of the trend or the pattern of interest 9 10 in top programming. Q But these aren't different studies

11 are they? 12

They're all based on -- this will 13 Α 14 be the next document --

15 Q The next document is 17, correct?

16 A Correct.

17 Q And so when you say June 2006,

last data provided by Sirius, all of this 18

data, all of these data were gathered at the 19

20 same time, correct?

21 No. My understanding of this 22 document, this is --

Q Are you looking at Exhibit 111, 2 page 17? 3

Yes. And you have there basically -- the analysis there was done by basically subscription tenure. And the last number I 6 focused on was primarily the June '06 number 7 that we had.

Q That's my point. These are -- all this data, all these data were gathered at the same time. These are different subscription tenures, not different studies, right? Or do you not know?

Α Well, the question is if you look 14 at page 3, of the same document it talks about survey field periods and talk about tracking 15 began in 2002. Then there is also if you go 16 17 back, the last point there, they were talking about research anticipated engaging in another wave on or about November 2006, a decision to 20 conduct that wave was presented by Sirius and 21 then they give under it a table with CSat

waves going back to the third quarter, second

22

8

10

11

Page 37 Page 38 1 quarter '03. the numbers that are broken out by month there 2 So I'm not sure to what extent the 2 add up to the total presented in the second data that are on page 17 that are used was quarter of '06 column? 4 collected only if the second quarter of '06 or 4 The interviewers for comparison, 5 5 the fourth quarter of '05 -represents also some data from previous 6 tracking reports. 6 Q Right. 7 7 You couldn't figure out that based Α Which is a similar large number. 8 on these documents? 8 So you're saying, just so I'm 9 9 At the time I did not really focus clear on this, you're not clear if these are 10 on this question and now I'm not sure, but I'm 10 all different studies or different cohorts, 11 just saying that given my understanding of 11 subscription tenure cohorts within the same 12 this was these are the result of tracking 12 study? 13 Now that I look at the numbers, it 13 reports and therefore I'm not sure whether 14 14 this is all based on the data in one point in seems that the data for the '06, the six 15 time survey. 15 columns are subheadings of the second quarter 16 '06 and the report here, probably for Don't the -- does it look like to 16 17 you that the -- do you see under the headings 17 comparison, the fourth quarter '05 is the for the different time periods there are Ns 18 first column. 19 which represent the number of respondents, 19 But you didn't really focus on 20 correct? 20 that when you were doing your report? 21 21 A Yes I looked earlier at those segments 22 Q And does it look like to you that 22 and the results were these segments. Page 39 Page 40 1 But you weren't really clear what based on Exhibit 111? 2 MR. STURM: Yes, Your Honor. 2 the different segments meant? 3 I think it's clear what they 3 CHIEF JUDGE SLEDGE: I see. Thank 4 meant. I wasn't clear whether they were all 4 you. collected at the same time or there were some 5 MR. STURM: Figure 10 is based on other days, but basically I think that the something different. 6 6 7 7 headings are very clear what they mean. CHIEF JUDGE SLEDGE: All right. 8 CHIEF JUDGE SLEDGE: Mr. Sturm, 8 BY MR. STURM: 9 your initial question leading to this Q Now if you will turn a couple 10 examination of 11 confuses me. 10 pages to page 20, Figure 14, and this purports 11 You asked about Figure 10 and that 11 to compare percentage of June 2006 Sirius 12 was based on Exhibit 116 and August '05 study. subscribers interested in music as compared to 13 And then you asked about Figure 12 which is 13 talk versus Sirius respondents in the October based on Exhibit 111, a June '06 study. 2006 Wind study, right? 14 14 15 MR. STURM: Yes. 15 Α Correct. 16 CHIEF JUDGE SLEDGE: And then I 16 Now what you have done is just 17 understood to ask him if these were all based 17 take the people who subscribed to Sirius in 18 June 2006 and compared them to your overall on the same study? And I don't understand why 18 19 19 survey results for the entire subscriber base, you're asking that. 2.0 MR. STURM: When I asked that 20 right?

question i was just asking about Figure 12.

CHIEF JUDGE SLEDGE: Figure 12 is

21

22

21

22

Α

0

Correct.

So you basically just cherry

Page 41 Page 42 which I think I was very clear indicating --1 picked this one month of subscriber data and 2 compared it to an overall, rather than taking if you look at Figure 12 in the heading of the overall data that are also nit eh Sirius this which is the June 2006, focusing only on 4 survey, correct? them and not previous to this and trying to 5 add now the relation between music and talk A I don't look at this as cherry picking. I think this is the last point in and entertainment. And that's this is time. This is the last month available. So designed. I think I made it very explicit in this is also the same 17 percent that we have the report what we're looking at. 9 9 in the previous figure and Figure 12. Now your survey covers, purports 10 to cover the entire group, right, and doesn't Sir, you're ignoring all of the 10 11 people who subscribed to Sirius May 2006 and break it out among subscription tenures, 11 12 before in this chart, correct? 12 correct? Correct. And I thought I made it 13 13 A Correct. very clear in the write up what I'm doing 14 14 In fact, you didn't even gather 15 here. 15 any data about subscription tenure, correct? 16 16 Correct. So you're just relying on these 96 Α 17 people who subscribed in June 2006 as opposed 17 Q So there's no way -to covering the more than 2,150 who subscribed 18 CHIEF JUDGE SLEDGE: What is that 19 at other times, right? 19 word? 20 20 Because I'm trying -- this is an MR. STURM: Subscription tenure. 21 elaboration on Figure 12 and trying to explain 21 CHIEF JUDGE SLEDGE: Tenure? the trend and showing for the last for those, 22 MR. STURM: How long they've been Page 44 Page 43 subscribers. the music channels have shown increased 1 listenership." Do you remember saying that? 2 CHIEF JUDGE SLEDGE: All right. 2 3 BY MR. STURM: 3 Α Vaguely. You also have -- and by the way, 4 But overall, we know that total 4 that June 2006 cohort is the smallest one of music listening has gone down recently, 6 all of them, correct? correct, the time spent listening that we 7 A It's still close to 100 people and looked at earlier? you can definitely analyze them and conclude 8 Based on this one report. I think from them what is -- what are the reasons that 9 there are other indications there, including 10 10 they provide for subscribing. if you look in terms of the talk channels 11 11 It was a very simple question. people listen to and some of the XM studies, That one June month that you picked is the 12 12 and I'm not sure that this will be the general 13 smallest, has the smallest number of 13 pattern. 14 14 respondents of any of the ones that are broken Well, XM studies wouldn't go to 15 out, correct? 15 Howard Stern, right, because he's not on XM. 16 Α 16 Now you also say that Howard Stern Yes. 17 Q Now you also talk later in your 17 is not really attracting listeners, right?

I'm not sure I said that.

Did you say that he has stopped

Well, as we can see from the data,

the number of new subscribers who attribute

A

Correct.

20 right?

21

22

report about the impact of Howard Stern and

how it's less than music and things like that,

And you say "among other things,

18

19

20

21

22

Q

attracting listeners?

Page 46 Page 45 their subscription to Howard Stern is getting 1 1 question? 2 smaller. 2 No, you have to direct me to the 3 3 CHIEF JUDGE SLEDGE: Dr. Wind, specific study and page. 4 that sounds to me like his listeners are so 4 Look at Exhibit 112, page 23. 5 5 passionate that all of them rushed out at the 6 first opportunity they had to subscribe and 6 It's headed "unaided primary 7 therefore there weren't any left to subscribe 7 reason for subscribing." Do you see that? 8 after that. 8 Α 9 THE WITNESS: This is consistent 9 Q And unaided means what? 10 10 with my interpretation. A That you are not providing people 11 CHIEF JUDGE SLEDGE: Okay. options, but it's an open-ended question. 11 12 THE WITNESS: So if we're talking 12 And you like open-ended questions, about new subscribers I think the percent of 13 13 right? people who subscribe now subscribe -- or the 14 14 Α Correct. latest data we have is June, that subscribed 15 All right, and it's all past week 15 Q is smaller than before. That's what Figure 12 listeners based on a total 25,702? See that 16 16 17 is actually showing us. 17 at the top? Yes. 18 BY MR. STURM: 18 Α 19 There was a question in the 19 Q And without putting the specific listener study, "what was your primary reason numbers on the record, the overwhelming top 20 20 21 you subscribed to Sirius? Please type in your 21 reason is Howard Stern, correct? 22 one primary reason." Do you remember that 2.2 But if my recollection is correct, Page 47 Page 48 this was reason for subscribing to Sirius, not page 23 of Exhibit 112 is that music is down 1 2 in fourth place below miscellaneous, correct? 2 subscribing to satellite radio in general. 3 And there is clearly Howard Stern 3 Again, for this selection of the is a major attraction for selecting the brand 4 brand as opposed to selection of the category. 4 5 and the data I showed before on I think that 5 And you didn't mention this slide we dealt with on page 17 was the subscription in your report, did you? 6 6 7 7 to satellite radio in general. No, because I focused in the report not so much on the determinants of 8 The question is what was the primary -- your primary reason you subscribed selection of Sirius versus XM which this 10 to Sirius? 10 addresses itself to. I focused more on the 11 Α Right, which is for a brand, which 11 attraction to the category, to satellite is a brand choice decision, whereas the data radio. 12 MR. STURM: Your Honor, I don't 13 I relied on on page 17 was category benefits. 13 have any further questions right now. 14 So initial purchase intent which was a please 14 tell me all the reasons you were interested in 15 CHIEF JUDGE SLEDGE: Mr. Handzo, 15 satellite radio, not necessarily the brand. 16 any redirect? 16 17 So yes, Howard Stern is definitely a major 17 MR. HANDZO: Yes, Your Honor. impact in selecting Sirius over XM. REDIRECT EXAMINATION 18 18 19 19 The importance of Howard Stern for BY MR. HANDZO: selecting satellite radio seemed to be 2.0 Good morning, Dr. Wind. 20 Q 21 21 decreasing based on the data that's here. Α Good morning. 22 Dr. Wind, do you have there, 22 0 And the other thing shown here on

	Page 49		Page 50
1	excuse me, SDARS Exhibits 6 through 12 or do	1	Q Well, leaving out the probes for
2	you need copies of those?	2	the moment, if there are four open-ended and
3	A No.	3	428 respondents, does that mean there are
4	(Pause.)	4	something like 1700 coding decisions to be
5	Q Dr. Wind, do you recognize these	5	made?
6	as the verbatims that you were asked about?	6	A Yes.
7	A Yes.	7	Q Now you mentioned that each one of
8	Q On Thursday?	8	those open ends does have a probe. If there's
9	A Yes.	9	a response to the probe, would those be
10	Q Now the first question was how	10	additional coding decisions to be made?
11	many survey respondents did you have in your	11	A Actually, we know that I looked
12	survey?	12	at this after the Court on Thursday. There
13	A Four hundred twenty-four.	13	were over 3,000 coding decisions.
14	Q If you need to refresh your	14	Q Okay, and out of those 3,000
15	recollection, you might want to take a look at	15	coding decisions we've identified 7 that
16	page eight of your written testimony.	16	appear to be in error?
17	A Four hundred twenty-eight.	17	A Yes, and I think I know why the
18	Q And that would be how many open-	18	error.
19	ended questions for each of those respondents?	19	Q Let me ask you first, I assume
20	A There will be four questions, 1,	20	that out of you're not happy about the fact
21	2, 3, and 11, plus a probe, plus possibility	21	that there are 7 hours out of 3,000 or so?
22	of multiple responses for each one.	22	A No, I was very disturbed by that.
	Page 51		Page 52
1	Q And you just said you know why the	1	way?
2	error was made?	2	THE WITNESS: Well, obviously, the
3	A Yes.	3	results that I reported will be affected by
4	Q What is that?	4	those few cases, but the substantive
5	A It was basically a computer glitch	5	conclusion from the study in terms of the
6	that I had a letter that I can explain from	6	magnitude of the importance of music compared
7	the coder who checked actually the process and	7	to the other variables is not changed. And I
8	explained how it happened.	8	actually kind of ran even an analysis to try
9	Q Well, leaving aside why it	9	to show the comparison between the two.
10	happened, does the fact that there are 7	10	JUDGE WISNIEWSKI: Thank you.
11	coding errors out of 3,000 plus coding	11	BY MR. HANDZO:
12	decisions changed your results?	12	Q Dr. Wind, looking at the first of
12	decisions changed your results.		
13	A No.	13	these verbatim, Exhibit 6, it starts Exhibit
		13	these verbatim, Exhibit 6, it starts Exhibit 6?
13	A No.	14 15	
13 14	A No. Q Now let me ask you to start with Exhibit 6. Looking at the	14	6? A Yes. Q Looking at the first three
13 14 15	A No. Q Now let me ask you to start with Exhibit 6. Looking at the JUDGE WISNIEWSKI: Can I follow up	14 15	6? A Yes. Q Looking at the first three verbatim responses, do any of those responses
13 14 15 16 17 18	A No. Q Now let me ask you to start with Exhibit 6. Looking at the JUDGE WISNIEWSKI: Can I follow up on that last question?	14 15 16 17 18	6? A Yes. Q Looking at the first three verbatim responses, do any of those responses mention music?
13 14 15 16 17 18 19	A No. Q Now let me ask you to start with Exhibit 6. Looking at the JUDGE WISNIEWSKI: Can I follow up on that last question? MR. HANDZO: Oh sure.	14 15 16 17 18 19	6? A Yes. Q Looking at the first three verbatim responses, do any of those responses mention music? A I'm not sure. Top 20 on 20 is
13 14 15 16 17 18 19 20	A No. Q Now let me ask you to start with Exhibit 6. Looking at the JUDGE WISNIEWSKI: Can I follow up on that last question? MR. HANDZO: Oh sure. JUDGE WISNIEWSKI: Are you saying	14 15 16 17 18 19 20	6? A Yes. Q Looking at the first three verbatim responses, do any of those responses mention music? A I'm not sure. Top 20 on 20 is good for me and my family. This may be a
13 14 15 16 17 18 19	A No. Q Now let me ask you to start with Exhibit 6. Looking at the JUDGE WISNIEWSKI: Can I follow up on that last question? MR. HANDZO: Oh sure.	14 15 16 17 18 19	6? A Yes. Q Looking at the first three verbatim responses, do any of those responses mention music? A I'm not sure. Top 20 on 20 is

20593226-a494-474a-a448-130b45af751b

	Page 53		Page 54
1	one, Exhibit 7, do you see the response to	1	question three?
2	question 2?	2	A Yes. Jazz.
3	A Yes. Top 10 on 20.	3	Q Looking at Exhibit 11 and looking
4	Q Does that also appear to be a	4	at the response to question three, what do you
5	mention of music?	5	see?
6	A Yes.	6	A The channels that offer new music
7	Q So the date with entry response to	7	that is uninterrupted.
8	questions two and three? Do you see the	8	Q Okay, Exhibit 12, response to
9	mention	9	question two. What do you see?
10	A Sports and Hispanic music.	10	A Music.
11	Q And question three?	11	Q Does it appear to you that each of
12	A And three will be the music and	12	the verbatims that you were shown that the
13	the variety of stations and what do they	13	respondents mention music?
14	offer.	14	A Correct.
15	Q Okay. Looking at Exhibit no. 9.	15	Q Now, let me ask you, Dr. Wind, to
16	Do you see the response to question one?	16	turn to your testimony Exhibit 51. Figure 10
17	A Yes.	17	at page 27.
18	Q Does that mention music?	18	A Yes.
19	A Yes. I want to get it for the	19	Q What does this chart represent?
20	music and the news. It was the Freedom Pack.	20	A The chart represents the results
21	Q Now looking at Exhibit 10. Do you	21	of the net mention of music in either question
22	see the response to Exhibit 3? I'm sorry, to	22	1, 2, 3, 11, avoiding any duplication. So if
	Page 55		Page 56
1	a person says music in question one, says	1	on the same page literally. We're talking
2	a person says music in question one, says music in question two, this person will be	2	on the same page literally. We're talking about Figure 13 on page
2	a person says music in question one, says music in question two, this person will be counted only once.	2 3	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure
2 3 4	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that	2 3 4	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32.
2 3 4 5	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that	2 3 4 5	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what?
2 3 4 5 6	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12	2 3 4 5 6	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type
2 3 4 5 6 7	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have	2 3 4 5 6 7	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe
2 3 4 5 6 7 8	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart?	2 3 4 5 6 7 8	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the
2 3 4 5 6 7 8 9	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart? A No. It will have no effect	2 3 4 5 6 7 8	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the programming draw which is the open-ended
2 3 4 5 6 7 8 9	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart? A No. It will have no effect whatsoever on Figure 10.	2 3 4 5 6 7 8 9	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the programming draw which is the open-ended response to question two.
2 3 4 5 6 7 8 9 10	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart? A No. It will have no effect whatsoever on Figure 10. Q Let me ask you to turn to Figure	2 3 4 5 6 7 8 9 10	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the programming draw which is the open-ended response to question two. Q So this would have been asked of
2 3 4 5 6 7 8 9 10 11	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart? A No. It will have no effect whatsoever on Figure 10. Q Let me ask you to turn to Figure 13 on page 32. Can you tell us what this	2 3 4 5 6 7 8 9 10 11 12	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the programming draw which is the open-ended response to question two. Q So this would have been asked of all 428 respondents?
2 3 4 5 6 7 8 9 10	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart? A No. It will have no effect whatsoever on Figure 10. Q Let me ask you to turn to Figure 13 on page 32. Can you tell us what this represents?	2 3 4 5 6 7 8 9 10	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the programming draw which is the open-ended response to question two. Q So this would have been asked of all 428 respondents? A Yes.
2 3 4 5 6 7 8 9 10 11 12	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart? A No. It will have no effect whatsoever on Figure 10. Q Let me ask you to turn to Figure 13 on page 32. Can you tell us what this	2 3 4 5 6 7 8 9 10 11 12 13	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the programming draw which is the open-ended response to question two. Q So this would have been asked of all 428 respondents? A Yes. Q Okay. Now am I right that in the
2 3 4 5 6 7 8 9 10 11 12 13	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart? A No. It will have no effect whatsoever on Figure 10. Q Let me ask you to turn to Figure 13 on page 32. Can you tell us what this represents? A This is the programming type most	2 3 4 5 6 7 8 9 10 11 12 13 14	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the programming draw which is the open-ended response to question two. Q So this would have been asked of all 428 respondents? A Yes.
2 3 4 5 6 7 8 9 10 11 12 13 14	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart? A No. It will have no effect whatsoever on Figure 10. Q Let me ask you to turn to Figure 13 on page 32. Can you tell us what this represents? A This is the programming type most critical to the decision to continue to	2 3 4 5 6 7 8 9 10 11 12 13 14 15	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the programming draw which is the open-ended response to question two. Q So this would have been asked of all 428 respondents? A Yes. Q Okay. Now am I right that in the verbatims that you were shown, Exhibits 6
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart? A No. It will have no effect whatsoever on Figure 10. Q Let me ask you to turn to Figure 13 on page 32. Can you tell us what this represents? A This is the programming type most critical to the decision to continue to subscribe. This is the retention measure	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the programming draw which is the open-ended response to question two. Q So this would have been asked of all 428 respondents? A Yes. Q Okay. Now am I right that in the verbatims that you were shown, Exhibits 6 through 12, only one respondent had a wrongly
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart? A No. It will have no effect whatsoever on Figure 10. Q Let me ask you to turn to Figure 13 on page 32. Can you tell us what this represents? A This is the programming type most critical to the decision to continue to subscribe. This is the retention measure based on question number three.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the programming draw which is the open-ended response to question two. Q So this would have been asked of all 428 respondents? A Yes. Q Okay. Now am I right that in the verbatims that you were shown, Exhibits 6 through 12, only one respondent had a wrongly coded answer to question two?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart? A No. It will have no effect whatsoever on Figure 10. Q Let me ask you to turn to Figure 13 on page 32. Can you tell us what this represents? A This is the programming type most critical to the decision to continue to subscribe. This is the retention measure based on question number three. Q So I'm sorry, this is showing the	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the programming draw which is the open-ended response to question two. Q So this would have been asked of all 428 respondents? A Yes. Q Okay. Now am I right that in the verbatims that you were shown, Exhibits 6 through 12, only one respondent had a wrongly coded answer to question two? (Pause.)
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart? A No. It will have no effect whatsoever on Figure 10. Q Let me ask you to turn to Figure 13 on page 32. Can you tell us what this represents? A This is the programming type most critical to the decision to continue to subscribe. This is the retention measure based on question number three. Q So I'm sorry, this is showing the results from question three?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the programming draw which is the open-ended response to question two. Q So this would have been asked of all 428 respondents? A Yes. Q Okay. Now am I right that in the verbatims that you were shown, Exhibits 6 through 12, only one respondent had a wrongly coded answer to question two? (Pause.) A That's the way it seems.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	a person says music in question one, says music in question two, this person will be counted only once. Q Okay, now let me ask you that given that each of the verbatim responses that we just looked at in Exhibits 6 through 12 mentioned music, would the coding errors have any impact on this chart? A No. It will have no effect whatsoever on Figure 10. Q Let me ask you to turn to Figure 13 on page 32. Can you tell us what this represents? A This is the programming type most critical to the decision to continue to subscribe. This is the retention measure based on question number three. Q So I'm sorry, this is showing the results from question three? A Yes, the results of the open-ended	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	on the same page literally. We're talking about Figure 13 on page A I'm sorry, I was looking at figure 14. Figure 13 on page 32. Q Okay, and that is showing what? A This shows the programming type most critical to decision to subscribe consider to subscribe. This is the programming draw which is the open-ended response to question two. Q So this would have been asked of all 428 respondents? A Yes. Q Okay. Now am I right that in the verbatims that you were shown, Exhibits 6 through 12, only one respondent had a wrongly coded answer to question two? (Pause.) A That's the way it seems. Q So if there was one wrongly coded

www.nealrgross.com

20593226-a494-474a-a448-130b45af751b

Page 57

- 1 Α Virtually none.
- 2 0 I take it I'm not going to take
- you through the exercise, but I assume that
- 4 you could do the same thing with each of these
- 5 verbatims --ASure.
- 6 -- to see how many wrong responses
- 7 there were for one question and compare it to
- the appropriate chart?
 - Α Correct.

9

- 10 And if we -- let's say for the
- 11 sake of argument that there are no more than
- 12 two erroneous codes with respect to any one of
- 13 the open-ended questions, the impact on your
- chart would be 2 people out of 428? 14
- 15 Α Correct.
- 16 O So less that one percent?
- 17 Α Correct
- 18 0 You were asked on Thursday, I
- 19 think, a number of questions about the
- 20 demographics of the respondents to your study.
- 21 I think you indicated something about being
- able to go back and re-weight the data if you

Page 59

Page 60

- that I have not seen it either. We're all
- 2 playing on a level playing field as far as
- 3 that is concerned. But the question was
- 4 raised on cross. I don't think that it can
- fairly be said that it is outside the scope of
- the cross and apparently he's taken a look at 6
- 7 it, so I think it is fair for the Court to
- 8 hear that.
- 9 CHIEF JUDGE SLEDGE: Is this an
- 10 exhibit you have exchanged 24 hours in
- 11 advance?
- 12 MR. HANDZO: I'm not planning on
- 13 offering it as an exhibit, Your Honor. I'm
- just going to ask him what his conclusions 14
- 15 were.
- 16 CHIEF JUDGE SLEDGE: Objection
- 17 sustained.
- 18 BY MR. HANDZO:
- 19 Dr. Wind, without telling us what
- 20 you did, how would you go about weighting the
- 21 data?

22

It's very simple. What you do is

- found out that for example XM and Sirius
- listeners represented a different demographic. 2
- Do you recall that?
 - A Correct.
 - O Can you explain how you would do
- 6 that?

4

5

10

- 7 I actually did it over the
- 8 weekend. Do you want to -- I can present the
- 9 results.
 - O Let's hear it.
- MR. MEYER: Your Honor, I would 11
 - object. I mean, we obviously haven't seen
- this. It's unfair because if it's something 13
- that he testified he could have done before in 14
- 15 connection with his written direct testimony.
- 16 He obviously didn't do it. So I would say
- 17 that it is unrelated to his written direct
- 18 testimony and is unfair at this point, Your
- 19 Honor.
- 20 CHIEF JUDGE SLEDGE: Mr. Handzo?
- 21 MR. HANDZO: Well, Your Honor, as
- 22 to the fairness or unfairness, I have to say

- take the data you have. You have the 428
- respondents. One of the areas that was
- suggested is a geographical difference that
- the east will have different characteristics 5 than the rest of the country.
- 6 There was also a comment made that
- Baltimore does not below in the east, but
- rather in the south. So you take Baltimore
- 9 out and you have about close to a hundred
- 10 people, I think 96 people. You give them a
- 11 weight of 50 percent and basically run all of
- 12
- the data when you weight now the data 50
- 13 percent to the east and 50 percent to the rest 14
 - of the country.
- 15 You get the results and when you
- 16 get the results, you can compare them to the
- 17 results you got before. You can do the same
- 18 thing with respect to the second point that
- 19 was raised that we have data on, which is the 20 male percent, men, as opposed to women. So
- 21 you can easily take then all the data we have,
- 22 all the men, and give them as opposed to their

www.nealrgross.com

Page 61 Page 62 natural distribution in the sample, give them it was a natural response to my question. I 1 1 2 a weight of 75 or 85 and run it by them and 2 obviously didn't ask him specifically that, 3 see to what extent the results that you get but it was a natural response. 4 for weighting it by 75 percent or 85 percent 4 CHIEF JUDGE SLEDGE: Mr. Meyer? 5 are different from the results that we had 5 MR. MEYER: I would ask -- I would 6 originally. move that it be stricken from the record the 7 7 O So I take it if someone were last answer, last part of his last answer. 8 CHIEF JUDGE SLEDGE: Mr. Handzo? 8 concerned that the demographics of your 9 respondent group were not correct, they could 9 MR. HANDZO: I don't think I have 10 weight the data and see whether it made any 10 anything to add to what I said, Your Honor. 11 difference? 11 CHIEF JUDGE SLEDGE: Motion to 12 Α Right. I did and basically it 12 strike the response on the effect of weighting does not with one exception. 13 the data is sustained. 13 14 MR. MEYER: Your Honor, the 14 BY MR. HANDZO: 15 witness just -- I would suggest -- ignored 15 Dr. Wind, with respect to the Your Honor's ruling sustaining my objection various criticisms that people attempted to 16 16 17 and just testified that his analysis showed. 17 make in the course of cross examination with 18 I think it's obvious that it was an 18 respect to your survey, how do your survey 19 intentional intent to circumvent Your Honor's results compare to the survey results that XM 20 ruling sustaining my objection. 20 and Sirius obtained in their own surveys? 21 21 CHIEF JUDGE SLEDGE: Mr. Handzo? Very consistent. 22 22 MR. HANDZO: Your Honor, I think MR. HANDZO: That's all I have, Page 63 Page 64 1 Your Honor. Thank you. employ? 1 2 2 CHIEF JUDGE SLEDGE: Any further Correct, and I stated explicitly 3 cross, Mr. Meyer? 3 in my report that what I'm looking at is I'm 4 MR. MEYER: Yes, Your Honor. looking at the results, and it's obviously 5 RECROSS EXAMINATION management relied on these studies, so I'm 6 BY MR. MEYER: accepting that management relies on these 7 Q Dr. Wind, in response to the studies for the conduct of regular business, 8 question that Mr. Handzo just asked, he asked these results are at least valid in their 9 you how does the data in your surveys compare perspective, and I can compare the results 10 to the data in XM and Sirius' own surveys, and 10 that they had with the results that I had at 11 you said -- I'm sorry, you said very closely? 11 least on those areas that we both had data, 12 A I said very consistent or 12 such as the usage and the cancellation. 13 13 something like that. Sir, isn't it true that in 14 CHIEF JUDGE SLEDGE: That is not 14 comparing the results of the Sirius and XM 15 the question asked nor answered. The question 15 surveys to your own, differences in survey 16 was results and you asked about the data. methodology, question wording, sample size, 16 17 MR. MEYER: I apologize, Your 17 etcetera, make it impossible to directly 18 Honor. 18 compare the results of these surveys to your 19 BY MR. MEYER: 19 own? Isn't it true? 2.0 20 Q In fact, isn't it true that you Α The first part of your kind of 21 haven't attempted to assess the validity of he 21 statement there --22 Sir, is that true or not? methodologies that the XM and Sirius surveys

3

4

5

6

7

8

9

10

11

12

13 14

15

16

17

18

19

20

21

2.2

2

6

7

10

12

13

14

15

16

17

18

20

21

22

1 MR. HANDZO: Your Honor, I object

2

3

4

5

6

7

8

18

1

2

3

4

6

7

8

10

11

14

CHIEF JUDGE SLEDGE: Sustained. You don't have to answer questions yes or no if that is not the appropriate answer to the question.

MR. MEYER: May I withdraw the question?

9 CHIEF JUDGE SLEDGE: Yes, sir. 10 BY MR. MEYER:

Let's look at page five of your 11 12 amended report just to save time. On page five of your amended report, Dr. Wind, it may 13

14 come as no surprise to you that in my question

15 which you were not able to answer yes or no, I was simply reading directly into the record 16

17 a sentence from your amended report --

And you ignored the next sentence.

19 Did you see the sentence I read? Q

20 A Yes, but you --

21 Q Did I read the sentence correctly

22 that says that I note that in comparing the Page 66

results of the Sirius and XM service to my own, differences in survey methodology question rating, sample size, etcetera make it impossible to directly compare the results of the service to my own.

My only question to you is did I read that sentence correctly?

Yes, you did, but you ignored the next sentence.

Now with respect to the coding errors that Mr. Handzo asked you about, and also with respect to the re-weighting which you did which I'm not going to ask you about the substance, obviously.

Did you talk to the lawyers for SoundExchange over the weekend?

A No.

Q So when Mr. Handzo asked you whether you did any re-weighting, he simply was making a lucky guess, that in fact, you had done some re-weighting. Is that right?

I don't know the reason for his

Page 67

asking. We have not talked at all about anything relating to this case since I left the Court.

And I've done a number of analyses following the Court session on Thursday to try to help the Court and clarify some of the questions that were left unanswered.

And Mr. Handzo again, when he asked you whether you had done any reweighting, actually had no idea to your knowledge that you had?

12 He had no idea that I did any of 13 the additional analyses that I'd done.

15 Mr. Handzo showed you. I think you said there were seven, but I had shown you. It's not 16

Now with respect to the verbatims

17 your testimony that those were the only seven 18 errors in your coding, is it?

19 No. These are the ones that you showed. I actually did a follow-up checking 20 21 what happened and I mentioned before that it 22 was a computer glitch in the coding situation.

Page 68

And they were all together if I recall correctly something like 21 or so errors.

3 I have actually a letter that I received from the coder, Greg Pierce, that explains exactly what happened. 5

My question was you didn't mean to suggest to the Panel in response to Mr. Handzo's question questions that the seven errors that I identified to you were the only errors, right? You didn't mean to suggest 11 that, right?

These are all that you showed and I know I'm confident now, given what I know, that basically there are a few errors that were in the coding. They were all corrected and they make absolutely no difference.

Q I'm going to try and ask my question again. It's not your testimony that those were the only errors, the seven errors I showed you? Is that your testimony or not? A No.

0 Okay. And in fact, there are

Page 72

Page 69

4

5

6

7

9

10

11

12

13

14

15

16

17

18

19

20

21

2.2

1 additional errors that were responses that had 2 nothing to do with music under the code of 3 music, isn't that right?

That's what I explained. That's what I explained, that it was a computer glitch in the coding in some of the transfer in the coding. There were about 21 or so errors and they were all kind of identified and the data corrected.

4

5

6

7

8

9

10

11

1 2

14

Okay, the fact that -- and your coder who you apparently who you still apparently have utmost confidence in, right?

12 13 I do, because they basically found 14 the reason for this and was no basically in this code. Because this was originally 16 correct and then basically when they 17 transformed the data, there are two symbols in

the coding. They were interpreted as a wild 19 card by Excel, the Microsoft system, and 20 that's what led to these 21 errors.

21 And it just so happened that all 22

of the errors I showed you and possibly

additional ones happened to change answers that had nothing to do with music to answers that had to do with music?

A I'm trying to explain to you what happened, that --

Answer my question, sir. Is it your testimony that it's simply coincidental that these errors, these computer errors had the result of changing answers that had nothing to do with music to codes of music? Is it your testimony that it's coincidental?

A It's -- I don't know how you define coincidental. These are basically perfectly explained by the facts that happened.

They coded this basically as "star", one of the codes and another one was "question mark". These apparently in some transformation that they did was translated by the program, the Excel program as some wild card in the programming language.

And these were about 21 or so

Page 71

cases that were all -- 21 or 31 -- I'm not

sure exactly. Many of them were coded as 1,1,

3 inappropriately. These are the codes that you

4 can -- so this was an error that was

identified. It had nothing to do with the

6 original coding which was correct. So my 7

confidence in my coder is in place.

8 And then given that we filed this, this was corrected. We re-ran the data, it 10 was the corrected --

11 This is way beyond the scope of my 12 question, sir.

A It was coincidental. 13

Yes, if you want to --

15 CHIEF JUDGE SLEDGE: Mr. Meyer, is

16 he is answering your question. Don't 17

interrupt him.

18 THE WITNESS: We recoded the data 19 base on this and there was no difference.

20 BY MR. MEYER:

21 Q So it now could be as many as 31

22 errors is that right?

I think it was either 21 or 31

cases that there was a glitch in the program,

but all of them were corrected. We re-ran the

data, based on the correct numbers and there

is no difference, no significant difference

between the results with before and these

7 results. It's a minor impact, given the size 8

of the sample.

9 Now in response, first of all, I 10 would ask that any such documents be produced

11 immediately since the witness has been

12 permitted to testify about it.

13 We can take that up later with Mr. 14 Handzo, but now in response to Mr. Handzo's

15 questions, when he showed you some of the

verbatims and said well, it says music 16

17 somewhere else in the questionnaire, do you

recall those questions? 18

Yes.

Your survey wasn't designed to 20

show that people mention music in response to 21

any of 11 questions, right? You looked at

Page 73 each question individually and analyzed each 1 2 2 question individually, right? 3 Well, as an aggregate, if you go 4 back to the report, and you look at Figure 10 4 5 5 on page 27, this is designed as a figure that 6 captures all the responses to all the open-6 7 7 ended questions which in 1, 2, 3 and 11, it 8 looks at it as a net, so given the fact that 8 9 each one of these respondents mentioned music 9 10 at least in answer to one of these questions, 11 Figure 10 is not affected at all by this because they will still be included as part of 12 13 the net. 13 14 14 O My question is you also analyzed 15 each of the questions individually, right? 15 16 16 Α Yes. 17 Q Question 1A asked people directly 17 18 and in an most open-ended way, I think you 18 19 agreed, why did you subscribe to satellite 19 radio, do you recall that? 20 20 21 21 Α Yes, I do. 22 0 And so that question doesn't take

1 into account whether you mention music in answer to question 11 B, right? If we're looking at the answers to that question, we're just looking to the answers to question, right?

Α Then my answer was --Q Next question -- I'm sorry.

AS I said before. I tested this basically. We checked the data after

10 correcting it and it does not make a difference. 11

0 One last question, Dr. Wind, all the 31 errors that you've now testified about, you didn't catch any of them when you did your supposed your check on the code, right?

Α No, I did not.

> Q No further questions.

There were too few cases to be picked by the coder. That's the reason only after you showed us that the fact that there were some mistakes and they went through it, they found out this technical glitch in the

I believe in answer to a question, you had

aggregated. Am I correct in my understanding

indicated that these percentages that are

listed for news, sports, and talk and

entertainment in figure 7 cannot be

Page 75

2

3

Page 76

program. 2 It had to await my showing you at 3 the trial, right? That's the first time that we 4 Α 5 realize it. 6 Q Okay. 7 CHIEF JUDGE SLEDGE: Any further 8 cross, Mr. Sturm? 9 MR. STURM: No, Your Honor. 10 CHIEF JUDGE SLEDGE: Any questions 11 on redirect, Mr. Handzo? 12 MR. HANDZO: No. Your Honor. CHIEF JUDGE SLEDGE: Any questions 13 14 from the bench?

JUDGE WISNIEWSKI: Dr. Wind, could

JUDGE WISNIEWSKI: We had talked

6 of that? 7 THE WITNESS: Yes, and what I meant is that the task to the respondent was 9 done separately for each one of these four 10 programming types. 11 JUDGE WISNIEWSKI: Right, I believe you were indicating that if you go 13 back to Tab C for your main questionnaire that 14 appears and looking at Question 9B that as I 15 understand it, the choices that were offered to the respondent was one of these four 16 17 choices and there was not a choice that indicated music as compared to a combination 18 19 of sports talk and news -- is that the 20 essential reason why they can't be aggregated?

2.0 about this before and I believe I had asked 21 you or someone had asked you about the new sports talk and entertainment categories. And

you turn to Figure 7 of page 23 of your

THE WITNESS: Yes.

written direct testimony?

22 meant they cannot be aggregated, because from

THE WITNESS: Yes, because when I

1

15

16

17

18

19

Page 78 Page 77 the point of view of the respondent, what the 1 JUDGE WISNIEWSKI: No a single 1 2 2 respondent responded to is the assignment here question with four choices. 3 that says how much will you be willing to pay THE WITNESS: I would have a hard 4 for satellite radio, if for example, no music 4 time kind of -- at least as I sit here now 5 programming were available, assuming that all 5 interpreting this because I wouldn't know what 6 other programming and non-programming feature the consumer is thinking about, the other 7 of the service remained the same. services, other features and their responding. 8 So given that this was the 8 If that's the reason I worded this, the way I 9 assignment, that's what they responded to, I 9 did here. 10 felt it will not be appropriate to aggregate 10 JUDGE WISNIEWSKI: Okay, let me 11 them. 11 take you back to your amended testimony and 12 JUDGE WISNIEWSKI: Well, if the 12 actually SX 112DR, associated with that 13 question had simply been a simple question, amended testimony, which is the Sirius Wave 2 13 14 would you cancel if there were no music 14 listener study? programming, no news programming, no sports 15 15 THE WITNESS: Yes. 16 programming, and no talk and entertainment 16 JUDGE WISNIEWSKI: And I'd 17 programming? Would that change your answer? 17 particularly like to take you back to page 109 18 THE WITNESS: Without specifying 18 of that study. 19 19 about the rest of the programming? (Pause.) 20 JUDGE WISNIEWSKI: Yes. Now this is the section of this 20 21 THE WITNESS: Yes, that's a 21 wave study that as I understand it deals with the cancellation issue. 22 separate question, I would assume. Page 79 Page 80 1 THE WITNESS: Yes. aggregate the answers with respect to each JUDGE WISNIEWSKI: And if you look 2 channel? 2 3 at page 109, at the asterisk at the bottom, in 3 THE WITNESS: You can do it here. 4 small print, I take it that is essentially the 4 I did not have the data by channel. 5 5 question that was asked. JUDGE WISNIEWSKI: Why could you 6 THE WITNESS: Yes. I assume so. do it here, but you couldn't do it before? 6 7 JUDGE WISNIEWSKI: And it says 7 THE WITNESS: Well, first of all 8 here, I was not aware of this study when I "for all channels listened to if this channel designed my study. was taken off the air today would you most 9 10 likely be -- and one of the choices would be 10 And I haven't even thought about 11 I would cancel my subscription", but I take it doing the analysis cancellation at channel by 11 there was a list of a series of individual 12 channel. 12 channels that was available to the respondent 13 They did it here because they did 13 it channel by channel, as all these different 14 to look at before making this decision? 14 15 THE WITNESS: They did it for each 15 options and then they calculate the percent 16 channel, at least the data is for each channel 16 basically, they could cancel each one of them. 17 separately. 17 JUDGE WISNIEWSKI: For each JUDGE WISNIEWSKI: Under that set 18 channel. 18 19 of circumstances, would this be somewhat 19 THE WITNESS: For each channel similar to or would this be similar to what 20 separately. 21 you were doing back in Figure 7? Could you 21 JUDGE WISNIEWSKI: My question is 22 take the answers to this and actually 22 could -- could that data then be aggregated?

Page 81 Page 82 THE WITNESS: Yes, and I've done out of all of the channels that people had, 1 2 it actually. 2 weighing each channel by the usage of the 3 channel to try to calculate the percentage of JUDGE WISNIEWSKI: Well, why could 4 you do it here and not do it in the previous cancellation across all of these. 5 set of questions that you had used in your own 5 JUDGE WISNIEWSKI: That's what I'm 6 survey? That's what I'm trying to understand. having some difficulty with. Because if the 7 7 THE WITNESS: I see a fundamental weights are by usage, the usage of any particular channel may be, in fact, 8 difference in the type of questions. Here, 8 9 you are dealing basically, you are given a 9 coincidental with the usage of another channel very specific channel. And give them a number for that same respondent. 10 10 11 of options concerning this, whether they will So how is it that this could be 11 additive? 12 complain or some other things and then cancel. 12 13 JUDGE WISNIEWSKI: And cancel is 13 THE WITNESS: Well, I thought of it basically as a simple comparison that you 14 one of those options. And what they report or 14 15 in fact, the number of percentage of 15 can actually look at the latest usage you had 16 respondents who would cancel with respect to for this and the weighting usage seemed to me 16 17 that particular channel. 17 to be reasonable. 18 18 THE WITNESS: Right, because they I'm not sure I see a problem there 19 look to this from the micro level, looking at and why I can do it here and I cannot do it 19 20 each channel separately, I felt that it would with my question 9 is because I think question 20 21 21 be reasonable to try to do what I did in the 9 is structured differently. 22 amended testimony which is basically calculate 22 JUDGE WISNIEWSKI: But if you're Page 83 Page 84 assigning weights again by usage, then the 1 THE WITNESS: If I multiple the 1 number of folks who listen to let's say 2 two and I'm getting then basically the 3 there's something called The Jazz Channel and 3 weighted kind of consolation -something called The Bluegrass Channel. The 4 4 JUDGE WISNIEWSKI: That's my 5 number of folks that listen to The Jazz problem is that the weights themselves that 6 Channel and The Bluegrass Channel are not 6 you're choosing are not weights that come from 7 mutually exclusive. some mutually exclusive area. There may be 8 THE WITNESS: Correct. 8 listeners that listen to both. 9 JUDGE WISNIEWSKI: You can't make 9 So aren't you over-weighting in 10 that assumption. So how can you assign the 10 one case as opposed to another? 11 weights to one or the other, based on 11 And if you do over-weight, then listenership and then aggregate these separate 12 12 how does that make the aggregation accurate? 13 responses? 13 THE WITNESS: Well, the comparison 14 THE WITNESS: Well, if I'm looking 14 that I'm using here in the amended report I'm 15 at the question, is I take it for each one, 15 comparing it to the percent of people who said let's say I have 100 channels or whatever, n -- responded to question 9, that they will 16 16 17 channels. For each one of the channels, I 17 cancel as a percent of all the people who said 18 know the percent of people who would cancel. they will cancel any one of the four programs. 18

So I'm adjusting it basically, so the base is

So by comparing the two, this --

not 100, but all the people that indicated

they would cancel.

JUDGE WISNIEWSKI: Right.

JUDGE WISNIEWSKI: yes.

of people who use the two.

THE WITNESS: I know the percent

19

2.0

21

22

19

20

21

6

7

8

9

10

11

12

13

14

15

16

6

7

JUDGE WISNIEWSKI: This is your question. I'm talking about what you did with respect to this other data.

1

2

8

5

6

7

9

10

11

12

4 THE WITNESS: You're right, 5 there's obviously to the extent that we have 6 overlapped. We have probably kind of double 7 counting here.

JUDGE WISNIEWSKI: Okay, and the 9 reason I ask the question is because as you 10 correctly point out, that serves as the basis, 11 I believe, what you did there for the 12 percentage that you report in Figure 10 of

13 your amended testimony. 14 THE WITNESS: Correct. And this 15 was the best that I could do there, because I 16 did not have separate, independent data here.

17 JUDGE WISNIEWSKI: Very well, 18 thank you.

19 JUDGE ROBERTS: Well, Dr. Wind, in 20 addition to struggling with this cold this

21 past weekend, I have continued to struggle

22 with measuring the value of music and for Page 86

instance, in looking at what Judge Wisniewski 2 just mentioned here on page 109 of Exhibit 112, likelihood to cancel if channel gone, to 4 me the results of asking that kind of question 5 are extremely speculative.

Again, as a satellite subscriber, I know that if I was asked the question, if the NFL network was being taken off, would you cancel? I might be inclined to say yes, I would cancel. But I might not.

And there's just not a concrete way of knowing, of course, unless a channel like that is, in fact, removed.

And then I've been looking at the survey data here with respect to listenership and trying to make a determination as to

17 whether listenership determines value. And

18 then the other thing I've been looking at is 19 the ability to attract subscribers. Is the

20 programming sufficient to attract subscribers

21 and isn't that the greatest value? In other

words, the music -- what the value of the

Page 87

Page 88

music is or the value of sports programming or 1 2 the value of talk programming to Sirius and 3 XM, is its ability to attract and then hold 4 subscribers.

And my question to you is in your view, what is the best metric to measure value? Is it the value to the companies providing the services, XM and Sirius? Is it listenership? Is it something else?

THE WITNESS: I think it is an excellent question, but you have actually three compounded questions underlying it.

13 And the first one in terms of the 14 cancellation data, I think you're absolutely right. We don't have a follow up. We don't

have a real validation of these questions. 17 Either in their data nor in my study that will

following as people, what you have actually 18 19 done, assuming a channel has been canceled.

20 That's the reason that the essence 21 of my report is multiple measures and looking at convergence validity of them. So it's not

looking at any single measure, but what

2 they're looking at the fact as we have in

3 figure one, we develop these multiple 4

measures, incidentally all of them are from 5 the consumer point of view.

So the point of view that I take in determining value is the perception of the consumer, what's important for the consumer.

And I say there is no single measure. There

10 are multiple measures and this is the

reporting on these multiple measures and there 11

are different ways in which I'm getting them.

13 So the question is attraction. I think the

14 best way to address this was with the open-15 ended question on Question 2.

16 If we want to look at importance, 17 we can look at a number of measures like the

18 constant sum, the conjoint analysis. And

19 incidentally, you raise again the point that

20 you raised on Thursday, which was the relation

21 between usage or listening and the other

22 important variables.

	Page 89		Page 90
1	And my response at the time was	1	between the usage and importance is very fine.
2	that the markets are heterogeneous, that there	2	So and to the extent that you want to, I'd be
3	are different segments that will have	3	delighted to share with the question the
4	different relationships and that I believe	4	results of these studies.
5	there will be a positive association between	5	So I think that going back it's
6	the two.	6	from a marketing point of view the study that
7	I did one over the weekend, the	7	I preferred has done has identified a number
8	regressions, actually, usage against	8	of dimensions that was summarized in figure 1
9	importance and found	9	and present the results on a common base in
10	MR. MEYER: Your Honor, I hate to	10	terms of comparing the structure of music,
11	interrupt again. This is new analysis and	11	compared to the best second programming
12	he's not testified that he's done. We	12	feature.
13	haven't seen it. It wasn't part of his direct	13	And to me, there is the strength
14	report, and it may be something he can do in	14	of the study, the convergence validity we have
15	rebuttal, but at this point I would say it's	15	here, that all of these measures are
16	premature.	16	consistent, all of them showing the three
17	CHIEF JUDGE SLEDGE: You have made	17	eminence of music compared to the others in
18	your point.	18	dealing with attraction, in cancellation, in
19	JUDGE ROBERTS: I don't hear him	19	importance, in any one of the measures that we
20	offering any numbers. Please continue.	20	have here.
21	THE WITNESS: The point, what I	21	JUDGE ROBERTS: And all from the
22	suggested is there is a strong association	22	consumer point of view?
	Page 91		Page 92
1	THE WITNESS: All from the	1	CHIEF JUDGE SLEDGE: We'll recess
2	consumer point of view.	2	ten minutes.
3	That's basically the essence of	3	(Off the record.)
4	marketing. Marketing really tries to	4	CHIEF JUDGE SLEDGE: We will come
5	understand what are the perceptions and	5	back to order. You are going to be our next
6	preferences of consumers, this is important to	6	presenter?
7	making business decisions.	7	MR. DeSANCTIS: I am, Your Honor.
8	JUDGE ROBERTS: Thank you, Dr.	8	CHIEF JUDGE SLEDGE: All right,
9	Wind.	9	Mr. DeSanctis.
10	(Pause.)	10	MR. DeSANCTIS: I would like to
11	CHIEF JUDGE SLEDGE: All right,	11	call Mark Eisenberg.
12	any follow-up questions?	12	CHIEF JUDGE SLEDGE: Mr.
13	MR. HANDZO: No, Your Honor.	13	Eisenberg, please raise your right hand.
14	MR. MEYER: No, Your Honor.	14	Whereupon,
15	MR. STURM: No, Your Honor.	15	MARK EISENBERG
16	CHIEF JUDGE SLEDGE: Thank you,	16	was called as a witness by counsel for
17	sir.	17	SoundExchange and, having been first duly
18	THE WITNESS: Thank you.	18	sworn, was examined and testified as follows:
19	CHIEF JUDGE SLEDGE: Mr. Handzo,	19	CHIEF JUDGE SLEDGE: Please be
20	anything before we take a recess?	20	seated.
21	MR. HANDZO: No thank you, Your	21	MR. DeSANCTIS: Good morning.
~ ~	Honor.	22	DIRECT EXAMINATION

Before the UNITED STATES COPYRIGHT ROYALTY JUDGES Washington, D.C.

In the Matter of:

Digital Performance Right in Sound Recordings and Ephemeral Recordings Docket No. 2009-1 CRB Webcasting III

TESTIMONY OF

GEORGE S. FORD

President, Applied Economic Studies

Witness for SoundExchange, Inc.

Before the UNITED STATES COPYRIGHT ROYALTY JUDGES Washington, D.C.

In the Matter of:

Digital Performance Right in Sound Recordings and Ephemeral Recordings Docket No. 2009-1 CRB Webcasting III

TESTIMONY OF

GEORGE S. FORD

President, Applied Economic Studies

I. My Experience and Qualifications

My name is George S. Ford. I am the President of Applied Economic Studies, a private consulting firm specializing in economic and econometric analysis, located in Birmingham, Alabama. I am also the Chief Economist of the Phoenix Center for Advanced Legal & Economic Policy Studies, a Washington, D.C. based 501(c)(3) research organization that specializes in the legal and economic analysis of public policy issues involving the communications and technology industries. In addition, I am an Adjunct Professor at Samford University, a private university located in Birmingham, Alabama, where I teach economics in the graduate program of the business school. I serve as a member of the Alabama Broadband Taskforce upon appointment by Alabama Governor Bob Riley.

I received a Ph.D. in Economics from Auburn University in 1994. Since then, I have worked as a professional economist in both government and industry. In 1994, I became an economist in the Competition Division of the Federal Communications Commission, an organization located in the General Counsel's Office that provided competition analysis support to the many bureaus of that organization. My primary interests were multichannel video services and broadcasting policies, though my work ranged from international policy to radio interference standards to statistical analysis. After my government tenure, I became an economist at MCI Communications, where my work focused on telecommunications policy. In April 2000, I became the Chief Economist of Z-Tel Communications in Tampa, Florida, a small competitive telephone company where I performed both regulatory and business analysis. I have been in my present employment since the Summer of 2004.

My areas of specialty in economics include Industrial Economics, Regulation, and Public Policy, with an emphasis on the communications industries, including broadcast radio and television. I have written many papers on telecommunications and media policy, and much of this work has been published in economic and law journals including the *Journal of Law & Economics, Empirical Economics*, the *Journal of Business*, the *Journal of Regulatory Economics*, the *Antitrust Bulletin, Energy Economics*, the *Yale Journal on Regulation*, the *Federal Communications Law Journal*, and many others. I have testified before numerous public service commissions, state legislative bodies, and committees of the U.S. Congress on communications policy and rate setting. In June of this year, I filed testimony before the Copyright Royalty Judges in the Matter of Distribution of the 2004 and 2005 Cable Royalty Funds, Docket No. 2007-3 CRB CD 2004-2005. A copy of my curriculum vitae is attached as Appendix A.

II. Summary of My Testimony

The purpose of this proceeding is to establish the rates and terms for certain digital public performances of sound recordings under Section 114 of the Copyright Act and for the making of ephemeral copies in furtherance of such performances under Section 112(e) of the Copyright Act. I was engaged by SoundExchange, Inc. to provide an economic framework useful for establishing a rate for ephemeral copies under the statutory license provided in Section 112(e) of the Copyright Act and to canvas available sources for information relevant to that task.

In the course of my work, I have been given free reign by SoundExchange to examine any sources that I believed might be relevant in setting a rate for ephemeral copies. I have reviewed the relevant statutory provisions and the various decisions of the CRB and its predecessor, the CARP, as well as the Register of Copyrights, interpreting

those provisions. I have familiarized myself with the terms of marketplace agreements for non-statutory forms of music streaming licensing. I have familiarized myself with the technological issues arising from ephemeral copies. I have conferred with SoundExchange's other expert, Dr. Michael D. Pelcovits, Ph.D. I have also carried out a free-ranging search of online materials in an effort to determine whether there is any information that would help establish the proper royalty rate for ephemeral copies in the webcasting context.

As I will explain below in further detail, I have concluded that sound principles of economic theory as well as observed marketplace benchmarks firmly establish that ephemeral copies have economic value. I have also concluded on the basis of marketplace benchmarks that the economic value of ephemeral copies is properly measured as a fixed percentage of the overall value of the rights acquired by webcasters under Sections 112 and 114. However, there exists very little in the way of traditional marketplace benchmarks to facilitate the proper computation of that percentage. This is because the hypothetical "marketplace" envisioned by Sections 112 and 114 is made up of actors with very different economic interests from the marketplace that exists outside of the statutory framework. In the unregulated marketplace, where copyright owners and services that publicly perform sound recordings freely negotiate to determine rates, the "willing buyers" and "willing sellers" are less concerned about the allocation of those royalty rates between payments for ephemeral copies and payments for public performances. However, when copyright owners and the service providers must abide by rates determined under Sections 112 and 114, the explicit allocation of payments between those two components becomes much more relevant, because the ephemeral copy payments under Section 112(e) are made

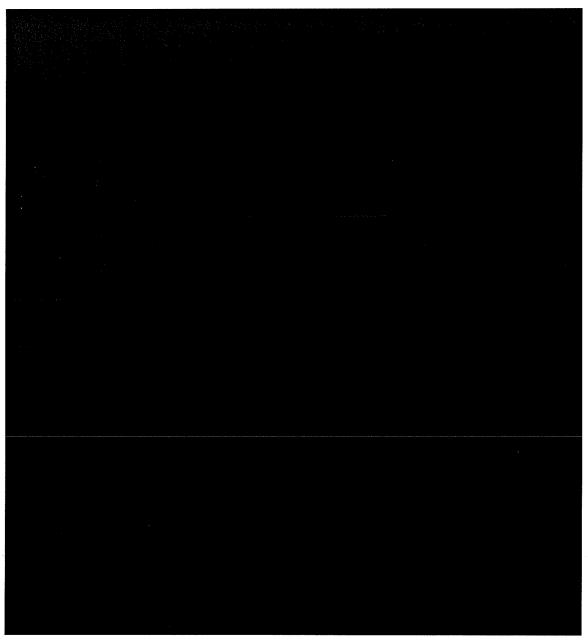
directly to copyright owners (or record companies in this case), while the performance payments under Section 114 are shared equally between copyright owners and artists. This particular division of payments is solely an artifact of the statute and does not bind or constrain market transactions.

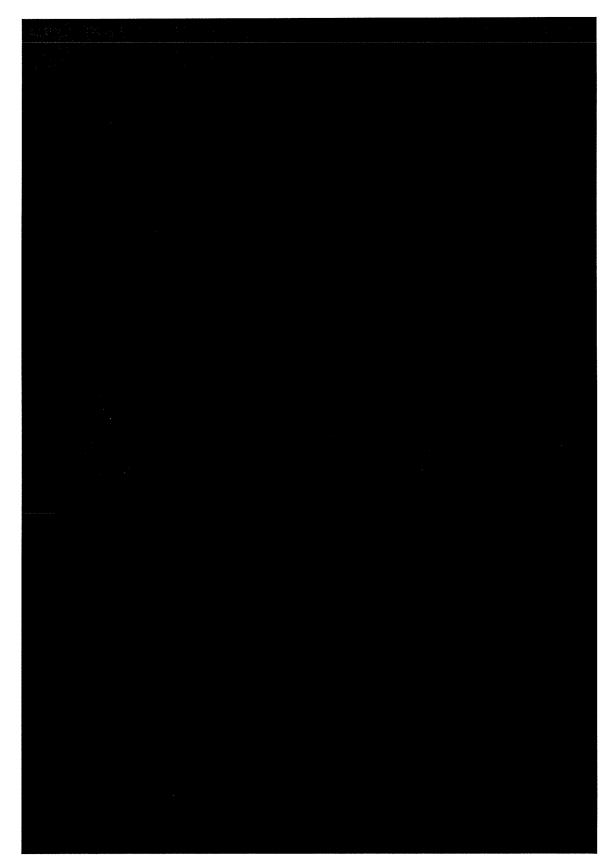
While this division of royalties among upstream providers makes little difference to the "willing buyer" in this hypothetical marketplace — that is, the webcasters — it makes a significant difference to the "willing seller" or "sellers", i.e., the record companies that own the rights to the sound recordings and the artists who get a share of the royalties. Record companies and artists care about what portion of royalty payments are allocated to ephemerals because the higher the portion allocated to ephemerals, the lower the portion paid directly to artists per the terms of the Section 114 license. Record companies and artists therefore have every incentive to negotiate over the proper percentage of royalty payments that are allocated to ephemeral copies. This negotiation is precisely what one would expect to happen in a hypothetical free market in which both artists and record companies are forced by statute to share 50-50 in performance royalty payments.

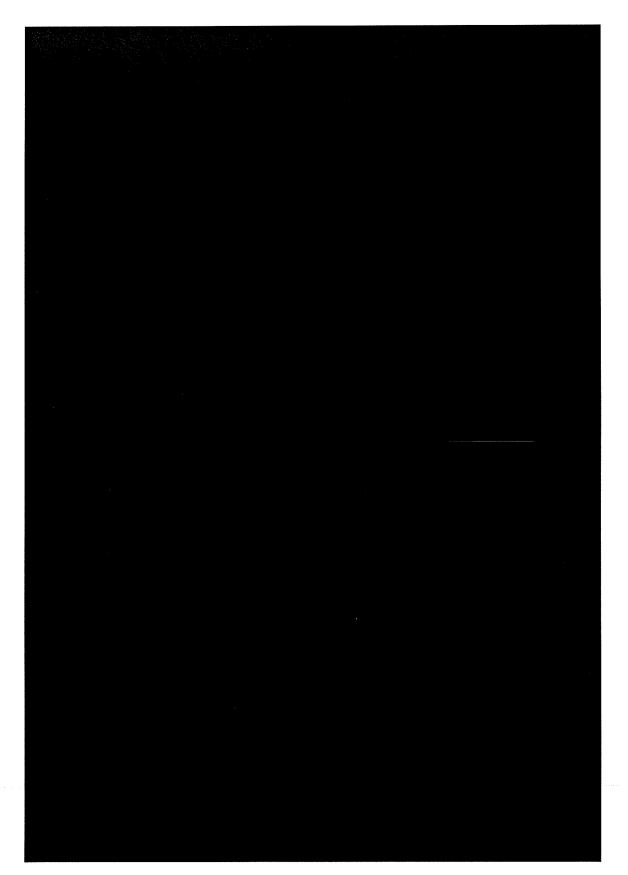
Such a negotiation is the basis of the rate proposal advanced by SoundExchange.

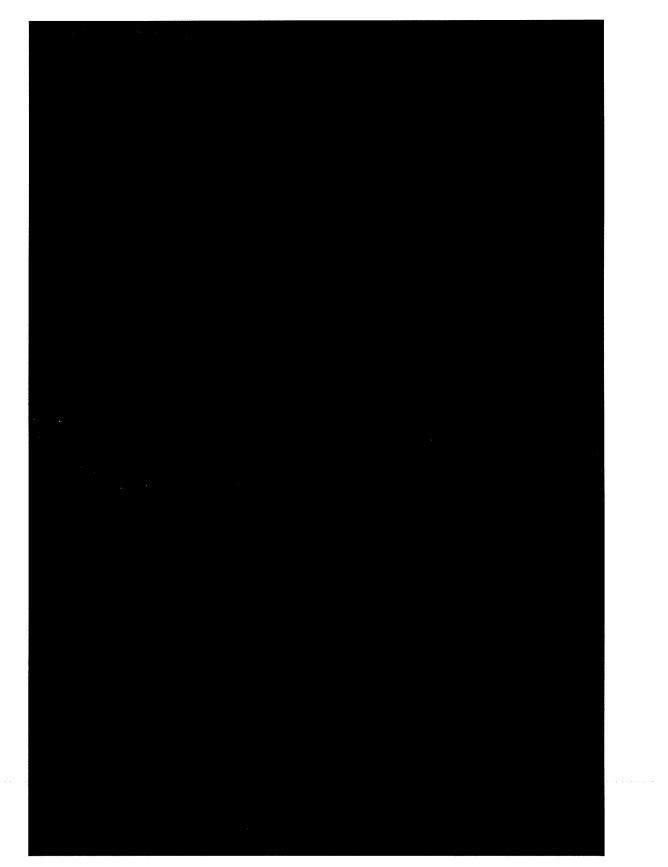
SoundExchange, a collective made up of both record companies and artists, has proposed a rate that represents the result of negotiations between the artists and the record companies that make up its board. As long as the ephemeral rate is defined as a percentage subset of the total royalty payment, the willing buyer — the webcaster — is indifferent to the ephemeral copy rate. As such, marketplace negotiations between the "willing buyer" — the webcaster — and the "willing seller" — the copyright owner — while potentially informative, may or may not establish a specific ephemeral copy rate. From a ratemaking

standpoint, it does not matter. The SoundExchange proposal is what the willing seller in such a marketplace would propose. Because the willing buyer is indifferent, the rate proposed by SoundExchange is legitimately viewed as the proper marketplace rate for ephemeral copies. The proposal resolves the problem of a non-market allocation of royalties, and is the best evidence available of the market rate of, and rate mechanism for, ephemeral copies under Section 112.









IV. My Conclusions

Section 112(e), which governs the compulsory license for ephemeral copies, provides in relevant part that:

The Copyright Royalty Judges shall establish rates that most clearly represent the fees that would have been negotiated in the marketplace between a willing buyer and a willing seller. . . . ¹⁶

Despite minor differences in the language between Section 112(e)(4) (governing ephemeral licenses) and Section 114(f)(2) (governing statutory licenses for nonsubscription services and new subscription services), the economic criteria for setting rates and terms under those licenses are, in the words of the CARP, "essentially identical." In measuring the value of the Section 112(e) statutory license, just as in measuring the value of the Section 114(f)(2) license, a key consideration in setting a proper rate is the identification of proper marketplace benchmarks. As the CARP has observed: "[T]he quest to derive rates which would have been observed in the hypothetical willing buyer/willing seller marketplace is best based on a review of actual marketplace agreements, if they involve comparable rights and comparable circumstances." 18

As I will explain below, in reviewing the most closely analogous marketplace agreements, I come to three conclusions about the proper royalty rate for ephemeral copies under Section 112(e). First, marketplace benchmarks as well as basic economic theory demonstrate that ephemeral copies have economic value to services that publicly perform sound recordings because these services cannot as a practical matter properly function without those copies. Second, marketplace benchmarks show that the royalty rate for

¹⁷ Webcaster I CARP Opinion at 25; see also Webcaster II at 24100-01.

¹⁶ 17 U.S.C. § 112(e)(4)

¹⁸ Webcaster I CARP Opinion at 43; *see also* Webcaster II at 24092 ("we adopt a benchmark approach to determining . . . rates").

ephemeral copies, if directly established, is almost always expressed as a percentage of the overall royalty rate for combined activities under Sections 112 and 114. Third, because the only actors in the hypothetical three-party market established by the statute — webcasters, record companies, and artists — that have any economic interest in the measure of that allocation are the artists and the copyright owners, the agreement reached between them as to that allocation is the best measure of how a willing buyer and a willing seller would allocate royalty payments between performance royalties and ephemeral copies, and would value the ephemeral license in the course of a marketplace negotiation for public performances.

A. The Ephemeral License Has Economic Value.

As an initial proposition, it is beyond serious question that ephemeral copies of sound recordings have economic value. This is because, as Congress recognized in enacting Section 112(e), webcasters simply could not exist without the ability to make ephemeral copies. In fact, because webcasters must have both the ephemeral copy right as well as the performance right in order to operate their services, as a matter of economic theory one could say that the Section 114 right has zero economic value without the Section 112 right, and the Section 112 right has zero economic value without the Section 114 right. One cannot remove the Section 112(e) right from the full complement of rights required by webcasters any more than one can remove oxygen molecules from water and still have water.

This theoretical proposition is confirmed by a number of marketplace benchmarks.

First, in the marketplace deals between record companies and webcasters for non-statutory forms of licenses, it is typical for ephemeral copy rights to be expressly included among the grant of rights provided to the webcaster. Most of these agreements do not set a

distinct rate for those ephemeral copies, incorporating them instead into the overall rate that the webcaster pays for the combined ephemeral copy rights and performance rights. Nonetheless, economic theory teaches that rational companies do not give away something for nothing. Because these ephemeral copy rights are essential for webcasters to operate their services, it follows that the value of ephemeral copy rights has been included in the overall rate that webcasters pay under these agreements.

Second, I am aware of several agreements over the years between record companies and services that publicly perform sound recordings that do establish specific rate mechanisms for ephemeral copies. For example, I have reviewed a current agreement between a major record label and a webcaster that covers ad-supported internet radio service, subscription radio service, and on-demand streaming and recites the parties' agreement that 10% of the royalty payments made under the agreement shall be designated as payment for ephemeral copies. Other agreements have contained similar language. For example, in Webcaster II and SDARS the CRJs were presented with evidence of agreements negotiated by Sony BMG and by Warner Music Group which provided that 10% of the overall fees for streaming are attributable to the making of ephemeral copies. ¹⁹

¹⁹ See Webcaster II at 24101. The actual rates established in such marketplace agreements, while potentially informative, are not necessarily the best proxy for the ephemeral rate in the instant proceeding. These agreements are made without statutory constraints on how ephemeral and performance royalties are allocated between copyright owners and artists. Had these agreements been bound by such statutory conditions, then the outcomes may very well have been different. But these agreements are relevant in two important ways: First, they demonstrate that willing buyers and willing sellers do trade in ephemeral rights, which would be economically irrational if they had no value. Second, as discussed more fully in the next section below, they demonstrate that the payments for ephemeral rights, even absent regulatory constraint, employ a percent-of-total mechanism where ephemeral royalties are expressed as a percentage of payments metered on performances.

Third, I am also aware that, more recently, SoundExchange negotiated a number of voluntary agreements (with broadcasters, certain commercial webcasters and certain noncommercial educational webcasters) for the very same Section 112 and 114 rights at issue in this proceeding. In these agreements, the willing participants in the market agreed to structure the ephemeral reproduction rate as an allocation of the correlative performance royalty.²⁰

B. It Is Appropriate to Express the Value of Ephemeral Copies as a Fixed Percentage of the Performance Royalty.

Setting the ephemeral rate as a share of the total performance royalty fee does no injustice to economic theory. In fact, marketplace benchmarks consistently confirm that a percent rate is the appropriate measure. The marketplace has spoken with near unanimity in structuring the Section 112(e) ephemeral reproduction license as a percentage of the Section 114 performance royalty where such performance royalty is established. As discussed above, I have seen numerous voluntary agreements between willing buyers and willing sellers in which the rate for the ephemeral reproduction license was expressed as a percent of the performance royalty. Similarly, as mentioned above, SoundExchange negotiated a number of voluntary agreements (with broadcasters, certain commercial webcasters and certain noncommercial educational webcasters) for the very same Section 112 and 114 rights at issue in this proceeding. There, again, the willing participants in the

²⁰ Notification of Agreements Under the Webcaster Settlement Act of 2008, Agreed Rates and Terms for Broadcasters, 74 Fed Reg. 9293, 9299 (2009); Notification of Agreements Under the Webcaster Settlement Act of 2009, Agreed Rates and Terms for Webcasts by Commercial Webcasters, 74 Fed Reg. 40614 (2009); Notification of Agreements Under the Webcaster Settlement Act of 2009, Agreed Rates and Terms for Noncommercial Educational Webcasters, 74 Fed Reg. 40614, 40616 (2009).

market agreed to structure the ephemeral reproduction rate as an allocation of the correlative performance royalty.²¹

Thus, it appears that, where a rate for ephemeral copies is set in the marketplace, it is set as a percentage of overall royalties. As a structural matter, the available evidence suggests that setting the ephemeral rate as a percent of an overall payment is consistent with marketplace negotiation.

C. The Best Market Benchmark is the Agreement Between Artists and Record Companies.

Having established that the Section 112(e) ephemeral reproduction right clearly has value and is best expressed as a percentage of the Section 114 performance royalty where such royalty is set, the final step in the analysis is to determine how to set an actual percentage as required by the Register. As noted above, most agreements that set a rate for ephemeral copies specify that rate as a percentage of total royalty payments. Given the nature of the rights at issue, that is not a surprising outcome. Where performance royalties for streaming activities are negotiated in a free market setting, that is, outside of the Section 114 context, the copyright owner (in this case the record companies) and the service provider should have less at stake with respect to the allocation of payments between ephemeral copies and performances.

By contrast, in the Section 114 context, Congress radically altered this market dynamic when it comes to statutory licenses. There is a very significant difference between payments under the Section 112(e) compulsory license and the Section 114 compulsory license: payments under Section 114 are by law split between copyright

²¹ Although these agreements do not set the specific allocation, but leave that open to future determination, the point here is that the willing buyers and willing sellers agreed to structure the ephemeral rate as an allocation of the performance rate.

owners and artists, while payments under Section 112(e) go directly to copyright owners. The implication of this phenomenon is immediate. The sharing of income between record companies and artists for performances is set by law. Thus, if it is to have any relevance for the Judges, the willing buyer / willing seller market analysis suggested by Section 112(e) for ephemeral rates must reflect this statutory alteration to the market dynamics whereby the artists and the record companies jointly have a real interest in negotiating the Section 112(e) rate while the webcasters (as the willing buyers) do not.

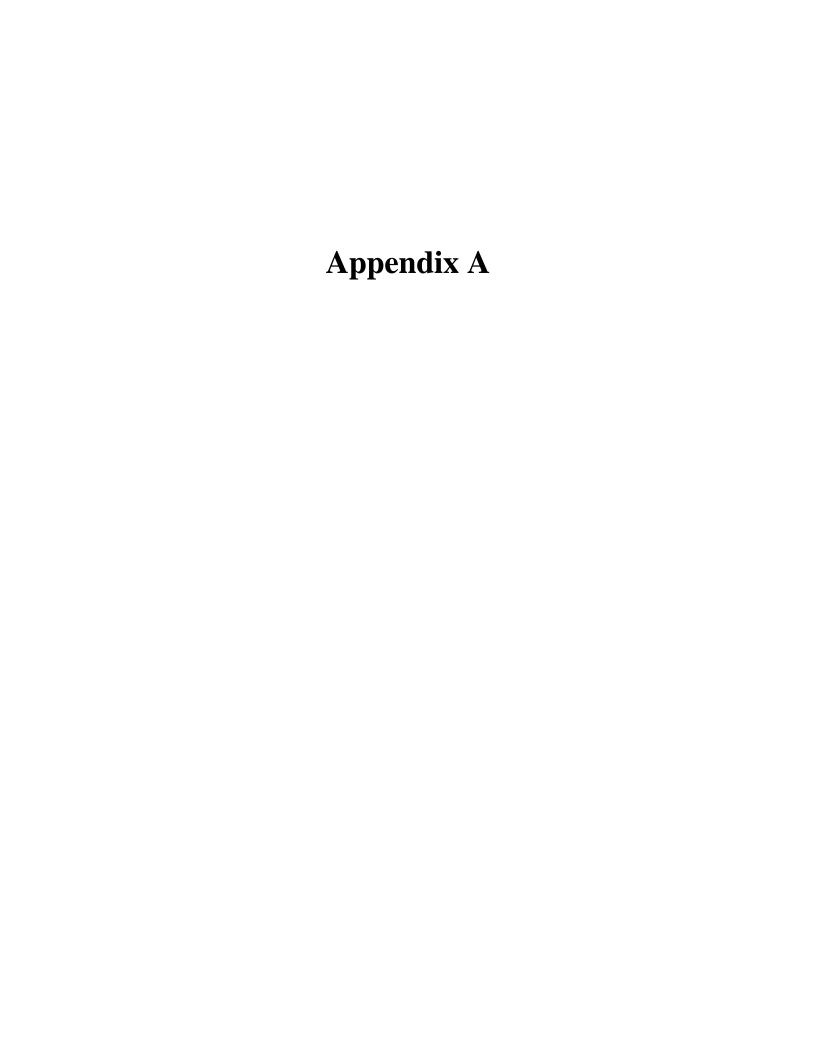
By the very nature of the statute, the agreements reached under the constraints relevant in this proceeding will not be the same as in the unregulated market. Evidence suggests that the terms between the "willing buyer" in this hypothetical market — the webcaster — and the "willing seller" — the record companies — will either embody the ephemeral copy rate in the performance rate or express the ephemeral rate as a percent of the total overall performance royalty. If so, the buyer is indifferent to the allocation of payments between ephemeral copies and performance royalties. But the "willing seller" — the record companies — will not be so indifferent under the statutory division of royalties that cannot be assumed away. Under plausible conditions, only the record companies and artists are parties to the establishment of the ephemeral rate, and these parties have arrived at a royalty rate for ephemeral copies that reflects a more market based allocation of payments between ephemerals and performance royalties.

Because the willing buyer is disinterested with respect to that allocation, the agreement between the record companies and the artists thereby becomes the best indication of the proper allocation of royalties.

My understanding is that the recording artists and the record companies have reached an agreement that five percent (5%) of the payments for activities under Section 112(e) and 114 should be allocated to Section 112(e) activities. In light of the principles I have articulated above, that appears to be a reasonable proposal, and credibly represents the result that would in fact obtain in a hypothetical marketplace negotiation between a willing buyer and the interested willing sellers under the relevant constraints.

I declare under penalty of perjury that the foregoing testimony is true and correct.

Date: 9/29/09 George S. Ford



George S. Ford, Ph.D.

Phoenix Center For Advanced Legal & Economic Public Policy Studies

5335 Wisconsin Avenue NW, Suite 440 Washington, DC 20015

www.phoenix-center.org

Mailing Address:

1048 Greystone Cove Dr. Birmingham, Alabama 35242 205-909-3709; Fax: 866-828-9788

george.ford@phoenix-center.org

EDUCATION:

Ph.D., Economics, Auburn University, 1994.

B.S., Economics (magna cum laude), Auburn University, 1990.

EXPERIENCE:

2000 - Present	PHOENIX CENTER FOR ADVANCED LEGAL AND ECONOMIC PUBLIC POLICY STUDIES Washington, DC Chief Economist
2006 - Present	SAMFORD UNIVERSITY, Birmingham, Alabama Adjunct Professor
2004 - Present	APPLIED ECONOMIC STUDIES, Birmingham, Alabama President
2000 - 2004	Z-TEL COMMUNICATIONS Tampa, FL Chief Economist, Strategic Policy and Planning
1996 - 2000	MCI WORLDCOM CORPORATION Washington, D.C. Senior Economist, Office of Policy and Strategic Planning
1994 - 1996	FEDERAL COMMUNICATIONS COMMISSION Washington, D.C. Economist, Office of the General Counsel & Cable Bureau, Competition Division

PUBLISHED RESEARCH:

- "The Broadband Adoption Index: Improving Measurements and Comparisons of Broadband Deployment and Adoption," with T. R. Beard, L. J. Spiwak, and M. L. Stern. (Forthcoming in the *Federal Communications Bar Journal*).
- "HAC Standard Errors and the Event Study Methodology: A Cautionary Note," with J. Jackson. (Forthcoming in *Applied Economics Letters*).
- "Sample Size and the Accuracy of the Generalized Lambda Distribution," with S. Skinner. (Forthcoming in *Communications in Statistics Simulation and Computation*).
- "Network Neutrality and Foreclosing Market Exchange," with T. R. Beard, T. M. Koutsky, and L. J. Spiwak. (Forthcoming in *International Journal of Management and Network Economics*).
- "Developing a National Wireless Regulatory Framework: A Law and Economics Approach," with T. R. Beard, T. M. Koutsky, and L. J. Spiwak. *Commlaw Conspectus*, Vol. 16, 2008.
- "Constituency Size and the Growth of Public Expenditures: The Case of the United Kingdom," with M. Thornton and M. Ulrich. *Journal of Public Choice and Finance*, Vol. 24, 2006 (published in 2008).
- "The Competitive Effects of Quantity Discounts," with T. R. Beard and D. L. Kaserman. *Antitrust Bulletin*, Vol. 52, 2007.
- "Network Neutrality and Industry Structure," with T. R. Beard, Thomas M. Koutsky and Lawrence J. Spiwak. *Hastings Communications and Entertainment (Comm/Ent) Law Journal*, Vol. 29, 2007.
- "A La Carte and 'Family Tiers' as a Response to a Market Defect in the Multichannel Video Programming Market," with T. R. Beard and Thomas M. Koutsky. *CommLaw Conspectus*, Vol. 15, 2006.
- "The Impact of Video Service Regulation on the Construction of Broadband Networks to Low-Income Households," with Thomas M. Koutsky and Lawrence J. Spiwak. *I/S: A Journal of Law and Policy for the Information Society*, Vol. 3, 2007.
- "Competition After Unbundling: Entry, Industry Structure and Convergence," with Thomas M. Koutsky and Lawrence J. Spiwak. *The Federal Communications Law Journal*, Vol. 59, 2007.
- "Does Municipal Supply of Communications Crowd-Out Private Communications Investment? An Empirical Study." *Energy Economics*, Vol. 29, 2007.

- "Broadband and Economic Development: A Municipal Case Study from Florida," with T. M. Koutsky. *Review of Urban and Regional Development Studies*, Vol. 17, 2006.
- "The Economics of Build-out Rules in Cable Television," with T. M. Koutsky and L. W. Spiwak. *Hastings Communications and Entertainment (Comm/Ent) Law Journal*, Vol. 28, 2006.
- "Issues in Empirical Merger Analysis," with T. Randolph Beard Introductory article by the Guest Editors in a Special Issue of the *International Journal of the Economics of Business*, Vol. 13, 2006.
- "Empirical Simulation of Mergers: The Cingular and AT&T Wireless Merger," with T. Randolph Beard and Richard P. Saba. *International Journal of the Economics of Business*, Vol. 13, 2006.
- "Event Studies for Merger Analysis: An Evaluation of the Effects of Non-Normality on Hypothesis Testing," with Audrey D. Kline. In *Antitrust Policy Issues*, Nova Publishers, 2006.
- "Are Unbundled and Self-supplied Telecommunications Switching Substitutes? An Empirical Study," with T. Randolph Beard. *International Journal of the Economics of Business*, Vol. 12, 2005.
- "Misleading Inferences from Panel Unit-Root Tests: A Comment," with John Jackson and Audrey Kline. *Review of International Economics*, Vol. 14, 2006.
- "Splitting the Baby: An Empirical Test of Rules of Thumb in Regulatory Price Setting," with T. Randolph Beard. *Kyklos*, Vol. 58, 2005.
- "Mandated Access and the Make-or-Buy Decision: The Case of Local Telecommunications Competition," with with T. Randolph Beard and Thomas W. Koutsky. *Quarterly Review of Economics and Finance*, Vol. 45, 2005. Presented at *The Drivers and Significance of Local Telecommunications Competition*, United States Department of Justice, July 23, 2002 as "Facilities-based Entry in Local Telecommunications: An Empirical Investigation").
- "On the Relationship between Telecommunications Investment and Economic Growth: Three Empirical Studies," with R. Beil and J. Jackson. In *Economic Growth Issues*, Nova Publishers, 2005.
- "On the Relationship between Telecommunications Investment and Economic Growth in the United States," with R. Beil and J. Jackson. *International Economic Journal*, Vol. 19, 2005.

"Access Charge Reductions and Long Distance Rates: A Bootstrap Analysis," with T. Randolph Beard, R. Carter Hill, and Richard P. Saba. *Empirical Economics*, Vol. 30, 2005.

"Fragmented Duopoly: A Conceptual and Empirical Investigation," with T. Randolph Beard, R. Carter Hill, and R. Saba. *Journal of Business*, Vol. 78, 2005.

"Competition and Investment in Telecommunications," with John D. Jackson. *Atlantic Economic Journal*, Vol. 32, 2004.

"Pursuing Competition in Local Telephony: The Law and Economics of Unbundling and Impairment," with T. R. Beard and R. B. Ekelund Jr., *Journal of Law, Technology and Policy*, Vol. 2003, Fall 2003.

The Financial Implications of the UNE-Platform: A Review of the Evidence," with T. Randolph Beard and Christopher C. Klein *CommLaw Conspectus: Journal of Communications Law and Policy*, Vol. 12, 2004. Also published in the handbook for the 21st *Annual Institute on Telecommunications Policy & Regulation*, Practicing Law Institute, New York, 2003.

"Innovation, Investment, and Unbundling: An Empirical Update," with Robert B. Ekelund Jr., *Yale Journal on Regulation*, Vol. 20, 2003.

"Discrimination and Minority Ownership in Radio Broadcasting," with Audrey B. Davidson and Barry Hayworth, *International Journal of the Economics of Business*, Vol. 10, 2003.

"Preliminary Evidence on the Demand for Unbundled Elements in Telephony," with Robert B. Ekelund, Jr., *Atlantic Economic Journal*, Vol. 30, 2002.

"Demand Elasticities for International Message Telephone Service," with John D. Jackson, *Applied Economics*, Vol. 36, 2004.

"Competition and Market Structure in Local Exchange and Long Distance Telecommunications Markets," with T. Randolph Beard. *International Handbook on Telecommunications Economics*, Vol. I, Ch. 6, Gary Madden ed., Edward Elgar: 2002.

"Why Adco? Why Now? An Economic Exploration into the Future of Industry Structure in Local Telecommunications Markets," with T. Randolph Beard and Lawrence Spiwak. *Federal Communications Law Journal*, Vol. 54, 2002.

"Price, Quality, and Consumer Welfare in the Cable Television Industry," with T. Randolph Beard, Robert B. Ekelund, Jr., and Richard P. Saba. *Journal of Regulatory Economics*, Vol. 20, 2001

"The Fallacy of Regulatory Symmetry: An Economic Analysis of the "Level Playing Field" in Cable TV Franchising Statutes," with Thomas W. Hazlett. *Business & Politics*, Vol. 3, 2001.

"The Measurement of Merger Delay in Regulated and Restructuring Industries," with Robert B. Ekelund Jr. and Mark Thornton. *Applied Economics Letters*, Vol. 8, 2001.

"Changing Industry Structure: The Economics of Entry and Price Competition" with Jerry B. Duvall. *Telecommunications and Space Journal*, Vol. 7, 2000.

"Market Power in Radio Markets: An Empirical Analysis of Local and National Concentration," with Robert B. Ekelund, Jr. and Thomas Koutsky. *Journal of Law and Economics*, Vol. XLIII, 2000.

"TV Advertising, Local Markets and Merger Guidelines: An Empirical Study," with Robert B. Ekelund, Jr. and John D. Jackson. *International Journal of the Economics of Business*, Vol. 7, 2000.

"Preserving Free Television? Some Empirical Evidence on the Efficacy of Must Carry," with John D. Jackson. *Journal of Media Economics*, Vol. 13, 2000.

"Is Radio Advertising a Distinct Local Market: An Empirical Analysis," with R. B. Ekelund, Jr. and John D. Jackson. *Review of Industrial Organization*, Vol. 14, 1999.

"On the Interpretation of Policy Effects from the Estimates of Simultaneous Systems of Equations," with John D. Jackson. *Applied Economics*, Vol. 30, 1998.

"Information Costs and Nirvana Revisited: Edwin Chadwick on Nineteenth Century Urban Funeral Markets," with Robert B. Ekelund, Jr. *Journal of Regulatory Economics*, Vol. 12, 1997. Reprinted in the *The Foundations Of Regulatory Economics*, Ed. R. B. Ekelund, Jr., Edward Elgar Publishing.

"Horizontal Concentration and Vertical Integration in the Cable Television Industry" with John D. Jackson. *Review of Industrial Organization*, Vol. 12, 1997.

CURRENT RESEARCH PROJECTS FOR PUBLICATION (Partial List):

"An Economic Analysis of Late Fees," with T. R. Beard.

"An Investigation into the Influence of Retail Gas Prices on Oil Company Profits."

"An Analysis of RESET for Conditional Mean Models," with J. Jackson.

"Selecting Members for Panel Unit Root Tests," with J. Jackson.

"The Pricing of Pole Attachments," with T. Koutsky and L. Spiwak.

"Consumers and Wireless Carterfone: An Economic Perspective," with T. Koutsky and L. Spiwak.

EXAMPLES OF LITIGATION, REGULATORY DOCUMENTS and TESTIMONY:

Developing a "National Broadband Strategy" - Understanding the OECD Rankings and the Drivers of Broadband Adoption. Presentation at the U.S. Congress Rayburn House Office Building (July 28, 2008).

Testimony Before the Federal Communications Commission's Open Meeting on Network Neutrality and Broadband Network Management, Stanford University (April 17, 2008).

Testimony Before the House Committee on Commerce and Energy - Subcommittee on Telecommunications and the Internet Hearing on "Digital Future of the United States: Part IV: Broadband Lessons from Abroad" (April 24, 2007).

Testimony Before the House Committee on Commerce and Energy - Subcommittee on Telecommunications: A Discussion Draft Addressing Broadband Mapping and Data Collection (May 17, 2007).

Capitol Hill Inter-Active Workshop: Sound Internet Policy for the 21st Century: Understanding the Economic Fundamentals (Feb. 2007).

Broadband Connectivity Competition Policy, Federal Trade Commission (Feb. 2007).

3rd Annual State of the Net Conference 2007, Advisory Committee to the Congressional Internet Caucus (Jan. 2007).

Carter Estate v. CSXT, Louisville, Kentucky (2006).

Ken Hecht v. Comcast of Indiana, Inc., et al, Indianapolis, Indiana (2005/6).

"Crummy Duopoly" or Vigorous Inter-Modal Competition? The Impact of Cable Franchise Requirements on New Fiber Builds. Phoenix Center Congressional Briefing (July 21, 2005).

Florida Bill HB 1325 and SB 1322 (Municipal Broadband). Testimony before numerous Committees of the Florida House of Representatives (Spring 2005).

Z-Tel Communications, Inc. v. SBC Communications, Inc., Texarkana, Texas (2003).

"A Response to Olbeter and Robinson's 'Breaking the Backbone'," released by MCI Worldcom (August 1999).

"An Economic Analysis of the FCC's Notice of Inquiry on Flat Rate Charges in the Long Distance Industry," filed in CC Docket No. 99-249 (September 1999).

"Further Thoughts on Payphone Compensation," filed in CC Docket No. 96-128 (November 1998).

"Effective Enforcement of Non-Discriminatory Performance by Incumbent Local Exchange Carriers," with John D. Jackson (filed with New York Public Service Commission, October 1999).

"A Review of the Texas Performance Plan," with John D. Jackson filed with the Federal Communications Commission (2000).

Investigation into Pricing of Unbundled Network Elements, Testimony filed before the State of Florida Public Service Commission, Docket No. 990649-TP (2000).

Investigation into Pricing of Unbundled Network Elements, Testimony filed before the State of Florida Public Service Commission, Docket No. 990649-TP (2000).

Investigation into Pricing of Unbundled Network Elements, Testimony filed before the State of New York Public Service Commission, Docket No. 98-C-1357 (2000).

In the Matter of US West Communications, Inc.'s Compliance with Sec 271 of the Telecommunications Act of 1996, Statement before the Arizona Corporation Commission, Docket No. T-00000B-97-0238 (2000).

Performance Measurements for Telecommunications Interconnection, Unbundling and Resale, Testimony before the Georgia Public Service Commission, Docket No. 7892-U (2000).

Investigation and Generic Proceeding on Ameritech Indiana's rates for Interconnection, Service, Unbundled Elements, and Transport and Termination, Declaration and Reply before the Indiana Public Service Commission, Cause No. 40611 (2000 2000).

Inquiry by the Department of Telecommunications and Energy Pursuant to Section 271 of the Telecommunications Act of 1996, Comments filed before the Massachusetts Department of Telecommunications and Energy, Docket No. DTE 99-271 (2000).

Commission Review of Various Submissions of Ameritech Indiana to Show Compliance with Section 271(C) of the Telecommunications Act of 1996, Multiple filings before the Indiana Utility Regulatory Commission (2000).

In the Matter of US West Communications, Inc.'s, Compliance with §271 *of the Telecommunications Act of* 1996, Comments and studies filed before the Arizona Corporation Commission (2000).

In the Matter of Investigation into US West Communications, Inc.'s Compliance with Certain Wholesale Pricing Requirements for Unbundled Network Elements and Resale Discounts, Docket No.T-00000A-00-0194 (2001).

In the Matter of the Commission Investigation and Generic Proceeding on Ameritech Indiana's Rates for Interconnection, Service, Unbundled Elements, and Transport and Termination Under the Telecommunications Act of 1996 and Related Indiana Statutes, Cause No. 40611-S1 (2001).

In the Matter of the Petition of Indiana Bell Telephone Company, Incorporated d/b/a Ameritech Indiana Pursuant to I.C. 8-1-2-61 For a Three Phase Process For Commission Review of Various Submissions of Ameritech Indiana to Show Compliance with Section 271(c) of The Telecommunications Act of 1996, Cause No. 41657 (2001).

Application by Bell Atlantic New York for Authorization Under Section 271 of the Communications Act To Provide In-Region, InterLATA Service in the State of New York, Federal Communications Commission, CC Docket No. 99-295 (1999).

Application by SBC Communications Inc., Southwestern Bell Telephone Company, And Southwestern Bell Communications Services, Inc. d/b/a Southwestern Bell Long Distance Pursuant to Section 271 of the Telecommunications Act of 1996 To Provide In-Region, InterLATA Services In Texas, Federal Communications Commission, CC Docket No. 00-65 (2000)

Joint Application by SBC Communications Inc., Southwestern Bell Telephone Company, and Southwestern Bell Communications Services, Inc. d/b/a Southwestern Bell Long Distance for Provision of In-Region, InterLATA Services in Kansas and Oklahoma, Federal Communications Commission, CC Docket No. 00-217 (2000/2001).

Joint Application by SBC Communications Inc., Southwestern Bell Telephone Company, and Southwestern Bell Communications Services, Inc. d/b/a Southwestern Bell Long Distance Pursuant to Section 271 of the Telecommunications Act of 1996 To Provide In-Region, InterLATA Services in Arkansas and Missouri, Federal Communications Commission, CC Docket No. 01-194 (2001).

Joint Application by BellSouth Corporation, BellSouth Telecommunications, Inc., And BellSouth Long Distance, Inc for Provision of In-Region, InterLATA Services In Georgia and Louisiana, Federal Communications Commission, CC Docket No. 02-35 (2002).

Review of the Section 251 Unbundling Obligations of Incumbent Local Exchange Carriers, Federal Communications Commission, CC Docket No. 01-338 (2003).

BOOK REVIEWS, EDITORIALS, REPORTS, and POLICY PAPERS:

"Be Careful What You Ask For: A Comment on the OECD's Mobile Price Metrics," PHOENIX CENTER PERSPECTIVES No. 09-03 (September 16, 2009).

"The Broadband Adoption Index: Improving Measurements and Comparisons of Broadband Deployment and Adoption," PHOENIX CENTER POLICY PAPER No. 36 (July 2009).

"The Need for Better Analysis of High Capacity Services," PHOENIX CENTER POLICY PAPER No. 35 (June 2009).

"Econometric Analysis of Broadband Subscriptions: A Note on Specification," PHOENIX CENTER PERSPECTIVES No. 09-02 (May 12, 2009).

"Normalizing Broadband Connections," PHOENIX CENTER PERSPECTIVES No. 09-01 (May 12, 2009).

"The Pricing of Pole Attachments: Implications and Recommendations," PHOENIX CENTER POLICY PAPER No. 34 (December 2008).

"Do High Call Termination Rates Deter Broadband Deployment?," PHOENIX CENTER POLICY BULLETIN No. 22 (October 2008).

"Broadband Expectations and the Convergence of Ranks," PHOENIX CENTER PERSPECTIVES No. 08-03 (October 1, 2008).

"Consumers and Wireless Carterfone: An Economic Perspective," PHOENIX CENTER POLICY BULLETIN No. 21 (September 2008).

"Valuing the AWS-3 Spectrum: A Response to Comments," PHOENIX CENTER POLICY PERSPECTIVE No. 08-02 (July 2008).

"Calculating the Value of Unencumbered AWS-III Spectrum," PHOENIX CENTER POLICY PERSPECTIVE No. 08-01 (June 2008).

"Using Auction Results to Forecast the Impact of Wireless Carterfone Regulation on Wireless Networks," PHOENIX CENTER POLICY BULLETIN No. 20 (May 2008).

- "The Broadband Efficiency Index: What Really Drives Broadband Adoption Across the OECD?," PHOENIX CENTER POLICY PAPER No. 33 (May 2008).
- "The Welfare Impacts of Broadband Network Management: Can Broadband Service Providers Be Trusted?," PHOENIX CENTER POLICY PAPER No. 32 (March 2008).
- "A Valley of Death in the Innovation Sequence: An Economic Investigation," Phoenix Center Study for the United States Department of Commerce (2007).
- "The Demographic and Economic Drivers of Broadband Adoption in the United States," with Thomas M. Koutsky and Lawrence J. Spiwak, PHOENIX CENTER POLICY PAPER No. 31 (November 2007).
- "An Economic Approach to Evaluating a National Wireless Regulatory Framework," with Thomas M. Koutsky and Lawrence J. Spiwak, PHOENIX CENTER POLICY BULLETIN No. 19 (October 2007).
- "Quantifying the Cost of Substandard Patents: Some Preliminary Evidence," with Thomas M. Koutsky and Lawrence J. Spiwak, PHOENIX CENTER POLICY PAPER No. 30 (September 2007).
- "The Broadband Performance Index: A Policy-Relevant Method of Comparing Broadband Adoption Among Countries," with Thomas M. Koutsky and Lawrence J. Spiwak, PHOENIX CENTER POLICY PAPER No. 29 (July 2007).
- "Wireless Net Neutrality: From Carterfone to Cable Boxes," with Thomas M. Koutsky and Lawrence J. Spiwak, PHOENIX CENTER POLICY BULLETIN No. 17 (April 2007).
- "University of Florida Study Shows Only Winners from Network Neutrality Regulation to be Content Providers, Consumers Lose." PHOENIX CENTER POLICY PERSPECTIVE No. 07-01 (March 2007).
- "Network Neutrality and Foreclosing Market Exchange: A Transaction Cost Analysis," with Thomas M. Koutsky and Lawrence J. Spiwak, PHOENIX CENTER POLICY PAPER No. 28 (March 2007).
- "Tort Liability for Software Developers: A Law & Economics Perspective," with Thomas M. Koutsky and Lawrence J. Spiwak, PHOENIX CENTER POLICY PAPER No. 27 (January 2007).
- "An Investigation into the Influence of Retail Gas Prices on Oil Company Profits," PHOENIX CENTER POLICY PAPER No. 26 (August 2006).

- "The Burden of Network Neutrality Mandates on Rural Broadband Deployment," with Thomas M. Koutsky and Lawrence J. Spiwak, PHOENIX CENTER POLICY PAPER No. 25 (July 2006).
- "The Efficiency Risk of Network Neutrality Rules," with Thomas M. Koutsky and Lawrence J. Spiwak, PHOENIX CENTER POLICY BULLETIN No. 16 (May 2006).
- "Network Neutrality and Industry Structure," with Thomas M. Koutsky and Lawrence J. Spiwak, PHOENIX CENTER POLICY PAPER No. 24 (April 2006).
- "Unnecessary Regulations and the Value of Spectrum: An Economic Evaluation of Lease Term Limits for the Educational Broadband Service," with Thomas M. Koutsky, PHOENIX CENTER POLICY BULLETIN No. 15 (February 2006).
- "A La Carte and 'Family Tiers' as a Response to a Market Defect in the Multichannel Video Programming Market," with Thomas M. Koutsky, PHOENIX CENTER POLICY BULLETIN No. 14 (February 2006).
- "In Delay There Is No Plenty: The Consumer Welfare Cost of Franchise Reform Delay," with Thomas M. Koutsky, PHOENIX CENTER POLICY BULLETIN No. 13 (January 2006).
- "Franchise Fee Revenues After Video Competition: The 'Competition Dividend' for Local Governments," with Thomas M. Koutsky, PHOENIX CENTER POLICY BULLETIN No. 12 (November 2005).
- "Higher Prices Expected from the Cingular/AT&T Wireless Merger," PHOENIX CENTER POLICY BULLETIN No. 11 (26 May 2004).
- "The Impact of Video Service Regulation on the Construction of Broadband Networks to Low-Income Households," with Thomas M. Koutsky and Lawrence J. Spiwak, PHOENIX CENTER POLICY PAPER No. 23 (September 2005).
- "The Consumer Welfare Cost of Cable "Build-out" Rules," with Thomas M. Koutsky and Lawrence J. Spiwak, PHOENIX CENTER POLICY PAPER No. 22 (July 2005).
- "Competition After Unbundling: Entry, Industry Structure and Convergence," with Thomas M. Koutsky and Lawrence J. Spiwak, PHOENIX CENTER POLICY PAPER No. 21 (July 2005).
- "Quantity-Discount Contracts as a Barrier to Entry," with T. Randolph Beard and Lawrence J. Spiwak/ PHOENIX CENTER POLICY PAPER NO. 20 (November 2004).

- "The Positive Effects of Unbundling on Broadband Deployment," with Lawrence W. Spiwak. PHOENIX CENTER POLICY PAPER NO. 19 (September 2004).
- "Set It and Forget It? The Consequences of Market Power and Deregulation in Telecommunications Markets Services," with L. J. Spiwak. PHOENIX CENTER POLICY PAPER No. 18 (June 2003).
- "What Determines Wholesale Prices for Network Elements in Telephony? An Econometric Evaluation," with T. Randolph Beard, PHOENIX CENTER POLICY PAPER NO. 16 (September 2002).
- "Make or Buy? Unbundled Elements as Substitutes for Competitive Facilities in the Local Exchange Network," with Thomas R. Beard. PHOENIX CENTER POLICY PAPER NO. 14 (September 2002).
- "Why Adco? Why Now? An Economic Exploration into the Future of Industry Structure in Local Telecommunications Markets," PHOENIX CENTER POLICY PAPER No. 12 (November, 2001).
- "An Economic Analysis of the FCC's Notice of Inquiry on Flat Rate Charges in the Long Distance Industry," PHOENIX CENTER POLICY PAPER No. 11 (May, 2001).
- "Changing Industry Structure: The Economics of Entry and Price Competition" with Jerry B. Duvall, PHOENIX CENTER POLICY PAPER No. 10 (April 2001) and *Telecommunications and Space Law*, 2001.
- "Flow Through and Competition in the International Message Telephone Service Market," PHOENIX CENTER POLICY PAPER No. 7 (September, 2000).
- "Higher Prices Expected from the Cingular/AT&T Wireless Merger," PHOENIX CENTER POLICY BULLETIN NO. 11 (26 May 2004): with Lawrence W. Spiwak.
- "Fixed-Mobile "Intermodal" Competition in Telecommunications: Fact or Fiction? "PHOENIX CENTER POLICY BULLETIN NO. 10 (30 March 2004): with Lawrence W. Spiwak.
- "Federalism in Telecommunications Regulation: Effectiveness and Accuracy of State Commission Implementation of TELRIC in Local Telecoms Markets," PHOENIX CENTER POLICY BULLETIN NO. 9 (9 March 2004): with Lawrence W. Spiwak.
- "The \$10 Billion Benefit of Unbundling: Consumer Surplus Gains from Competitive Pricing Innovations," PHOENIX CENTER POLICY BULLETIN NO. 8 (27 January 2004): with Lawrence W. Spiwak and Thomas Koutsky.

- "The Positive Effects of Competition on Employment in the Telecommunications Industry," PHOENIX CENTER POLICY BULLETIN NO. 7 (15 October 2003): with Lawrence W. Spiwak.
- "UNE-P Drives Bell Investment A Synthesis Model," PHOENIX CENTER POLICY BULLETIN NO. 6 (17 September 2003): with Lawrence W. Spiwak.
- "Competition and Bell Company Investment in Telecommunications Plant: The Effects of UNE-P," PHOENIX CENTER POLICY BULLETIN NO. 5 (Originally released 9 July 2003 and updated 17 September 2003): with Lawrence W. Spiwak.
- "The Truth About Telecommunications Investment after the Telecommunications Act of 1996," PHOENIX CENTER POLICY BULLETIN NO. 4 (24 June 2003): with Lawrence W. Spiwak.
- "Telecommunications Stocks and the FCC's Triennial Review," PHOENIX CENTER POLICY BULLETIN NO. 2 (11 March 2003).
- "In Through the Back Door: Embedded Cost and the FLC." June 2002. (www.aestudies.com).
- "How Many Days in a Year? Creative Cost Modeling and the Cost to Competition." June 2002. (www.aestudies.com).
- "A Fox in the Hen House: An Evaluation of Bell Company Proposals to Eliminate Their Monopoly Positions in Local Telecommunications." June 2002. (www.aestudies.com).
- "Opportunities for Local Exchange Competition Are Greatly Exaggerated." *Electric Light & Power*, April 1998.

Welfare Economics and Externalities in an Open Ended Universe: A Modern Austrian Perspective, by Roy E. Cordato. Southern Economic Journal (April, 1994).

Toward Competition in Local Telephony, by William J. Baumol and Gregory Sidak. Southern Economic Journal (April, 1996).

- "Competition Will Decrease Cable Rates: On Curbing Cable Costs," with Audrey B. Davidson. *Business First*, September 6, 1993.
- "TKR Cable Not Living Up To Promises To Cut Rates," with Audrey B. Davidson. *The Louisville Cardinal*, September 2, 1993.
- "The Cable Television Industry: An Annotated Bibliography" Published and Funded by the *Auburn Utilities Research Center*, Summer 1994.

242

BEFORE THE UNITED STATES COPYRIGHT ROYALTY JUDGES

LIBRARY OF CONGRESS

WASHINGTON, D.C.

- - - - - - - - X

IN THE MATTER OF:

DIGITAL PERFORMANCE RIGHT IN : Docket No. 2009-1

SOUND RECORDINGS and EPHEMERAL: CRB Webcasting III

RECORDINGS : Volume II

- - - - - - - - - - ×

Washington, D.C.

Tuesday, April 20, 2010

The following pages constitute the proceedings held in the above-captioned matter held at the Library of Congress, Madison Building, 101

Independence Avenue, Southeast, Washington, D.C., before Denise M. Brunet, RPR, of Capital Reporting

Company, a Notary Public in and for the District of Columbia, 9:31 a.m., when were present on behalf of the respective parties:

| _ | | | | | |
|-----|---|-----|-----|---|-----|
| | | 243 | | | 245 |
| 1 | APPEARANCES | | 1 | APPEARANCES (continued): | |
| 2 | ATTERRANCES | | 2 | ATTEANAIVELS (continued). | |
| 3 | Copyright Royalty Tribunal: | | | On behalf of Live365, Inc. (continued): | |
| 4 | CHIEF JUDGE JAMES SLEDGE | | 4 | DAVID ROSENBERG, ESQUIRE | |
| 5 | JUDGE WILLIAM ROBERTS | | 5 | Live365, Inc. | |
| 6 | JUDGE STANLEY C. WISNIEWSKI | | 6 | 950 Tower Lane | |
| 7 | JUDGE STANLET C. WISNIEWSKI | | 7 | Suite 1550 | |
| 8 | On behalf of SoundExchange, Inc.: | | 8 | Foster City, California 94404 | |
| 9 | DAVID A. HANDZO, ESQUIRE | | 9 | (650) 345-7400 | |
| | | | 10 | (630) 343-7400 | |
| 10 | MICHAEL B. DeSANCTIS, ESQUIRE | | | On halade CD a Distance day | |
| 11 | GARRETT A. LEVIN, ESQUIRE | | | On behalf of RealNetworks: | |
| 12 | TAJ N. WILSON, ESQUIRE | | 12 | CHARLES D. BRECKINRIDGE, ESQUIRE | |
| 13 | JARED O. FREEDMAN, ESQUIRE | | 13 | Wiltshire & Grannis, LLP | |
| 14 | Jenner & Block, LLP | | 14 | 1200 18th Street, Northwest | |
| 15 | 1099 New York Avenue, Northwest | | 15 | Suite 1200 | |
| 16 | Suite 900 | - 1 | 16 | Washington, D.C. 20036 | |
| 17 | Washington, D.C. 20001 | - 1 | 17 | (202) 730-1349 | |
| 18 | (202) 639-6000 | - 1 | 18 | | |
| 19 | | - 1 | 19 | | |
| 20 | | - 1 | 20 | | |
| 21 | | - 1 | 21 | | |
| 22 | (Appearances continued on the next page.) | | 22 | (Appearances continued on the next page.) | |
| | | 244 | | | 246 |
| 1 2 | APPEARANCES (continued): | | 1 2 | APPEARANCES (continued): | |
| 3 | On behalf of Live365, Inc.: | | | On behalf of Intercollegiate Broadcasting System: | |
| 4 | DAVID D. OXENFORD, ESQUIRE | | 4 | WILLIAM MALONE, ESQUIRE | |
| 5 | Davis Wright Tremaine, LLP | | 5 | Miller & VanEaton, PLLC | |
| 6 | 1919 Pennsylvania Avenue, Northwest | | 6 | 1120 Connecticut Avenue, Northwest | |
| 7 | Suite 200 | | 7 | Suite 1000 | |
| 8 | Washington, D.C. 20006 | | | Washington, D.C. 20036 | |
| 9 | (202) 973-5256 | | 8 | (202) 785-0600 | |
| 10 | (202) 713-3230 | | 10 | (202) 703-0000 | |
| 11 | ANGUS MacDONALD, ESQUIRE | | 11 | | |
| 12 | ABRAHAM YACOBIAN, ESQUIRE | - 1 | 12 | | |
| 13 | Hovanesian & Hovanesian, PC | - 1 | 13 | | |
| 14 | 301 E. Colorado Boulevard | - 1 | 13 | | |
| 15 | Suite 514 | - 1 | 15 | | |
| 16 | Pasadena, California 91101 | - 1 | 16 | | |
| | | - 1 | | | |
| 17 | (626) 737-7288 | - 1 | 17 | | |
| 18 | | | 18 | | |
| 19 | | | 19 | | |
| 20 | | | 20 | | |
| 21 | | | 21 | | |
| 22 | (Appearances continued on the next page.) | | 22 | | |
| | | | | | |

| | 24 | .7 | | 249 |
|--|---|--|---|-----|
| 1 | CONTENTS | Ι, | PROCEEDINGS | |
| $\begin{vmatrix} 1 \\ 2 \end{vmatrix}$ | WITNESS: DIRECT CROSS REDIRECT | $\begin{bmatrix} 1 \\ 2 \end{bmatrix}$ | | |
| | RECROSS | | to order. | |
| 3 | MICHAEL PELCOVITS | | WHEREUPON, | |
| 1 | By Mr. Oxenford 249 | 5 | MICHAEL D. PELCOVITS, | |
| 1 | By Mr. Malone 327 | 6 | | |
| 1 | By Mr. Handzo 331 | - 1 | sworn by the chief judge, was examined and testified | |
| 1 | By Mr. Oxenford 329 | 8 | | |
| 1 | KIM ROBERTS HEDGPETH | 9 | CROSS-EXAMINATION (RESUMED) | |
| | By Mr. Freedman 378 | 10 | · · · · · · · · · · · · · · · · · · · | |
| | By Mr. MacDonald 389 | 11 | Q Good morning, Mr. Pelcovits. | |
| 1 | By Mr. Malone 394 | 12 | | |
| 1 | GEORGE FORD | 13 | | |
| 1 | By Mr. Handzo 402 | _ I - | matters, I would ask you to refer to what was marked | |
| 1 | By Mr. MacDonald 435 | | yesterday as Live365 Exhibit Number 5, the testimony | |
| 1 | BARRIE KESSLER | | of Michael Pelcovits dated October of 2005. Do you | |
| 16 | By Mr. Freedman 439 | | recognize that document? | |
| 1 | By Mr. MacDonald 463 | 18 | _ | |
| 18 | | 19 | | |
| 19 | | 20 | | |
| 20 | | 21 | | |
| 21 | | 22 | • | |
| 22 | | | 11 100. | |
| | | | | |
| | 24 | .8 | | 250 |
| | | -8 | | |
| 1 | EXHIBIT NO. RECEIVED | 1 | MR. OXENFORD: Your Honor, we would ask that | |
| 2 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 | 1 2 | this be accepted into evidence. | |
| 2 3 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 | 1 2 3 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? | |
| 2
3
4 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 | 1
2
3
4 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. | |
| 2
3
4
5 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 | 1
2
3
4
5 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here | |
| 2
3
4
5
6 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 | 1
2
3
4
5
6 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? | |
| 2
3
4
5
6
7 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 | 1
2
3
4
5
6
7 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony | |
| 2
3
4
5
6
7
8 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 | 1
2
3
4
5
6
7
8 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on | |
| 2
3
4
5
6
7
8
9 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 SoundExchange Trial 3 382 | 1
2
3
4
5
6
7
8
9 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on that yesterday. | |
| 2
3
4
5
6
7
8
9 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 SoundExchange Trial 3 382 SoundExchange Trial 4 410 | 1
2
3
4
5
6
7
8
9 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on that yesterday. CHIEF JUDGE SLEDGE: That's Exhibit 5? | |
| 2
3
4
5
6
7
8
9
10
11 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 SoundExchange Trial 3 382 SoundExchange Trial 4 410 Live365 Trial 19 438 | 1
2
3
4
5
6
7
8
9
10 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on that yesterday. CHIEF JUDGE SLEDGE: That's Exhibit 5? MR. OXENFORD: Yes, Your Honor. | |
| 2
3
4
5
6
7
8
9
10
11
12 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 SoundExchange Trial 3 382 SoundExchange Trial 4 410 | 1
2
3
4
5
6
7
8
9
10
11
12 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on that yesterday. CHIEF JUDGE SLEDGE: That's Exhibit 5? MR. OXENFORD: Yes, Your Honor. CHIEF JUDGE SLEDGE: Without objection, | |
| 2
3
4
5
6
7
8
9
10
11
12
13 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 SoundExchange Trial 3 382 SoundExchange Trial 4 410 Live365 Trial 19 438 | 1
2
3
4
5
6
7
8
9
10
11
12
13 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on that yesterday. CHIEF JUDGE SLEDGE: That's Exhibit 5? MR. OXENFORD: Yes, Your Honor. CHIEF JUDGE SLEDGE: Without objection, Exhibit 5 is admitted. | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 SoundExchange Trial 3 382 SoundExchange Trial 4 410 Live365 Trial 19 438 | 1
2
3
4
5
6
6
7
8
9
10
11
12
13
14 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on that yesterday. CHIEF JUDGE SLEDGE: That's Exhibit 5? MR. OXENFORD: Yes, Your Honor. CHIEF JUDGE SLEDGE: Without objection, Exhibit 5 is admitted. (Live365 Trial Exhibit Number 5 was received | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 SoundExchange Trial 3 382 SoundExchange Trial 4 410 Live365 Trial 19 438 | 1
2
3
4
5
6
6
7
8
9
10
11
12
13
14
15 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on that yesterday. CHIEF JUDGE SLEDGE: That's Exhibit 5? MR. OXENFORD: Yes, Your Honor. CHIEF JUDGE SLEDGE: Without objection, Exhibit 5 is admitted. (Live365 Trial Exhibit Number 5 was received into evidence.) | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 SoundExchange Trial 3 382 SoundExchange Trial 4 410 Live365 Trial 19 438 | 1
2
3
4
5
6
6
7
8
9
10
11
12
13
14
15
16
16
16
16
16
16
16
16
16
16
16
16
16 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on that yesterday. CHIEF JUDGE SLEDGE: That's Exhibit 5? MR. OXENFORD: Yes, Your Honor. CHIEF JUDGE SLEDGE: Without objection, Exhibit 5 is admitted. (Live365 Trial Exhibit Number 5 was received into evidence.) BY MR. OXENFORD: | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 SoundExchange Trial 3 382 SoundExchange Trial 4 410 Live365 Trial 19 438 | 1
2
3
4
5
6
6
7
7
8
8
9
10
11
12
13
14
15
16
16
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
17
16
16
16
16
16
16
16
16
16
16
16
16
16 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on that yesterday. CHIEF JUDGE SLEDGE: That's Exhibit 5? MR. OXENFORD: Yes, Your Honor. CHIEF JUDGE SLEDGE: Without objection, Exhibit 5 is admitted. (Live365 Trial Exhibit Number 5 was received into evidence.) BY MR. OXENFORD: Q And yesterday, Dr. Pelcovits, we looked at a | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 SoundExchange Trial 3 382 SoundExchange Trial 4 410 Live365 Trial 19 438 | 1
2
3
3
4
5
6
6
7
7
8
8
9
9
10
11
12
13
14
15
16
16
16
17
17
18
18
18
18
18
18
18
18
18
18
18
18
18 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on that yesterday. CHIEF JUDGE SLEDGE: That's Exhibit 5? MR. OXENFORD: Yes, Your Honor. CHIEF JUDGE SLEDGE: Without objection, Exhibit 5 is admitted. (Live365 Trial Exhibit Number 5 was received into evidence.) BY MR. OXENFORD: Q And yesterday, Dr. Pelcovits, we looked at a document that was labeled as Live365 Exhibit Number 7, | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 SoundExchange Trial 3 382 SoundExchange Trial 4 410 Live365 Trial 19 438 | 1
2
3
4
5
6
6
7
7
8
8
9
10
11
12
13
14
15
16
16
17
17
18
18
18
18
18
18
18
18
18
18
18
18
18 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on that yesterday. CHIEF JUDGE SLEDGE: That's Exhibit 5? MR. OXENFORD: Yes, Your Honor. CHIEF JUDGE SLEDGE: Without objection, Exhibit 5 is admitted. (Live365 Trial Exhibit Number 5 was received into evidence.) BY MR. OXENFORD: Q And yesterday, Dr. Pelcovits, we looked at a document that was labeled as Live365 Exhibit Number 7, a 20-page document listing a number of services and | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 SoundExchange Trial 3 382 SoundExchange Trial 4 410 Live365 Trial 19 438 | 1
2
3
4
5
6
6
7
8
9
10
11
12
13
14
15
16
17
18
19
19
19
19
19
19
19
19
19
19
19
19
19 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on that yesterday. CHIEF JUDGE SLEDGE: That's Exhibit 5? MR. OXENFORD: Yes, Your Honor. CHIEF JUDGE SLEDGE: Without objection, Exhibit 5 is admitted. (Live365 Trial Exhibit Number 5 was received into evidence.) BY MR. OXENFORD: Q And yesterday, Dr. Pelcovits, we looked at a document that was labeled as Live365 Exhibit Number 7, a 20-page document listing a number of services and the amounts that were paid. Do you recognize this | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19 | EXHIBIT NO. RECEIVED Live365 Trial 5 250 Live365 Trial 13 255 Live365 Trial 14 269 Live365 Trial 15 287 Live365 Trial 16 290 Live365 Trial 17 316 Live365 Trial 18 318 SoundExchange Trial 3 382 SoundExchange Trial 4 410 Live365 Trial 19 438 | 1
2
3
4
5
6
6
7
7
8
8
9
10
11
12
13
14
15
16
16
17
17
18
18
18
18
18
18
18
18
18
18
18
18
18 | this be accepted into evidence. CHIEF JUDGE SLEDGE: Any objection? MR. HANDZO: No objection, Your Honor. CHIEF JUDGE SLEDGE: What is the exhibit here you're referring to? MR. OXENFORD: It was his direct testimony from the Web II proceeding. We had some testimony on that yesterday. CHIEF JUDGE SLEDGE: That's Exhibit 5? MR. OXENFORD: Yes, Your Honor. CHIEF JUDGE SLEDGE: Without objection, Exhibit 5 is admitted. (Live365 Trial Exhibit Number 5 was received into evidence.) BY MR. OXENFORD: Q And yesterday, Dr. Pelcovits, we looked at a document that was labeled as Live365 Exhibit Number 7, a 20-page document listing a number of services and the amounts that were paid. Do you recognize this document, Live365 Number 7? | |

| | 0 | | | |
|--|--|--|---|-----|
| | 39 | 19 | | 401 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14 | those actions? A Well, I'm not sure I understand the question, but if it is part of the role and the mission of the organization that is consistent with enforcing the payments and the royalties that performers and copyright owners are entitled to, and it is a necessary cost of doing business for the organization, it is something that the organization has to do. It would seem to me that any organization always tries to improve its efficiency if you're talking about the | 1
2
3
4
5
6
6
7
8
9
10
11
12
13
14 | the question well enough to answer it. MR. MALONE: I have nothing further. CHIEF JUDGE SLEDGE: Any questions from the bench? Thank you, ma'am. THE WITNESS: Thank you. (Witness excused.) CHIEF JUDGE SLEDGE: Mr. Freedman? MR. FREEDMAN: Your Honor, our next witness is George Ford. I don't know if Your Honors were wanting to take a break right now or to proceed. We could do whichever you prefer, of course. | 401 |
| 16
17
18
19 | labels? A I think SoundExchange is certainly its mission is to try and collect and ensure that the collections and the distributions to performers are as | 16
17
18
19 | (Whereupon, a short recess was taken.) CHIEF JUDGE SLEDGE: Come to order. Mr. Handzo. MR. HANDZO: Thank you, Your Honor. | |
| 21 | strong as possible. Q How about strength, in terms of your answer, would mean a comparison of the amounts spent | | SoundExchange will call as its next witness Dr. GeorgeFord.WHEREUPON, | |
| | 40 | 00 | | 402 |
| 2
3
4
5
6
7
8
9
10
11
12
13 | Q What sort of direction does the board give to the administrators in SoundExchange as to how they should focus their efforts, how they should budget for various efforts? A As I understand, and it's not dissimilar from my experience in AFTRA which, as a nonprofit, is that the board of directors looks at the anticipated work that needs to be done, reviews that and makes appropriate approvals and judgments in consultation with the SoundExchange staff. Q And what are these judgments based on? What factors? A It will be based upon all of the information that's before a board member at the time. Q To what extent is this an efficiency test in terms of the return for the expenditure on a particular function? A I'm not I'm not sure I can answer that | 3 4 4 5 5 6 6 7 7 8 8 9 10 11 12 13 14 15 16 17 18 19 20 21 | BY MR. HANDZO: Q Good afternoon, Dr. Ford. Can you please just introduce yourself for the record and spell your last name for the court reporter. A My name is George Sterling Ford, F-O-R-D. Q Dr. Ford, what's your educational background? A I have a Ph.D. in economics from Auburn University in 1994. Q Where are you currently employed? A I'm the president of Applied Economics Studies, an economic and econometric consulting firm, as well as the chief economist of the Phoenix Center for Advanced Legal and Economic Public Policy Studies, a 501(c)(3) here in Washington, D.C. Q The consulting firm that you identified | |

| | | т — | | |
|--|--|--|---|-----|
| | 403 | | | 405 |
| 1 | A We do economic and consulting, quantitative | l 1 | Q Have you previously testified before this | |
| 2 | | 2 | court? | |
| 3 | wide range of issues. | 3 | A I have in the '04-'05 cable royalty | |
| 4 | Q And what do you do for them? | 4 | | |
| 5 | A I'm the president of the organization and its | 5 | Q And were you accepted by this court as an | |
| 6 | primary consultant. | 6 | expert? | |
| 7 | Q You mentioned the Phoenix Center. What's | 7 | A I was. | |
| 8 | your position with the Phoenix Center? | 8 | Q In what subject? | |
| 9 | A I'm the chief economist of the Phoenix | 9 | A Industrial economics and maybe regulation, | |
| 10 | Center. | 10 | public policy but I know industrial economics for | |
| 11 | Q And what is it that the Phoenix Center does? | 11 | sure. | |
| 12 | A The Phoenix Center is a non-profit research | 12 | Q What do you mean by industrial economics? | |
| 13 | organization. We do research projects primarily in | 13 | A It's the application of microeconomics to | |
| | the communications industries, radio, television, | | industry and firms. It's also referred to as | |
| 15 | telephone, Internet, as well as some intellectual | 15 | industrial organization. | |
| 16 | 1 1 37 23 | 16 | Q And within the area of industrial economics, | |
| 17 | Q Can you just briefly tell the court your | 17 | 5 | |
| 18 | employment history before AES and the Phoenix Center. | 18 | A Well, it's mainly in communications. | |
| 19 | A When I left Auburn University with my Ph.D., | 19 | Q Have you testified in other forums besides | |
| | I went to the Federal Communications Commission, | 1 | this court? | |
| | worked in its competition division, in the cable | 21 | A Yes. I've testified before many state public | |
| 22 | services bureau, and then in the office of general | 22 | service commissions in matters of telecommunications | |
| | | | | |
| | 404 | | | 406 |
| 1 | | 1 | regulation, and also before Congress on matters of | 406 |
| | counsel. I left the FCC and went to the federal | | regulation, and also before Congress on matters of | 406 |
| 2 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, | 2 | broadband policy, Internet policy. | 406 |
| 2 3 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went | 2 3 | broadband policy, Internet policy. Q And have you testified in rate-setting | 406 |
| 2
3
4 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a | 2 3 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? | 406 |
| 2
3
4 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went | 2
3
4
5 | broadband policy, Internet policy. Q And have you testified in rate-setting | 406 |
| 2
3
4
5
6 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the | 2
3
4
5
6 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public | 406 |
| 2
3
4
5
6 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four | 2
3
4
5
6 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost | 406 |
| 2
3
4
5
6
7 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four years, and then took on my current positions. | 2
3
4
5
6
7
8 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost | 406 |
| 2
3
4
5
6
7
8
9 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four years, and then took on my current positions. Q Do you hold any teaching positions? | 2
3
4
5
6
7
8 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost rates for the elements of the telecommunications | 406 |
| 2
3
4
5
6
7
8
9 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four years, and then took on my current positions. Q Do you hold any teaching positions? A I teach as an adjunct professor at Samford | 2
3
4
5
6
7
8
9 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost rates for the elements of the telecommunications network that were required to be sold by the 1996 Act. MR. HANDZO: Your Honor, I would offer | 406 |
| 2
3
4
5
6
7
8
9
10
11 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four years, and then took on my current positions. Q Do you hold any teaching positions? A I teach as an adjunct professor at Samford University where I teach economics to MBA students. Q Have you written any peer-reviewed or published any peer-reviewed papers? | 2
3
4
5
6
7
8
9
10 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost rates for the elements of the telecommunications network that were required to be sold by the 1996 Act. MR. HANDZO: Your Honor, I would offer | 406 |
| 2
3
4
5
6
7
8
9
10
11
12
13 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four years, and then took on my current positions. Q Do you hold any teaching positions? A I teach as an adjunct professor at Samford University where I teach economics to MBA students. Q Have you written any peer-reviewed or published any peer-reviewed papers? A I've published over 50 papers. I've | 2
3
4
5
6
7
8
9
10
11
12
13 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost rates for the elements of the telecommunications network that were required to be sold by the 1996 Act. MR. HANDZO: Your Honor, I would offer Dr. Ford as an expert in industrial economics. CHIEF JUDGE SLEDGE: Any objection to the proffer? | 406 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four years, and then took on my current positions. Q Do you hold any teaching positions? A I teach as an adjunct professor at Samford University where I teach economics to MBA students. Q Have you written any peer-reviewed or published any peer-reviewed papers? A I've published over 50 papers. I've published over 30 papers in peer-reviewed journals. | 2
3
4
5
6
7
8
9
10
11
12
13 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost rates for the elements of the telecommunications network that were required to be sold by the 1996 Act. MR. HANDZO: Your Honor, I would offer Dr. Ford as an expert in industrial economics. CHIEF JUDGE SLEDGE: Any objection to the proffer? MR. MacDONALD: No objection, Your Honor. | 406 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four years, and then took on my current positions. Q Do you hold any teaching positions? A I teach as an adjunct professor at Samford University where I teach economics to MBA students. Q Have you written any peer-reviewed or published any peer-reviewed papers? A I've published over 50 papers. I've published over 30 papers in peer-reviewed journals. Q What kinds of subjects do those papers | 2
3
4
5
6
7
8
9
10
11
12
13
14
15 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost rates for the elements of the telecommunications network that were required to be sold by the 1996 Act. MR. HANDZO: Your Honor, I would offer Dr. Ford as an expert in industrial economics. CHIEF JUDGE SLEDGE: Any objection to the proffer? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection, Your Honor. | 406 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four years, and then took on my current positions. Q Do you hold any teaching positions? A I teach as an adjunct professor at Samford University where I teach economics to MBA students. Q Have you written any peer-reviewed or published any peer-reviewed papers? A I've published over 50 papers. I've published over 30 papers in peer-reviewed journals. Q What kinds of subjects do those papers address? | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost rates for the elements of the telecommunications network that were required to be sold by the 1996 Act. MR. HANDZO: Your Honor, I would offer Dr. Ford as an expert in industrial economics. CHIEF JUDGE SLEDGE: Any objection to the proffer? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, the | 406 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four years, and then took on my current positions. Q Do you hold any teaching positions? A I teach as an adjunct professor at Samford University where I teach economics to MBA students. Q Have you written any peer-reviewed or published any peer-reviewed papers? A I've published over 50 papers. I've published over 30 papers in peer-reviewed journals. Q What kinds of subjects do those papers address? A Most of them, again, are in the | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost rates for the elements of the telecommunications network that were required to be sold by the 1996 Act. MR. HANDZO: Your Honor, I would offer Dr. Ford as an expert in industrial economics. CHIEF JUDGE SLEDGE: Any objection to the proffer? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, the proffer is accepted. | 406 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four years, and then took on my current positions. Q Do you hold any teaching positions? A I teach as an adjunct professor at Samford University where I teach economics to MBA students. Q Have you written any peer-reviewed or published any peer-reviewed papers? A I've published over 50 papers. I've published over 30 papers in peer-reviewed journals. Q What kinds of subjects do those papers address? A Most of them, again, are in the communications industries, radio, Internet, telephone. | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost rates for the elements of the telecommunications network that were required to be sold by the 1996 Act. MR. HANDZO: Your Honor, I would offer Dr. Ford as an expert in industrial economics. CHIEF JUDGE SLEDGE: Any objection to the proffer? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, the proffer is accepted. MR. HANDZO: Thank you. | 406 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four years, and then took on my current positions. Q Do you hold any teaching positions? A I teach as an adjunct professor at Samford University where I teach economics to MBA students. Q Have you written any peer-reviewed or published any peer-reviewed papers? A I've published over 50 papers. I've published over 30 papers in peer-reviewed journals. Q What kinds of subjects do those papers address? A Most of them, again, are in the communications industries, radio, Internet, telephone. I've also done some energy papers. I've done some | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost rates for the elements of the telecommunications network that were required to be sold by the 1996 Act. MR. HANDZO: Your Honor, I would offer Dr. Ford as an expert in industrial economics. CHIEF JUDGE SLEDGE: Any objection to the proffer? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, the proffer is accepted. MR. HANDZO: Thank you. BY MR. HANDZO: | 406 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four years, and then took on my current positions. Q Do you hold any teaching positions? A I teach as an adjunct professor at Samford University where I teach economics to MBA students. Q Have you written any peer-reviewed or published any peer-reviewed papers? A I've published over 50 papers. I've published over 30 papers in peer-reviewed journals. Q What kinds of subjects do those papers address? A Most of them, again, are in the communications industries, radio, Internet, telephone. I've also done some energy papers. I've done some papers on statistical methodology, the funeral | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost rates for the elements of the telecommunications network that were required to be sold by the 1996 Act. MR. HANDZO: Your Honor, I would offer Dr. Ford as an expert in industrial economics. CHIEF JUDGE SLEDGE: Any objection to the proffer? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, the proffer is accepted. MR. HANDZO: Thank you. BY MR. HANDZO: Q Dr. Ford, I'm going to show you what we've | 406 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21 | counsel. I left the FCC and went to the federal policy shop of MCI Communications here in Washington, D.C., I spent five or six years there, and then went to Z-Tel Communications in Tampa, Florida, which was a small telecommunications start-up that after the 1996 Telecommunications Act. I worked there for four years, and then took on my current positions. Q Do you hold any teaching positions? A I teach as an adjunct professor at Samford University where I teach economics to MBA students. Q Have you written any peer-reviewed or published any peer-reviewed papers? A I've published over 50 papers. I've published over 30 papers in peer-reviewed journals. Q What kinds of subjects do those papers address? A Most of them, again, are in the communications industries, radio, Internet, telephone. I've also done some energy papers. I've done some | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20 | broadband policy, Internet policy. Q And have you testified in rate-setting matters before? A Yes. Many of my appearances before public service commissions were rate-setting proceedings implementing total element long-run incremental cost rates for the elements of the telecommunications network that were required to be sold by the 1996 Act. MR. HANDZO: Your Honor, I would offer Dr. Ford as an expert in industrial economics. CHIEF JUDGE SLEDGE: Any objection to the proffer? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, the proffer is accepted. MR. HANDZO: Thank you. BY MR. HANDZO: | 406 |

| | | Т | | |
|--|---|-----|---|-----|
| | | 407 | | 409 |
| 1 | BY MR. HANDZO: | | 1 MR. HANDZO: Your Honor, I can ask the | |
| 2 | Q Can you tell us what that is, Dr. Ford? | | 2 question of Dr. Ford, but I think the answer is | |
| 3 | A This looks like the testimony I filed in this | | 3 CHIEF JUDGE SLEDGE: No, sir, it's not a | |
| 4 | case. | | 4 question to him. It's a question to you. | |
| 5 | Q And did you prepare this testimony? | | 5 MR. HANDZO: That's fine. I think the answer | |
| 6 | A I did. | | 6 is that, in his economic opinion, the legal and | |
| 7 | Q Is there anything in that testimony, as you | | 7 regulatory environment in which this particular rate | |
| 8 | sit here today, that is inaccurate and that you would | | 8 is being set is really very much affected by the legal | |
| 9 | want to correct? | | 9 structure and the legal rights, and he really can't | |
| 10 | A No. | | 10 opine on what the rate would be in this market given | |
| 11 | MR. HANDZO: Your Honor, I would offer | | 11 the particular impact of section 114 and the fact that | |
| 12 | SoundExchange Exhibit 4 into evidence. | | 12 it splits the royalties between artists and the record | |
| 13 | CHIEF JUDGE SLEDGE: I don't believe you've | | 13 companies. | |
| 14 | authenticated it. | | He can't not consider that in his analysis. | |
| 15 | BY MR. HANDZO: | | 15 In fact, I suspect what he would say is his analysis | |
| 16 | Q Dr. Ford, is this the testimony that you | | 16 would be just totally wrong if he ignored that | |
| 17 | filed in this case? | | 17 regulatory environment in which he is setting the rate | |
| 18 | A Yes, this the testimony of George S. Ford, | | 18 here. And so he has to recite his understanding of | |
| 19
20 | president of Applied Economics Q And let me ask you to turn to page 16. Is | | 19 it.20 CHIEF JUDGE SLEDGE: But isn't that what he's | |
| $\begin{vmatrix} 20 \\ 21 \end{vmatrix}$ | that your signature? | | 21 put in the first page of "my conclusions" in | |
| 22 | A It is indeed. | | 22 section IV? | |
| | 11 it is indeed. | | 22 Section 17: | |
| | | | | |
| | | 408 | | 410 |
| 1 | | 408 | | 410 |
| 1 2 | Q And does this report represent your own work? | 408 | 1 MR. HANDZO: I think that his conclusions are | 410 |
| 2 | Q And does this report represent your own work?A Yes. | 408 | 1 MR. HANDZO: I think that his conclusions are
2 the economic analysis, but what he is telling you in | 410 |
| 3 | Q And does this report represent your own work?A Yes.Q And your opinions? | 408 | MR. HANDZO: I think that his conclusions are
the economic analysis, but what he is telling you in
this section III is how he understood the regulatory | 410 |
| 2
3
4 | Q And does this report represent your own work?A Yes.Q And your opinions?A Yes. | 408 | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic | 410 |
| 3 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your | 408 | 1 MR. HANDZO: I think that his conclusions are
2 the economic analysis, but what he is telling you in
3 this section III is how he understood the regulatory
4 environment and how that factored into his economic
5 analysis. Now, obviously, if the court believes that | 410 |
| 2
3
4
5 | Q And does this report represent your own work?A Yes.Q And your opinions?A Yes. | 408 | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would | 410 |
| 2
3
4
5
6 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer | 408 | 1 MR. HANDZO: I think that his conclusions are
2 the economic analysis, but what he is telling you in
3 this section III is how he understood the regulatory
4 environment and how that factored into his economic
5 analysis. Now, obviously, if the court believes that | 410 |
| 2
3
4
5
6
7 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer CHIEF JUDGE SLEDGE: Any objection to | 408 | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would impact your consideration of his economic analysis. | 410 |
| 2
3
4
5
6
7
8 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer CHIEF JUDGE SLEDGE: Any objection to Exhibit 4? | 408 | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would impact your consideration of his economic analysis. But I think in order for him to give his | 410 |
| 2
3
4
5
6
7
8
9 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer CHIEF JUDGE SLEDGE: Any objection to Exhibit 4? MR. MacDONALD: No objection, Your Honor. | 408 | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would impact your consideration of his economic analysis. But I think in order for him to give his economic analysis, he has to tell you what he's basing | 410 |
| 2
3
4
5
6
7
8
9
10 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer CHIEF JUDGE SLEDGE: Any objection to Exhibit 4? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection. CHIEF JUDGE SLEDGE: All right. We'll recess | 408 | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would mpact your consideration of his economic analysis. But I think in order for him to give his economic analysis, he has to tell you what he's basing to analysis, he has to tell you what he's basing understanding of what the regulatory environment is, which he what he has done in other matters in the | 410 |
| 2
3
4
5
6
7
8
9
10
11
12
13 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer CHIEF JUDGE SLEDGE: Any objection to Exhibit 4? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection. CHIEF JUDGE SLEDGE: All right. We'll recess just a minute or two. (Whereupon, a short recess was taken.) | 408 | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would mpact your consideration of his economic analysis. But I think in order for him to give his economic analysis, he has to tell you what he's basing it on and, in part, he's basing it on his understanding of what the regulatory environment is, which he what he has done in other matters in the communication sphere, for example. | 410 |
| 2
3
4
5
6
7
8
9
10
11
12
13 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer CHIEF JUDGE SLEDGE: Any objection to Exhibit 4? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection. CHIEF JUDGE SLEDGE: All right. We'll recess just a minute or two. (Whereupon, a short recess was taken.) CHIEF JUDGE SLEDGE: We'll come to order. | 408 | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would mpact your consideration of his economic analysis. But I think in order for him to give his economic analysis, he has to tell you what he's basing it on and, in part, he's basing it on his understanding of what the regulatory environment is, which he what he has done in other matters in the communication sphere, for example. CHIEF JUDGE SLEDGE: I think your last | 410 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer CHIEF JUDGE SLEDGE: Any objection to Exhibit 4? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection. CHIEF JUDGE SLEDGE: All right. We'll recess just a minute or two. (Whereupon, a short recess was taken.) CHIEF JUDGE SLEDGE: We'll come to order. Mr. Handzo, this is a good example of why | 408 | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would mpact your consideration of his economic analysis. But I think in order for him to give his economic analysis, he has to tell you what he's basing it on and, in part, he's basing it on his understanding of what the regulatory environment is, which he what he has done in other matters in the communication sphere, for example. CHIEF JUDGE SLEDGE: I think your last comment hit the nail on the head. He's not able | 410 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer CHIEF JUDGE SLEDGE: Any objection to Exhibit 4? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection. CHIEF JUDGE SLEDGE: All right. We'll recess just a minute or two. (Whereupon, a short recess was taken.) CHIEF JUDGE SLEDGE: We'll come to order. Mr. Handzo, this is a good example of why it's dangerous for judges to anticipate or expect what | 408 | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would impact your consideration of his economic analysis. But I think in order for him to give his economic analysis, he has to tell you what he's basing it on and, in part, he's basing it on his understanding of what the regulatory environment is, which he what he has done in other matters in the communication sphere, for example. CHIEF JUDGE SLEDGE: I think your last comment hit the nail on the head. He's not able he's not permitted to give an understanding of what | 410 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer CHIEF JUDGE SLEDGE: Any objection to Exhibit 4? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection. CHIEF JUDGE SLEDGE: All right. We'll recess just a minute or two. (Whereupon, a short recess was taken.) CHIEF JUDGE SLEDGE: We'll come to order. Mr. Handzo, this is a good example of why it's dangerous for judges to anticipate or expect what parties in a proceeding will do. There's been no | 408 | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would impact your consideration of his economic analysis. But I think in order for him to give his economic analysis, he has to tell you what he's basing it on and, in part, he's basing it on his understanding of what the regulatory environment is, which he what he has done in other matters in the communication sphere, for example. CHIEF JUDGE SLEDGE: I think your last comment hit the nail on the head. He's not able he's not permitted to give an understanding of what the standard legal standards are. The exhibit is | 410 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer CHIEF JUDGE SLEDGE: Any objection to Exhibit 4? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection. CHIEF JUDGE SLEDGE: All right. We'll recess just a minute or two. (Whereupon, a short recess was taken.) CHIEF JUDGE SLEDGE: We'll come to order. Mr. Handzo, this is a good example of why it's dangerous for judges to anticipate or expect what parties in a proceeding will do. There's been no objection to section III of the testimony. It would | 408 | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would impact your consideration of his economic analysis. But I think in order for him to give his economic analysis, he has to tell you what he's basing it on and, in part, he's basing it on his understanding of what the regulatory environment is, which he what he has done in other matters in the communication sphere, for example. CHIEF JUDGE SLEDGE: I think your last comment hit the nail on the head. He's not able he's not permitted to give an understanding of what the standard legal standards are. The exhibit is admitted, striking section III. | 410 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer CHIEF JUDGE SLEDGE: Any objection to Exhibit 4? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection. CHIEF JUDGE SLEDGE: All right. We'll recess just a minute or two. (Whereupon, a short recess was taken.) CHIEF JUDGE SLEDGE: We'll come to order. Mr. Handzo, this is a good example of why it's dangerous for judges to anticipate or expect what parties in a proceeding will do. There's been no objection to section III of the testimony. It would appear from section III that all of it is testimony | 408 | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would mpact your consideration of his economic analysis. But I think in order for him to give his economic analysis, he has to tell you what he's basing it on and, in part, he's basing it on his understanding of what the regulatory environment is, which he what he has done in other matters in the communication sphere, for example. CHIEF JUDGE SLEDGE: I think your last comment hit the nail on the head. He's not able he's not permitted to give an understanding of what the standard legal standards are. The exhibit is admitted, striking section III. (SoundExchange Trial Exhibit Number 4, as | 410 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer CHIEF JUDGE SLEDGE: Any objection to Exhibit 4? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection. CHIEF JUDGE SLEDGE: All right. We'll recess just a minute or two. (Whereupon, a short recess was taken.) CHIEF JUDGE SLEDGE: We'll come to order. Mr. Handzo, this is a good example of why it's dangerous for judges to anticipate or expect what parties in a proceeding will do. There's been no objection to section III of the testimony. It would appear from section III that all of it is testimony that would only be appropriate from a legal expert. | | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would impact your consideration of his economic analysis. But I think in order for him to give his economic analysis, he has to tell you what he's basing it on and, in part, he's basing it on his understanding of what the regulatory environment is, which he what he has done in other matters in the communication sphere, for example. CHIEF JUDGE SLEDGE: I think your last comment hit the nail on the head. He's not able he's not permitted to give an understanding of what the standard legal standards are. The exhibit is admitted, striking section III. (SoundExchange Trial Exhibit Number 4, as amended, was received into evidence.) | 410 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21 | Q And does this report represent your own work? A Yes. Q And your opinions? A Yes. MR. HANDZO: With that foundation, Your Honor, I would offer CHIEF JUDGE SLEDGE: Any objection to Exhibit 4? MR. MacDONALD: No objection, Your Honor. MR. MALONE: No objection. CHIEF JUDGE SLEDGE: All right. We'll recess just a minute or two. (Whereupon, a short recess was taken.) CHIEF JUDGE SLEDGE: We'll come to order. Mr. Handzo, this is a good example of why it's dangerous for judges to anticipate or expect what parties in a proceeding will do. There's been no objection to section III of the testimony. It would appear from section III that all of it is testimony | | MR. HANDZO: I think that his conclusions are the economic analysis, but what he is telling you in this section III is how he understood the regulatory environment and how that factored into his economic analysis. Now, obviously, if the court believes that his legal analysis is wrong, you know, that would mpact your consideration of his economic analysis. But I think in order for him to give his economic analysis, he has to tell you what he's basing it on and, in part, he's basing it on his understanding of what the regulatory environment is, which he what he has done in other matters in the communication sphere, for example. CHIEF JUDGE SLEDGE: I think your last comment hit the nail on the head. He's not able he's not permitted to give an understanding of what the standard legal standards are. The exhibit is admitted, striking section III. (SoundExchange Trial Exhibit Number 4, as | 410 |

| _ | | _ | | |
|--|---|--|---|-----|
| | 411 | | | 413 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21 | transmissions. Q And did you take steps to familiarize yourself with that market? A I did, indeed. I read the statute, of course, prior decisions, prior testimony that I could find. I read I looked through legal research, economic research on these issues and related issues. I was given access to some agreements by counsel related to this issue. I spoke with Dr. Pelcovits who was the SoundExchange expert in this case. Q And based on your research, did you come to any conclusions about whether the section 112 ephemeral rights have value in the hypothetical market that we're setting a rate for here? A Certainly they would. They're an essential component of the service that's being provided. | 4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21 | Q Do you recall what that was? A It was the Sony broadcast properties agreement. Q And do you recall what kinds of services that agreement covered? A It carried it covered many services, custom radio up to subscription-based, you know, completely on-demand type services. | |
| 1 | Without the ephemeral without the rights of copy, | 22 | Q Do you recall what the actual number was, the | |
| | 412 | | | 414 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15 | the service couldn't be provided at all. So if the service itself has value, the ephemeral must have value. Q In the what I'm going to call the target marketplace, the hypothetical marketplace that we're setting a rate for here, have you seen any agreements in which the section 112 right and the section 114 right have been sold together as a bundle? A Yes, I have. Q And do you recall what those agreements are? A In the target market, the agreements were with the National Association of Broadcasters, or for the broadcasters' agreement. There was a commercial agreement, which I think was XM/SIRIUS. And then there was an educational webcasting agreement. Q And in those agreements where those rights | 7
8
9
10
11
12
13 | CHIEF JUDGE SLEDGE: Before that I think you | |
| | were sold together was there any allocation of the amounts between the ephemeral and the 114 right? A The specific amount was not specified, no. | 17
18
19 | asked him if he had seen any agreements where the rights were sold separate. MR. HANDZO: What I intended to ask in the | |

415 417 1 outside of this market. 1 concerned with the total rate that he has to pay. How 2 it gets divided amongst the seller or sellers is not CHIEF JUDGE SLEDGE: I see. 3 THE WITNESS: Repeat the question. 3 material to his decisions. That leaves the seller as 4 BY MR. HANDZO: 4 the interested party. 5 Q Sure. Sorry. Have you seen any agreements The statutory split of the royalty --6 outside of the statutory webcasting market where the 6 JUDGE ROBERTS: Before you go any further, 7 ephemeral right has actually been sold separate from Dr. Ford, do you know why the buyer is not interested? 8 the 114 right? THE WITNESS: The buyer isn't interested 9 A One agreement. 9 because the -- if you set it as a percent of the 10 Q And do you recall what that was? total, then, if you alter the percent, it doesn't A The business services agreement, music played affect the check the buyer has to write. 12 in stores and things, where the performance right was 12 JUDGE ROBERTS: That's if you do it that way. 13 not part of the package. 13 THE WITNESS: Yes. Q Now, based on what you've seen from these 14 JUDGE ROBERTS: But is the buyer ever 15 agreements, Dr. Ford, do you have an opinion as to 15 interested in the value of the 112 license? 16 whether a willing buyer and a willing seller in our 16 THE WITNESS: Yes. If the -- if the right, 17 market -- that is, statutory webcasting -- would sell 17 the ephemeral right or let's just -- if copies occur 18 the ephemeral rights separately or bundled with the 18 in variable proportions to performances, then they 19 114? 19 would care. If it doesn't, then they wouldn't. If we 20 A Bundled together. 20 thought that every performance required two ephemeral 21 copies -- you get one for free, so that means you have 2.1 Q Now, you mentioned earlier that you had 22 actually seen one agreement, not in this market, that 22 one that you have to pay for. If you said it was 416 418 1 actually specified what the allocation was, 1 10 percent, then -- let's say -- to make the math 2 10 percent. Would you recommend using that number as 2 easy, let's say it's 10 cents a copy, 10 cents a 3 the allocation here? 3 performance. Then that's one penny per ephemeral copy A No, I would not. 4 because you get one per performance. If it's Q Why is that? variable, then it would begin to matter. A Because the 10 percent was set in a market 6 But I think that it may be so complicated --7 environment that was not subject to the same set of given this is market transactions, it may be so 8 constraints that the statute provides for the 8 complicated to monitor all that, or the technology may 9 webcaster agreements. So it's -- they're different 9 be so close to fixed or may be fixed proportions, that 10 transactions. 10 you wouldn't end up contracting for the rate. It 11 11 wouldn't be worth the effort to do so. Q And what constraint are you referring to? 12 A The -- in the -- under the statute, the 12 JUDGE ROBERTS: Are you aware of how many 13 performance royalty is split 50/50 between the record 13 webcasters actually need the 112 license? 14 companies and the artists. That's not -- that split 14 THE WITNESS: I suspect almost all do, from 15 what I seen of the technology. 15 does not exist in market transactions. Q So do you have an opinion about how one would 16 JUDGE ROBERTS: Why do you think that? 17 think about figuring out what the appropriate 17 THE WITNESS: Because they're copying the 18 allocation in this market would be? How would you 18 music. If they use multiple servers, they're going to 19 approach that? need multiple copies. There's also a debate as to 20 A Well, the -- as a percentage of the total 20 what constitutes an ephemeral copy, and I couldn't 21 rate, the buyer in the target or hypothetical market, find a good solution to that problem. 22 the webcaster, is unconcerned. The only -- he's only 22 In the process of webcasting, the thing --

419 421 1 you know, it's broken apart and hits various parts of 1 don't want to bother counting them, we don't really 2 the network and it, in essence, is being stored 2 mind, so, okay, it's fine. 3 electronically to some extent along the way. When it In this case, though, we've got this 4 hits the end user's computer, it's stored, it's sorted 4 constraint of the 50/50 split which creates the 5 and then played. Is that an ephemeral copy? 5 motivation for the seller to try to resolve the 6 problem. So there's a debate, I think, about what 7 constitutes an ephemeral copy, which, if we don't know So while in a market agreement you might not 8 exactly what it is, then it's very difficult to meter 8 see a percentage, or you might see a percentage, I on that. I mean, it's impossible to meter on that. don't think that -- you know, it's not really saying It's somewhat like the SDARS decision where much about this. I mean, it does say that the thing 11 we used -- where you decided to use a percentage of --11 is occurring in a roughly fixed proportion -- we 12 of revenues instead of a performance rate, as in this 12 believe it to be, today, to be roughly fixed 13 case, was because, well, we can't measure quantity 13 proportions, and if that's true, why bother setting a 14 right. And if you can't measure quantity right, then 14 separate rate for it because, in the end, it's just 15 you have to come up with some other means to do so. 15 going to be a percentage anyway? 16 JUDGE ROBERTS: Well, if we can't determine 16 So I think that's the difference. But here 17 what it is, then how can we ever attach a value to it? we've got this 50/50 problem that has to be resolved THE WITNESS: Well, I think that was the because that doesn't exist in the market. 19 point of the testimony. If the two occur together --19 JUDGE ROBERTS: You brought up the car 20 like four tires on a car. Okay? I mean, if the 20 industry, and that made me think of an analogy here. 21 dealer said 90 percent of your car purchase is the 21 When I buy a car in this area, cars don't rust, and if 22 tires, you'd say, I don't care, I'm just going to 22 I go to the dealer and I buy a car, and he says, you 420 422 1 write a check for the car; whatever you want to do is 1 know what, I'm going to throw in rust-proofing on 2 fine with me, then certainly the tire has value in the 2 this -- and I say, I don't care, because it doesn't do 3 same sense that the ephemeral right has value. If you 3 me any good, the car is not going to rust in this 4 can't make a copy, or can't make multiple copies in 4 area. But he insists, no, you're going to get the 5 the webcasting context, you may not be able to provide 5 rust-proofing. Is there any value to that 6 your service. 6 rust-proofing? I don't want it. I'm not particularly So it's there. It does have value because interested in it. But he's throwing it into the deal. 8 it's necessary to provide the service. So it has it. THE WITNESS: I think it's relevant in two 9 So the question is, how do you deal with assigning a ways. First, you could drive off without it and the 10 value to something when it is so tightly integrated or 10 car would work perfectly well, unlike webcasting where 11 occurring alongside the other service that you're that probably is not true. You know, if he says, I'm 12 providing? 12 going to take out the motor, you go, well, wait a In economics, the buyer just wouldn't care. minute, you know, that's not --14 If it comes together like that -- and it's always this 14 JUDGE ROBERTS: That would be different. 15 15 number for that number, fixed proportions -- if it THE WITNESS: That's different because it's 16 comes together, the buyer just really doesn't care. 16 required to provide the service. And ephemeral copies 17 Okay? And it's very difficult to separate out the 17 are required to provide the service. 18 values for the two. 18 The second case is that there is -- the But in this case -- which is why I think in 19 seller is offering you something, okay, that is 20 the contracts you don't see them doing a lot of that. important to him, and you say you don't care. So 21 He says, okay, you get them both, because it's not there are contracts -- and you've probably seen many 22 worth splitting it up because they come together, you 22 of them, many more than I have -- where there are

423 425 1 parts of the contract that one side may care about and 1 case that the two -- that the ephemerals and the 2 the other side doesn't. Okay? In this case, we sort 2 performances are consumed in fixed proportions, which, 3 of have that, where the seller does care --3 I mean, you know, you get two ephemerals per play or JUDGE ROBERTS: I'm still troubled by the 4 whatever it might be, then there's no reason to 5 fact that the buyer doesn't care. Because if the 5 separate your prices out. It's just an extra price 6 that has no meaning, has no purpose. 6 buyer can't run a webcasting operation without the 112 7 license, then you have every reason to care, just as, JUDGE WISNIEWSKI: There's no reason to have 8 in the car example, if the dealer is not going to give 8 two either, is there? 9 me the engine, I have every reason to care about THE WITNESS: Well, the cost of contracting 10 getting that engine. But yet, your testimony says, 10 and monitoring and all those sorts of things. You 11 well -- and you recognize that the buyer doesn't care. could set an ephemeral rate based on performances. 12 Why doesn't the buyer care? 12 JUDGE WISNIEWSKI: You could have 10 cents a 13 THE WITNESS: Okay. I understand your 13 copy for performance, one cent for the ephemeral even 14 question. The buyer doesn't care because of the 14 if they were in that proportion all the way 15 pricing mechanism. He certainly cares about getting throughout, couldn't you? 15 16 ephemeral copies, because he can't exist without them. 16 THE WITNESS: If you could count ephemerals, 17 But by assigning it as a percentage -- if it's a penny 17 if you knew exactly how to do so, you could do that. 18 a song -- to keep the math simple, if I say it's a 18 But it may --19 penny a song, 10 percent ephemeral. The guy says, 19 JUDGE WISNIEWSKI: Well, aren't you implying 20 it's a penny a song, that's all I care about, here's a 20 you can count them when you do the allocation? 21 penny. 21 THE WITNESS: No. 22 JUDGE ROBERTS: Right. 22 JUDGE WISNIEWSKI: Well, you obviously must 424 426 THE WITNESS: If I say it's 20 percent, it's 1 be, because you're assuming fixed proportions. If you 2 a penny a song, here's your penny. 2 can't count them, how do you know it's a fixed 3 3 proportion? JUDGE ROBERTS: Right. 4 THE WITNESS: Because of the pricing scheme 4 THE WITNESS: Well, I know that it can be --5 is why he doesn't care. It's not that he doesn't care 5 it can be a fixed proportion technology without 6 about ephemerals. Of course he cares about 6 knowing what the fixed proportion is. Okay? It is --7 ephemerals; they're required to provide the service. 7 and it's --8 It's because of the way we use the percentage which 8 CHIEF JUDGE SLEDGE: And those proportions 9 makes it where he doesn't care. So it's a pricing can change depending on the technology, right? 10 statement more than it is a technical statement, I 10 THE WITNESS: Well, it may. But my view is 11 guess is what I'm trying to say. 11 when you look at the way it's going, when you look at 12 JUDGE ROBERTS: So this is the -- this 12 the contracts and you say this is the way these 13 problem that we're facing, then, is created by the 13 willing buyers and willing sellers are making this 14 owners, by the fact that, in the agreements that you deal in a marketplace exchange without constraint, 15 looked at, they chose to price it out that way and 15 that they're thinking, for the most part, it's not 16 sell two licenses together -- two rights, I should 16 worth bothering with setting -- with separating these 17 say -- since the agreements you were looking at were two rights, okay, so we're going to put them together. 18 non-statutory. 18 It eliminates a whole separate price. It eliminates a 19 THE WITNESS: Right. The contracts sold -whole separate monitoring scheme, accounting scheme, 20 well, they sold multiple rights together, not just 20 for something that, because of the newness of the 21 ephemerals and performances. I'm sure there are other technologies, we may not even be exactly sure how we 22 rights involved in that as well. The -- if it's the 22 would go about doing it.

427 429 But -- so, you know, we think that as this 1 evidence -- to proceed is to assign the two rights 2 guy scales, he's going to put on servers in roughly a 2 together and allocate some percentage to that rate 3 constant rate per play, that sort of thing, so the 3 because, you know -- I mean, the register's decision 4 copies work out that way. 4 said, hey, I want a rate, I mean, so we want a rate. If you go in a different route and say, well, 5 We go to people who care -- under the percentage 6 we're going to do rate setting, like we do in telecom, 6 pricing scheme, okay, we go to the people who care you might actually decide, we're going to assume, to what that percentage is, because the buyer doesn't 8 simplify the problem, that there are X number of care what the percentage is -- he cares about 9 copies per play. And then, even if you used a ephemerals, but doesn't care what the percentage is. 10 percentage allocation, you could compute from that 10 And you say, okay, seller, what would -- what 11 what the actual copy rate was. Okay? If we can't 11 offer would you make -- under the constraints of the 12 measure the copy rate very well, or we could if we statute, what offer would you make? And then that 13 knew exactly how to define it, which would require, I 13 becomes the market rate because the buyer is happy, 14 guess, a proceeding and lots of testimony, the 14 the seller is happy and the components of the seller 15 alternative would be to say, okay, it's, you know, .1 are happy under this artificial constraint that's been 16 cents per play, and meter it on play rather than meter levied by the statute. So everybody is happy. When 17 it on copy. That would be another pricing scheme that 17 everybody is happy, that's the market exchange. JUDGE ROBERTS: Let me ask you a question. A 18 you might observe -- and we observe all kinds of weird 18 19 pricing schemes in market outcomes. It depends on record company that negotiates an agreement with a 20 what the buyers and sellers are interested in and how 20 large webcaster -- the number one webcaster right now 21 they can get to a deal that's most efficient. being Pandora, apparently. Pandora is going to make a 22 It doesn't always look like we think it would 22 lot of performances. Presumably, there's going to be 428 430 1 a lot of ephemeral copies made because of the volume 1 look like. I got a \$500 cell phone for free. That's 2 pretty weird. A lot of people go, ooh, that's not a 2 of customers that Pandora serves. Yet, in the 3 market outcome. Well, sure it's a market outcome. I 3 agreement, the record company makes no distinction 4 promised to send them a hundred dollar check every 4 between the fact that Pandora is making lots and lots 5 month for two years. It's a market outcome. It just 5 and lots of ephemeral copies, and yet, the agreement 6 doesn't look exactly like the textbook might say it 6 that they negotiate with the startup webcaster, who is 7 would look, but that's the way markets work. You 7 making far less, it's -- they treat it as the same. almost always get an answer that looks peculiar. Aren't they just leaving money on the table? JUDGE WISNIEWSKI: As an economist, you know 9 THE WITNESS: Well, if they do, they're doing 10 you didn't get that phone for free. it voluntarily, which is -- you know, we always -- as 11 THE WITNESS: Well, exactly, but I didn't --11 I was always taught, always leave some money on the 12 CHIEF JUDGE SLEDGE: I'm not an economist and table so everybody is happy when you leave. But I 13 I know that. think it's probably -- you could make an efficiency 14 THE WITNESS: Nothing is free. There's no argument that, in the end, it's whatever we might 15 free lunch. 15 could get -- the nickel we could get from it is not CHIEF JUDGE SLEDGE: Something you just 16 worth the effort of trying to negotiate that specific 17 mentioned. We have had that proceeding, and the 17 term, whatever it may be. 18 technology people can't agree on how to define it. 18 But I think the real issue is, as you scale 19 They all have a different opinion. 19 it, sure you're making more copies, but you're making 20 THE WITNESS: And if that's the case, I think more copies because you're making more performances, 21 the -- the cleanest way, and certainly within a zone and so that the ratio of copies to performances, it 22 of reasonableness -- and this matches up with market

22 may vary a little, but it doesn't vary enough to

431 433 1 bother with in a market transaction. 1 different, then you can't just port it, no better than CHIEF JUDGE SLEDGE: Well, that answer in 2 you could port the number from this case over to the 3 your earlier statement that everybody is happy, 3 market, because the constraint was different and the 4 doesn't that assume that the distributions of the two 4 distribution of the royalties was different. 5 rights is equal? As long as the distributions of 112 So the only people that are concerned about 6 is different than the distributions of 114, how can it 6 that distribution are the musicians and the record 7 be that it doesn't matter, because one side is getting companies, as long as we're in this percentage world, 8 slighted, how you make that allocation? okay. So they're the only ones that care. THE WITNESS: Are you talking about the So if we're going to ask ourselves what a 10 between the musicians' and the record companies' 10 willing seller is going to offer, then we go ask the 11 seller, what's your offer? And the buyer is going to 11 distribution? 12 CHIEF JUDGE SLEDGE: Yes. 12 say, okay, whatever, you know, I don't care, 13 THE WITNESS: In the market, that doesn't 13 willing -- I'm willing. It doesn't matter to me. I 14 occur. There is no -- the contract -- the 112 -- an 14 just want to pay you a penny a song and be done with 15 ephemeral rate and a performance royalty is not split 15 it. 16 any differently in the market. So there is no issue 16 BY MR. HANDZO: 17 about how to allocate one to the other. It doesn't 17 Q Dr. Ford, the court has actually conducted 18 matter. All the money comes in and goes out, however 18 most of my examination for me, albeit they led you a 19 the contract has been written. lot more than I could. So let me sort of cut to the 20 CHIEF JUDGE SLEDGE: Isn't that because the chase here. Do you have an opinion about what the 21 musicians aren't at the table? ephemeral rate should be in this case? THE WITNESS: No. It's because the musicians A Well, given the explanation I've provided, my 432 434 1 have already signed a deal. This is just some piece 1 recommendation would be to ask the people that care, 2 of their business. They've already signed some 2 the musicians and the record companies, what they 3 agreement. The guy says, I'll give you a million 3 would recommend the ephemeral rate to be. They have 4 dollars to make a record, and then I'm going to keep 4 done that. They have negotiated and made a proposal 5 the first ten that comes in the door and then I'll 5 of 5 percent. Q When you say they've negotiated and made a 6 start paying you 10 percent of every record sale after 7 that, or whatever it might be, but I might not give proposal, how do we know that? 8 you anything. Or maybe -- you know, if it's Sting or A They did that -- I was advised by counsel 9 somebody like that, I'll give you \$20 million for a that agreement through the SoundExchange, which has a 10 record, and then I'll pay you 10 percent of every board that is equal part musician, equal part record 11 record that gets sold. company, they had a meeting, they discussed the issue, 12 So it -- all these agreements are going to be 12 they voted and unanimously approved the 5 percent 13 different in the market, but there is no statutory recommendation. 14 obligation to split the money in any particular way. 14 Q And have you actually seen the board minutes 15 We come over to the statutory world and, bam, we slap 15 for that? 16 this obligation -- this doesn't exist over here in the 16 A I've seen the board minutes, yes. 17 market. 17 MR. HANDZO: That's all I have for this 18 So it makes it -- I know that the goal here 18 witness, Your Honor. Thank you. 19 is to look to the market, grab something and put it 19 CHIEF JUDGE SLEDGE: Any further 20 over here. I mean, that's the plan, and that's a good 20 cross-examination? 21 plan. But if the transaction here is not the 21 MR. MacDONALD: Yes, Your Honor, I have

22 several questions.

22 transaction here, or has some constraint on it that's

| 1 | | П | | |
|--|--|--|---|-----|
| | 435 | | | 437 |
| 1 | CHIEF JUDGE SLEDGE: All right. Once again, | 1 | A This looks like what I have seen, yes. | |
| 2 | you surprise me by asking questions. | 2 | Q Just for the record, this is Bates numbered | |
| 3 | MR. MacDONALD: Well, we'll see how good | 3 | SXW3 00008266 to 8268. | |
| 4 | these questions are, though. I want to keep your | 4 | A Yes. | |
| 5 | expectations up. | 5 | Q Who gave you these board of director meeting | |
| 6 | CROSS-EXAMINATION | 6 | minutes? | |
| 7 | BY MR. MacDONALD: | 7 | A Counsel. | |
| 8 | Q Good afternoon Dr. Ford. | 8 | Q Were you you were essentially informed | |
| 9 | A Good afternoon. | 9 | about the board's decision let me withdraw that | |
| 10 | Q My name is Angus MacDonald. I represent | 10 | question. | |
| 11 | Live365. Dr. Ford, your opinion is that a 5 percent | 11 | Were you informed about the board's decision | |
| 12 | rate for the ephemeral license is an appropriate one | 12 | | |
| | for this proceeding; is that correct? | 13 | | |
| 14 | A Yes. | 14 | A Would you repeat that question? | |
| 15 | Q And that 5 percent rate recommendation is | 15 | Q Did you already have the 5 percent | |
| 16 | based on your understanding that the recording artists | 1 | recommendation in mind for the ephemeral license | |
| 17 | and record companies had already reached an agreement | 17 | before you reviewed the board meeting minutes? | |
| 18 | · · · · · · · · · · · · · · · · · · · | 18 | A I had no number until I was told the product | |
| 19 | is that correct? | 19 | of this meeting. | |
| 20 | A Yes. | 20 | MR. MacDONALD: Your Honor, I move for | |
| 21 | Q Now, what's the basis for that understanding? | 21 | admission of Live365 Exhibit 19 into evidence. | |
| 22 | A I was advised by counsel, and I have seen | 22 | CHIEF JUDGE SLEDGE: Any objection to the | |
| | , | | , J | |
| | | | | |
| | 436 | | | 438 |
| | 436 | | | 438 |
| 1 | subsequent to that, the minutes from the meeting. | 1 | | 438 |
| 2 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within | 2 | MR. HANDZO: No, Your Honor. | 438 |
| 2 3 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the | 2 3 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's | 438 |
| 2
3
4 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange | 2 3 4 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. | 438 |
| 2
3
4
5 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other | 2
3
4
5 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received | 438 |
| 2
3
4
5 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? | 2
3
4
5
6 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) | 438 |
| 2
3
4
5 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. | 2
3
4
5
6
7 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. | 438 |
| 2
3
4
5
6
7
8 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. | 2
3
4
5
6
7
8 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, | 438 |
| 2
3
4
5
6
7
8
9 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. THE WITNESS: Yes. | 2
3
4
5
6
7
8
9 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, Counsel, I'm looking at your proposal for ephemeral | 438 |
| 2
3
4
5
6
7
8
9 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. THE WITNESS: Yes. MR. MacDONALD: I'd like to actually mark the | 2
3
4
5
6
7
8
9 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, Counsel, I'm looking at your proposal for ephemeral copies, and it seems to be the same one that was put | 438 |
| 2
3
4
5
6
7
8
9
10 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. THE WITNESS: Yes. MR. MacDONALD: I'd like to actually mark the board meeting minutes for the time being as Live365 | 2
3
4
5
6
7
8
9
10 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, Counsel, I'm looking at your proposal for ephemeral copies, and it seems to be the same one that was put forward last time, 8.8 percent. Are you willing to | 438 |
| 2
3
4
5
6
7
8
9
10
11
12 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. THE WITNESS: Yes. MR. MacDONALD: I'd like to actually mark the board meeting minutes for the time being as Live365 Exhibit 19. And I'd ask that Mr. Yacobian please pass | 2
3
4
5
6
7
8
9
10
11
12 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, Counsel, I'm looking at your proposal for ephemeral copies, and it seems to be the same one that was put forward last time, 8.8 percent. Are you willing to stipulate with counsel for the other side that | 438 |
| 2
3
4
5
6
7
8
9
10
11
12
13 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. THE WITNESS: Yes. MR. MacDONALD: I'd like to actually mark the board meeting minutes for the time being as Live365 Exhibit 19. And I'd ask that Mr. Yacobian please pass them out. | 2
3
4
5
6
7
8
9
10
11
12
13 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, Counsel, I'm looking at your proposal for ephemeral copies, and it seems to be the same one that was put forward last time, 8.8 percent. Are you willing to stipulate with counsel for the other side that 5 percent would be the rate? | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. THE WITNESS: Yes. MR. MacDONALD: I'd like to actually mark the board meeting minutes for the time being as Live365 Exhibit 19. And I'd ask that Mr. Yacobian please pass them out. CHIEF JUDGE SLEDGE: Mr. MacDonald, does | 2
3
4
5
6
7
8
9
10
11
12
13
14 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, Counsel, I'm looking at your proposal for ephemeral copies, and it seems to be the same one that was put forward last time, 8.8 percent. Are you willing to stipulate with counsel for the other side that 5 percent would be the rate? MR. MacDONALD: Your Honor, we have we are | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. THE WITNESS: Yes. MR. MacDONALD: I'd like to actually mark the board meeting minutes for the time being as Live365 Exhibit 19. And I'd ask that Mr. Yacobian please pass them out. CHIEF JUDGE SLEDGE: Mr. MacDonald, does Live365 have a dispute with that proposal of | 2
3
4
5
6
7
8
9
10
11
12
13
14
15 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, Counsel, I'm looking at your proposal for ephemeral copies, and it seems to be the same one that was put forward last time, 8.8 percent. Are you willing to stipulate with counsel for the other side that 5 percent would be the rate? MR. MacDONALD: Your Honor, we have we are considering that, that stipulation, and I would | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. THE WITNESS: Yes. MR. MacDONALD: I'd like to actually mark the board meeting minutes for the time being as Live365 Exhibit 19. And I'd ask that Mr. Yacobian please pass them out. CHIEF JUDGE SLEDGE: Mr. MacDonald, does Live365 have a dispute with that proposal of SoundExchange? | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, Counsel, I'm looking at your proposal for ephemeral copies, and it seems to be the same one that was put forward last time, 8.8 percent. Are you willing to stipulate with counsel for the other side that 5 percent would be the rate? MR. MacDONALD: Your Honor, we have we are considering that, that stipulation, and I would suggest that, before the end of this hearing, the | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. THE WITNESS: Yes. MR. MacDONALD: I'd like to actually mark the board meeting minutes for the time being as Live365 Exhibit 19. And I'd ask that Mr. Yacobian please pass them out. CHIEF JUDGE SLEDGE: Mr. MacDonald, does Live365 have a dispute with that proposal of SoundExchange? MR. MacDONALD: Live365's rate proposal for | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, Counsel, I'm looking at your proposal for ephemeral copies, and it seems to be the same one that was put forward last time, 8.8 percent. Are you willing to stipulate with counsel for the other side that 5 percent would be the rate? MR. MacDONALD: Your Honor, we have we are considering that, that stipulation, and I would suggest that, before the end of this hearing, the direct hearing, that if we were to stipulate, we would | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. THE WITNESS: Yes. MR. MacDONALD: I'd like to actually mark the board meeting minutes for the time being as Live365 Exhibit 19. And I'd ask that Mr. Yacobian please pass them out. CHIEF JUDGE SLEDGE: Mr. MacDonald, does Live365 have a dispute with that proposal of SoundExchange? MR. MacDONALD: Live365's rate proposal for the ephemeral rate is a little different than the | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, Counsel, I'm looking at your proposal for ephemeral copies, and it seems to be the same one that was put forward last time, 8.8 percent. Are you willing to stipulate with counsel for the other side that 5 percent would be the rate? MR. MacDONALD: Your Honor, we have we are considering that, that stipulation, and I would suggest that, before the end of this hearing, the direct hearing, that if we were to stipulate, we would do so by then. | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. THE WITNESS: Yes. MR. MacDONALD: I'd like to actually mark the board meeting minutes for the time being as Live365 Exhibit 19. And I'd ask that Mr. Yacobian please pass them out. CHIEF JUDGE SLEDGE: Mr. MacDonald, does Live365 have a dispute with that proposal of SoundExchange? MR. MacDONALD: Live365's rate proposal for the ephemeral rate is a little different than the proposal set forth by SoundExchange. | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, Counsel, I'm looking at your proposal for ephemeral copies, and it seems to be the same one that was put forward last time, 8.8 percent. Are you willing to stipulate with counsel for the other side that 5 percent would be the rate? MR. MacDONALD: Your Honor, we have we are considering that, that stipulation, and I would suggest that, before the end of this hearing, the direct hearing, that if we were to stipulate, we would do so by then. JUDGE ROBERTS: Thank you. | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. THE WITNESS: Yes. MR. MacDONALD: I'd like to actually mark the board meeting minutes for the time being as Live365 Exhibit 19. And I'd ask that Mr. Yacobian please pass them out. CHIEF JUDGE SLEDGE: Mr. MacDonald, does Live365 have a dispute with that proposal of SoundExchange? MR. MacDONALD: Live365's rate proposal for the ephemeral rate is a little different than the proposal set forth by SoundExchange. BY MR. MacDONALD: | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, Counsel, I'm looking at your proposal for ephemeral copies, and it seems to be the same one that was put forward last time, 8.8 percent. Are you willing to stipulate with counsel for the other side that 5 percent would be the rate? MR. MacDONALD: Your Honor, we have we are considering that, that stipulation, and I would suggest that, before the end of this hearing, the direct hearing, that if we were to stipulate, we would do so by then. JUDGE ROBERTS: Thank you. CHIEF JUDGE SLEDGE: Well, it's obvious | |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19 | subsequent to that, the minutes from the meeting. Q And essentially there is an agreement within SoundExchange by SoundExchange representatives of the record labels on one hand and SoundExchange representatives of the recording artists on the other hand for this 5 percent, correct? A Uh-huh. CHIEF JUDGE SLEDGE: Please answer out loud. THE WITNESS: Yes. MR. MacDONALD: I'd like to actually mark the board meeting minutes for the time being as Live365 Exhibit 19. And I'd ask that Mr. Yacobian please pass them out. CHIEF JUDGE SLEDGE: Mr. MacDonald, does Live365 have a dispute with that proposal of SoundExchange? MR. MacDONALD: Live365's rate proposal for the ephemeral rate is a little different than the proposal set forth by SoundExchange. BY MR. MacDONALD: Q Dr. Ford, are these the board of director | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21 | MR. HANDZO: No, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (Live365 Trial Exhibit Number 19 was received into evidence.) MR. MacDONALD: I have no further questions. JUDGE ROBERTS: Before you step down, Counsel, I'm looking at your proposal for ephemeral copies, and it seems to be the same one that was put forward last time, 8.8 percent. Are you willing to stipulate with counsel for the other side that 5 percent would be the rate? MR. MacDONALD: Your Honor, we have we are considering that, that stipulation, and I would suggest that, before the end of this hearing, the direct hearing, that if we were to stipulate, we would do so by then. JUDGE ROBERTS: Thank you. CHIEF JUDGE SLEDGE: Well, it's obvious | |

| | 0 | | | |
|--|---|--|---|-----|
| | 439 | | 4 | 441 |
| 1 | Mr. Malone, any questions? | 1 | marked as SoundExchange Trial Exhibit 5. | |
| 2 | MR. MALONE: No, Your Honor. | 2 | | |
| 3 | CHIEF JUDGE SLEDGE: Mr. Handzo? | 3 | | |
| 4 | MR. HANDZO: Nothing further, Your Honor. | 4 | | |
| 5 | CHIEF JUDGE SLEDGE: Anything from the bench | 5 | of you? | |
| 6 | further? | 6 | | |
| 7 | Thank you, sir. | 7 | Q Do you recognize this document? | |
| 8 | THE WITNESS: Thank you. | 8 | | |
| 9 | (Witness excused.) | 9 | Q What is it? | |
| 10 | MR. HANDZO: If we could just have a few | 10 | A It is my corrected direct testimony in this | |
| 11 | seconds, our next witness is outside. | 11 | case. | |
| 12 | (Pause.) | 12 | Q And if you turn to the last page, is that | |
| 13 | CHIEF JUDGE SLEDGE: Mr. Freedman. | 13 | 3 your signature? | |
| 14 | MR. FREEDMAN: Yes. SoundExchange calls it | 14 | A It is. | |
| 15 | next witness, Barrie Kessler. | 15 | Q Did you prepare this testimony? | |
| 16 | WHEREUPON, | 16 | 6 A I did. | |
| 17 | BARRIE KESSLER, | 17 | Q Did you review it before you signed it? | |
| 18 | called as a witness, and after having been first sworn | 18 | B A Yes, I did. | |
| 19 | by the chief judge, was examined and testified as | 19 | , | |
| 20 | follows: | 20 | A It is. | |
| 21 | DIRECT EXAMINATION | 21 | | |
| 22 | BY MR. FREEDMAN: | 22 | 2 would move the admission of SoundExchange Trial | |
| | | | | |
| | 440 | | | 442 |
| 1 | Q Good afternoon. Could you please state your | ı | Exhibit Number 5 into evidence. | 442 |
| 2 | Q Good afternoon. Could you please state your name for the record. | 2 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to | 442 |
| 3 | Q Good afternoon. Could you please state your name for the record.A Barrie Kessler. | 2 3 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? | 442 |
| 2
3
4 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. | 2
3
4 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. | 442 |
| 2
3
4
5 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. | 2
3
4
5 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's | 442 |
| 2
3
4
5
6 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? | 2
3
4
5
6 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. | 442 |
| 2
3
4
5
6
7 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. | 2
3
4
5
6
7 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was | 442 |
| 2
3
4
5
6
7
8 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? | 2
3
4
5
6
7
8 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) | 442 |
| 2
3
4
5
6
7
8
9 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? A I am the chief operating officer. | 2
3
4
5
6
7
8
9 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) BY MR. FREEDMAN: | 442 |
| 2
3
4
5
6
7
8
9 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? A I am the chief operating officer. Q And what are your job responsibilities as | 2
3
4
5
6
7
8
9
10 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) BY MR. FREEDMAN: Q In general terms, Ms. Kessler, can you | 442 |
| 2
3
4
5
6
7
8
9
10
11 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? A I am the chief operating officer. Q And what are your job responsibilities as chief operating officer? | 2
3
4
5
6
7
8
9
10
11 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) BY MR. FREEDMAN: Q In general terms, Ms. Kessler, can you describe what SoundExchange does? | 442 |
| 2
3
4
5
6
7
8
9
10
11
12 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? A I am the chief operating officer. Q And what are your job responsibilities as chief operating officer? A I oversee the collection and distribution of | 2
3
4
5
6
7
8
9
10 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) BY MR. FREEDMAN: Q In general terms, Ms. Kessler, can you describe what SoundExchange does? A Yes. We're charged with the fair and | 442 |
| 2
3
4
5
6
7
8
9
10
11
12
13 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? A I am the chief operating officer. Q And what are your job responsibilities as chief operating officer? | 2
3
4
5
6
7
8
9
10
11
12
13 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) BY MR. FREEDMAN: Q In general terms, Ms. Kessler, can you describe what SoundExchange does? A Yes. We're charged with the fair and | 442 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? A I am the chief operating officer. Q And what are your job responsibilities as chief operating officer? A I oversee the collection and distribution of royalty payments made by services availing themselves | 2
3
4
5
6
7
8
9
10
11
12
13 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) BY MR. FREEDMAN: Q In general terms, Ms. Kessler, can you describe what SoundExchange does? A Yes. We're charged with the fair and efficient collection and distribution of royalties under the statutory license. | 442 |
| 2 3 4 5 6 7 8 9 10 11 12 13 14 15 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? A I am the chief operating officer. Q And what are your job responsibilities as chief operating officer? A I oversee the collection and distribution of royalty payments made by services availing themselves of the statutory license. I supervise staff who are | 2
3
4
5
6
7
8
9
10
11
12
13
14
15 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) BY MR. FREEDMAN: Q In general terms, Ms. Kessler, can you describe what SoundExchange does? A Yes. We're charged with the fair and efficient collection and distribution of royalties under the statutory license. | 442 |
| 2 3 4 5 6 7 8 9 10 11 12 13 14 15 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? A I am the chief operating officer. Q And what are your job responsibilities as chief operating officer? A I oversee the collection and distribution of royalty payments made by services availing themselves of the statutory license. I supervise staff who are responsible for the collection of the royalty payments as well as the distribution and the payments to the | 2
3
4
5
6
7
8
9
10
11
12
13
14
15 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) BY MR. FREEDMAN: Q In general terms, Ms. Kessler, can you describe what SoundExchange does? A Yes. We're charged with the fair and efficient collection and distribution of royalties under the statutory license. Q And can you give a sense of how many performances SoundExchange processes every year? | 442 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? A I am the chief operating officer. Q And what are your job responsibilities as chief operating officer? A I oversee the collection and distribution of royalty payments made by services availing themselves of the statutory license. I supervise staff who are responsible for the collection of the royalty payments as well as the distribution and the payments to the | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) BY MR. FREEDMAN: Q In general terms, Ms. Kessler, can you describe what SoundExchange does? A Yes. We're charged with the fair and efficient collection and distribution of royalties under the statutory license. Q And can you give a sense of how many performances SoundExchange processes every year? A We're up to billions and billions of | 442 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? A I am the chief operating officer. Q And what are your job responsibilities as chief operating officer? A I oversee the collection and distribution of royalty payments made by services availing themselves of the statutory license. I supervise staff who are responsible for the collection of the royalty payments as well as the distribution and the payments to the artists and the copyright owners. And I oversee the | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) BY MR. FREEDMAN: Q In general terms, Ms. Kessler, can you describe what SoundExchange does? A Yes. We're charged with the fair and efficient collection and distribution of royalties under the statutory license. Q And can you give a sense of how many performances SoundExchange processes every year? A We're up to billions and billions of performances at this point. | 442 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? A I am the chief operating officer. Q And what are your job responsibilities as chief operating officer? A I oversee the collection and distribution of royalty payments made by services availing themselves of the statutory license. I supervise staff who are responsible for the collection of the royalty payments as well as the distribution and the payments to the artists and the copyright owners. And I oversee the technology and the platform upon which we make our distributions. Q How long have you held that position? | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) BY MR. FREEDMAN: Q In general terms, Ms. Kessler, can you describe what SoundExchange does? A Yes. We're charged with the fair and efficient collection and distribution of royalties under the statutory license. Q And can you give a sense of how many performances SoundExchange processes every year? A We're up to billions and billions of performances at this point. Q Since the previous webcasting proceeding, has | 442 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? A I am the chief operating officer. Q And what are your job responsibilities as chief operating officer? A I oversee the collection and distribution of royalty payments made by services availing themselves of the statutory license. I supervise staff who are responsible for the collection of the royalty payments as well as the distribution and the payments to the artists and the copyright owners. And I oversee the technology and the platform upon which we make our distributions. Q How long have you held that position? A Since 2001. | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) BY MR. FREEDMAN: Q In general terms, Ms. Kessler, can you describe what SoundExchange does? A Yes. We're charged with the fair and efficient collection and distribution of royalties under the statutory license. Q And can you give a sense of how many performances SoundExchange processes every year? A We're up to billions and billions of performances at this point. Q Since the previous webcasting proceeding, has SoundExchange developed any new collection and distribution systems? | 442 |
| 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20 | Q Good afternoon. Could you please state your name for the record. A Barrie Kessler. Q Can you spell your last name, please. A K-E-S-S-L-E-R. Q Where are you currently employed? A At SoundExchange. Q What is your job title? A I am the chief operating officer. Q And what are your job responsibilities as chief operating officer? A I oversee the collection and distribution of royalty payments made by services availing themselves of the statutory license. I supervise staff who are responsible for the collection of the royalty payments as well as the distribution and the payments to the artists and the copyright owners. And I oversee the technology and the platform upon which we make our distributions. Q How long have you held that position? | 2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20 | Exhibit Number 5 into evidence. CHIEF JUDGE SLEDGE: Any objection to Exhibit 5? MR. MacDONALD: No objection, Your Honor. CHIEF JUDGE SLEDGE: Without objection, it's admitted. (SoundExchange Trial Exhibit Number 5 was received into evidence.) BY MR. FREEDMAN: Q In general terms, Ms. Kessler, can you describe what SoundExchange does? A Yes. We're charged with the fair and efficient collection and distribution of royalties under the statutory license. Q And can you give a sense of how many performances SoundExchange processes every year? A We're up to billions and billions of performances at this point. Q Since the previous webcasting proceeding, has SoundExchange developed any new collection and distribution systems? | 442 |

| | | | 487 | |
|-------------|--|---|-----|--|
| 1 | | CATE OF COURT REPORTER | | |
| 5
6
7 | I, Denise Merchy the before whom the hereby certify the stenographically means of comput said proceedings counsel for, relate parties to this litificancial or other | M. Brunet, the court reporter foregoing proceedings were taken, do at the proceedings were taken by me and thereafter reduced to print by er-assisted transcription by me; that are a true record; that I am neither ed to, nor employed by any of the gation and have no interest, wise, in the outcome of this matter. Denise M. Brunet Court Reporter | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |